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A Classification Compliance Review Report on the

# State's Attorney, Assistant Attorney General, and General Counsel Positions

March 2007 Report No. 07-709



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#### Overall Conclusion

The State Auditor's Office's State Classification Team reviewed 1,651 legal positions (attorneys, assistant attorneys general, and general counsels) and other positions performing similar legal work at 79 agencies and found that 1,596 (97 percent) of these positions were classified correctly. Agencies took appropriate action in resolving misclassified positions. Agencies have reported that they will spend \$47,056 to properly classify these positions.

#### **Background Information**

The Texas Government Code, Sections 654.036 (2) and (3), specifies that the State Auditor's Office's State Classification Office "shall advise and assist state agencies in equitably and uniformly applying the [classification] plan and conduct classification compliance audits to ensure conformity with the plan."

# Key Points

Ninety-seven percent of legal positions were identified as correctly classified.

Of the 1,651 legal positions reviewed, 1,596 (97 percent) were identified as correctly classified. Of the 55 employees in positions that were identified as misclassified, the majority (58 percent) were a result of agencies' classifying positions in an incorrect class series (for example, an employee classified as a manager or director instead of an attorney or general counsel).

Agencies will spend \$47,056 to properly classify positions.

Collectively, agencies will spend \$47,056 to properly classify positions that were misclassified. In many cases, the agencies were able to reclassify positions without changing the salaries. Twelve positions required salary increases ranging from \$498 to \$7,036 annually.

Proper classification of positions ensures efficient and effective use of resources.

Misclassified positions can pose a business risk to agencies through their effect on services and budgets. If employees are classified in positions that are at too high of a level for the work they perform, agencies may be paying employees more than their job duties warrant. If employees are classified in positions that are at too low of a level for the work they perform, employees could be underpaid. This could affect the employees' morale and lower their motivation, thus affecting

services to the citizens of Texas. In addition, it could result in higher turnover, which could be costly for the agencies.

# Summary of Objective, Scope, and Methodology

The objective of this classification compliance review was to determine whether agencies conform to the Position Classification Plan by ensuring proper classification of positions.

The scope of this review included employees classified within the attorney, assistant attorney general, and general counsel job classification series, as well as other positions identified as performing similar legal work but classified in other job classification series. Also, for the Building and Procurement Commission and the Texas Lottery Commission, the State Classification Team relied on the results obtained during two agency classification compliance reviews conducted in October 2006 and July 2006, respectively.

The State Classification Team uses the classification method of job evaluation when reviewing positions and determining proper classifications. These determinations are primarily based on the comparison of duties and responsibilities being performed with the state job description for each position.

This project was a review; therefore, the information in this report was not subjected to all the tests and confirmations that would be performed in an audit. However, the information in this report was subject to certain quality control procedures to ensure accuracy and compliance with generally accepted compensation practices.

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# **Detailed Results**

Chapter 1

### Legal Positions

Of the 1,651 legal positions reviewed, 1,596 positions (97 percent) were classified correctly. The positions reviewed included attorneys, assistant

Table 1

Positions Reviewed						
Job Classification Series	Number of Employee Positions Reviewed	Number of Employee Positions Misclassified				
Attorney	878	29				
Assistant Attorney General	652	6				
General Counsel	97	1				
Other Classification Titles	24	19				
Totals	1,651	55				

attorneys general, and general counsels. The State Classification Team also reviewed positions that agencies identified as performing similar legal work but that were classified in other job classification series (see Table 1).

See Appendix 2 for a list of the 79 agencies where these positions were reviewed.

Also included in the number of employee positions reviewed are 11 legal positions from agency classification compliance reviews conducted at the Building Procurement Commission in October 2006 and at the Texas Lottery Commission in July 2006.

Chapter 1-A Classification

#### **Definitions**

Job Classification - An individual job within a job classification series. Each job classification has a corresponding salary group assignment appropriate for the type and level of work being performed.

Job Classification Series - A hierarchical structure of jobs arranged into job classification titles involving work of the same nature but requiring different levels of responsibility.

Salary Group - A specified level within a salary schedule made up of a salary range with a minimum and maximum salary rate. Assignment of salary groups is based on the type and level of work being performed.

Salary Range - The range of pay rates, from minimum to maximum, set for a salary group or job classification.

