John Keel, CPA State Auditor

A Biennial Report on

## The State's Position Classification Plan for the 2016-2017 Biennium

September 2014
Report No. 15-701

## Overall Conclusion

The State Auditor's Office conducted a study of the State's Position Classification Plan (Plan) to determine the competitiveness of the Plan with similar positions in the private and public sector and to determine whether changes are needed to maintain a current and competitive structure for state agencies to classify and compensate their employees.

The State Auditor's Office's recommended changes to the Plan include:
> Adding 73 new job classifications to the Plan to provide additional job classifications for state agencies to use.
> Reallocating 35 job classifications to a higher salary group to address positions with salary ranges that are below the market.
> Changing job titles for 13 job classifications to better describe job functions.
> Deleting 6 job classifications that are not

## Background Information

The State Auditor's Office has a statutory responsibility under Texas Government Code, Chapter 654, to review the State's Position Classification Plan (Plan). The Plan provides the salary structure for the State's 149,879 classified, regular full-time and parttime employees (excluding employees of higher education institutions and legislative agencies).
The Plan's salary structure establishes salary ranges for positions and allows agencies to classify and pay employees for the work they perform. In situations in which the salary ranges are no longer competitive or equitable, changes to the Plan may be necessary. Without those changes, agencies may face an increased risk of turnover and an inability to compete for and retain qualified employees.
This report covers Salary Schedules A and B in the Plan. Market analysis for positions in Salary Schedule C, which covers more than 4,580 law enforcement positions, will be addressed in a separate report to be released at a later date. being used.

The estimated cost to state agencies to implement the recommended changes is $\$ 3,471,741$ in each year of the 2016-2017 biennium. If the Legislature adopts the recommendations, agencies will be required to implement the recommendations.

[^0]
## Key Points

## Changes to the Plan are needed to address positions with salary ranges that are below the market, provide additional job classifications for state agencies to use, change job classification titles to better describe job functions, and delete unused job classifications.

The following changes are recommended to keep the Plan current and competitive:
> Adding 73 job classifications to address gaps in the Plan and provide agencies with new positions that more clearly distinguish the work employees perform. This includes the addition of 16 new job classification series, such as Appropriations Control Officer and Adult and Child Care Licensing Specialist. The 73 new job classifications also include 17 job classifications that are recommended to add new levels to current job classification series, which would enable agencies to classify employees more appropriately (see text box for information on Plan definitions). Examples of those job classifications include Case Manager V and Toxicologist III.
$\quad$ Classification Plan Definitions
Occupational Category - A broad series of job
families characterized by the nature of work
performed. Currently, the Plan covers 26
occupational categories (for example, Criminal
Justice).
Job Classification Series - A hierarchical
structure of jobs arranged into job
classification titles involving work of the same
nature but requiring different levels of
responsibility. That may include entry-,
journey-, or senior-level positions. Currently,
the Plan covers 266 job classification series (for
example, Correctional Officer).
Job Classification - An individual job within a
job classification series. Each job classification
has a corresponding salary group assignment
appropriate for the type and level of work
being performed. Currently, the Plan covers
947 individual job classification titles (for
example, Correctional Officer III).
> Reallocating 35 job classifications to a higher salary group. In most cases, those changes are recommended because there has been a change in the salaries for comparable positions in the market. For example, on average, salary ranges for Risk Management Specialists were 15 percent below the market. Moving Risk Management Specialists to a higher salary group would enable agencies to adjust those positions' salaries to be more competitive.
> Changing job titles for 13 job classifications to provide a better description of job functions and to reflect current industry terminology. An example of a recommended job title change is Associate Psychologist to Psychological Associate.
> Deleting 6 job classifications that agencies no longer use. An example of a recommended job classification deletion is Exhibit Technician I.

## Recommended changes to the Plan have an estimated fiscal impact to state agencies of $\$ 3,471,741$ in each year of the 2016-2017 biennium.

The estimated fiscal impact of the recommended changes to the Plan is $\$ 3,471,741$ in each year of the 2016-2017 biennium. The Department of Aging and Disability Services would bear the majority ( 82 percent) of the costs associated with the recommendations.

Eleven state agencies had turnover rates exceeding 17.0 percent during fiscal year 2013.

Eleven state agencies had turnover rates exceeding 17.0 percent in fiscal year 2013 (excluding agencies that had fewer than 50 employees; the courts; the Office of the Governor; and self-directed, semiindependent agencies). The State Auditor's Office analyzed turnover at those 11 agencies to comply with the requirements of Texas Government Code, Section 654.037 (see text box and Chapter 2 of this report for additional details).

## Turnover Analysis

Senate Bill 59 (83rd Legislature, Regular Session) amended Texas Government Code, Section 654.037, and required the State Auditor's Office to (1) identify state agencies that experienced an employee turnover rate exceeding 17.0 percent during the preceding biennium and (2) conduct a comparative study of salary rates within those agencies. The comparative study is included in Chapter 2 of this report.

## Summary of Objectives, Scope, and Methodology

The objectives of this study were to (1) determine the competitiveness of the Plan with similar positions in the private and public sectors, (2) determine whether changes to the Plan are needed, and (3) identify state agencies with a turnover rate exceeding 17.0 percent during the preceding biennium and conduct a comparative study of salary rates within those agencies.

The scope included analyzing the placement of positions within the Plan, specifically positions in Salary Schedules A and B, and analyzing market pay for benchmark positions. The State Auditor's Office conducted this study in accordance with the Position Classification Act in Texas Government Code, Chapter 654.

In developing its recommendations, the State Auditor's Office analyzed Salary Schedules A and B as approved by the 83rd Legislature; headcount, turnover rates, and salary range penetration; and average market pay for 364 job classifications, which represented a broad spectrum of jobs in the State's salary schedules and occupational categories. The State Auditor's Office conducted market analysis to determine the competiveness of the Plan. That analysis was done by using benchmarks, which are jobs in the private and public sector that match corresponding state jobs in terms of duties, scope, and responsibility.

This project was not an audit; therefore, the information in this report was not subjected to all the tests and confirmations that would be performed in an audit. However, the information in this report was subjected to certain quality control procedures to ensure accuracy.

## Contents

## Detailed Results

Chapter 1
Recommended Changes to the State's PositionClassification Plan1
Chapter 2
Agencies with a Turnover Rate Exceeding 17.0 Percent ..... 6
Appendices
Appendix 1
Objectives, Scope, and Methodology ..... 10
Appendix 2
Salary Schedules A and B ..... 14
Appendix 3
Recommendations by Occupational Category and Position ..... 18
Appendix 4
Market Analysis ..... 52
Appendix 5
Job Classification Series with 1,000 or More Employees ..... 65
Appendix 6
Background Information Regarding the State's Position Classification Plan ..... 67
Appendix 7
Market Analyses for Agencies with a Turnover Rate Exceeding 17.0 Percent ..... 69

## Detailed Results

Chapter 1
Recommended Changes to the State's Position Classification Plan

> The State Auditor's Office conducted a study of the State's Position Classification Plan (Plan) to determine the competitiveness of the Plan with similar positions in the private and public sector and to determine whether changes are needed to maintain a current and competitive structure for state agencies to classify and compensate their employees.

## Electronic Classification Analysis System (E-Class)

The State Auditor's Office's E-Class is a Web-based system that can be used to analyze statewide human resources data. It contains headcount, turnover data, and other state employee demographics.
For more information, see the State Auditor's Office's Web site at http://www.hr.sao.state.tx.us/apps/ eclass/.

The State Auditor's Office has a statutory responsibility under Texas Government Code, Chapter 654, to review the Plan. The Plan provides the salary structure for the State's 149,879 classified regular full-time and part-time employees (excluding employees of higher education institutions and legislative agencies). Additional information on employee demographics may be obtained from the State Auditor's Office's Electronic Classification Analysis System (see text box).

The Plan's salary structure establishes salary ranges for positions and allows agencies to classify and pay employees for the work they perform. In situations in which the salary ranges are no longer competitive or equitable, changes to the Plan may be necessary. Without those changes, agencies may face an increased risk of turnover and an inability to compete for and retain qualified employees.

Chapter 1-A

## Recommended Changes to the Plan

During the course of this study, the State Auditor's Office requested feedback from agencies to determine whether they had recommended changes to the Plan. A total of 13 agencies submitted 70 requests for adding new job classifications, reallocating job classifications to different salary groups, and changing job classification titles. The State Auditor's Office concurred with 40 (57 percent) of those requests, either as requested or with some modification. Other recommendations in this report were initiated by the State Auditor's Office.

For a detailed list of recommended changes to the Plan by occupational category and position, see Appendix 3. Table 1 summarizes the recommended changes to the Plan by occupational category for the 2016-2017 biennium.

Table 1

| Summary of Recommended Changes to the Plan for the 2016-2017 Biennium |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Recommended Changes |  |  |  |
| Occupational Category | Add Job Classification | Reallocate Job Classification to Higher Salary Group | Change Job Classification Title | Delete Job Classification |
| Accounting, Auditing, and Finance | 4 | 4 | 0 | 0 |
| Administrative Support | 0 | 0 | 0 | 0 |
| Criminal Justice | 1 | 1 | 1 | 0 |
| Custodial | 0 | 0 | 0 | 0 |
| Education | 0 | 0 | 0 | 0 |
| Employment | 0 | 0 | 0 | 0 |
| Engineering and Design | 0 | 0 | 0 | 0 |
| Human Resources | 0 | 7 | 0 | 0 |
| Information and Communication | 3 | 0 | 0 | 0 |
| Information Technology | 18 | 1 | 0 | 0 |
| Inspectors and Investigators | 0 | 0 | 0 | 0 |
| Insurance | 0 | 0 | 0 | 0 |
| Land Surveying, Appraising, and Utilities | 0 | 0 | 0 | 0 |
| Legal | 1 | 0 | 0 | 0 |
| Library and Records | 0 | 0 | 1 | 1 |
| Maintenance | 3 | 0 | 1 | 0 |
| Medical and Health | 12 | 1 | 7 | 5 |
| Natural Resources | 4 | 0 | 0 | 0 |
| Office Services | 0 | 0 | 0 | 0 |
| Planning, Research, and Statistics | 0 | 0 | 0 | 0 |
| Program Management | 9 | 1 | 2 | 0 |
| Property Management and Procurement | 3 | 0 | 0 | 0 |
| Public Safety | 6 | 6 | 1 | 0 |
| Safety | 0 | 10 | 0 | 0 |
| Social Services | 9 | 4 | 0 | 0 |
| Totals | 73 | 35 | 13 | 6 |

As a result of its analysis, the State Auditor's Office recommends the changes outlined below for the 2016-2017 biennium.

Adding 73 job classifications would provide additional job classifications for state agencies to use. Adding 73 job classifications would address gaps in the Plan and provide agencies with new positions that more clearly distinguish the work that employees perform. That includes the addition of 16 new job classification series such as Appropriations Control Officer and Adult and Child Care Licensing Specialist. It also includes 17 job classifications that are recommended to add new levels to current job classification series, which would enable agencies to classify employees more appropriately. Examples of those job classifications include Case Manager V and Toxicologist III.

For the 2014-2015 biennium, 21 job classifications were added to the Plan. As of the second quarter of fiscal year 2014, agencies were not using 10 (48 percent) of those 21 job classifications. Agencies that do not use requested job classifications risk having the job classification titles being deleted.

Reallocating 35 job classifications to a higher salary group would address positions with salary ranges that are below the market. Reallocations refer to the process by which the assigned salary group for a job classification is changed. A total of 35 job classifications are recommended to move to a higher salary group. A classified employee who is paid below the minimum of the new salary group would receive at least the minimum of the new salary group; however, agencies may choose to increase employees' salaries above the minimum to maintain a certain salary relationship among employees in the affected positions.

In most cases, reallocations are recommended because there has been a change in the salaries for comparable positions in the market. For example, the analysis determined that, on average, salary ranges for Risk Management Specialists were 15 percent below the market. Moving Risk Management Specialists to a higher salary group would enable agencies to adjust those positions' salaries to be more competitive.

Changing titles for 13 job classifications would better describe job functions. Changing titles for 13 job classifications would provide a better description of the job functions and reflect current industry terminology. An example of a recommended job title change is Associate Psychologist to Psychological Associate. State agencies also may use functional titles that are more specific to their employees' work and to their specific business needs.

Deleting 6 job classifications would remove job classifications that are not being used. Deletions from the Plan may be necessary when a job classification is underused or not used at all. An example of a job classification recommended for deletion is Exhibit Technician I. This report recommends deleting six job classifications.

## Chapter 1-B

## Fiscal Impact of Recommended Changes

The changes to the Plan recommended in this report have an estimated fiscal impact to state agencies of $\$ 3,471,741$ in each year of the 2016-2017 biennium. If the Legislature adopts these recommendations, agencies will be required to implement them.
Table 2 provides the estimated annual fiscal impact by state agency to implement the recommended changes to the Plan for the 2016-2017 biennium. The Department of Aging and Disability Services would bear the majority ( 82 percent) of the costs associated with the recommended changes. Agencies with no fiscal impact are not listed.
Table 2

| Estimated Annual Fiscal Impact of Recommended Changes to the Plan By Agency for Each Year of the 2016-2017 Biennium ${ }^{\text {a }}$ |  |  |
| :---: | :---: | :---: |
| Agency | Estimated Annual Fis | pact ${ }^{\text {b }}$ |
| 539 - Department of Aging and Disability Services |  | \$2,850,101 |
| 696 - Department of Criminal Justice |  | 359,135 |
| 537 - Department of State Health Services |  | 103,907 |
| 644 - Juvenile Justice Department |  | 37,640 |
| 529 - Health and Human Services Commission |  | 29,204 |
| 582 - Commission on Environmental Quality |  | 20,547 |
| 580 - Water Development Board |  | 18,926 |
| 405 - Department of Public Safety |  | 14,945 |
| 320 - Texas Workforce Commission |  | 7,561 |
| 332 - Department of Housing and Community Affairs |  | 5,602 |
| 454 - Department of Insurance |  | 4,378 |
| 701 - Texas Education Agency |  | 3,820 |
| 212 - Office of Court Administration |  | 3,312 |
| 772 - School for the Deaf |  | 2,914 |
| 802 - Parks and Wildlife Department |  | 2,914 |
| 466 - Office of Consumer Credit Commissioner |  | 2,292 |
| 538 - Department of Assistive and Rehabilitative Services |  | 2,108 |
| 554 - Animal Health Commission |  | 1,069 |
| 551 - Department of Agriculture |  | 885 |
| 477 - Commission on State Emergency Communications |  | 482 |
| Total $\$ 3,471,741$ |  |  |
| a Estimated annual fiscal impact is based on data from the second quarter of fiscal year 2014 (the quarter ending February 28, 2014) for classified, regular full-time employees in each job classification title. The State Auditor's Office adjusted that data to reflect the 2 percent with a minimum of $\$ 50$ per month salary increase authorized by Article IX, Section 17.06, of the General Appropriations Act (83rd Legislature). b Total does not sum precisely due to rounding. |  |  |

Sources: State Auditor's Office's Electronic Compensation Analysis Tool and Office of the Comptroller of Public Accounts' Uniform Statewide Payroll/Personnel System, Human Resources Information System, and Standardized Payroll/Personnel Reporting System.

Chapter 1-C

## Market Analysis of Benchmark Positions

## Comparison of State Salary Ranges with Average Market Pay

Benchmarks are jobs in the private and public sector that match corresponding state jobs in terms of duties, scope, and responsibility.
A market index shows the relationship of a state salary range to the market average. For example, a market index of 1.00 indicates that the midpoint of a state salary range is fully competitive with the market. A market index of 0.80 indicates that the midpoint of the salary range is 20 percent less than the average market salary and a market index of 1.05 indicates that the midpoint of a salary range is 5 percent more than the average market salary.
For this report, the State Auditor's Office compared the midpoints of state salary ranges for job classifications with the average market salary for corresponding benchmark or comparable positions. When the midpoint of the salary range for a job classification series was within 10 percent of the average market salary, the salary range for a job classification series was generally considered to be competitive.

The State Auditor's Office conducted a market analysis to determine the competitiveness of the Plan. That was done by using benchmarks, which are jobs in the private and public sector that match corresponding state jobs in terms of duties, scope, and responsibility (see text box for additional details).

The State Auditor's Office identified a total of 364 benchmark positions. Those benchmark positions covered nearly 52 percent of the State's full-time and part-time classified employees. On average, the market indices for the benchmark positions indicated that the State's salary ranges were 4 percent below the market. Details on the benchmark positions, including the midpoint of the salary range, market average salary, and market index for each benchmark position, are presented in Appendix 4.

A September 2012 State Auditor's Office's report entitled A Biennial Report on the State's Position Classification Plan for the 2014-2015 Biennium (State Auditor's Office Report No. 13-701) noted that, on average, the market indices for the benchmark positions indicated that the State's salary ranges were 7 percent below the market. The improvement since then may be attributed to the 1 percent with a minimum of $\$ 50$ per month salary increase for fiscal year 2014 and the 2 percent with a minimum of $\$ 50$ per month salary increase for fiscal year 2015 authorized by Article IX, Section 17.06, of the General Appropriations Act (83rd Legislature).

Texas Government Code, Section 654.037, requires the State Auditor's Office to identify state agencies that experienced an employee turnover rate exceeding 17.0 percent in the preceding biennium and conduct a comparative study of salary rates within those agencies.

Eleven state agencies had turnover rates exceeding 17.0 percent in fiscal year 2013 (excluding agencies that had fewer than 50 employees; the courts; the Office of the Governor; and self-directed, semi-independent agencies). The State Auditor's Office considered the following factors in analyzing the state agencies that had turnover rates exceeding 17.0 percent:

- Turnover rates for state agencies that have fewer than 50 employees may appear inflated. Therefore, the State Auditor's Office excluded those agencies from its turnover analysis.
- Turnover rates for state agencies with positions that are hired for a set amount of time may appear inflated. For example, Court Law Clerks are traditionally hired for a one-year term. Therefore, the State Auditor's Office excluded the courts from its turnover analysis.
- Self-directed, semi-independent agencies are exempt from the Plan. Therefore, the State Auditor's Office excluded those agencies from its turnover analysis.

Table 3 lists those 11 agencies and examples of individual job classification series with at least 20 employees and turnover rates exceeding 17.0 percent.