Reclassification - The act of changing a position from one job classification to another job classification that better reflects the level or type of work being performed.

Most agencies appropriately classified their legal positions. Of the 1,651 legal positions reviewed, 1,596 (97 percent) were identified as correctly classified.

To address the 55 employee positions that were misclassified, agencies chose to:

- Reclassify 32 positions (58 percent) into a different job classification series (see Appendix 3, Table 3).
- Reclassify 20 positions (36 percent) within the same job classification series but at a higher salary group (see Appendix 3, Table 4).
- Reclassify 1 position (2 percent) within the same job classification series but at a lower salary group. The reclassification, however, did not result in a salary decrease (see Appendix 3, Table 5).

 Change the job duties of 2 positions (4 percent) so they could remain in their current job classification titles and be properly classified (see Appendix 3, Table 6).

Collectively, agencies will spend \$47,056 to properly classify positions that were misclassified. In many cases, the agencies were able to reclassify positions without changing the salaries. Twelve positions required salary increases ranging from \$498 to \$7,036 annually.

Chapter 1-B

#### Importance of Proper Employee Classification

The proper classification of positions ensures efficient and effective use of resources. Misclassified positions can pose a business risk to agencies through their effect on services and budgets. If employees are classified in positions that are at too high of a level for the work they perform, agencies may be paying the employees more than their job duties warrant. If employees are classified in positions that are at too low of a level for the work they perform, employees could be underpaid. This could affect the employees' morale and lower their motivation, thus affecting services to the citizens of Texas. In addition, it could result in higher turnover, which could be costly for the agencies.

# **Appendices**

Appendix 1

# Objective, Scope, and Methodology

#### **Objective**

The objective of this classification compliance review was to determine whether agencies are conforming to the Position Classification Plan by ensuring proper classification of positions.

#### Scope

The scope of this review included employees classified within the attorney, assistant attorney general, and general counsel job classification series, as well as other positions identified as performing similar legal work but classified in other job classification series at state agencies. Also, for the Building and Procurement Commission and the Texas Lottery Commission, the State Classification Team relied on the results obtained during two agency classification compliance reviews conducted in October 2006 and July 2006, respectively.

#### Methodology

In determining whether positions were appropriately classified, the State Classification Team reviewed the following:

- State job descriptions.
- Surveys completed by employees and verified by their supervisors.
- Internal salary relationships.

The State Classification Team uses the classification method of job evaluation when reviewing positions and determining proper classifications. These classification determinations are primarily based on the comparison of duties and responsibilities being performed with the state job description for each position.

When determining proper classification, the State Classification Team does not focus on specific differences between one level and the next in a job classification series (for example, an Attorney I position compared with an Attorney II position). Instead, the team considers whether an employee is appropriately classified within broad responsibility levels, such as staff attorneys (Attorney I, Attorney II, and Attorney III positions) or senior attorneys (Attorney IV, Attorney V, and Attorney VI positions).

The State Classification Team has an automated job evaluation process. A database was populated with information regarding the employees whose positions were being reviewed. Staff members in the agencies' human resources departments verified the information in the database to ensure that all positions were included. Employees were then asked to complete online surveys describing the work they perform and the percentage of time they spend performing their duties. Supervisors were asked to review and verify employees' survey responses.

Completed survey results were entered into the automated job evaluation system. After the State Classification Team's review and analysis, the automated job evaluation system made an initial determination of whether the positions were appropriately classified. Agencies were given the opportunity to review and address potential misclassifications.

To address each potential misclassification, agencies could reclassify an employee to a job classification title consistent with the work performed, change an employee's duties to conform to the assigned job classification title, or provide justification to explain why an employee was appropriately classified.

The State Classification Team made follow-up calls to determine and validate proper classification of positions and to gather additional information to resolve discrepancies.

The State Classification Team would like to commend the Office of the Attorney General, which had the vast majority of employees within the scope of this review. That agency submitted completed surveys and responses to potential misclassifications on or prior to the established deadlines and made its staff available to answer questions in a timely manner.

#### **Project Information**

This review was conducted under the requirements of Texas Government Code, Section 654.036 (3). This project was a review; therefore, the information in this report was not subjected to all the tests and confirmations that would be performed in an audit. However, the information in this report was subject to certain quality control procedures to ensure accuracy and compliance with generally accepted compensation practices.

The following employees of the State Auditor's staff prepared this report:

- Juliette Torres, CCP, PHR (Project Manager)
- Stacey Robbins McClure, MBA, PHR
- Worth Ferguson, CPA (Quality Control Reviewer)
- Sandra Vice, CIA, CGAP, CISA (Assistant State Auditor)

#### Positions Reviewed

Table 2 presents a summary of the 1,651 legal positions reviewed at 79 agencies. The table includes a summary of employee positions reviewed at each agency by job classification series, as well as the number of positions that were misclassified. The "Other Classification Titles" column includes positions that agencies identified as performing legal work but that were classified in other job classification series (for example, manager or director).

Table 2

	Summary of Employee Positions Reviewed								
Agency No.	Agency	Attorneys	Assistant Attorneys General	General Counsels	Other Classification Titles	Number of Employee Positions Reviewed	Number of Employee Positions Misclassified		
201	Supreme Court of Texas	13	0	1	0	14	0		
211	Court of Criminal Appeals	24	0	1	0	25	1		
212	Texas Judicial Council Office of Court Administration	4	0	1	0	5	2		
213	Office of the State Prosecuting Attorney	0	0	2	0	2	0		
221	First Court of Appeals District, Houston	16	0	0	0	16	0		
222	Second Court of Appeals District, Fort Worth	7	0	0	0	7	0		
223	Third Court of Appeals District, Austin	10	0	0	0	10	1		
224	Fourth Court of Appeals District, San Antonio	10	0	0	0	10	0		
225	Fifth Court of Appeals District, Dallas	30	0	0	0	30	0		
226	Sixth Court of Appeals District, Texarkana	6	0	0	0	6	0		
227	Seventh Court of Appeals District, Amarillo	8	0	0	0	8	0		
228	Eighth Court of Appeals District, El Paso	5	0	0	0	5	0		
229	Ninth Court of Appeals District, Beaumont	8	0	0	0	8	1		
230	Tenth Court of Appeals District, Waco	5	0	0	0	5	0		
231	Eleventh Court of Appeals District, Eastland	6	0	0	0	6	0		

	Summary of Employee Positions Reviewed							
Agency No.	Agency	Attorneys	Assistant Attorneys General	General Counsels	Other Classification Titles	Number of Employee Positions Reviewed	Number of Employee Positions Misclassified	
232	Twelfth Court of Appeals District, Tyler	6	0	0	0	6	0	
233	Thirteenth Court of Appeals District, Corpus Christi	7	0	0	0	7	0	
234	Fourteenth Court of Appeals District, Houston	14	0	0	0	14	0	
242	State Commission on Judicial Conduct	4	0	1	0	5	0	
301	Office of the Governor	6	0	0	0	6	0	
302	Office of the Attorney General	0	652	0	0	652	6	
303	Building and Procurement Commission <sup>a</sup>	1	0	1	0	2	0	
304	Comptroller of Public Accounts	28	0	9	0	37	4	
305	General Land Office	19	0	2	0	21	0	
307	Secretary of the State	10	0	1	0	11	0	
312	Securities Board	18	0	2	0	20	0	
313	Department of Information Resources	1	0	1	0	2	0	
320	Texas Workforce Commission	35	0	10	0	45	9	
323	Teacher Retirement System of Texas	0	0	9	1	10	0	
327	Employee Retirement System	0	0	8	0	8	0	
329	Real Estate Commission	7	0	1	0	8	0	
332	Department of Housing and Community Affairs	2	0	1	0	3	0	
347	Public Finance Authority	0	0	1	0	1	0	
356	Texas Ethics Commission	6	0	1	0	7	0	
359	Office of the Public Insurance Counsel	1	0	0	0	1	0	
360	State Office of Administrative Hearings	1	0	1	0	2	0	
362	Lottery Commission b	8	0	1	0	9	0	
370	Texas Residential Construction Commission	1	0	1	0	2	0	
403	Veterans Commission	0	0	1	0	1	0	
405	Department of Public Safety	53	0	0	2	55	2	