Table 3

| Agencies with Turnover Rates Exceeding 17.0 Percent in Fiscal Year 2013 (excludes agencies with fewer than 50 employees; the courts; the Office of the Governor; and self-directed, semi-independent agencies) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Agency | Headcount | Separations | Agency Turnover Rate | Examples of Job Classification Series with at Least 20 Employees and a Turnover Rate Exceeding 17.0 Percent ${ }^{\text {a }}$ |
| 539 - Department of Aging and Disability Services | 17,325.25 | 5,510 | 31.8\% | A total of 30 job classification series had turnover rates exceeding 17.0 percent. Examples included: <br> - Direct Support Professional (44.7 percent). ${ }^{\text {C }}$ <br> - Licensed Vocational Nurse (39.7 percent). d <br> - Food Service Worker (38.1 percent). <br> - Nurse (28.3 percent). <br> - Security Officer ( 25.1 percent). |


| Agencies with Turnover Rates Exceeding 17.0 Percent in Fiscal Year 2013 (excludes agencies with fewer than 50 employees; the courts; the Office of the Governor; and self-directed, semi-independent agencies) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Agency | Headcount | Separations | Agency Turnover Rate | Examples of Job Classification Series with at Least 20 Employees and a Turnover Rate Exceeding 17.0 Percent ${ }^{\text {a }}$ |
| 644 - Texas Juvenile Justice Department | 2,729.75 | 827 | 30.3\% | A total of 13 job classification series had turnover rates exceeding 17.0 percent. Examples included: <br> - Juvenile Correctional Officer (37.9 percent). <br> - Case Manager (23.0 percent). <br> - Clerk (21.2 percent). <br> - Cook (20.2 percent). ${ }^{\text {g }}$ |
| 809 - Preservation Board ${ }^{\text {b }}$ | 202.25 | 49 | 24.2\% | A total of 2 job classification series had turnover rates exceeding 17.0 percent: <br> - Clerk (35.3 percent). <br> - Administrative Assistant ( 38.9 percent). |
| 403 - Veterans Commission | 380.25 | 85 | 22.4\% | A total of 2 job classification series had turnover rates exceeding 17.0 percent: <br> - Veterans Services Representative (23.7 percent). <br> - Administrative Assistant ( 25.0 percent). |
| 537 - Department of State Health Services | 12,439.25 | 2,721 | 21.9\% | A total of 21 job classification series had turnover rates exceeding 17.0 percent. Examples included: <br> - Psychiatric Nursing Assistant (33.0 percent). ${ }^{\text {h }}$ <br> - Licensed Vocational Nurse (30.9 percent). <br> - Food Service Worker (30.4 percent). ${ }^{e}$ <br> - Custodian (21.3 percent). <br> - Nurse (20.9 percent). |
| 448 - Office of Injured Employee Counsel | 165.75 | 35 | 21.1\% | A total of 2 job classification series had turnover rates exceeding 17.0 percent: <br> - Ombudsman (23.4 percent). <br> - Customer Service Representative (21.8 percent). |
| 696 - Department of Criminal Justice | 40,392.50 | 8,327 | 20.6\% | A total of 10 job classification series had turnover rates exceeding 17.0 percent. Examples included: <br> - Correctional Officer ( 24.6 percent). ${ }^{\text {i }}$ <br> - Food Service Manager ( 18.5 percent). <br> - Maintenance Supervisor (18.4 percent). <br> - Clerk (17.9 percent). |
| 503 - Texas Medical Board ${ }^{\text {b }}$ | 162.50 | 31 | 19.1\% | A total of 2 job classification series had turnover rates exceeding 17.0 percent: <br> - Administrative Assistant (23.5 percent). <br> - Investigator (17.4 percent). |

Agencies with Turnover Rates Exceeding 17.0 Percent in Fiscal Year 2013 (excludes agencies with fewer than 50 employees; the courts;
the Office of the Governor; and self-directed, semi-independent agencies)

| Agency | Headcount | Separations | Agency Turnover Rate | Examples of Job Classification Series with at Least 20 Employees and a Turnover Rate Exceeding 17.0 Percent ${ }^{\text {a }}$ |
| :---: | :---: | :---: | :---: | :---: |
| 530 - Department of Family and Protective Services | 11,152.75 | 2,097 | 18.8\% | A total of 9 job classification series had turnover rates exceeding 17.0 percent. Examples included: <br> - Child Protective Services Specialist (25.7 percent). <br> - Protective Service Intake Specialist (21.3 percent). <br> - Inspector (19.6 percent). <br> - Adult Protective Services Specialist (17.6 percent). |
| 529 - Health and Human Services Commission | 12,425.50 | 2,211 | 17.8\% | A total of 8 job classification series had turnover rates exceeding 17.0 percent. Examples included: <br> - Public Health and Prevention Specialist (39.9 percent). <br> - Auditor (21.7 percent). <br> - Clerk (21.3 percent). <br> - Nurse (20.6 percent). <br> - Texas Works Advisor (19.6 percent). <br> - Accountant (19.4 percent). |
| 507-Texas Board of Nursing | 105.00 | 18 | 17.1\% | One job classification series had a turnover rate exceeding 17.0 percent: <br> - Investigator (18.8 percent). |

${ }^{\mathrm{a}}$ For some agencies, this table presents only selected examples of job classifications series with at least 20 employees and turnover rates exceeding 17.0 percent in fiscal year 2013. A complete list of job classifications series with turnover rates exceeding 17.0 percent in fiscal year 2013 is presented in An Annual Report on Classified Employee Turnover for Fiscal Year 2013 (State Auditor’s Office Report No. 14-701, January 2014).
${ }^{\mathrm{b}}$ Agency also had a turnover rate exceeding 17.0 percent in fiscal year 2012.
${ }^{\text {C }}$ The 83rd Legislature appropriated funds for a targeted salary increase to Direct Services Professionals/Direct Care Workers at state supported living centers effective September 1, 2013. Prior to September 1, 2011, the "Direct Service Professional" job classification series was the "Mental Health/Mental Retardation Assistant" job classification series.
${ }^{\text {d }}$ The 83rd Legislature reallocated the Licensed Vocational Nurse job classification series to higher salary groups effective September 1, 2013.
${ }^{\mathrm{e}}$ The 83rd Legislature reallocated the Food Service Worker job classification series to higher salary groups effective September 1, 2013.
f The 83rd Legislature appropriated funds for a targeted salary increase to Juvenile Correctional Officers effective September 1, 2013.
${ }^{\mathrm{g}}$ The 83rd Legislature reallocated the Cook job classification series to higher salary groups effective September 1, 2013.
${ }^{\mathrm{h}}$ The 83rd Legislature appropriated funds for a targeted salary increase for Psychiatric Nursing Assistants at state hospitals effective September 1, 2013.
${ }^{i}$ The 83rd Legislature appropriated funds for a targeted salary increase for Correctional Officers effective September 1, 2013. The performance measure target for the Correctional Officers turnover rate is 25 percent (according to Item C, page V-8, General Appropriations Act (83rd Legislature)).

Sources: Office of the Comptroller of Public Accounts' Uniform Statewide Payroll/Personnel System, Human Resources Information System, Standardized Payroll/Personnel Reporting System, and January 2014 State Auditor's Office's report entitled An Annual Report on Classified Employee Turnover for Fiscal Year 2013 (Report No. 14-701).

For the 11 agencies listed in Table 3, the State Auditor's Office performed a market analysis on the agencies' salaries for each job classification series. The analysis reviewed each agency's average salary for classified, regular fulltime employees as of the second quarter of fiscal year 2014 (the quarter ending February 28, 2014).

While that analysis focused on selected job classification series at the 11 agencies, it is important to note that the State Auditor's Office also conducted market analysis on other job classifications within Salary Schedules A and B on a statewide level in accordance with Texas Government Code, Chapter 654. Specifically:

- Appendix 7 contains agency-level market analyses for selected job classification series at those 11 agencies with turnover rates exceeding 17 percent.
- Appendix 4 contains statewide-level market analysis information for job classification series across the state.


## Appendices

## Objectives

The objectives of this study were to (1) determine the competitiveness of the State's Position Classification Plan (Plan) with similar positions in the private and public sectors, (2) determine whether changes to the Plan are needed, and (3) identify state agencies with a turnover rate exceeding 17.0 percent during the preceding biennium and conduct a comparative study of salary rates within those agencies.

## Scope

The scope included analyzing the placement of positions within the Plan, specifically positions in Salary Schedules A and B, and analyzing market pay for benchmarks positions. The State Auditor's Office conducted this study in accordance with the Position Classification Act in Texas Government Code, Chapter 654, which requires the State Auditor's Office to:

- Maintain and keep the Plan current.
- Make recommendations that are necessary and desirable about the operation and improvement of the Plan to the Governor and the Legislature.
- Make periodic studies of salary rates in other governmental entities and in industries for similar work performed in state government and report this information to the Governor and the Legislative Budget Board.
- Identify state agencies that experienced an employee turnover rate exceeding 17.0 percent during the preceding biennium and conduct a comparative study of salary rates within those agencies.


## Methodology

The State Auditor's Office is responsible for reviewing the Plan and providing recommendations to ensure that the Plan effectively meets the needs of its users. In developing its recommendations, the State Auditor's Office analyzed the following:

- Salary Schedules A and B as approved by the 83rd Legislature.
- Headcount, turnover rates, and salary range penetration.
- Average market pay for 364 job classification titles, which represented a broad spectrum of jobs in the State's salary schedules and occupational categories. Those job classification titles were compared with positions in the labor market by using wage data from the following surveys:
- Compensation Data 2013-Not-For-Profit South Central, CompData Surveys, Dolan Technologies Corporation, January 2013.
- 2013 Pay Structures and Practices Survey, National Compensation Association of State Governments, July 2013.
- Wages and Benefits Survey, Texas Municipal League, January 2014.
- WorldatWork 40th Annual Salary Budget Survey, 2013-2014.
- 2013 All Nonprofits Salary Survey, Economic Research Institute, March 2013.
- 2013 Compensation Survey: A Survey of Professional, Scientific and Related Jobs in State Government, AFT Public Employees, March 2013.
- 2013 Conservation and Protection Entities Salary Survey, Economic Research Institute, March 2013.
- 2013 Texas Compensation Survey, Quorum Compensation Group, Inc., May 2013.
- 2013 Texas Society for Healthcare Human Resources Administration and Education Wage Survey, Werling Associates, Inc., February 2013.
- 2014 Nonprofit Organizations Salary \& Benefits Report, The NonProfit Times, Bluewater Nonprofit Solutions, April 2013.
- 2013 Towers Watson Survey Reports on Compensation, Towers Watson Data Services, which included:
- Health Care Clinical and Professional Compensation Survey Report, February 2013.
- CSR Office and Business Support Compensation Survey Report, February 2013.
- CSR Professional (Administrative and Sales) Compensation Survey Report, February 2013.
- CSR Professional (Technical and Operations) Compensation Survey Report, February 2013.
- CSR Technical Support and Production Compensation Survey Report, February 2013.
- 2013 U.S. Mercer Benchmark Database, South Central Metropolitan Areas, Marsh \& McLennan Companies, March 2013.
- Additional salary information that agencies provided.

Data for full-time and part-time classified state employees, salaries, and turnover rates from the following Office of the Comptroller of Public Accounts' systems:

- Uniform Statewide Payroll/Personnel System (USPS).
- Human Resources Information System (HRIS).
- Standardized Payroll/Personnel Reporting System (SPRS).

Turnover rates were calculated using fiscal year 2013 data. Headcounts and salaries were calculated from data for the second quarter of fiscal year 2014 (quarter ending February 28, 2014).

Other sources of information included:

- Agencies' requests for changes to the Plan.
- Texas Government Code, Chapters 654 (Position Classification) and 659 (Compensation).


## Benchmarking Methodology

The State Auditor's Office conducted market analysis to determine the competiveness of the Plan. That analysis was done by using benchmarks, which are jobs in the private and public sector that match corresponding state jobs in terms of duties, scope, and responsibility.

The State Auditor's Office collected market data using multiple salary survey sources for positions that were representative of the work performed in state government. The majority of benchmark jobs were based on at least three market matches. However, in some cases, the benchmark jobs had only one or two matches. In those situations, the market data may be specific to the public sector. In situations in which a job classification series had more than one benchmark position, data for the entire series was considered before making recommended changes. For consistency, market data for each survey was aged to a specific point in time (January 1, 2015).

The State Auditor's Office compared the midpoints of state salary ranges for job classifications with the average market pay for corresponding benchmarks or comparable positions to determine whether salary ranges for state positions
were competitive with the market. In analyzing the competiveness of salary ranges, a job classification series' salary range was generally considered to be competitive if it was within 10 percent of the market average.

The State Auditor's Office estimated the annual cost of each recommendation for the Plan by:

- Extracting data for the number of full-time, classified employees in each of the job classification titles as of the second quarter of fiscal year 2014 (quarter ending February 28, 2014) from USPS, HRIS, and SPRS.
- Calculating the estimated cost for implementing a movement to a higher salary group by determining the fiscal effect of moving all employees in one group to a new salary group.


## Project Information

The State Auditor's Office conducts periodic studies of salary rates and trends in private industry and other governmental entities for work similar to that performed in state government. Fieldwork and analysis for this report was conducted from June 2014 through August 2014.

This project was not an audit; therefore, the information in this report was not subjected to all the tests and confirmations that would be performed in an audit. However, the information in this report was subjected to certain quality control procedures to ensure accuracy. The following members of the State Auditor's staff performed the study:

- Kendra Campbell, MSIS, PHR (Project Manager)
- Sharon Schneider, CCP, PHR
- Lara Tai, PHR
- J. Scott Killingsworth, CIA, CGAP, CGFM (Quality Control Reviewer)
- John Young, MPAff (Audit Manager)

Tables 4, 5, 6, and 7 list the annual salary rates for Salary Schedules A and B that were effective for the 2014-2015 biennium.

- Salary Schedule A includes administrative support, maintenance, technical, and paraprofessional positions.
- Salary Schedule B includes mainly professional and managerial positions.

There are no recommended changes to the annual salary rates for Salary Schedules A and B for the 2016-2017 biennium.

Table 4

| Salary Schedule A <br> Fiscal Year 2014 |  |  |  |
| :---: | :---: | :---: | :---: |
| Salary Group | Minimum | Midpoint | Maximum |
| A03 | $\$ 17,450$ | $\$ 21,242$ | $\$ 25,033$ |
| A04 | $\$ 18,293$ | $\$ 22,274$ | $\$ 26,254$ |
| A05 | $\$ 19,177$ | $\$ 23,357$ | $\$ 27,537$ |
| A06 | $\$ 20,106$ | $\$ 24,495$ | $\$ 28,884$ |
| A07 | $\$ 21,081$ | $\$ 25,690$ | $\$ 30,298$ |
| A08 | $\$ 22,105$ | $\$ 26,944$ | $\$ 31,783$ |
| A09 | $\$ 23,181$ | $\$ 28,262$ | $\$ 33,342$ |
| A10 | $\$ 24,310$ | $\$ 29,645$ | $\$ 34,979$ |
| A11 | $\$ 25,732$ | $\$ 32,644$ | $\$ 39,555$ |
| A12 | $\$ 27,240$ | $\$ 34,566$ | $\$ 41,892$ |
| A13 | $\$ 28,839$ | $\$ 36,605$ | $\$ 44,370$ |
| A14 | $\$ 30,533$ | $\$ 38,765$ | $\$ 46,996$ |
| A15 | $\$ 32,329$ | $\$ 41,055$ | $\$ 49,780$ |
| A16 | $\$ 34,233$ | $\$ 43,482$ | $\$ 52,730$ |
| A17 | $\$ 36,251$ | $\$ 46,055$ | $\$ 55,858$ |
| A18 | $\$ 38,746$ | $\$ 50,195$ | $\$ 61,644$ |
| A19 | $\$ 41,416$ | $\$ 53,688$ | $\$ 65,959$ |
| A20 | $\$ 44,273$ | $\$ 57,425$ | $\$ 70,577$ |

Sources: General Appropriations Act (83rd Legislature), Article IX, Section 2.01, and State Auditor's Office's calculation of midpoint amounts.

Table 5

| Salary Schedule B Fiscal Year 2014 |  |  |  |
| :---: | :---: | :---: | :---: |
| Salary Group | Minimum | Midpoint | Maximum |
| B10 | \$24,310 | \$29,645 | \$34,979 |
| B11 | \$25,732 | \$32,644 | \$39,555 |
| B12 | \$27,240 | \$34,566 | \$41,892 |
| B13 | \$28,839 | \$36,605 | \$44,370 |
| B14 | \$30,533 | \$38,765 | \$46,996 |
| B15 | \$32,329 | \$41,055 | \$49,780 |
| B16 | \$34,233 | \$43,482 | \$52,730 |
| B17 | \$36,251 | \$46,055 | \$55,858 |
| B18 | \$38,746 | \$50,195 | \$61,644 |
| B19 | \$41,416 | \$53,688 | \$65,959 |
| B20 | \$44,273 | \$57,425 | \$70,577 |
| B21 | \$47,331 | \$61,424 | \$75,517 |
| B22 | \$50,602 | \$65,703 | \$80,803 |
| B23 | \$54,102 | \$70,281 | \$86,459 |
| B24 | \$57,847 | \$75,179 | \$92,511 |
| B25 | \$61,867 | \$80,427 | \$98,987 |
| B26 | \$68,054 | \$90,171 | \$112,288 |
| B27 | \$74,859 | \$99,188 | \$123,517 |
| B28 | \$82,344 | \$109,107 | \$135,869 |
| B29 | \$90,579 | \$120,018 | \$149,456 |
| B30 | \$99,638 | \$132,020 | \$164,401 |
| B31 | \$109,601 | \$145,222 | \$180,842 |
| B32 | \$120,561 | \$159,744 | \$198,926 |
| B33 | \$132,617 | \$175,718 | \$218,819 |
| B34 | \$145,878 | \$193,289 | \$240,700 |
| B35 | \$160,467 | \$212,618 | \$264,769 |

Sources: General Appropriations Act (83rd Legislature), Article IX, Section 2.01, and State Auditor's Office's calculation of midpoint amounts.