	Summary of Employee Positions Reviewed								
Agency No.	Agency	Attorneys	Assistant Attorneys General	General Counsels	Other Classification Titles	Number of Employee Positions Reviewed	Number of Employee Positions Misclassified		
448	Office of Injured Employee Counsel	6	0	0	0	6	0		
450	Department of Savings and Mortgage Lending	2	0	0	0	2	0		
451	Department of Banking	3	0	1	0	4	0		
452	Department of Licensing and Regulation	5	0	4	0	9	0		
454	Department of Insurance	53	0	2	0	55	0		
455	Railroad Commission	17	0	1	0	18	0		
458	Alcoholic Beverage Commission	7	0	2	0	9	0		
466	Office of Consumer Credit Commissioner	2	0	1	0	3	0		
469	Credit Union Department	0	0	1	0	1	0		
472	Structural Pest Control Board	1	0	0	0	1	1		
473	Public Utility Commission of Texas	16	0	1	0	17	0		
475	Office of Public Utility Counsel	5	0	0	0	5	0		
476	Racing Commission	1	0	1	0	2	0		
477	Commission on State Emergency Communications	0	0	1	0	1	0		
479	State Office of Risk Management	1	0	2	0	3	0		
503	Texas Medical Board	10	0	2	1	13	0		
504	Texas State Board of Dental Examiners	3	0	1	0	4	0		
507	Board of Nurse Examiners	2	0	1	0	3	0		
515	Board of Pharmacy	2	0	1	0	3	0		
520	Board of Examiners of Psychologists	0	0	1	0	1	0		
529	Health and Human Services Commission	32	0	1	3	36	0		
530	Department of Family and Protective Services	68	0	0	4	72	4		
537	Department of State Health Services	18	0	3	0	21	0		
538	Department of Assistive and Rehabilitative Services	3	0	0	1	4	4		
539	Department of Aging and Disability Services	41	0	3	1	45	2		

	Summary of Employee Positions Reviewed							
Agency No.	Agency	Attorneys	Assistant Attorneys General	General Counsels	Other Classification Titles	Number of Employee Positions Reviewed	Number of Employee Positions Misclassified	
551	Department of Agriculture	9	0	0	0	9	0	
554	Animal Health Commission	0	0	1	0	1	0	
578	Board of Veterinary Medical Examiners	1	0	0	0	1	1	
580	Water Development Board	5	0	1	0	6	0	
582	Commission on Environmental Quality	102	0	1	0	103	4	
601	Department of Transportation	22	0	1	0	23	2	
665	Juvenile Probation Commission	3	0	0	0	3	0	
694	Youth Commission	11	0	1	2	14	2	
696	Department of Criminal Justice	24	0	0	8	32	8	
701	Texas Education Agency	15	0	2	1	18	1	
771	Texas School for the Blind and Visually Impaired	0	0	1	0	1	0	
772	Texas School for the Deaf	0	0	1	0	1	0	
802	Parks and Wildlife Department	7	0	1	0	8	0	
809	Preservation Board	1	0	0	0	1	0	
	Totals	878	652	97	24	1,651	55	

<sup>&</sup>lt;sup>a</sup> Legal position results obtained from an agency classification compliance review conducted in October 2006.

b Legal position results obtained from an agency classification compliance review conducted in July 2006.

### Analysis of Misclassified Positions

Tables 3 through 6 identify by agency the employee positions that were misclassified and how the agency addressed the misclassifications. To address misclassifications, agencies chose to:

- Reclassify 32 positions into a different job classification series (see Table 3).
- Reclassify 20 positions within the same job classifications series but at a higher salary group (see Table 4).
- Reclassify 1 position within the same job classification series but at a lower salary group (see Table 5).
- Change the job duties of 2 positions so they could remain in their current job classification titles and be properly classified (see Table 6).

To protect the confidentiality of the employees whose positions were misclassified, each employee was assigned an employee number.

Table 3 shows the 32 employee positions that agencies reclassified into a different job classification series. Reclassification is a change in the classification of a position based on actual duties performed. It does not refer to a change in an employee's duty assignment.

Table 3

	Positions Reclassified into Different Job Classification Series						
Agency No.	Agency	Employee Number	Current Job Classification Title	Job Classification Title After Reclassifications			
212	Texas Judicial Council of Court	1	Attorney V	General Counsel III			
	Administration	2	Attorney VI	General Counsel IV			
304	Comptroller of Public Accounts	10	Attorney III	Program Specialist VI			
405	Department of Public Safety	54	Director IV	General Counsel IV			
		55	Director IV	General Counsel IV			
472	Structural Pest Control Board	1	Attorney III	General Counsel I			
530	Department of Family and Protective	1	Director I	General Counsel III			
	Services	46	Director II	Attorney V			
		47	Director II	Attorney V			
		71	Director III	General Counsel IV			
538	Department of Assistive and Rehabilitative	1	Director III	General Counsel IV			
	Services	2	Attorney IV	General Counsel II			
		3	Attorney IV	General Counsel II			
		4	Attorney V	General Counsel III			

	Positions Reclassified into Different Job Classification Series						
Agency No.	Agency	Employee Number	Current Job Classification Title	Job Classification Title After Reclassifications			
539	Department of Aging and Disability Services	20	Director II	General Counsel III			
		33	Attorney V	General Counsel III			
578	Board of Veterinary Medical Examiners	1	Attorney IV	General Counsel II			
582	Commission on Environmental Quality	2	Attorney VI	General Counsel IV			
		34	Attorney V	General Counsel III			
		48	Attorney V	General Counsel III			
		73	Attorney V	General Counsel III			
694	Youth Commission	4	Director II	Attorney V			
		6	Manager IV	Attorney IV			
696	Department of Criminal Justice	4	Director I	Attorney V			
		12	Director I	Attorney V			
		27	Director II	Attorney VI			
		28	Director IV	General Counsel V			
		29	Director II	General Counsel III			
		30	Director II	General Counsel IV			
		31	Director I	General Counsel III			
		32	Director II	General Counsel III			
701	Texas Education Agency	17	Director V	General Counsel V			

Table 4 shows the 20 employee positions that agencies reclassified within the same job classification series but at a higher salary group.

Table 4

	Positions Reclassified Within Their S	Same Job Classi	ification Series With a Higher	Salary Group
Agency No.	Agency	Employee Number	Current Job Classification Title	Job Classification Title After Reclassification
211	Court of Criminal Appeals	5	Attorney III	Attorney IV
229	Ninth Court of Appeals District, Beaumont	4	Attorney III	Attorney IV
302	Office of the Attorney General	3	Assistant Attorney General IV	Assistant Attorney General
		10	Assistant Attorney General IV	Assistant Attorney General
		26	Assistant Attorney General IV	Assistant Attorney General
		201	Assistant Attorney General IV	Assistant Attorney General
		248	Assistant Attorney General IV	Assistant Attorney General
		652	Assistant Attorney General IV	Assistant Attorney General
304	Comptroller of Public Accounts	2	Attorney III	Attorney IV
		12	Attorney III	Attorney IV
		28	Attorney III	Attorney IV
320	Texas Workforce Commission	4	Attorney III	Attorney IV
		7	Attorney II	Attorney IV
		9	Attorney III	Attorney IV
		10	Attorney III	Attorney IV
		25	Attorney III	Attorney IV
		27	Attorney III	Attorney IV
		34	Attorney II	Attorney IV
601	Department of Transportation	12	Attorney III	Attorney IV
		13	Attorney II	Attorney IV

Table 5 shows the one employee position that was reclassified within the same job classification series but at a lower salary group. The reclassification, however, did not result in a salary decrease.

Table 5

Positions Reclassified Within Their Same Job Classification Series With a Lower Salary Group					
Agency No.	Agency	Employee Number	Current Job Classification Title	Job Classification Title After Reclassification	
223	Third Court of Appeals District, Austin	1	Attorney IV	Attorney III	

Table 6 shows the two employee positions that had their job duties changed so they could remain in their current job classification titles and be properly classified.

Table 6

Positions That Had Their Job Duties Changed						
Agency No.	Agency	Employee Number	Current Job Classification			
320	Texas Workforce Commission	12	Attorney II			
		41	General Counsel I			

# Salary Range and Average Salary by Agency and Job Classification Series

Table 7 shows the salary range and average salary by agency and job classification series.