Table 6

| Salary Schedule A for Fiscal Year 2015 <br> and Recommended for the 2016-2017 Biennium |  |  |  |
| :---: | :---: | :---: | :---: |
| Salary Group | Minimum | Midpoint | Maximum |
| A03 | $\$ 18,050$ | $\$ 21,842$ | $\$ 25,633$ |
| A04 | $\$ 18,893$ | $\$ 22,874$ | $\$ 26,854$ |
| A05 | $\$ 19,777$ | $\$ 23,957$ | $\$ 28,137$ |
| A06 | $\$ 20,706$ | $\$ 25,095$ | $\$ 29,484$ |
| A07 | $\$ 21,681$ | $\$ 26,293$ | $\$ 30,904$ |
| A08 | $\$ 22,705$ | $\$ 27,562$ | $\$ 32,419$ |
| A09 | $\$ 23,781$ | $\$ 28,895$ | $\$ 34,009$ |
| A10 | $\$ 24,910$ | $\$ 30,295$ | $\$ 35,679$ |
| A11 | $\$ 26,332$ | $\$ 33,339$ | $\$ 40,346$ |
| A12 | $\$ 27,840$ | $\$ 35,285$ | $\$ 42,730$ |
| A13 | $\$ 29,439$ | $\$ 37,348$ | $\$ 45,257$ |
| A14 | $\$ 31,144$ | $\$ 39,540$ | $\$ 47,936$ |
| A15 | $\$ 32,976$ | $\$ 41,876$ | $\$ 50,776$ |
| A16 | $\$ 34,918$ | $\$ 44,352$ | $\$ 53,785$ |
| A17 | $\$ 36,976$ | $\$ 46,976$ | $\$ 56,975$ |
| A18 | $\$ 39,521$ | $\$ 51,199$ | $\$ 62,877$ |
| A19 | $\$ 42,244$ | $\$ 54,761$ | $\$ 67,278$ |
| A20 | $\$ 45,158$ | $\$ 58,573$ | $\$ 71,988$ |
|  |  |  |  |

Sources: General Appropriations Act (83rd Legislature), Article IX, Section 2.01, and State Auditor’s Office's calculation of midpoint amounts.

Table 7

| Salary Schedule B for Fiscal Year 2015 and Recommended for the 2016-2017 Biennium |  |  |  |
| :---: | :---: | :---: | :---: |
| Salary Group | Minimum | Midpoint | Maximum |
| B10 | \$24,910 | \$30,295 | \$35,679 |
| B11 | \$26,332 | \$33,339 | \$40,346 |
| B12 | \$27,840 | \$35,285 | \$42,730 |
| B13 | \$29,439 | \$37,348 | \$45,257 |
| B14 | \$31,144 | \$39,540 | \$47,936 |
| B15 | \$32,976 | \$41,876 | \$50,776 |
| B16 | \$34,918 | \$44,352 | \$53,785 |
| B17 | \$36,976 | \$46,976 | \$56,975 |
| B18 | \$39,521 | \$51,199 | \$62,877 |
| B19 | \$42,244 | \$54,761 | \$67,278 |
| B20 | \$45,158 | \$58,573 | \$71,988 |
| B21 | \$48,278 | \$62,653 | \$77,027 |
| B22 | \$51,614 | \$67,017 | \$82,419 |
| B23 | \$55,184 | \$71,686 | \$88,188 |
| B24 | \$59,004 | \$76,683 | \$94,361 |
| B25 | \$63,104 | \$82,036 | \$100,967 |
| B26 | \$69,415 | \$91,975 | \$114,534 |
| B27 | \$76,356 | \$101,172 | \$125,987 |
| B28 | \$83,991 | \$111,289 | \$138,587 |
| B29 | \$92,390 | \$122,418 | \$152,445 |
| B30 | \$101,630 | \$134,660 | \$167,689 |
| B31 | \$111,793 | \$148,126 | \$184,458 |
| B32 | \$122,972 | \$162,938 | \$202,904 |
| B33 | \$135,269 | \$179,232 | \$223,195 |
| B34 | \$148,796 | \$197,155 | \$245,514 |
| B35 | \$163,676 | \$216,871 | \$270,065 |

Sources: General Appropriations Act (83rd Legislature), Article IX, Section 2.01, and State Auditor's Office's calculation of midpoint amounts.

## Appendix 3

## Recommendations by Occupational Category and Position

Table 8 provides the recommended changes to keep the State's Position Classification Plan (Plan) current and competitive. The table presents a side-by-side comparison of current job classification titles, recommended job classification titles, and a description of the recommended changes.

Table 8

| Recommended Changes to the State's Position Classification Plan |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Current <br> (Fiscal Years 2014-2015) |  |  | Recommended <br> (Fiscal Years 2016-2017) |  |  |  |
| Job Classification Number | Salary Group | Job Classification Title | Job Classification Number | Salary Group | Job Classification Title | Recommended Change |
| Administrative Support |  |  |  |  |  |  |
| 0006 | A06 | Receptionist | 0006 | A06 | Receptionist | No change recommended |
| 0053 | A05 | Clerk I | 0053 | A05 | Clerk I | No change recommended |
| 0055 | A07 | Clerk II | 0055 | A07 | Clerk II | No change recommended |
| 0057 | A09 | Clerk III | 0057 | A09 | Clerk III | No change recommended |
| 0059 | A11 | Clerk IV | 0059 | A11 | Clerk IV | No change recommended |
| 0130 | A09 | Customer Service Representative I | 0130 | A09 | Customer Service Representative I | No change recommended |
| 0132 | A11 | Customer Service Representative II | 0132 | A11 | Customer Service Representative II | No change recommended |
| 0134 | A13 | Customer Service Representative III | 0134 | A13 | Customer Service Representative III | No change recommended |
| 0136 | A15 | Customer Service Representative IV | 0136 | A15 | Customer Service Representative IV | No change recommended |
| 0138 | A17 | Customer Service Representative V | 0138 | A17 | Customer Service Representative V | No change recommended |
| 0150 | A09 | Administrative Assistant I | 0150 | A09 | Administrative Assistant I | No change recommended |
| 0152 | A11 | Administrative Assistant II | 0152 | A11 | Administrative Assistant II | No change recommended |
| 0154 | A13 | Administrative Assistant III | 0154 | A13 | Administrative Assistant III | No change recommended |
| 0156 | A15 | Administrative Assistant IV | 0156 | A15 | Administrative Assistant IV | No change recommended |
| 0158 | A17 | Administrative Assistant V | 0158 | A17 | Administrative Assistant V | No change recommended |
| 0160 | B17 | Executive Assistant I | 0160 | B17 | Executive Assistant I | No change recommended |
| 0162 | B19 | Executive Assistant II | 0162 | B19 | Executive Assistant II | No change recommended |
| 0164 | B21 | Executive Assistant III | 0164 | B21 | Executive Assistant III | No change recommended |
| 0170 | B12 | License and Permit Specialist I | 0170 | B12 | License and Permit Specialist I | No change recommended |
| 0171 | B14 | License and Permit Specialist II | 0171 | B14 | License and Permit Specialist II | No change recommended |
| 0172 | B16 | License and Permit Specialist III | 0172 | B16 | License and Permit Specialist III | No change recommended |


| Recommended Changes to the State's Position Classification Plan |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Current <br> (Fiscal Years 2014-2015) |  |  | Recommended <br> (Fiscal Years 2016-2017) |  |  |  |
| Job Classification Number | Salary Group | Job Classification Title | Job Classification Number | Salary Group | Job Classification Title | Recommended Change |
| 0173 | B18 | License and Permit Specialist IV | 0173 | B18 | License and Permit Specialist IV | No change recommended |
| 0174 | B20 | License and Permit Specialist V | 0174 | B20 | License and Permit Specialist V | No change recommended |
| Information Technology |  |  |  |  |  |  |
| 0203 | A06 | Data Entry Operator I | 0203 | A06 | Data Entry Operator I | No change recommended |
| 0205 | A08 | Data Entry Operator II | 0205 | A08 | Data Entry Operator II | No change recommended |
| 0207 | A10 | Data Entry Operator III | 0207 | A10 | Data Entry Operator III | No change recommended |
| 0210 | B18 | Data Base Administrator I | 0210 | B18 | Data Base Administrator I | No change recommended |
| 0211 | B20 | Data Base Administrator II | 0211 | B20 | Data Base Administrator II | No change recommended |
| 0212 | B22 | Data Base Administrator III | 0212 | B22 | Data Base Administrator III | No change recommended |
| 0213 | B24 | Data Base Administrator IV | 0213 | B24 | Data Base Administrator IV | No change recommended |
| 0214 | B26 | Data Base Administrator V | 0214 | B26 | Data Base Administrator V | No change recommended |
| 0215 | B28 | Data Base Administrator VI | 0215 | B28 | Data Base Administrator VI | No change recommended |
| 0220 | A10 | Computer Operations Technician | 0220 | A10 | Computer Operations Technician | No change recommended |
|  |  |  | 0221 | B20 | Business Analyst I | New job classification |
|  |  |  | 0222 | B22 | Business Analyst II | New job classification |
|  |  |  | 0223 | B24 | Business Analyst III | New job classification |
|  |  |  | 0224 | B26 | Business Analyst IV | New job classification |
| 0228 | B13 | Systems Support Specialist I | 0228 | B13 | Systems Support Specialist I | No change recommended |
| 0229 | B15 | Systems Support Specialist II | 0229 | B15 | Systems Support Specialist II | No change recommended |
| 0230 | B17 | Systems Support Specialist III | 0230 | B17 | Systems Support Specialist III | No change recommended |
| 0231 | B19 | Systems Support Specialist IV | 0231 | B19 | Systems Support Specialist IV | No change recommended |
| 0235 | B23 | Information Technology Security Analyst I | 0235 | B23 | Information Technology Security Analyst I | No change recommended |
| 0236 | B25 | Information Technology Security Analyst II | 0236 | B25 | Information Technology Security Analyst II | No change recommended |
| 0237 | B27 | Information Technology Security Analyst III | 0237 | B27 | Information Technology Security Analyst III | No change recommended |
| 0238 | B29 | Chief Information Security Officer | 0238 | B30 | Information Security Officer | Reallocation and title change |
|  |  |  | 0239 | B31 | Chief Information Security Officer | New job classification |
| 0240 | B17 | Programmer I | 0240 | B17 | Programmer I | No change recommended |
| 0241 | B19 | Programmer II | 0241 | B19 | Programmer II | No change recommended |
| 0242 | B21 | Programmer III | 0242 | B21 | Programmer III | No change recommended |
| 0243 | B23 | Programmer IV | 0243 | B23 | Programmer IV | No change recommended |


| Recommended Changes to the State's Position Classification Plan |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Current <br> (Fiscal Years 2014-2015) |  |  | Recommended <br> (Fiscal Years 2016-2017) |  |  |  |
| Job Classification Number | Salary Group | Job Classification Title | Job Classification Number | Salary Group | Job Classification Title | Recommended Change |
| 0244 | B25 | Programmer V | 0244 | B25 | Programmer V | No change recommended |
| 0245 | B27 | Programmer VI | 0245 | B27 | Programmer VI | No change recommended |
| 0247 | B21 | Information Technology Auditor I | 0247 | B21 | Information Technology Auditor I | No change recommended |
| 0248 | B23 | Information Technology Auditor II | 0248 | B23 | Information Technology Auditor II | No change recommended |
| 0249 | B25 | Information Technology Auditor III | 0249 | B25 | Information Technology Auditor III | No change recommended |
|  |  |  | 0250 | B27 | Information Technology Auditor IV | New job classification |
| 0254 | B16 | Systems Analyst I | 0252 | B16 | Systems Analyst I | Classification number change |
| 0255 | B18 | Systems Analyst II | 0253 | B18 | Systems Analyst II | Classification number change |
| 0256 | B20 | Systems Analyst III | 0254 | B20 | Systems Analyst III | Classification number change |
| 0257 | B22 | Systems Analyst IV | 0255 | B22 | Systems Analyst IV | Classification number change |
| 0258 | B24 | Systems Analyst V | 0256 | B24 | Systems Analyst V | Classification number change |
| 0259 | B26 | Systems Analyst VI | 0257 | B26 | Systems Analyst VI | Classification number change |
|  |  |  | 0258 | B28 | Systems Analyst VII | New job classification |
| 0260 | B12 | Computer Operations Specialist I | 0260 | B12 | Computer Operations Specialist I | No change recommended |
| 0261 | B14 | Computer Operations Specialist II | 0261 | B14 | Computer Operations Specialist II | No change recommended |
| 0262 | B16 | Computer Operations Specialist III | 0262 | B16 | Computer Operations Specialist III | No change recommended |
| 0263 | B18 | Computer Operations Specialist IV | 0263 | B18 | Computer Operations Specialist IV | No change recommended |
| 0264 | B20 | Computer Operations Specialist V | 0264 | B20 | Computer Operations Specialist V | No change recommended |
| 0265 | B22 | Computer Operations Specialist VI | 0265 | B22 | Computer Operations Specialist VI | No change recommended |
| 0270 | B18 | Geographic Information Specialist I | 0270 | B18 | Geographic Information Specialist I | No change recommended |
| 0271 | B20 | Geographic Information Specialist II | 0271 | B20 | Geographic Information Specialist II | No change recommended |
| 0272 | B22 | Geographic Information Specialist III | 0272 | B22 | Geographic Information Specialist III | No change recommended |
| 0273 | B24 | Geographic Information Specialist IV | 0273 | B24 | Geographic Information Specialist IV | No change recommended |


| Recommended Changes to the State's Position Classification Plan |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Current <br> (Fiscal Years 2014-2015) |  |  | Recommended <br> (Fiscal Years 2016-2017) |  |  |  |
| Job Classification Number | Salary Group | Job Classification Title | Job Classification Number | Salary Group | Job Classification Title | Recommended Change |
| 0274 | B26 | Geographic Information Specialist V | 0274 | B26 | Geographic Information Specialist V | No change recommended |
| 0281 | B16 | Telecommunications Specialist I | 0281 | B16 | Telecommunications Specialist I | No change recommended |
| 0282 | B18 | Telecommunications Specialist II | 0282 | B18 | Telecommunications Specialist II | No change recommended |
| 0283 | B20 | Telecommunications Specialist III | 0283 | B20 | Telecommunications Specialist III | No change recommended |
| 0284 | B22 | Telecommunications Specialist IV | 0284 | B22 | Telecommunications Specialist IV | No change recommended |
| 0285 | B24 | Telecommunications Specialist V | 0285 | B24 | Telecommunications Specialist V | No change recommended |
| 0287 | B16 | Network Specialist I | 0287 | B16 | Network Specialist I | No change recommended |
| 0288 | B18 | Network Specialist II | 0288 | B18 | Network Specialist II | No change recommended |
| 0289 | B20 | Network Specialist III | 0289 | B20 | Network Specialist III | No change recommended |
| 0290 | B22 | Network Specialist IV | 0290 | B22 | Network Specialist IV | No change recommended |
| 0291 | B24 | Network Specialist V | 0291 | B24 | Network Specialist V | No change recommended |
| 0292 | B26 | Network Specialist VI | 0292 | B26 | Network Specialist VI | No change recommended |
| 0294 | B25 | Business Continuity Coordinator I | 0294 | B25 | Business Continuity Coordinator I | No change recommended |
| 0295 | B26 | Business Continuity Coordinator II | 0295 | B26 | Business Continuity Coordinator II | No change recommended |
| 0300 | B18 | Web Administrator I | 0300 | B18 | Web Administrator I | No change recommended |
| 0301 | B20 | Web Administrator II | 0301 | B20 | Web Administrator II | No change recommended |
| 0302 | B22 | Web Administrator III | 0302 | B22 | Web Administrator III | No change recommended |
| 0303 | B24 | Web Administrator IV | 0303 | B24 | Web Administrator IV | No change recommended |
| 0304 | B26 | Web Administrator V | 0304 | B26 | Web Administrator V | No change recommended |
|  |  |  | 0310 | B16 | Systems Administrator I | New job classification |
|  |  |  | 0311 | B18 | Systems Administrator II | New job classification |
|  |  |  | 0312 | B20 | Systems Administrator III | New job classification |
|  |  |  | 0313 | B22 | Systems Administrator IV | New job classification |
|  |  |  | 0314 | B24 | Systems Administrator V | New job classification |
|  |  |  | 0315 | B26 | Systems Administrator VI | New job classification |
|  |  |  | 0320 | B25 | Cybersecurity Analyst I | New job classification |
|  |  |  | 0322 | B27 | Cybersecurity Analyst II | New job classification |
|  |  |  | 0324 | B29 | Cybersecurity Analyst III | New job classification |
|  |  |  | 0326 | B30 | Cybersecurity Officer | New job classification |
|  |  |  | 0328 | B31 | Chief Cybersecurity Officer | New job classification |


| Recommended Changes to the State's Position Classification Plan |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Current <br> (Fiscal Years 2014-2015) |  |  | Recommended <br> (Fiscal Years 2016-2017) |  |  |  |
| Job Classification Number | Salary Group | Job Classification Title | Job Classification Number | Salary Group | Job Classification Title | Recommended Change |
| Office Services |  |  |  |  |  |  |
| 0331 | A09 | Printing Services Technician I | 0331 | A09 | Printing Services Technician I | No change recommended |
| 0332 | A11 | Printing Services Technician II | 0332 | A11 | Printing Services Technician II | No change recommended |
| 0333 | A13 | Printing Services Technician III | 0333 | A13 | Printing Services Technician III | No change recommended |
| 0334 | A15 | Printing Services Technician IV | 0334 | A15 | Printing Services Technician IV | No change recommended |
| 0335 | A17 | Printing Services Technician V | 0335 | A17 | Printing Services Technician V | No change recommended |
| 0351 | A09 | Micrographics Technician I | 0351 | A09 | Micrographics Technician I | No change recommended |
| 0352 | A11 | Micrographics Technician II | 0352 | A11 | Micrographics Technician II | No change recommended |
| 0354 | A13 | Micrographics Technician III | 0354 | A13 | Micrographics Technician III | No change recommended |
| 0356 | A15 | Micrographics Technician IV | 0356 | A15 | Micrographics Technician IV | No change recommended |
| 0367 | B16 | Photographer I | 0367 | B16 | Photographer I | No change recommended |
| 0368 | B18 | Photographer II | 0368 | B18 | Photographer II | No change recommended |
| Planning, Research, and Statistics |  |  |  |  |  |  |
| 0516 | B17 | Planner I | 0516 | B17 | Planner I | No change recommended |
| 0517 | B19 | Planner II | 0517 | B19 | Planner II | No change recommended |
| 0518 | B21 | Planner III | 0518 | B21 | Planner III | No change recommended |
| 0519 | B23 | Planner IV | 0519 | B23 | Planner IV | No change recommended |
| 0520 | B25 | Planner V | 0520 | B25 | Planner V | No change recommended |
| 0590 | A11 | Research and Statistics Technician I | 0590 | A11 | Research and Statistics Technician I | No change recommended |
| 0592 | A13 | Research and Statistics Technician II | 0592 | A13 | Research and Statistics Technician II | No change recommended |
| 0600 | B15 | Research Specialist I | 0600 | B15 | Research Specialist I | No change recommended |
| 0602 | B17 | Research Specialist II | 0602 | B17 | Research Specialist II | No change recommended |
| 0604 | B19 | Research Specialist III | 0604 | B19 | Research Specialist III | No change recommended |
| 0606 | B21 | Research Specialist IV | 0606 | B21 | Research Specialist IV | No change recommended |
| 0608 | B23 | Research Specialist V | 0608 | B23 | Research Specialist V | No change recommended |
| 0624 | B17 | Statistician I | 0624 | B17 | Statistician I | No change recommended |
| 0626 | B19 | Statistician II | 0626 | B19 | Statistician II | No change recommended |
| 0628 | B20 | Statistician III | 0628 | B20 | Statistician III | No change recommended |
| 0630 | B22 | Statistician IV | 0630 | B22 | Statistician IV | No change recommended |
| 0640 | B18 | Economist I | 0640 | B18 | Economist I | No change recommended |
| 0642 | B20 | Economist II | 0642 | B20 | Economist II | No change recommended |
| 0644 | B22 | Economist III | 0644 | B22 | Economist III | No change recommended |
| 0646 | B24 | Economist IV | 0646 | B24 | Economist IV | No change recommended |


| Recommended Changes to the State's Position Classification Plan |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Current <br> (Fiscal Years 2014-2015) |  |  | Recommended <br> (Fiscal Years 2016-2017) |  |  |  |
| Job Classification Number | Salary Group | Job Classification Title | Job Classification Number | Salary Group | Job Classification Title | Recommended Change |
| Education |  |  |  |  |  |  |
| 0812 | A09 | Teacher Aide I | 0812 | A09 | Teacher Aide I | No change recommended |
| 0813 | A11 | Teacher Aide II | 0813 | A11 | Teacher Aide II | No change recommended |
| 0814 | A13 | Teacher Aide III | 0814 | A13 | Teacher Aide III | No change recommended |
| 0820 | B17 | Education Specialist I | 0820 | B17 | Education Specialist I | No change recommended |
| 0821 | B19 | Education Specialist II | 0821 | B19 | Education Specialist II | No change recommended |
| 0822 | B21 | Education Specialist III | 0822 | B21 | Education Specialist III | No change recommended |
| 0823 | B23 | Education Specialist IV | 0823 | B23 | Education Specialist IV | No change recommended |
| 0824 | B25 | Education Specialist V | 0824 | B25 | Education Specialist V | No change recommended |
| Accounting, Auditing, and Finance |  |  |  |  |  |  |
| 1000 | A11 | Accounting Technician I | 1000 | A11 | Accounting Technician I | No change recommended |
| 1002 | A13 | Accounting Technician II | 1002 | A13 | Accounting Technician II | No change recommended |
| 1012 | B14 | Accountant I | 1012 | B14 | Accountant I | No change recommended |
| 1014 | B15 | Accountant II | 1014 | B15 | Accountant II | No change recommended |
| 1016 | B17 | Accountant III | 1016 | B17 | Accountant III | No change recommended |
| 1018 | B19 | Accountant IV | 1018 | B19 | Accountant IV | No change recommended |
| 1020 | B21 | Accountant V | 1020 | B21 | Accountant V | No change recommended |
| 1022 | B23 | Accountant VI | 1022 | B23 | Accountant VI | No change recommended |
| 1024 | B25 | Accountant VII | 1024 | B25 | Accountant VII | No change recommended |
| 1042 | B15 | Auditor I | 1042 | B15 | Auditor I | No change recommended |
| 1044 | B17 | Auditor II | 1044 | B17 | Auditor II | No change recommended |
| 1046 | B19 | Auditor III | 1046 | B19 | Auditor III | No change recommended |
| 1048 | B21 | Auditor IV | 1048 | B21 | Auditor IV | No change recommended |
| 1050 | B23 | Auditor V | 1050 | B23 | Auditor V | No change recommended |
| 1052 | B25 | Auditor VI | 1052 | B25 | Auditor VI | No change recommended |
| 1059 | B12 | Taxpayer Compliance Officer I | 1059 | B12 | Taxpayer Compliance Officer I | No change recommended |
| 1060 | B14 | Taxpayer Compliance Officer II | 1060 | B14 | Taxpayer Compliance Officer II | No change recommended |
| 1061 | B16 | Taxpayer Compliance Officer III | 1061 | B16 | Taxpayer Compliance Officer III | No change recommended |
| 1062 | B18 | Taxpayer Compliance Officer IV | 1062 | B18 | Taxpayer Compliance Officer IV | No change recommended |
| 1063 | B20 | Taxpayer Compliance Officer V | 1063 | B20 | Taxpayer Compliance Officer V | No change recommended |
| 1073 | B13 | Accounts Examiner I | 1073 | B13 | Accounts Examiner I | No change recommended |
| 1074 | B15 | Accounts Examiner II | 1074 | B15 | Accounts Examiner II | No change recommended |


| Recommended Changes to the State's Position Classification Plan |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Current <br> (Fiscal Years 2014-2015) |  |  | Recommended <br> (Fiscal Years 2016-2017) |  |  |  |
| Job Classification Number | Salary Group | Job Classification Title | Job Classification Number | Salary Group | Job Classification Title | Recommended Change |
| 1075 | B17 | Accounts Examiner III | 1075 | B17 | Accounts Examiner III | No change recommended |
| 1076 | B19 | Accounts Examiner IV | 1076 | B19 | Accounts Examiner IV | No change recommended |
| 1077 | B21 | Accounts Examiner V | 1077 | B21 | Accounts Examiner V | No change recommended |
| 1080 | B19 | Financial Analyst I | 1080 | B20 | Financial Analyst I | Reallocation |
| 1082 | B21 | Financial Analyst II | 1082 | B22 | Financial Analyst II | Reallocation |
| 1084 | B23 | Financial Analyst III | 1084 | B24 | Financial Analyst III | Reallocation |
| 1085 | B25 | Financial Analyst IV | 1085 | B26 | Financial Analyst IV | Reallocation |
| 1100 | B17 | Financial Examiner I | 1100 | B17 | Financial Examiner I | No change recommended |
| 1102 | B19 | Financial Examiner II | 1102 | B19 | Financial Examiner II | No change recommended |
| 1104 | B21 | Financial Examiner III | 1104 | B21 | Financial Examiner III | No change recommended |
| 1106 | B23 | Financial Examiner IV | 1106 | B23 | Financial Examiner IV | No change recommended |
| 1108 | B25 | Financial Examiner V | 1108 | B25 | Financial Examiner V | No change recommended |
| 1110 | B27 | Financial Examiner VI | 1110 | B27 | Financial Examiner VI | No change recommended |
| 1112 | B29 | Financial Examiner VII | 1112 | B29 | Financial Examiner VII | No change recommended |
| 1130 | B22 | Investment Analyst I | 1130 | B22 | Investment Analyst I | No change recommended |
| 1131 | B24 | Investment Analyst II | 1131 | B24 | Investment Analyst II | No change recommended |
| 1132 | B26 | Investment Analyst III | 1132 | B26 | Investment Analyst III | No change recommended |
| 1133 | B28 | Investment Analyst IV | 1133 | B28 | Investment Analyst IV | No change recommended |
| 1150 | B27 | Portfolio Manager I | 1150 | B27 | Portfolio Manager I | No change recommended |
| 1151 | B29 | Portfolio Manager II | 1151 | B29 | Portfolio Manager II | No change recommended |
| 1152 | B31 | Portfolio Manager III | 1152 | B31 | Portfolio Manager III | No change recommended |
| 1153 | B33 | Portfolio Manager IV | 1153 | B33 | Portfolio Manager IV | No change recommended |
| 1154 | B35 | Portfolio Manager V | 1154 | B35 | Portfolio Manager V | No change recommended |
| 1155 | B17 | Budget Analyst I | 1155 | B17 | Budget Analyst I | No change recommended |
| 1156 | B19 | Budget Analyst II | 1156 | B19 | Budget Analyst II | No change recommended |
| 1157 | B21 | Budget Analyst III | 1157 | B21 | Budget Analyst III | No change recommended |
| 1158 | B23 | Budget Analyst IV | 1158 | B23 | Budget Analyst IV | No change recommended |
| 1159 | B25 | Budget Analyst V | 1159 | B25 | Budget Analyst V | No change recommended |
| 1161 | B25 | Trader I | 1161 | B25 | Trader I | No change recommended |
| 1162 | B28 | Trader II | 1162 | B28 | Trader II | No change recommended |
| 1165 | B33 | Chief Investment Officer | 1165 | B33 | Chief Investment Officer | No change recommended |
| 1175 | B31 | Chief Trader I | 1175 | B31 | Chief Trader I | No change recommended |
| 1176 | B33 | Chief Trader II | 1176 | B33 | Chief Trader II | No change recommended |
| 1242 | A11 | Reimbursement Officer I | 1242 | A11 | Reimbursement Officer I | No change recommended |
| 1244 | A13 | Reimbursement Officer II | 1244 | A13 | Reimbursement Officer II | No change recommended |


| Recommended Changes to the State's Position Classification Plan |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Current <br> (Fiscal Years 2014-2015) |  |  | Recommended <br> (Fiscal Years 2016-2017) |  |  |  |
| Job Classification Number | Salary <br> Group | Job Classification Title | Job Classification Number | Salary Group | Job Classification Title | Recommended Change |
| 1246 | A15 | Reimbursement Officer III | 1246 | A15 | Reimbursement Officer III | No change recommended |
| 1248 | A17 | Reimbursement Officer IV | 1248 | A17 | Reimbursement Officer IV | No change recommended |
| 1260 | B17 | Loan Specialist I | 1260 | B17 | Loan Specialist I | No change recommended |
| 1261 | B19 | Loan Specialist II | 1261 | B19 | Loan Specialist II | No change recommended |
| 1262 | B21 | Loan Specialist III | 1262 | B21 | Loan Specialist III | No change recommended |
| 1263 | B23 | Loan Specialist IV | 1263 | B23 | Loan Specialist IV | No change recommended |
|  |  |  | 1270 | B19 | Appropriations Control Officer I | New job classification |
|  |  |  | 1272 | B21 | Appropriations Control Officer II | New job classification |
|  |  |  | 1274 | B23 | Appropriations Control Officer III | New job classification |
|  |  |  | 1276 | B25 | Appropriations Control Officer IV | New job classification |
| Inspectors and Investigators |  |  |  |  |  |  |
| 1315 | B20 | Boiler Inspector I | 1315 | B20 | Boiler Inspector I | No change recommended |
| 1316 | B21 | Boiler Inspector II | 1316 | B21 | Boiler Inspector II | No change recommended |
| 1317 | B22 | Boiler Inspector III | 1317 | B22 | Boiler Inspector III | No change recommended |
| 1320 | B10 | Inspector I | 1320 | B10 | Inspector I | No change recommended |
| 1321 | B11 | Inspector II | 1321 | B11 | Inspector II | No change recommended |
| 1322 | B13 | Inspector III | 1322 | B13 | Inspector III | No change recommended |
| 1323 | B15 | Inspector IV | 1323 | B15 | Inspector IV | No change recommended |
| 1324 | B17 | Inspector V | 1324 | B17 | Inspector V | No change recommended |
| 1325 | B19 | Inspector VI | 1325 | B19 | Inspector VI | No change recommended |
| 1326 | B21 | Inspector VII | 1326 | B21 | Inspector VII | No change recommended |
| 1350 | B12 | Investigator I | 1350 | B12 | Investigator I | No change recommended |
| 1351 | B14 | Investigator II | 1351 | B14 | Investigator II | No change recommended |
| 1352 | B16 | Investigator III | 1352 | B16 | Investigator III | No change recommended |
| 1353 | B18 | Investigator IV | 1353 | B18 | Investigator IV | No change recommended |
| 1354 | B20 | Investigator V | 1354 | B20 | Investigator V | No change recommended |
| 1355 | B22 | Investigator VI | 1355 | B22 | Investigator VI | No change recommended |
| 1356 | B24 | Investigator VII | 1356 | B24 | Investigator VII | No change recommended |
| Program Management |  |  |  |  |  |  |
| 1550 | B17 | Staff Services Officer I | 1550 | B17 | Staff Services Officer I | No change recommended |
| 1551 | B18 | Staff Services Officer II | 1551 | B18 | Staff Services Officer II | No change recommended |
| 1552 | B19 | Staff Services Officer III | 1552 | B19 | Staff Services Officer III | No change recommended |


| Recommended Changes to the State's Position Classification Plan |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Current <br> (Fiscal Years 2014-2015) |  |  | Recommended <br> (Fiscal Years 2016-2017) |  |  |  |
| Job Classification Number | Salary Group | Job Classification Title | Job Classification Number | Salary Group | Job Classification Title | Recommended Change |
| 1553 | B20 | Staff Services Officer IV | 1553 | B20 | Staff Services Officer IV | No change recommended |
| 1554 | B21 | Staff Services Officer V | 1554 | B21 | Staff Services Officer V | No change recommended |
| 1558 | B20 | Project Manager I | 1558 | B20 | Project Manager I | No change recommended |
| 1559 | B22 | Project Manager II | 1559 | B22 | Project Manager II | No change recommended |
| 1560 | B24 | Project Manager III | 1560 | B24 | Project Manager III | No change recommended |
| 1561 | B26 | Project Manager IV | 1561 | B26 | Project Manager IV | No change recommended |
| 1570 | B17 | Program Specialist I | 1570 | B17 | Program Specialist I | No change recommended |
| 1571 | B18 | Program Specialist II | 1571 | B18 | Program Specialist II | No change recommended |
| 1572 | B19 | Program Specialist III | 1572 | B19 | Program Specialist III | No change recommended |
| 1573 | B20 | Program Specialist IV | 1573 | B20 | Program Specialist IV | No change recommended |
| 1574 | B21 | Program Specialist V | 1574 | B21 | Program Specialist V | No change recommended |
| 1575 | B23 | Program Specialist VI | 1575 | B23 | Program Specialist VI | No change recommended |
| 1576 | B25 | Program Specialist VII | 1576 | B25 | Program Specialist VII | No change recommended |
| 1580 | B17 | Program Supervisor I | 1580 | B17 | Program Supervisor I | No change recommended |
| 1581 | B18 | Program Supervisor II | 1581 | B18 | Program Supervisor II | No change recommended |
| 1582 | B19 | Program Supervisor III | 1582 | B19 | Program Supervisor III | No change recommended |
| 1583 | B20 | Program Supervisor IV | 1583 | B20 | Program Supervisor IV | No change recommended |
| 1584 | B21 | Program Supervisor V | 1584 | B21 | Program Supervisor V | No change recommended |
| 1586 | B23 | Program Supervisor VI | 1586 | B23 | Program Supervisor VI | No change recommended |
| 1588 | B25 | Program Supervisor VII | 1588 | B25 | Program Supervisor VII | No change recommended |
| 1600 | B22 | Manager I | 1600 | B22 | Manager I | No change recommended |
| 1601 | B23 | Manager II | 1601 | B23 | Manager II | No change recommended |
| 1602 | B24 | Manager III | 1602 | B24 | Manager III | No change recommended |
| 1603 | B25 | Manager IV | 1603 | B25 | Manager IV | No change recommended |
| 1604 | B26 | Manager V | 1604 | B26 | Manager V | No change recommended |
| 1620 | B26 | Director I | 1620 | B26 | Director I | No change recommended |
| 1621 | B27 | Director II | 1621 | B27 | Director II | No change recommended |
| 1622 | B28 | Director III | 1622 | B28 | Director III | No change recommended |
| 1623 | B29 | Director IV | 1623 | B29 | Director IV | No change recommended |
|  |  |  | 1624 | B30 | Director V | New job classification |
| 1624 | B31 | Director V | 1625 | B31 | Director VI | Title change and classification number change |
| 1626 | B32 | Director VI | 1626 | B32 | Director VII | Title change |
| 1630 | B33 | Deputy Director I | 1630 | B33 | Deputy Director I | No change recommended |


| Recommended Changes to the State's Position Classification Plan |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Current <br> (Fiscal Years 2014-2015) |  |  | Recommended <br> (Fiscal Years 2016-2017) |  |  |  |
| Job Classification Number | Salary Group | Job Classification Title | Job Classification Number | Salary Group | Job Classification Title | Recommended Change |
| 1631 | B34 | Deputy Director II | 1631 | B34 | Deputy Director II | No change recommended |
| 1632 | B35 | Deputy Director III | 1632 | B35 | Deputy Director III | No change recommended |
| 1640 | B33 | Deputy Comptroller | 1640 | B35 | Deputy Comptroller | Reallocation |
| 1645 | B35 | Deputy Executive Commissioner | 1645 | B35 | Deputy Executive Commissioner | No change recommended |
|  |  |  | 1650 | B28 | Portfolio Project Manager I | New job classification |
|  |  |  | 1652 | B30 | Portfolio Project Manager II | New job classification |
|  |  |  | 1660 | B19 | Project Management Specialist I | New job classification |
|  |  |  | 1661 | B21 | Project Management Specialist II | New job classification |
|  |  |  | 1662 | B23 | Project Management Specialist III | New job classification |
|  |  |  | 1665 | B19 | Project Controller I | New job classification |
|  |  |  | 1666 | B21 | Project Controller II | New job classification |
|  |  |  | 1667 | B23 | Project Controller III | New job classification |
| Human Resources |  |  |  |  |  |  |
| 1727 | B11 | Human Resources Assistant | 1727 | B12 | Human Resources Assistant | Reallocation |
| 1729 | B13 | Human Resources Specialist I | 1729 | B14 | Human Resources Specialist I | Reallocation |
| 1731 | B15 | Human Resources Specialist II | 1731 | B16 | Human Resources Specialist II | Reallocation |
| 1733 | B17 | Human Resources Specialist III | 1733 | B18 | Human Resources Specialist III | Reallocation |
| 1735 | B19 | Human Resources Specialist IV | 1735 | B20 | Human Resources Specialist IV | Reallocation |
| 1737 | B21 | Human Resources Specialist V | 1737 | B22 | Human Resources Specialist V | Reallocation |
| 1739 | B23 | Human Resources Specialist VI | 1739 | B24 | Human Resources Specialist VI | Reallocation |
| 1780 | B11 | Training Assistant | 1780 | B11 | Training Assistant | No change recommended |
| 1781 | B13 | Training Specialist I | 1781 | B13 | Training Specialist I | No change recommended |
| 1782 | B15 | Training Specialist II | 1782 | B15 | Training Specialist II | No change recommended |
| 1783 | B17 | Training Specialist III | 1783 | B17 | Training Specialist III | No change recommended |
| 1784 | B19 | Training Specialist IV | 1784 | B19 | Training Specialist IV | No change recommended |
| 1785 | B21 | Training Specialist V | 1785 | B21 | Training Specialist V | No change recommended |
| 1786 | B23 | Training Specialist VI | 1786 | B23 | Training Specialist VI | No change recommended |
| Information and Communication |  |  |  |  |  |  |
| 1822 | B15 | Marketing Specialist I | 1822 | B15 | Marketing Specialist I | No change recommended |
| 1823 | B17 | Marketing Specialist II | 1823 | B17 | Marketing Specialist II | No change recommended |
| 1824 | B19 | Marketing Specialist III | 1824 | B19 | Marketing Specialist III | No change recommended |
| 1825 | B21 | Marketing Specialist IV | 1825 | B21 | Marketing Specialist IV | No change recommended |