Table 7

Salary Range and Average Salary by Agency and Job Classification Series							
Agency Number	Agency	Job Classification Series	Agency Job Classification Series Salary Range	Average Salary			
201	Supreme Court of Texas	Attorney	\$80,000 <sup>C</sup>	\$80,000			
		General Counsel	\$96,031 <sup>C</sup>	\$96,031			
211	Court of Criminal Appeals	Attorney	\$55,607 - \$85,460	\$65,942			
		General Counsel	\$92,123 <sup>C</sup>	\$92,123			
212	Texas Judicial Council Office of	Attorney	\$73,270 - \$77,242	\$75,256			
	Court Administration	General Counsel	\$73,233 - \$98,302	\$84,172			
213	Office of the State Prosecuting Attorney	General Counsel	\$82,780 - \$87,137	\$84,959			
221	First Court of Appeals District, Houston	Attorney	\$60,000 - \$84,000	\$69,285			
222	Second Court of Appeals District, Fort Worth	Attorney	\$73,008 - \$84,000	\$76,126			
223	Third Court of Appeals District, Austin	Attorney	\$60,000 - \$79,183	\$65,033			
224	Fourth Court of Appeals District, San Antonio	Attorney	\$58,250 - \$84,647	\$71,907			
225	Fifth Court of Appeals District, Dallas	Attorney	\$54,996 - \$84,000	\$69,716			
226	Sixth Court of Appeals District, Texarkana	Attorney	\$60,000 - \$80,000	\$66,833			
227	Seventh Court of Appeals District, Amarillo	Attorney	\$60,000 - \$76,795	\$67,371			
228	Eighth Court of Appeals District, El Paso	Attorney	\$53,500 - \$80,000	\$68,200			
229	Ninth Court of Appeals District, Beaumont	Attorney	\$53,000 - \$84,000	\$66,813			
230	Tenth Court of Appeals District, Waco	Attorney	\$65,000 - \$72,500	\$71,000			
231	Eleventh Court of Appeals District, Eastland	Attorney	\$46,350 - \$80,400	\$70,585			
232	Twelfth Court of Appeals District, Tyler	Attorney	\$57,000 - \$84,000	\$71,833			

Salary Range and Average Salary by Agency and Job Classification Series				
Agency Number	Agency	Job Classification Series	Agency Job Classification Series Salary Range	Average Salary
233	Thirteenth Court of Appeals District, Corpus Christi	Attorney	\$71,021 - \$83,875	\$72,85
234	Fourteenth Court of Appeals District, Houston	Attorney	\$62,496 - \$84,000	\$69,64
242	State Commission on Judicial	Attorney	\$58,916 - \$62,129	\$59,84
	Conduct	General Counsel	\$82,358 <sup>C</sup>	\$82,35
301	Office of the Governor	Attorney	\$53,560 - \$103,906	\$74,07
302	Office of the Attorney General	Assistant Attorney General	\$33,396 - \$114,221	\$68,40
303	Building and Procurement	Attorney	\$65,004 <sup>C</sup>	\$65,00
	Commission <sup>a</sup>	General Counsel	\$103,800 <sup>C</sup>	\$103,80
304	Comptroller of Public Accounts	Attorney	\$43,200 - \$85,739	\$63,61
		General Counsel	\$85,405 - \$107,088	\$92,94
305	General Land Office	Attorney	\$51,418 -\$97,187	\$73,02
		General Counsel	\$97,187 <sup>C</sup>	\$97,18
307	Secretary of the State	Attorney	\$44,496 - \$75,622	\$55,95
		General Counsel	\$115,000 <sup>C</sup>	\$115,00
312	Securities Board	Attorney	\$44,990 - \$95,580	\$68,06
		General Counsel	\$90,557 - \$101,764	\$96,16
313	Department of Information Resources	Attorney	\$85,696 <sup>C</sup>	\$85,69
		General Counsel	\$101,228 <sup>C</sup>	\$101,22
320	Texas Workforce Commission	Attorney	\$39,317 - \$70,073	\$52,1
		General Counsel	\$48,204 - \$100,007	\$71,15
323	Teacher Retirement System of Texas	General Counsel	\$71,290 - \$120,192	\$96,72
327	Employee Retirement System	General Counsel	\$80,003 - \$161,220	\$106,79
329	Real Estate Commission	Attorney	\$42,535 - \$58,708	\$46,55
		General Counsel	\$81,420 <sup>C</sup>	\$81,42
332	Department of Housing and	Attorney	\$64,426 - \$92,886	\$78,6
	Community Affairs	General Counsel	\$102,588 <sup>C</sup>	\$102,58
347	Public Finance Authority	General Counsel	\$96,542 <sup>C</sup>	\$96,54
356	Texas Ethics Commission	Attorney	\$42,000 - \$83,589	\$55,20
		General Counsel	\$88,000 <sup>C</sup>	\$88,00
359	Office of the Public Insurance Counsel	Attorney	\$75,348 <sup>C</sup>	\$75,34