| Recommended Changes to the State's Position Classification Plan |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Current <br> (Fiscal Years 2014-2015) |  |  | Recommended <br> (Fiscal Years 2016-2017) |  |  |  |
| Job Classification Number | Salary Group | Job Classification Title | Job Classification Number | Salary Group | Job Classification Title | Recommended Change |
| 1826 | B23 | Marketing Specialist V | 1826 | B23 | Marketing Specialist V | No change recommended |
| 1830 | B15 | Information Specialist I | 1830 | B15 | Information Specialist I | No change recommended |
| 1831 | B17 | Information Specialist II | 1831 | B17 | Information Specialist II | No change recommended |
| 1832 | B19 | Information Specialist III | 1832 | B19 | Information Specialist III | No change recommended |
| 1833 | B21 | Information Specialist IV | 1833 | B21 | Information Specialist IV | No change recommended |
| 1834 | B23 | Information Specialist V | 1834 | B23 | Information Specialist V | No change recommended |
| 1840 | A10 | Multimedia Technician I | 1840 | A10 | Multimedia Technician I | No change recommended |
| 1841 | A12 | Multimedia Technician II | 1841 | A12 | Multimedia Technician II | No change recommended |
| 1842 | A14 | Multimedia Technician III | 1842 | A14 | Multimedia Technician III | No change recommended |
| 1843 | A16 | Multimedia Technician IV | 1843 | A16 | Multimedia Technician IV | No change recommended |
| 1860 | B18 | Management Analyst I | 1860 | B18 | Management Analyst I | No change recommended |
| 1862 | B20 | Management Analyst II | 1862 | B20 | Management Analyst II | No change recommended |
| 1864 | B22 | Management Analyst III | 1864 | B22 | Management Analyst III | No change recommended |
| 1866 | B24 | Management Analyst IV | 1866 | B24 | Management Analyst IV | No change recommended |
| 1868 | B26 | Management Analyst V | 1868 | B26 | Management Analyst V | No change recommended |
| 1870 | B18 | Technical Writer I | 1870 | B18 | Technical Writer I | No change recommended |
| 1871 | B20 | Technical Writer II | 1871 | B20 | Technical Writer II | No change recommended |
| 1872 | B22 | Technical Writer III | 1872 | B22 | Technical Writer III | No change recommended |
| 1875 | B17 | Editor I | 1875 | B17 | Editor I | No change recommended |
| 1876 | B19 | Editor II | 1876 | B19 | Editor II | No change recommended |
| 1877 | B21 | Editor III | 1877 | B21 | Editor III | No change recommended |
| 1880 | B21 | Governor's Advisor I | 1880 | B21 | Governor's Advisor I | No change recommended |
| 1881 | B23 | Governor's Advisor II | 1881 | B23 | Governor's Advisor II | No change recommended |
| 1882 | B25 | Governor's Advisor III | 1882 | B25 | Governor's Advisor III | No change recommended |
| 1883 | B27 | Governor's Advisor IV | 1883 | B27 | Governor's Advisor IV | No change recommended |
| 1884 | B29 | Governor’s Advisor V | 1884 | B29 | Governor's Advisor V | No change recommended |
| 1890 | B23 | Government Relations Specialist I | 1890 | B23 | Government Relations Specialist I | No change recommended |
| 1892 | B25 | Government Relations Specialist II | 1892 | B25 | Government Relations Specialist II | No change recommended |
| 1894 | B27 | Government Relations Specialist III | 1894 | B27 | Government Relations Specialist III | No change recommended |
|  |  |  | 1897 | B21 | Privacy Analyst I | New job classification |
|  |  |  | 1898 | B23 | Privacy Analyst II | New job classification |
|  |  |  | 1899 | B25 | Privacy Analyst III | New job classification |


| Recommended Changes to the State's Position Classification Plan |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Current <br> (Fiscal Years 2014-2015) |  |  | Recommended <br> (Fiscal Years 2016-2017) |  |  |  |
| Job Classification Number | Salary Group | Job Classification Title | Job Classification Number | Salary Group | Job Classification Title | Recommended Change |
| Property Management and Procurement |  |  |  |  |  |  |
| 1911 | A10 | Inventory and Store Specialist I | 1911 | A10 | Inventory and Store Specialist I | No change recommended |
| 1912 | A12 | Inventory and Store Specialist II | 1912 | A12 | Inventory and Store Specialist II | No change recommended |
| 1913 | A14 | Inventory and Store Specialist III | 1913 | A14 | Inventory and Store Specialist III | No change recommended |
| 1914 | A16 | Inventory and Store Specialist IV | 1914 | A16 | Inventory and Store Specialist IV | No change recommended |
| 1915 | A18 | Inventory and Store Specialist V | 1915 | A18 | Inventory and Store Specialist V | No change recommended |
| 1920 | B18 | Grant Coordinator I | 1920 | B18 | Grant Coordinator I | No change recommended |
| 1921 | B20 | Grant Coordinator II | 1921 | B20 | Grant Coordinator II | No change recommended |
| 1922 | B22 | Grant Coordinator III | 1922 | B22 | Grant Coordinator III | No change recommended |
| 1930 | B12 | Purchaser I | 1930 | B12 | Purchaser I | No change recommended |
| 1931 | B14 | Purchaser II | 1931 | B14 | Purchaser II | No change recommended |
| 1932 | B16 | Purchaser III | 1932 | B16 | Purchaser III | No change recommended |
| 1933 | B18 | Purchaser IV | 1933 | B18 | Purchaser IV | No change recommended |
| 1934 | B20 | Purchaser V | 1934 | B20 | Purchaser V | No change recommended |
| 1935 | B22 | Purchaser VI | 1935 | B22 | Purchaser VI | No change recommended |
| 1960 | B25 | Contract Administration Manager I | 1960 | B25 | Contract Administration Manager I | No change recommended |
| 1962 | B27 | Contract Administration Manager II | 1962 | B27 | Contract Administration Manager II | No change recommended |
| 1970 | A09 | Contract Technician I | 1970 | A09 | Contract Technician I | No change recommended |
| 1972 | A11 | Contract Technician II | 1972 | A11 | Contract Technician II | No change recommended |
| 1974 | A13 | Contract Technician III | 1974 | A13 | Contract Technician III | No change recommended |
| 1976 | B15 | Contract Specialist I | 1976 | B15 | Contract Specialist I | No change recommended |
| 1980 | B17 | Contract Specialist II | 1980 | B17 | Contract Specialist II | No change recommended |
| 1982 | B19 | Contract Specialist III | 1982 | B19 | Contract Specialist III | No change recommended |
| 1984 | B21 | Contract Specialist IV | 1984 | B21 | Contract Specialist IV | No change recommended |
| 1986 | B23 | Contract Specialist V | 1986 | B23 | Contract Specialist V | No change recommended |
| 1990 | B17 | Property Manager I | 1990 | B17 | Property Manager I | No change recommended |
| 1992 | B19 | Property Manager II | 1992 | B19 | Property Manager II | No change recommended |
| 1994 | B21 | Property Manager III | 1994 | B21 | Property Manager III | No change recommended |
|  |  |  | 1996 | B17 | Fleet Manager I | New job classification |
|  |  |  | 1997 | B19 | Fleet Manager II | New job classification |


| Recommended Changes to the State's Position Classification Plan |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Current <br> (Fiscal Years 2014-2015) |  |  | Recommended <br> (Fiscal Years 2016-2017) |  |  |  |
| Job Classification Number | Salary <br> Group | Job Classification Title | Job Classification Number | Salary Group | Job Classification Title | Recommended Change |
|  |  |  | 1998 | B21 | Fleet Manager III | New job classification |
| Land Surveying, Appraising, and Utilities |  |  |  |  |  |  |
| 2050 | B19 | Land Surveyor I | 2050 | B19 | Land Surveyor I | No change recommended |
| 2054 | B21 | Land Surveyor II | 2054 | B21 | Land Surveyor II | No change recommended |
| 2056 | B23 | Land Surveyor III | 2056 | B23 | Land Surveyor III | No change recommended |
| 2058 | B25 | Land Surveyor IV | 2058 | B25 | Land Surveyor IV | No change recommended |
| 2062 | B17 | Appraiser I | 2062 | B17 | Appraiser I | No change recommended |
| 2064 | B19 | Appraiser II | 2064 | B19 | Appraiser II | No change recommended |
| 2065 | B21 | Appraiser III | 2065 | B21 | Appraiser III | No change recommended |
| 2066 | B23 | Appraiser IV | 2066 | B23 | Appraiser IV | No change recommended |
| 2080 | B13 | Right of Way Agent I | 2080 | B13 | Right of Way Agent I | No change recommended |
| 2082 | B15 | Right of Way Agent II | 2082 | B15 | Right of Way Agent II | No change recommended |
| 2084 | B17 | Right of Way Agent III | 2084 | B17 | Right of Way Agent III | No change recommended |
| 2086 | B19 | Right of Way Agent IV | 2086 | B19 | Right of Way Agent IV | No change recommended |
| 2088 | B21 | Right of Way Agent V | 2088 | B21 | Right of Way Agent V | No change recommended |
| 2090 | B23 | Right of Way Agent VI | 2090 | B23 | Right of Way Agent VI | No change recommended |
| 2093 | B20 | Utility Specialist I | 2093 | B20 | Utility Specialist I | No change recommended |
| 2094 | B22 | Utility Specialist II | 2094 | B22 | Utility Specialist II | No change recommended |
| Engineering and Design |  |  |  |  |  |  |
| 2119 | A09 | Engineering Aide | 2119 | A09 | Engineering Aide | No change recommended |
| 2122 | A11 | Engineering Technician I | 2122 | A11 | Engineering Technician I | No change recommended |
| 2123 | A13 | Engineering Technician II | 2123 | A13 | Engineering Technician II | No change recommended |
| 2124 | A15 | Engineering Technician III | 2124 | A15 | Engineering Technician III | No change recommended |
| 2125 | A17 | Engineering Technician IV | 2125 | A17 | Engineering Technician IV | No change recommended |
| 2127 | B17 | Engineering Specialist I | 2127 | B17 | Engineering Specialist I | No change recommended |
| 2128 | B18 | Engineering Specialist II | 2128 | B18 | Engineering Specialist II | No change recommended |
| 2129 | B19 | Engineering Specialist III | 2129 | B19 | Engineering Specialist III | No change recommended |
| 2130 | B20 | Engineering Specialist IV | 2130 | B20 | Engineering Specialist IV | No change recommended |
| 2131 | B21 | Engineering Specialist V | 2131 | B21 | Engineering Specialist V | No change recommended |
| 2132 | B22 | Engineering Specialist VI | 2132 | B22 | Engineering Specialist VI | No change recommended |
| 2151 | B21 | Engineer I | 2151 | B21 | Engineer I | No change recommended |
| 2152 | B22 | Engineer II | 2152 | B22 | Engineer II | No change recommended |
| 2153 | B23 | Engineer III | 2153 | B23 | Engineer III | No change recommended |
| 2154 | B24 | Engineer IV | 2154 | B24 | Engineer IV | No change recommended |
| 2155 | B25 | Engineer V | 2155 | B25 | Engineer V | No change recommended |


| Recommended Changes to the State's Position Classification Plan |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Current <br> (Fiscal Years 2014-2015) |  |  | Recommended <br> (Fiscal Years 2016-2017) |  |  |  |
| Job Classification Number | Salary Group | Job Classification Title | Job Classification Number | Salary Group | Job Classification Title | Recommended Change |
| 2156 | B26 | Engineer VI | 2156 | B26 | Engineer VI | No change recommended |
| 2157 | B27 | Engineer VII | 2157 | B27 | Engineer VII | No change recommended |
| 2161 | B33 | District Engineer | 2161 | B33 | District Engineer | No change recommended |
| 2167 | B16 | Creative Media Designer I | 2167 | B16 | Creative Media Designer I | No change recommended |
| 2168 | B18 | Creative Media Designer II | 2168 | B18 | Creative Media Designer II | No change recommended |
| 2169 | B20 | Creative Media Designer III | 2169 | B20 | Creative Media Designer III | No change recommended |
| 2181 | A17 | Drafting Technician I | 2181 | A17 | Drafting Technician I | No change recommended |
| 2182 | A19 | Drafting Technician II | 2182 | A19 | Drafting Technician II | No change recommended |
| 2255 | B17 | Project Design Assistant | 2255 | B17 | Project Design Assistant | No change recommended |
| 2260 | B21 | Architect I | 2260 | B21 | Architect I | No change recommended |
| 2264 | B23 | Architect II | 2264 | B23 | Architect II | No change recommended |
| 2266 | B25 | Architect III | 2266 | B25 | Architect III | No change recommended |
| 2268 | B27 | Architect IV | 2268 | B27 | Architect IV | No change recommended |
| Natural Resources |  |  |  |  |  |  |
| 2350 | B17 | Earth Science Specialist I | 2350 | B17 | Earth Science Specialist I | No change recommended |
| 2351 | B19 | Earth Science Specialist II | 2351 | B19 | Earth Science Specialist II | No change recommended |
| 2352 | B21 | Earth Science Specialist III | 2352 | B21 | Earth Science Specialist III | No change recommended |
| 2353 | B23 | Earth Science Specialist IV | 2353 | B23 | Earth Science Specialist IV | No change recommended |
| 2356 | B17 | Geoscientist I | 2356 | B17 | Geoscientist I | No change recommended |
| 2360 | B19 | Geoscientist II | 2360 | B19 | Geoscientist II | No change recommended |
| 2364 | B21 | Geoscientist III | 2364 | B21 | Geoscientist III | No change recommended |
| 2365 | B23 | Geoscientist IV | 2365 | B23 | Geoscientist IV | No change recommended |
| 2366 | B25 | Geoscientist V | 2366 | B25 | Geoscientist V | No change recommended |
| 2456 | B17 | Hydrologist I | 2456 | B17 | Hydrologist I | No change recommended |
| 2460 | B19 | Hydrologist II | 2460 | B19 | Hydrologist II | No change recommended |
| 2464 | B21 | Hydrologist III | 2464 | B21 | Hydrologist III | No change recommended |
| 2465 | B23 | Hydrologist IV | 2465 | B23 | Hydrologist IV | No change recommended |
| 2466 | B25 | Hydrologist V | 2466 | B25 | Hydrologist V | No change recommended |
| 2472 | B16 | Chemist I | 2472 | B16 | Chemist I | No change recommended |
| 2473 | B18 | Chemist II | 2473 | B18 | Chemist II | No change recommended |
| 2474 | B20 | Chemist III | 2474 | B20 | Chemist III | No change recommended |
| 2475 | B22 | Chemist IV | 2475 | B22 | Chemist IV | No change recommended |
| 2476 | B24 | Chemist V | 2476 | B24 | Chemist V | No change recommended |
| 2583 | B17 | Sanitarian I | 2583 | B17 | Sanitarian I | No change recommended |
| 2584 | B19 | Sanitarian II | 2584 | B19 | Sanitarian II | No change recommended |


| Recommended Changes to the State's Position Classification Plan |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Current <br> (Fiscal Years 2014-2015) |  |  | Recommended <br> (Fiscal Years 2016-2017) |  |  |  |
| Job Classification Number | Salary Group | Job Classification Title | Job Classification Number | Salary Group | Job Classification Title | Recommended Change |
| 2585 | B21 | Sanitarian III | 2585 | B21 | Sanitarian III | No change recommended |
| 2640 | B14 | Park Ranger I | 2640 | B14 | Park Ranger I | No change recommended |
| 2641 | B16 | Park Ranger II | 2641 | B16 | Park Ranger II | No change recommended |
| 2642 | B18 | Park Ranger III | 2642 | B18 | Park Ranger III | No change recommended |
| 2643 | B20 | Park Ranger IV | 2643 | B20 | Park Ranger IV | No change recommended |
| 2644 | B22 | Park Ranger V | 2644 | B22 | Park Ranger V | No change recommended |
| 2651 | B16 | Environmental Protection Specialist I | 2651 | B16 | Environmental Protection Specialist I | No change recommended |
| 2652 | B18 | Environmental Protection Specialist II | 2652 | B18 | Environmental Protection Specialist II | No change recommended |
| 2653 | B20 | Environmental Protection Specialist III | 2653 | B20 | Environmental Protection Specialist III | No change recommended |
| 2654 | B22 | Environmental Protection Specialist IV | 2654 | B22 | Environmental Protection Specialist IV | No change recommended |
| 2655 | B24 | Environmental Protection Specialist V | 2655 | B24 | Environmental Protection Specialist V | No change recommended |
| 2661 | B22 | Toxicologist I | 2661 | B22 | Toxicologist I | No change recommended |
| 2662 | B24 | Toxicologist II | 2662 | B24 | Toxicologist II | No change recommended |
|  |  |  | 2663 | B26 | Toxicologist III | New job classification |
| 2682 | B15 | Natural Resources Specialist I | 2682 | B15 | Natural Resources Specialist I | No change recommended |
| 2683 | B17 | Natural Resources Specialist II | 2683 | B17 | Natural Resources Specialist II | No change recommended |
| 2684 | B19 | Natural Resources Specialist III | 2684 | B19 | Natural Resources Specialist III | No change recommended |
| 2685 | B21 | Natural Resources Specialist IV | 2685 | B21 | Natural Resources Specialist IV | No change recommended |
| 2686 | B23 | Natural Resources Specialist V | 2686 | B23 | Natural Resources Specialist V | No change recommended |
| 2688 | A13 | Fish and Wildlife Technician I | 2688 | A13 | Fish and Wildlife Technician I | No change recommended |
| 2689 | A15 | Fish and Wildlife Technician II | 2689 | A15 | Fish and Wildlife Technician II | No change recommended |
| 2690 | A17 | Fish and Wildlife Technician III | 2690 | A17 | Fish and Wildlife Technician III | No change recommended |
| 2691 | A19 | Fish and Wildlife Technician IV | 2691 | A19 | Fish and Wildlife Technician IV | No change recommended |
|  |  |  | 2698 | B19 | Assistant Park Superintendent I | New job classification |
|  |  |  | 2699 | B20 | Assistant Park Superintendent II | New job classification |
| 2700 | B20 | Park Superintendent I | 2700 | B20 | Park Superintendent I | No change recommended |
| 2701 | B21 | Park Superintendent II | 2701 | B21 | Park Superintendent II | No change recommended |
| 2702 | B22 | Park Superintendent III | 2702 | B22 | Park Superintendent III | No change recommended |
| 2703 | B23 | Park Superintendent IV | 2703 | B23 | Park Superintendent IV | No change recommended |
| 2704 | B24 | Park Superintendent V | 2704 | B24 | Park Superintendent V | No change recommended |


| Recommended Changes to the State's Position Classification Plan |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Current <br> (Fiscal Years 2014-2015) |  |  | Recommended <br> (Fiscal Years 2016-2017) |  |  |  |
| Job Classification Number | Salary Group | Job Classification Title | Job Classification Number | Salary Group | Job Classification Title | Recommended Change |
|  |  |  | 2705 | B25 | Park Superintendent VI | New job classification |
| Safety |  |  |  |  |  |  |
| 2720 | A03 | Lifeguard | 2720 | A03 | Lifeguard | No change recommended |
| 2730 | B15 | Safety Officer I | 2730 | B16 | Safety Officer I | Reallocation |
| 2731 | B17 | Safety Officer II | 2731 | B18 | Safety Officer II | Reallocation |
| 2732 | B19 | Safety Officer III | 2732 | B20 | Safety Officer III | Reallocation |
| 2733 | B21 | Safety Officer IV | 2733 | B22 | Safety Officer IV | Reallocation |
| 2734 | B23 | Safety Officer V | 2734 | B24 | Safety Officer V | Reallocation |
| 2740 | B14 | Risk Management Specialist I | 2740 | B15 | Risk Management Specialist I | Reallocation |
| 2741 | B16 | Risk Management Specialist II | 2741 | B17 | Risk Management Specialist II | Reallocation |
| 2742 | B18 | Risk Management Specialist III | 2742 | B19 | Risk Management Specialist III | Reallocation |
| 2743 | B20 | Risk Management Specialist IV | 2743 | B21 | Risk Management Specialist IV | Reallocation |
| 2744 | B22 | Risk Management Specialist V | 2744 | B23 | Risk Management Specialist V | Reallocation |
| 2761 | B17 | Rescue Specialist I | 2761 | B17 | Rescue Specialist I | No change recommended |
| 2762 | B19 | Rescue Specialist II | 2762 | B19 | Rescue Specialist II | No change recommended |
| 2763 | B21 | Rescue Specialist III | 2763 | B21 | Rescue Specialist III | No change recommended |
| Insurance |  |  |  |  |  |  |
| 2802 | B21 | Actuary I | 2802 | B21 | Actuary I | No change recommended |
| 2803 | B23 | Actuary II | 2803 | B23 | Actuary II | No change recommended |
| 2804 | B25 | Actuary III | 2804 | B25 | Actuary III | No change recommended |
| 2805 | B27 | Actuary IV | 2805 | B27 | Actuary IV | No change recommended |
| 2806 | B31 | Actuary V | 2806 | B31 | Actuary V | No change recommended |
| 2808 | B33 | Chief Actuary | 2808 | B33 | Chief Actuary | No change recommended |
| 2824 | A10 | Insurance Technician | 2824 | A10 | Insurance Technician | No change recommended |
| 2841 | B12 | Insurance Specialist I | 2841 | B12 | Insurance Specialist I | No change recommended |
| 2842 | B14 | Insurance Specialist II | 2842 | B14 | Insurance Specialist II | No change recommended |
| 2843 | B16 | Insurance Specialist III | 2843 | B16 | Insurance Specialist III | No change recommended |
| 2844 | B18 | Insurance Specialist IV | 2844 | B18 | Insurance Specialist IV | No change recommended |
| 2845 | B20 | Insurance Specialist V | 2845 | B20 | Insurance Specialist V | No change recommended |
| 2911 | B12 | Retirement System Benefits Specialist I | 2911 | B12 | Retirement System Benefits Specialist I | No change recommended |
| 2912 | B14 | Retirement System Benefits Specialist II | 2912 | B14 | Retirement System Benefits Specialist II | No change recommended |
| 2913 | B16 | Retirement System Benefits Specialist III | 2913 | B16 | Retirement System Benefits Specialist III | No change recommended |


| Recommended Changes to the State's Position Classification Plan |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Current <br> (Fiscal Years 2014-2015) |  |  | Recommended <br> (Fiscal Years 2016-2017) |  |  |  |
| Job Classification Number | Salary <br> Group | Job Classification Title | Job Classification Number | Salary Group | Job Classification Title | Recommended Change |
| 2914 | B18 | Retirement System Benefits Specialist IV | 2914 | B18 | Retirement System Benefits Specialist IV | No change recommended |
| 2915 | B20 | Retirement System Benefits Specialist V | 2915 | B20 | Retirement System Benefits Specialist V | No change recommended |
| 2920 | A12 | Claims Assistant | 2920 | A12 | Claims Assistant | No change recommended |
| 2921 | B14 | Claims Examiner I | 2921 | B14 | Claims Examiner I | No change recommended |
| 2922 | B16 | Claims Examiner II | 2922 | B16 | Claims Examiner II | No change recommended |
| 2923 | B18 | Claims Examiner III | 2923 | B18 | Claims Examiner III | No change recommended |
| 2924 | B20 | Claims Examiner IV | 2924 | B20 | Claims Examiner IV | No change recommended |
| Employment |  |  |  |  |  |  |
| 3020 | B11 | Workforce Development Specialist I | 3020 | B11 | Workforce Development Specialist I | No change recommended |
| 3021 | B12 | Workforce Development Specialist II | 3021 | B12 | Workforce Development Specialist II | No change recommended |
| 3023 | B14 | Workforce Development Specialist III | 3023 | B14 | Workforce Development Specialist III | No change recommended |
| 3025 | B16 | Workforce Development Specialist IV | 3025 | B16 | Workforce Development Specialist IV | No change recommended |
| 3026 | B18 | Workforce Development Specialist V | 3026 | B18 | Workforce Development Specialist V | No change recommended |
| 3151 | B11 | Unemployment Insurance Claims Examiner I | 3151 | B11 | Unemployment Insurance Claims Examiner I | No change recommended |
| 3153 | B13 | Unemployment Insurance Claims Examiner II | 3153 | B13 | Unemployment Insurance Claims Examiner II | No change recommended |
| 3154 | B15 | Unemployment Insurance Claims Examiner III | 3154 | B15 | Unemployment Insurance Claims Examiner III | No change recommended |
| 3171 | B16 | Unemployment Insurance Specialist I | 3171 | B16 | Unemployment Insurance Specialist I | No change recommended |
| 3173 | B18 | Unemployment Insurance Specialist II | 3173 | B18 | Unemployment Insurance Specialist II | No change recommended |
| Legal |  |  |  |  |  |  |
| 3501 | B20 | Attorney I | 3501 | B20 | Attorney I | No change recommended |
| 3502 | B21 | Attorney II | 3502 | B21 | Attorney II | No change recommended |
| 3503 | B23 | Attorney III | 3503 | B23 | Attorney III | No change recommended |
| 3504 | B25 | Attorney IV | 3504 | B25 | Attorney IV | No change recommended |
| 3505 | B27 | Attorney V | 3505 | B27 | Attorney V | No change recommended |
| 3506 | B29 | Attorney VI | 3506 | B29 | Attorney VI | No change recommended |
| 3510 | B20 | Assistant Attorney General I | 3510 | B20 | Assistant Attorney General I | No change recommended |
| 3511 | B21 | Assistant Attorney General II | 3511 | B21 | Assistant Attorney General II | No change recommended |


| Recommended Changes to the State's Position Classification Plan |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Current <br> (Fiscal Years 2014-2015) |  |  | Recommended <br> (Fiscal Years 2016-2017) |  |  |  |
| Job Classification Number | Salary Group | Job Classification Title | Job Classification Number | Salary Group | Job Classification Title | Recommended Change |
| 3512 | B23 | Assistant Attorney General III | 3512 | B23 | Assistant Attorney General III | No change recommended |
| 3513 | B25 | Assistant Attorney General IV | 3513 | B25 | Assistant Attorney General IV | No change recommended |
| 3514 | B27 | Assistant Attorney General V | 3514 | B27 | Assistant Attorney General V | No change recommended |
| 3515 | B29 | Assistant Attorney General VI | 3515 | B29 | Assistant Attorney General VI | No change recommended |
| 3516 | B31 | Assistant Attorney General VII | 3516 | B31 | Assistant Attorney General VII | No change recommended |
| 3517 | B33 | First Assistant Attorney General | 3517 | B33 | First Assistant Attorney General | No change recommended |
| 3520 | B23 | General Counsel I | 3520 | B23 | General Counsel I | No change recommended |
| 3521 | B25 | General Counsel II | 3521 | B25 | General Counsel II | No change recommended |
| 3522 | B27 | General Counsel III | 3522 | B27 | General Counsel III | No change recommended |
| 3523 | B29 | General Counsel IV | 3523 | B29 | General Counsel IV | No change recommended |
| 3524 | B31 | General Counsel V | 3524 | B31 | General Counsel V | No change recommended |
| 3525 | B32 | General Counsel VI | 3525 | B32 | General Counsel VI | No change recommended |
| 3530 | B19 | Hearings Officer I | 3530 | B19 | Hearings Officer I | No change recommended |
| 3531 | B20 | Hearings Officer II | 3531 | B20 | Hearings Officer II | No change recommended |
| 3532 | B21 | Hearings Officer III | 3532 | B21 | Hearings Officer III | No change recommended |
| 3533 | B22 | Hearings Officer IV | 3533 | B22 | Hearings Officer IV | No change recommended |
| 3534 | B23 | Hearings Officer V | 3534 | B23 | Hearings Officer V | No change recommended |
| 3540 | B31 | Chief Privacy Officer | 3540 | B31 | Chief Privacy Officer | No change recommended |
| 3559 | B22 | Hearings Reporter | 3559 | B22 | Hearings Reporter | No change recommended |
| 3565 | A10 | Legal Secretary I | 3565 | A10 | Legal Secretary I | No change recommended |
| 3566 | A12 | Legal Secretary II | 3566 | A12 | Legal Secretary II | No change recommended |
| 3567 | A14 | Legal Secretary III | 3567 | A14 | Legal Secretary III | No change recommended |
| 3568 | A16 | Legal Secretary IV | 3568 | A16 | Legal Secretary IV | No change recommended |
| 3569 | A18 | Legal Secretary V | 3569 | A18 | Legal Secretary V | No change recommended |
| 3572 | B15 | Legal Assistant I | 3572 | B15 | Legal Assistant I | No change recommended |
| 3574 | B17 | Legal Assistant II | 3574 | B17 | Legal Assistant II | No change recommended |
| 3576 | B19 | Legal Assistant III | 3576 | B19 | Legal Assistant III | No change recommended |
| 3578 | B21 | Legal Assistant IV | 3578 | B21 | Legal Assistant IV | No change recommended |
|  |  |  | 3580 | B23 | Legal Assistant V | New job classification |
| 3604 | B13 | Law Clerk | 3604 | B13 | Law Clerk | No change recommended |
| 3610 | B18 | Court Law Clerk I | 3610 | B18 | Court Law Clerk I | No change recommended |
| 3611 | B20 | Court Law Clerk II | 3611 | B20 | Court Law Clerk II | No change recommended |
| 3620 | A10 | Deputy Clerk I | 3620 | A10 | Deputy Clerk I | No change recommended |
| 3622 | A12 | Deputy Clerk II | 3622 | A12 | Deputy Clerk II | No change recommended |


| Recommended Changes to the State's Position Classification Plan |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Current <br> (Fiscal Years 2014-2015) |  |  | Recommended <br> (Fiscal Years 2016-2017) |  |  |  |
| Job Classification Number | Salary <br> Group | Job Classification Title | Job Classification Number | Salary Group | Job Classification Title | Recommended Change |
| 3624 | A14 | Deputy Clerk III | 3624 | A14 | Deputy Clerk III | No change recommended |
| 3626 | A16 | Deputy Clerk IV | 3626 | A16 | Deputy Clerk IV | No change recommended |
| 3630 | B21 | Chief Deputy Clerk | 3630 | B21 | Chief Deputy Clerk | No change recommended |
| 3635 | B28 | Clerk of the Court | 3635 | B28 | Clerk of the Court | No change recommended |
| 3637 | B17 | Court Coordinator | 3637 | B17 | Court Coordinator | No change recommended |
| 3640 | B25 | Administrative Law Judge I | 3640 | B25 | Administrative Law Judge I | No change recommended |
| 3642 | B26 | Administrative Law Judge II | 3642 | B26 | Administrative Law Judge II | No change recommended |
| 3644 | B27 | Administrative Law Judge III | 3644 | B27 | Administrative Law Judge III | No change recommended |
| 3646 | B29 | Master Administrative Law Judge I | 3646 | B29 | Master Administrative Law Judge I | No change recommended |
| 3648 | B31 | Master Administrative Law Judge II | 3648 | B31 | Master Administrative Law Judge II | No change recommended |
| 3652 | B28 | Associate Judge | 3652 | B28 | Associate Judge | No change recommended |
| 3659 | B15 | Associate Ombudsman | 3659 | B15 | Associate Ombudsman | No change recommended |
| 3660 | B17 | Ombudsman I | 3660 | B17 | Ombudsman I | No change recommended |
| 3662 | B19 | Ombudsman II | 3662 | B19 | Ombudsman II | No change recommended |
| 3663 | B21 | Ombudsman III | 3663 | B21 | Ombudsman III | No change recommended |
| 3665 | B23 | Ombudsman IV | 3665 | B23 | Ombudsman IV | No change recommended |
| 3672 | B21 | Benefit Review Officer | 3672 | B21 | Benefit Review Officer | No change recommended |
| Medical and Health |  |  |  |  |  |  |
| 4001 | A08 | Dietetic Technician I | 4001 | A08 | Dietetic Technician I | No change recommended |
| 4002 | A10 | Dietetic Technician II | 4002 | A10 | Dietetic Technician II | No change recommended |
|  |  |  | 4005 | A06 | Peer Support Specialist | New job classification |
|  |  |  | 4006 | A08 | Certified Peer Support Specialist I | New job classification |
|  |  |  | 4007 | A10 | Certified Peer Support Specialist II | New job classification |
|  |  |  | 4008 | A12 | Certified Peer Support Specialist III | New job classification |
| 4016 | B17 | Dietetic and Nutrition Specialist I | 4016 | B17 | Dietetic and Nutrition Specialist I | No change recommended |
| 4017 | B19 | Dietetic and Nutrition Specialist II | 4017 | B19 | Dietetic and Nutrition Specialist II | No change recommended |
| 4018 | B21 | Dietetic and Nutrition Specialist III | 4018 | B21 | Dietetic and Nutrition Specialist III | No change recommended |
| 4060 | A06 | Public Health and Prevention Technician I |  |  |  | Deletion |
| 4062 | A08 | Public Health and Prevention Technician II |  |  |  | Deletion |


| Recommended Changes to the State's Position Classification Plan |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Current <br> (Fiscal Years 2014-2015) |  |  | Recommended <br> (Fiscal Years 2016-2017) |  |  |  |
| Job Classification Number | Salary Group | Job Classification Title | Job Classification Number | Salary Group | Job Classification Title | Recommended Change |
| 4064 | A10 | Public Health and Prevention Technician III |  |  |  | Deletion |
| 4066 | A12 | Public Health and Prevention Technician IV |  |  |  | Deletion |
| 4068 | A14 | Public Health and Prevention Technician V |  |  |  | Deletion |
| 4072 | B14 | Public Health and Prevention Specialist I | 4072 | B14 | Public Health and Prevention Specialist I | No change recommended |
| 4074 | B16 | Public Health and Prevention Specialist II | 4074 | B16 | Public Health and Prevention Specialist II | No change recommended |
| 4076 | B18 | Public Health and Prevention Specialist III | 4076 | B18 | Public Health and Prevention Specialist III | No change recommended |
| 4078 | B20 | Public Health and Prevention Specialist IV | 4078 | B20 | Public Health and Prevention Specialist IV | No change recommended |
| 4080 | B22 | Public Health and Prevention Specialist V | 4080 | B22 | Public Health and Prevention Specialist V | No change recommended |
| 4082 | B19 | Epidemiologist I | 4082 | B19 | Epidemiologist I | No change recommended |
| 4083 | B21 | Epidemiologist II | 4083 | B21 | Epidemiologist II | No change recommended |
| 4084 | B23 | Epidemiologist III | 4084 | B23 | Epidemiologist III | No change recommended |
| 4125 | B23 | Veterinarian I | 4125 | B23 | Veterinarian I | No change recommended |
| 4127 | B25 | Veterinarian II | 4127 | B25 | Veterinarian II | No change recommended |
| 4129 | B27 | Veterinarian III | 4129 | B27 | Veterinarian III | No change recommended |
| 4142 | A10 | Laboratory Technician I | 4142 | A10 | Laboratory Technician I | No change recommended |
| 4144 | A12 | Laboratory Technician II | 4144 | A12 | Laboratory Technician II | No change recommended |
| 4146 | A14 | Laboratory Technician III | 4146 | A14 | Laboratory Technician III | No change recommended |
| 4148 | A16 | Laboratory Technician IV | 4148 | A16 | Laboratory Technician IV | No change recommended |
|  |  |  | 4212 | B16 | Molecular Biologist I | New job classification |
|  |  |  | 4214 | B18 | Molecular Biologist II | New job classification |
|  |  |  | 4216 | B20 | Molecular Biologist III | New job classification |
|  |  |  | 4218 | B22 | Molecular Biologist IV | New job classification |
|  |  |  | 4220 | B24 | Molecular Biologist V | New job classification |
| 4221 | B15 | Microbiologist I | 4221 | B15 | Microbiologist I | No change recommended |
| 4222 | B17 | Microbiologist II | 4222 | B17 | Microbiologist II | No change recommended |
| 4223 | B19 | Microbiologist III | 4223 | B19 | Microbiologist III | No change recommended |
| 4224 | B21 | Microbiologist IV | 4224 | B21 | Microbiologist IV | No change recommended |
| 4225 | B23 | Microbiologist V | 4225 | B23 | Microbiologist V | No change recommended |
| 4226 | B16 | Health Specialist I | 4226 | B16 | Health Specialist I | No change recommended |
| 4227 | B17 | Health Specialist II | 4227 | B17 | Health Specialist II | No change recommended |