	Salary Range	and Average Salary by Agency a	and Job Classification Series	
Agency Number	Agency	Job Classification Series	Agency Job Classification Series Salary Range	Average Salary
360	State Office of Administrative Hearings	Attorney	\$116,294 <sup>C</sup>	\$116,29
		General Counsel	\$91,104 <sup>C</sup>	\$91,10
362	Lottery Commission b	Attorney	\$62,400 - \$92,839	\$79,44
	,	General Counsel	\$123,914 <sup>C</sup>	\$123,91
370	Texas Residential Construction Commission	Attorney	\$59,740 <sup>C</sup>	\$59,74
	COITIMISSION	General Counsel	\$96,408 <sup>C</sup>	\$96,40
403	Veterans Commission	General Counsel	\$66,732 <sup>C</sup>	\$66,73
405	Department of Public Safety	Attorney	\$37,599 - \$73,465	\$52,78
	,	General Counsel	\$92,519 - \$100,759	\$96,63
448	Office of Injured Employee Counsel	Attorney	\$51,500 - \$77,126	\$58,17
450	Department of Savings and Mortgage Lending	Attorney	\$60,280 - \$89,721	\$75,00
451	Department of Banking	Attorney	\$73,090 - \$87,558	\$78,6
		General Counsel	\$92,700 <sup>C</sup>	\$92,7
452	Department of Licensing and Regulation	Attorney	\$56,769 - \$69,092	\$62,3
	The second secon	General Counsel	\$64,632 - \$86,047	\$76,94
454	Department of Insurance	Attorney	\$37,599 - \$108,768	\$58,73
	_	General Counsel	\$95,790 - \$101,228	\$98,50
455	Railroad Commission	Attorney	\$49,440 - \$87,196	\$67,2
		General Counsel	\$101,208 <sup>C</sup>	\$101,2
458	Alcoholic Beverage Commission	Attorney	\$37,599 - \$70,040	\$49,7
		General Counsel	\$78,280 - \$100,767	\$89,5
466	Office of Consumer Credit Commissioner	Attorney	\$46,968 - \$64,272	\$55,6
		General Counsel	\$84,883 <sup>C</sup>	\$84,8
469	Credit Union Department	General Counsel	\$77,250 <sup>C</sup>	\$77,2
472	Structural Pest Control Board	Attorney	\$51,399 <sup>C</sup>	\$51,3
473	Public Utility Commission of Texas	Attorney	\$38,316 - \$89,004	\$60,1
		General Counsel	\$78,624 <sup>C</sup>	\$78,6
475	Office of Public Utility Counsel	Attorney	\$66,843 - \$83,554	\$73,8
476	Racing Commission	Attorney	\$53,988 <sup>C</sup>	\$53,9
		General Counsel	\$77,250 <sup>C</sup>	\$77,2