| Recommended Changes to the State's Position Classification Plan |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Current <br> (Fiscal Years 2014-2015) |  |  | Recommended <br> (Fiscal Years 2016-2017) |  |  |  |
| Job Classification Number | Salary Group | Job Classification Title | Job Classification Number | Salary Group | Job Classification Title | Recommended Change |
| 4228 | B18 | Health Specialist III | 4228 | B18 | Health Specialist III | No change recommended |
| 4229 | B19 | Health Specialist IV | 4229 | B19 | Health Specialist IV | No change recommended |
| 4230 | B20 | Health Specialist V | 4230 | B20 | Health Specialist V | No change recommended |
| 4466 | B13 | Psychological Assistant | 4231 | B13 | Health Assistant | Title change and classification number change |
| 4292 | B14 | Radiological Technologist I | 4292 | B14 | Radiological Technologist I | No change recommended |
| 4293 | B16 | Radiological Technologist II | 4293 | B16 | Radiological Technologist II | No change recommended |
| 4294 | B18 | Radiological Technologist III | 4294 | B18 | Radiological Technologist III | No change recommended |
| 4342 | A09 | Orthopedic Equipment Technician I | 4342 | A09 | Orthopedic Equipment Technician I | No change recommended |
| 4344 | A11 | Orthopedic Equipment Technician II | 4344 | A11 | Orthopedic Equipment Technician II | No change recommended |
| 4346 | A13 | Orthopedic Equipment Technician III | 4346 | A13 | Orthopedic Equipment Technician III | No change recommended |
| 4360 | A18 | Registered Therapist Assistant | 4360 | A18 | Registered Therapist Assistant | No change recommended |
| 4362 | B19 | Registered Therapist I | 4362 | B19 | Registered Therapist I | No change recommended |
| 4363 | B20 | Registered Therapist II | 4363 | B20 | Registered Therapist II | No change recommended |
| 4364 | B22 | Registered Therapist III | 4364 | B22 | Registered Therapist III | No change recommended |
| 4365 | B24 | Registered Therapist IV | 4365 | B24 | Registered Therapist IV | No change recommended |
| 4366 | B26 | Registered Therapist V | 4366 | B26 | Registered Therapist V | No change recommended |
| 4374 | A05 | Medical Technician I | 4374 | A05 | Medical Technician I | No change recommended |
| 4376 | A07 | Medical Technician II | 4376 | A07 | Medical Technician II | No change recommended |
| 4385 | A09 | Medical Technician III | 4385 | A09 | Medical Technician III | No change recommended |
| 4386 | A11 | Medical Technician IV | 4386 | A11 | Medical Technician IV | No change recommended |
| 4387 | A13 | Medical Technician V | 4387 | A13 | Medical Technician V | No change recommended |
| 4390 | B22 | Health Physicist I | 4390 | B22 | Health Physicist I | No change recommended |
| 4392 | B24 | Health Physicist II | 4392 | B24 | Health Physicist II | No change recommended |
| 4394 | B26 | Health Physicist III | 4394 | B26 | Health Physicist III | No change recommended |
| 4401 | B13 | Medical Technologist I | 4401 | B13 | Medical Technologist I | No change recommended |
| 4402 | B15 | Medical Technologist II | 4402 | B15 | Medical Technologist II | No change recommended |
| 4403 | B17 | Medical Technologist III | 4403 | B17 | Medical Technologist III | No change recommended |
| 4404 | B19 | Medical Technologist IV | 4404 | B19 | Medical Technologist IV | No change recommended |
| 4405 | B21 | Medical Technologist V | 4405 | B21 | Medical Technologist V | No change recommended |
| 4410 | B17 | Nurse I | 4410 | B17 | Nurse I | No change recommended |
| 4411 | B19 | Nurse II | 4411 | B19 | Nurse II | No change recommended |
| 4412 | B21 | Nurse III | 4412 | B21 | Nurse III | No change recommended |


| Recommended Changes to the State's Position Classification Plan |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Current <br> (Fiscal Years 2014-2015) |  |  | Recommended <br> (Fiscal Years 2016-2017) |  |  |  |
| Job Classification Number | Salary Group | Job Classification Title | Job Classification Number | Salary Group | Job Classification Title | Recommended Change |
| 4413 | B23 | Nurse IV | 4413 | B23 | Nurse IV | No change recommended |
| 4414 | B25 | Nurse V | 4414 | B25 | Nurse V | No change recommended |
| 4416 | B19 | Public Health Nurse I | 4416 | B19 | Public Health Nurse I | No change recommended |
| 4417 | B21 | Public Health Nurse II | 4417 | B21 | Public Health Nurse II | No change recommended |
| 4418 | B23 | Public Health Nurse III | 4418 | B23 | Public Health Nurse III | No change recommended |
| 4420 | A11 | Licensed Vocational Nurse I | 4420 | A11 | Licensed Vocational Nurse I | No change recommended |
| 4421 | A13 | Licensed Vocational Nurse II | 4421 | A13 | Licensed Vocational Nurse II | No change recommended |
| 4422 | A15 | Licensed Vocational Nurse III | 4422 | A15 | Licensed Vocational Nurse III | No change recommended |
| 4423 | A16 | Licensed Vocational Nurse IV | 4423 | A16 | Licensed Vocational Nurse IV | No change recommended |
| 4428 | A18 | Respiratory Care Practitioner | 4428 | A18 | Respiratory Care Practitioner | No change recommended |
| 4435 | B19 | Resident Physician | 4435 | B19 | Resident Physician | No change recommended |
| 4436 | B32 | Physician I | 4436 | B32 | Physician I | No change recommended |
| 4437 | B33 | Physician II | 4437 | B33 | Physician II | No change recommended |
| 4438 | B34 | Physician III | 4438 | B34 | Physician III | No change recommended |
|  |  |  | 4439 | B35 | Physician IV | New job classification |
| 4440 | B27 | Physician Assistant | 4440 | B27 | Physician Assistant | No change recommended |
| 4451 | B27 | Nurse Practitioner | 4451 | B27 | Advanced Practice Registered Nurse I | Title change |
|  |  |  | 4452 | B28 | Advanced Practice Registered Nurse II | New job classification |
| 4453 | B24 | Medical Research Specialist | 4453 | B24 | Medical Research Specialist | No change recommended |
| 4455 | B29 | Dentist I | 4455 | B29 | Dentist I | No change recommended |
| 4457 | B31 | Dentist II | 4457 | B31 | Dentist II | No change recommended |
| 4459 | B33 | Dentist III | 4459 | B33 | Dentist III | No change recommended |
| 4462 | B22 | Psychologist I | 4462 | B22 | Psychologist I | No change recommended |
| 4464 | B24 | Psychologist II | 4464 | B24 | Psychologist II | No change recommended |
| 4465 | B26 | Psychologist III | 4465 | B26 | Psychologist III | No change recommended |
| 4468 | B16 | Associate Psychologist I | 4468 | B16 | Psychological Associate I | Title change |
| 4469 | B17 | Associate Psychologist II | 4469 | B17 | Psychological Associate II | Title change |
| 4470 | B18 | Associate Psychologist III | 4470 | B18 | Psychological Associate III | Title change |
| 4471 | B19 | Associate Psychologist IV | 4471 | B19 | Psychological Associate IV | Title change |
| 4472 | B20 | Associate Psychologist V | 4472 | B20 | Psychological Associate V | Title change |
| 4473 | B22 | Behavior Analyst I | 4473 | B22 | Behavior Analyst I | No change recommended |
| 4474 | B24 | Behavior Analyst II | 4474 | B24 | Behavior Analyst II | No change recommended |
| 4476 | B32 | Psychiatrist I | 4476 | B32 | Psychiatrist I | No change recommended |


| Recommended Changes to the State's Position Classification Plan |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Current <br> (Fiscal Years 2014-2015) |  |  | Recommended <br> (Fiscal Years 2016-2017) |  |  |  |
| Job Classification Number | Salary Group | Job Classification Title | Job Classification Number | Salary <br> Group | Job Classification Title | Recommended Change |
| 4477 | B33 | Psychiatrist II | 4477 | B33 | Psychiatrist II | No change recommended |
| 4478 | B34 | Psychiatrist III | 4478 | B34 | Psychiatrist III | No change recommended |
|  |  |  | 4479 | B35 | Psychiatrist IV | New job classification |
| 4480 | B34 | Psychiatric Clinical Director | 4480 | B35 | Psychiatric Clinical Director | Reallocation |
| 4482 | A11 | Dental Assistant I | 4482 | A11 | Dental Assistant I | No change recommended |
| 4483 | A13 | Dental Assistant II | 4483 | A13 | Dental Assistant II | No change recommended |
| 4489 | B21 | Dental Hygienist I | 4489 | B21 | Dental Hygienist I | No change recommended |
| 4490 | B23 | Dental Hygienist II | 4490 | B23 | Dental Hygienist II | No change recommended |
| 4492 | B27 | Pharmacist I | 4492 | B27 | Pharmacist I | No change recommended |
| 4493 | B29 | Pharmacist II | 4493 | B29 | Pharmacist II | No change recommended |
| 4494 | B31 | Pharmacist III | 4494 | B31 | Pharmacist III | No change recommended |
| 4498 | A09 | Pharmacy Technician I | 4498 | A09 | Pharmacy Technician I | No change recommended |
| 4499 | A11 | Pharmacy Technician II | 4499 | A11 | Pharmacy Technician II | No change recommended |
| Criminal Justice |  |  |  |  |  |  |
| 4501 | A09 | Correctional Officer I | 4501 | A09 | Correctional Officer I | No change recommended |
| 4502 | A11 | Correctional Officer II | 4502 | A11 | Correctional Officer II | No change recommended |
| 4503 | A13 | Correctional Officer III | 4503 | A13 | Correctional Officer III | No change recommended |
| 4504 | A14 | Correctional Officer IV | 4504 | A14 | Correctional Officer IV | No change recommended |
| 4505 | A16 | Correctional Officer V | 4505 | A16 | Correctional Officer V | No change recommended |
| 4510 | B17 | Sergeant of Correctional Officers | 4510 | B17 | Sergeant of Correctional Officers | No change recommended |
| 4511 | B18 | Lieutenant of Correctional Officers | 4511 | B18 | Lieutenant of Correctional Officers | No change recommended |
| 4512 | B19 | Captain of Correctional Officers | 4512 | B19 | Captain of Correctional Officers | No change recommended |
| 4513 | B20 | Major of Correctional Officers | 4513 | B20 | Major of Correctional Officers | No change recommended |
| 4520 | A09 | Juvenile Correctional Officer I | 4520 | A09 | Juvenile Correctional Officer I | No change recommended |
| 4521 | A11 | Juvenile Correctional Officer II | 4521 | A11 | Juvenile Correctional Officer II | No change recommended |
| 4522 | A13 | Juvenile Correctional Officer III | 4522 | A13 | Juvenile Correctional Officer III | No change recommended |
| 4523 | A14 | Juvenile Correctional Officer IV | 4523 | A14 | Juvenile Correctional Officer IV | No change recommended |
| 4524 | A16 | Juvenile Correctional Officer V | 4524 | A16 | Juvenile Correctional Officer V | No change recommended |
| 4525 | A18 | Juvenile Correctional Officer VI | 4525 | B18 | Juvenile Correctional Officer Supervisor | Reallocation and title change |
| 4526 | B19 | Dorm Supervisor | 4526 | B19 | Dorm Supervisor I | Title change |


| Recommended Changes to the State's Position Classification Plan |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Current <br> (Fiscal Years 2014-2015) |  |  | Recommended <br> (Fiscal Years 2016-2017) |  |  |  |
| Job Classification Number | Salary Group | Job Classification Title | Job Classification Number | Salary Group | Job Classification Title | Recommended Change |
|  |  |  | 4527 | B21 | Dorm Supervisor II | New job classification |
| 4530 | B21 | Halfway House Assistant Superintendent | 4530 | B21 | Halfway House Assistant Superintendent | No change recommended |
| 4531 | B23 | Halfway House Superintendent | 4531 | B23 | Halfway House Superintendent | No change recommended |
| 4532 | B24 | Youth Facility Assistant Superintendent | 4532 | B24 | Youth Facility Assistant Superintendent | No change recommended |
| 4533 | B26 | Youth Facility Superintendent | 4533 | B26 | Youth Facility Superintendent | No change recommended |
| 4540 | B14 | Parole Officer I | 4540 | B14 | Parole Officer I | No change recommended |
| 4541 | B15 | Parole Officer II | 4541 | B15 | Parole Officer II | No change recommended |
| 4542 | B16 | Parole Officer III | 4542 | B16 | Parole Officer III | No change recommended |
| 4543 | B18 | Parole Officer IV | 4543 | B18 | Parole Officer IV | No change recommended |
| 4544 | B20 | Parole Officer V | 4544 | B20 | Parole Officer V | No change recommended |
| 4546 | B17 | Intensive Medical Parole Officer I | 4546 | B17 | Intensive Medical Parole Officer I | No change recommended |
| 4547 | B19 | Intensive Medical Parole Officer II | 4547 | B19 | Intensive Medical Parole Officer II | No change recommended |
| 4548 | B21 | Intensive Medical Parole Officer III | 4548 | B21 | Intensive Medical Parole Officer III | No change recommended |
| 4550 | B23 | Assistant Warden | 4550 | B23 | Assistant Warden | No change recommended |
| 4551 | B25 | Warden I | 4551 | B25 | Warden I | No change recommended |
| 4552 | B26 | Warden II | 4552 | B26 | Warden II | No change recommended |
| 4560 | A13 | Counsel Substitute I | 4560 | A13 | Counsel Substitute I | No change recommended |
| 4561 | A15 | Counsel Substitute II | 4561 | A15 | Counsel Substitute II | No change recommended |
| 4562 | A17 | Counsel Substitute III | 4562 | A17 | Counsel Substitute III | No change recommended |
| 4571 | A14 | Correctional Transportation Officer | 4571 | A14 | Correctional Transportation Officer | No change recommended |
| 4646 | A13 | Industrial Specialist I | 4646 | A13 | Industrial Specialist I | No change recommended |
| 4647 | A14 | Industrial Specialist II | 4647 | A14 | Industrial Specialist II | No change recommended |
| 4648 | A15 | Industrial Specialist III | 4648 | A15 | Industrial Specialist III | No change recommended |
| 4649 | A16 | Industrial Specialist IV | 4649 | A16 | Industrial Specialist IV | No change recommended |
| 4650 | A17 | Industrial Specialist V | 4650 | A17 | Industrial Specialist V | No change recommended |
| 4651 | A18 | Industrial Specialist VI | 4651 | A18 | Industrial Specialist VI | No change recommended |
| 4671 | A13 | Agriculture Specialist I | 4671 | A13 | Agriculture Specialist I | No change recommended |
| 4672 | A14 | Agriculture Specialist II | 4672 | A14 | Agriculture Specialist II | No change recommended |
| 4673 | A15 | Agriculture Specialist III | 4673 | A15 | Agriculture Specialist III | No change recommended |
| 4674 | A16 | Agriculture Specialist IV | 4674 | A16 | Agriculture Specialist IV | No change recommended |
| 4675 | A17 | Agriculture Specialist V | 4675 | A17 | Agriculture Specialist V | No change recommended |