Salary Range and Average Salary by Agency and Job Classification Series				
Agency Number	Agency	Job Classification Series	Agency Job Classification Series Salary Range	Average Salary
477	Commission on State Emergency Communications	General Counsel	\$79,183 <sup>C</sup>	\$79,18
479	State Office of Risk Management	Attorney	\$47,382 <sup>c</sup>	\$47,38
		General Counsel	\$71,284 - \$86,044	\$78,66
503	Texas Medical Board	Attorney	\$48,127 - \$75,189	\$61,95
		General Counsel	\$77,126 - \$99,840	\$88,48
504	Texas State Board of Dental	Attorney	\$42,535 - \$42,540	\$42,53
	Examiners	General Counsel	\$57,523 <sup>C</sup>	\$57,52
507	Board of Nurse Examiners	Attorney	\$55,620 - \$61,062	\$58,34
		General Counsel	\$77,805 <sup>C</sup>	\$77,80
515	Board of Pharmacy	Attorney	\$54,580 - \$64,696	\$59,63
		General Counsel	\$79,021 <sup>C</sup>	\$79,02
520	Board of Examiners of Psychologists	General Counsel	\$50,985 <sup>C</sup>	\$50,98
529	Health and Human Services	Attorney	\$55,944 - \$88,000	\$71,64
	Commission	General Counsel	\$118,450 <sup>C</sup>	\$118,45
530	Department of Family and	Attorney	\$54,580 - \$85,924	\$57,42
	Protective Services	General Counsel	\$87,090 - \$110,514	\$98,80
537	Department of State Health Services	Attorney	\$54,580 - \$80,954	\$65,99
	Jei vices	General Counsel	\$86,606 - \$89,289	\$87,96
538	Department of Assistive and Rehabilitative Services	General Counsel	\$64,236 - \$106,980	\$77,47
539	Department of Aging and	Attorney	\$54,580 - \$86,767	\$62,89
	Disability Services	General Counsel	\$72,100 - \$99,154	\$83,64
551	Department of Agriculture	Attorney	\$48,351 - \$82,701	\$61,91
554	Animal Health Commission	General Counsel	\$71,021 <sup>C</sup>	\$71,02
578	Board of Veterinary Medical Examiners	General Counsel	\$54,588 <sup>C</sup>	\$54,58
580	Water Development Board	Attorney	\$57,680 - \$103,170	\$72,34
	·	General Counsel	\$123,600 <sup>C</sup>	\$123,60
582	Commission on Environmental	Attorney	\$45,423 - \$96,421	\$59,27
	Quality	General Counsel	\$67,789 - \$110,136	\$82,94
601	Department of Transportation	Attorney	\$54,580 - \$92,773	\$72,19
		General Counsel	\$123,600 <sup>C</sup>	\$123,6
665	Juvenile Probation Commission	Attorney	\$60,471 - \$69,019	\$63,9
694	Youth Commission	Attorney	\$42,535 - \$92,010	\$55,33
		General Counsel	\$110,493 <sup>C</sup>	\$110,49

Salary Range and Average Salary by Agency and Job Classification Series				
Agency Number	Agency	Job Classification Series	Agency Job Classification Series Salary Range	Average Salary
696	Department of Criminal Justice	Attorney  General Counsel	\$37,599 - \$79,183 \$69,117 - \$100,693	\$49,391 \$79,786
701	Texas Education Agency	Attorney General Counsel	\$54,580 - \$88,167 \$85,696 - \$139,569	\$69,622 \$105,510
771	Texas School for the Blind and Visually Impaired	General Counsel	\$91,356 <sup>C</sup>	\$91,356
772	Texas School for the Deaf	General Counsel	\$84,877 <sup>C</sup>	\$84,877
802	Parks and Wildlife Department	Attorney	\$42,535 - \$75,742	\$63,465
		General Counsel	\$94,274 <sup>C</sup>	\$94,274
809	Preservation Board	Attorney	\$41,400 <sup>C</sup>	\$41,400

 $<sup>^{\</sup>rm a}$  Legal position results obtained from an agency classification compliance review conducted in October 2006.

Source: Classification Compliance Audit System.

b Legal position results obtained from an agency classification compliance review conducted in July 2006.

 $<sup>^{\</sup>mbox{\scriptsize C}}$  Only one person is employed currently in these positions at this agency.

# Recent State Auditor's Office Work

Recent SAO Work			
Number	Product Name	Release Date	
07-703	A Classification Compliance Review Report on the Texas Building and Procurement Commission	October 2006	
06-047	An Audit Report on Workforce Management at the Texas Lottery Commission	July 2006	

Copies of this report have been distributed to the following:

# **Legislative Audit Committee**

The Honorable David Dewhurst, Lieutenant Governor, Joint Chair The Honorable Tom Craddick, Speaker of the House, Joint Chair The Honorable Steve Ogden, Senate Finance Committee The Honorable Thomas "Tommy" Williams, Member, Texas Senate The Honorable Warren Chisum, House Appropriations Committee The Honorable Jim Keffer, House Ways and Means Committee

## Office of the Governor

The Honorable Rick Perry, Governor



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