[^1]The State's Position Classification Plan for the 2016-2017 Biennium
SAO Report No. 15-701
September 2014
Page 41

| Recommended Changes to the State's Position Classification Plan |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Current(Fiscal Years 2014-2015) |  |  | Recommended <br> (Fiscal Years 2016-2017) |  |  |  |
| Job Classification Number | Salary Group | Job Classification Title | Job Classification Number | Salary Group | Job Classification Title | Recommended Change |
| 4676 | A18 | Agriculture Specialist VI | 4676 | A18 | Agriculture Specialist VI | No change recommended |
| Social Services |  |  |  |  |  |  |
| 5002 | B14 | Adult Protective Services Specialist I | 5002 | B14 | Adult Protective Services Specialist I | No change recommended |
| 5003 | B15 | Adult Protective Services Specialist II | 5003 | B15 | Adult Protective Services Specialist II | No change recommended |
| 5004 | B16 | Adult Protective Services Specialist III | 5004 | B16 | Adult Protective Services Specialist III | No change recommended |
| 5005 | B17 | Adult Protective Services Specialist IV | 5005 | B17 | Adult Protective Services Specialist IV | No change recommended |
| 5006 | B18 | Adult Protective Services Specialist V | 5006 | B18 | Adult Protective Services Specialist V | No change recommended |
| 5010 | B19 | Family Services Specialist I | 5010 | B19 | Family Services Specialist I | No change recommended |
| 5011 | B20 | Family Services Specialist II | 5011 | B20 | Family Services Specialist II | No change recommended |
| 5016 | B19 | Family and Protective Services Supervisor I | 5016 | B19 | Family and Protective Services Supervisor I | No change recommended |
| 5017 | B21 | Family and Protective Services Supervisor II | 5017 | B21 | Family and Protective Services Supervisor II | No change recommended |
| 5018 | B23 | Family and Protective Services Supervisor III | 5018 | B23 | Family and Protective Services Supervisor III | No change recommended |
| 5023 | B14 | Child Protective Services Specialist I | 5023 | B14 | Child Protective Services Specialist I | No change recommended |
| 5024 | B15 | Child Protective Services Specialist II | 5024 | B15 | Child Protective Services Specialist II | No change recommended |
| 5025 | B16 | Child Protective Services Specialist III | 5025 | B16 | Child Protective Services Specialist III | No change recommended |
| 5026 | B17 | Child Protective Services Specialist IV | 5026 | B17 | Child Protective Services Specialist IV | No change recommended |
| 5027 | B18 | Child Protective Services Specialist V | 5027 | B18 | Child Protective Services Specialist V | No change recommended |
| 5030 | B14 | Protective Services Intake Specialist I | 5030 | B14 | Protective Services Intake Specialist I | No change recommended |
| 5031 | B15 | Protective Services Intake Specialist II | 5031 | B15 | Protective Services Intake Specialist II | No change recommended |
| 5032 | B16 | Protective Services Intake Specialist III | 5032 | B16 | Protective Services Intake Specialist III | No change recommended |
| 5033 | B17 | Protective Services Intake Specialist IV | 5033 | B17 | Protective Services Intake Specialist IV | No change recommended |
| 5034 | B18 | Protective Services Intake Specialist V | 5034 | B18 | Protective Services Intake Specialist V | No change recommended |
|  |  |  | 5040 | B14 | Adult and Child Care Licensing Specialist I | New job classification |


| Recommended Changes to the State's Position Classification Plan |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Current <br> (Fiscal Years 2014-2015) |  |  | Recommended <br> (Fiscal Years 2016-2017) |  |  |  |
| Job Classification Number | Salary Group | Job Classification Title | Job Classification Number | Salary Group | Job Classification Title | Recommended Change |
|  |  |  | 5041 | B15 | Adult and Child Care Licensing Specialist II | New job classification |
|  |  |  | 5042 | B16 | Adult and Child Care Licensing Specialist III | New job classification |
|  |  |  | 5043 | B17 | Adult and Child Care Licensing Specialist IV | New job classification |
|  |  |  | 5044 | B18 | Adult and Child Care Licensing Specialist V | New job classification |
| 5050 | A06 | Rehabilitation Therapy Technician I | 5050 | A06 | Rehabilitation Therapy Technician I | No change recommended |
| 5051 | A08 | Rehabilitation Therapy Technician II | 5051 | A08 | Rehabilitation Therapy Technician II | No change recommended |
| 5052 | A10 | Rehabilitation Therapy Technician III | 5052 | A10 | Rehabilitation Therapy Technician III | No change recommended |
| 5053 | A12 | Rehabilitation Therapy Technician IV | 5053 | A12 | Rehabilitation Therapy Technician IV | No change recommended |
| 5054 | A14 | Rehabilitation Therapy Technician V | 5054 | A14 | Rehabilitation Therapy Technician V | No change recommended |
| 5062 | B16 | Vocational Rehabilitation Counselor I | 5062 | B16 | Vocational Rehabilitation Counselor I | No change recommended |
| 5063 | B17 | Vocational Rehabilitation Counselor II | 5063 | B17 | Vocational Rehabilitation Counselor II | No change recommended |
| 5064 | B18 | Vocational Rehabilitation Counselor III | 5064 | B18 | Vocational Rehabilitation Counselor III | No change recommended |
| 5065 | B20 | Vocational Rehabilitation Counselor IV | 5065 | B20 | Vocational Rehabilitation Counselor IV | No change recommended |
| 5079 | A13 | Chaplaincy Services Assistant | 5079 | A13 | Chaplaincy Services Assistant | No change recommended |
| 5081 | B17 | Chaplain I | 5081 | B17 | Chaplain I | No change recommended |
| 5082 | B19 | Chaplain II | 5082 | B19 | Chaplain II | No change recommended |
| 5083 | B21 | Chaplain III | 5083 | B21 | Chaplain III | No change recommended |
| 5090 | B11 | Rehabilitation Teacher I | 5090 | B11 | Rehabilitation Teacher I | No change recommended |
| 5091 | B13 | Rehabilitation Teacher II | 5091 | B13 | Rehabilitation Teacher II | No change recommended |
| 5092 | B15 | Rehabilitation Teacher III | 5092 | B15 | Rehabilitation Teacher III | No change recommended |
| 5104 | B13 | Veterans Services Representative I | 5104 | B13 | Veterans Services Representative I | No change recommended |
| 5105 | B14 | Veterans Services Representative II | 5105 | B14 | Veterans Services Representative II | No change recommended |
| 5106 | B15 | Veterans Services Representative III | 5106 | B15 | Veterans Services Representative III | No change recommended |
| 5107 | B16 | Veterans Services Representative IV | 5107 | B16 | Veterans Services Representative IV | No change recommended |


| Recommended Changes to the State's Position Classification Plan |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Current <br> (Fiscal Years 2014-2015) |  |  | Recommended <br> (Fiscal Years 2016-2017) |  |  |  |
| Job Classification Number | Salary Group | Job Classification Title | Job Classification Number | Salary Group | Job Classification Title | Recommended Change |
| 5108 | B18 | Veterans Services Representative V | 5108 | B18 | Veterans Services Representative V | No change recommended |
| 5109 | B20 | Veterans Services Representative VI | 5109 | B20 | Veterans Services Representative VI | No change recommended |
| 5111 | B14 | Substance Abuse Counselor I | 5111 | B14 | Substance Abuse Counselor I | No change recommended |
| 5112 | B15 | Substance Abuse Counselor II | 5112 | B15 | Substance Abuse Counselor II | No change recommended |
| 5113 | B16 | Substance Abuse Counselor III | 5113 | B16 | Substance Abuse Counselor III | No change recommended |
| 5121 | A07 | Direct Support Professional I | 5121 | A07 | Direct Support Professional I | No change recommended |
| 5122 | A09 | Direct Support Professional II | 5122 | A09 | Direct Support Professional II | No change recommended |
| 5123 | A11 | Direct Support Professional III | 5123 | A11 | Direct Support Professional III | No change recommended |
| 5124 | A13 | Direct Support Professional IV | 5124 | A13 | Direct Support Professional IV | No change recommended |
| 5131 | B15 | Qualified Developmental Disability Professional I | 5131 | B19 | Qualified Intellectual Disability Professional I | Reallocation and title change |
| 5132 | B16 | Qualified Developmental Disability Professional II | 5132 | B20 | Qualified Intellectual Disability Professional II | Reallocation and title change |
| 5133 | B17 | Qualified Developmental Disability Professional III | 5133 | B21 | Qualified Intellectual Disability Professional III | Reallocation and title change |
| 5134 | B18 | Qualified Developmental Disability Professional IV | 5134 | B23 | Qualified Intellectual Disability Professional IV | Reallocation and title change |
| 5140 | B11 | Recreation Program Specialist I | 5140 | B11 | Recreation Program Specialist I | No change recommended |
| 5142 | B13 | Recreation Program Specialist II | 5142 | B13 | Recreation Program Specialist II | No change recommended |
| 5144 | B15 | Recreation Program Specialist III | 5144 | B15 | Recreation Program Specialist III | No change recommended |
| 5151 | A07 | Psychiatric Nursing Assistant I | 5151 | A07 | Psychiatric Nursing Assistant I | No change recommended |
| 5152 | A09 | Psychiatric Nursing Assistant II | 5152 | A09 | Psychiatric Nursing Assistant II | No change recommended |
| 5153 | A11 | Psychiatric Nursing Assistant III | 5153 | A11 | Psychiatric Nursing Assistant III | No change recommended |
| 5154 | A13 | Psychiatric Nursing Assistant IV | 5154 | A13 | Psychiatric Nursing Assistant IV | No change recommended |
| 5201 | A07 | Resident Specialist I | 5201 | A07 | Resident Specialist I | No change recommended |
| 5203 | A09 | Resident Specialist II | 5203 | A09 | Resident Specialist II | No change recommended |
| 5205 | A11 | Resident Specialist III | 5205 | A11 | Resident Specialist III | No change recommended |
| 5207 | A13 | Resident Specialist IV | 5207 | A13 | Resident Specialist IV | No change recommended |
| 5209 | A15 | Resident Specialist V | 5209 | A15 | Resident Specialist V | No change recommended |
| 5226 | B11 | Case Manager I | 5226 | B11 | Case Manager I | No change recommended |
| 5227 | B13 | Case Manager II | 5227 | B13 | Case Manager II | No change recommended |
| 5228 | B15 | Case Manager III | 5228 | B15 | Case Manager III | No change recommended |


| Recommended Changes to the State's Position Classification Plan |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Current <br> (Fiscal Years 2014-2015) |  |  | Recommended <br> (Fiscal Years 2016-2017) |  |  |  |
| Job Classification Number | Salary Group | Job Classification Title | Job Classification Number | Salary Group | Job Classification Title | Recommended Change |
| 5229 | B17 | Case Manager IV | 5229 | B17 | Case Manager IV | No change recommended |
|  |  |  | 5230 | B18 | Case Manager V | New job classification |
| 5232 | B13 | Volunteer Services Coordinator I | 5232 | B13 | Volunteer Services Coordinator I | No change recommended |
| 5233 | B15 | Volunteer Services Coordinator II | 5233 | B15 | Volunteer Services Coordinator II | No change recommended |
| 5234 | B17 | Volunteer Services Coordinator III | 5234 | B17 | Volunteer Services Coordinator III | No change recommended |
| 5235 | B19 | Volunteer Services Coordinator IV | 5235 | B19 | Volunteer Services Coordinator IV | No change recommended |
| 5300 | B18 | Health and Human Services Program Coordinator I | 5300 | B18 | Health and Human Services Program Coordinator I | No change recommended |
| 5302 | B20 | Health and Human Services Program Coordinator II | 5302 | B20 | Health and Human Services Program Coordinator II | No change recommended |
| 5304 | B22 | Health and Human Services Program Coordinator III | 5304 | B22 | Health and Human Services Program Coordinator III | No change recommended |
| 5400 | B15 | Social Worker I | 5400 | B15 | Social Worker I | No change recommended |
| 5402 | B17 | Social Worker II | 5402 | B17 | Social Worker II | No change recommended |
| 5404 | B19 | Social Worker III | 5404 | B19 | Social Worker III | No change recommended |
| 5406 | B21 | Social Worker IV | 5406 | B21 | Social Worker IV | No change recommended |
| 5503 | A07 | Human Services Technician I | 5503 | A07 | Human Services Technician I | No change recommended |
| 5504 | A09 | Human Services Technician II | 5504 | A09 | Human Services Technician II | No change recommended |
| 5505 | A10 | Human Services Technician III | 5505 | A10 | Human Services Technician III | No change recommended |
| 5506 | A12 | Human Services Technician IV | 5506 | A12 | Human Services Technician IV | No change recommended |
| 5526 | B17 | Quality Assurance Specialist I | 5526 | B17 | Quality Assurance Specialist I | No change recommended |
| 5527 | B18 | Quality Assurance Specialist II | 5527 | B18 | Quality Assurance Specialist II | No change recommended |
| 5528 | B20 | Quality Assurance Specialist III | 5528 | B20 | Quality Assurance Specialist III | No change recommended |
| 5529 | B22 | Quality Assurance Specialist IV | 5529 | B22 | Quality Assurance Specialist IV | No change recommended |
| 5540 | B11 | Child Support Officer I | 5540 | B11 | Child Support Officer I | No change recommended |
| 5541 | B13 | Child Support Officer II | 5541 | B13 | Child Support Officer II | No change recommended |
| 5542 | B15 | Child Support Officer III | 5542 | B15 | Child Support Officer III | No change recommended |
| 5543 | B17 | Child Support Officer IV | 5543 | B17 | Child Support Officer IV | No change recommended |
| 5544 | B19 | Child Support Officer V | 5544 | B19 | Child Support Officer V | No change recommended |
| 5550 | A09 | Child Support Technician I | 5550 | A09 | Child Support Technician I | No change recommended |
| 5551 | A11 | Child Support Technician II | 5551 | A11 | Child Support Technician II | No change recommended |
| 5552 | A13 | Child Support Technician III | 5552 | A13 | Child Support Technician III | No change recommended |
| 5616 | B16 | Interpreter I | 5616 | B16 | Interpreter I | No change recommended |


| Recommended Changes to the State's Position Classification Plan |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Current <br> (Fiscal Years 2014-2015) |  |  | Recommended <br> (Fiscal Years 2016-2017) |  |  |  |
| Job Classification Number | Salary Group | Job Classification Title | Job Classification Number | Salary Group | Job Classification Title | Recommended Change |
| 5618 | B18 | Interpreter II | 5617 | B18 | Interpreter II | Classification number change |
|  |  |  | 5618 | B20 | Interpreter III | New job classification |
| 5620 | B12 | Texas Works Advisor I | 5620 | B12 | Texas Works Advisor I | No change recommended |
| 5622 | B13 | Texas Works Advisor II | 5622 | B13 | Texas Works Advisor II | No change recommended |
| 5624 | B14 | Texas Works Advisor III | 5624 | B14 | Texas Works Advisor III | No change recommended |
|  |  |  | 5626 | B15 | Texas Works Advisor IV | New job classification |
|  |  |  | 5628 | B16 | Texas Works Advisor V | New job classification |
| 5630 | B19 | Texas Works Supervisor I | 5630 | B19 | Texas Works Supervisor I | No change recommended |
| 5632 | B21 | Texas Works Supervisor II | 5632 | B21 | Texas Works Supervisor II | No change recommended |
| 5700 | B11 | Human Services Specialist I | 5700 | B11 | Human Services Specialist I | No change recommended |
| 5701 | B12 | Human Services Specialist II | 5701 | B12 | Human Services Specialist II | No change recommended |
| 5702 | B13 | Human Services Specialist III | 5702 | B13 | Human Services Specialist III | No change recommended |
| 5703 | B14 | Human Services Specialist IV | 5703 | B14 | Human Services Specialist IV | No change recommended |
| 5704 | B15 | Human Services Specialist V | 5704 | B15 | Human Services Specialist V | No change recommended |
| 5705 | B16 | Human Services Specialist VI | 5705 | B16 | Human Services Specialist VI | No change recommended |
| 5706 | B17 | Human Services Specialist VII | 5706 | B17 | Human Services Specialist VII | No change recommended |
| Public Safety |  |  |  |  |  |  |
| 6052 | B19 | Forensic Scientist I | 6052 | B19 | Forensic Scientist I | No change recommended |
| 6053 | B20 | Forensic Scientist II | 6053 | B20 | Forensic Scientist II | No change recommended |
| 6054 | B21 | Forensic Scientist III | 6054 | B21 | Forensic Scientist III | No change recommended |
| 6055 | B22 | Forensic Scientist IV | 6055 | B22 | Forensic Scientist IV | No change recommended |
| 6056 | B23 | Forensic Scientist V | 6056 | B23 | Forensic Scientist V | No change recommended |
| 6057 | B24 | Forensic Scientist VI | 6057 | B24 | Forensic Scientist VI | No change recommended |
| 6084 | B19 | Forensic Photographer I | 6084 | B19 | Forensic Photographer I | No change recommended |
| 6086 | B20 | Forensic Photographer II | 6086 | B20 | Forensic Photographer II | No change recommended |
| 6095 | A12 | Police Communications Operator I | 6095 | A13 | Police Communications Operator I | Reallocation |
| 6096 | A13 | Police Communications Operator II | 6096 | A14 | Police Communications Operator II | Reallocation |
| 6097 | A14 | Police Communications Operator III | 6097 | A15 | Police Communications Operator III | Reallocation |
| 6098 | A15 | Police Communications Operator IV | 6098 | A16 | Police Communications Operator IV | Reallocation |
| 6099 | A17 | Police Communications Operator V | 6099 | A18 | Police Communications Operator V | Reallocation |


| Recommended Changes to the State's Position Classification Plan |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Current <br> (Fiscal Years 2014-2015) |  |  | Recommended <br> (Fiscal Years 2016-2017) |  |  |  |
| Job Classification Number | Salary Group | Job Classification Title | Job Classification Number | Salary Group | Job Classification Title | Recommended Change |
| 6100 | A18 | Police Communications Operator VI | 6100 | A19 | Police Communications Operator VI | Reallocation |
| 6115 | A12 | Fingerprint Technician I | 6115 | A12 | Fingerprint Technician I | No change recommended |
| 6116 | A14 | Fingerprint Technician II | 6116 | A14 | Fingerprint Technician II | No change recommended |
| 6117 | A16 | Fingerprint Technician III | 6117 | A16 | Fingerprint Technician III | No change recommended |
| 6120 | B15 | Crime Laboratory Specialist I | 6120 | B15 | Crime Laboratory Specialist I | No change recommended |
| 6121 | B16 | Crime Laboratory Specialist II | 6121 | B16 | Crime Laboratory Specialist II | No change recommended |
| 6122 | B17 | Crime Laboratory Specialist III | 6122 | B17 | Crime Laboratory Specialist III | No change recommended |
|  |  |  | 6152 | B19 | Combined DNA Index System Analyst I | New job classification |
| 6154 | B21 | Combined DNA Index System Analyst | 6154 | B21 | Combined DNA Index System Analyst II | Title change |
| 6160 | B15 | Crime Analyst I | 6160 | B15 | Crime Analyst I | No change recommended |
| 6162 | B17 | Crime Analyst II | 6162 | B17 | Crime Analyst II | No change recommended |
| 6170 | B19 | Criminal Intelligence Analyst I | 6170 | B19 | Criminal Intelligence Analyst I | No change recommended |
| 6172 | B21 | Criminal Intelligence Analyst II | 6172 | B21 | Criminal Intelligence Analyst II | No change recommended |
| 6174 | B23 | Criminal Intelligence Analyst III | 6174 | B23 | Criminal Intelligence Analyst III | No change recommended |
| 6221 | A10 | Public Safety Records Technician I | 6221 | A10 | Public Safety Records Technician I | No change recommended |
| 6222 | A11 | Public Safety Records Technician II | 6222 | A11 | Public Safety Records Technician II | No change recommended |
| 6229 | A07 | Security Officer I | 6229 | A07 | Security Officer I | No change recommended |
| 6230 | A09 | Security Officer II | 6230 | A09 | Security Officer II | No change recommended |
| 6232 | A11 | Security Officer III | 6232 | A11 | Security Officer III | No change recommended |
| 6234 | A13 | Security Officer IV | 6234 | A13 | Security Officer IV | No change recommended |
|  |  |  | 6240 | B17 | Emergency Management Program Coordinator I | New job classification |
|  |  |  | 6241 | B19 | Emergency Management Program Coordinator II | New job classification |
|  |  |  | 6242 | B21 | Emergency Management Program Coordinator III | New job classification |
|  |  |  | 6243 | B23 | Emergency Management Program Coordinator IV | New job classification |
|  |  |  | 6244 | B25 | Emergency Management Program Coordinator V | New job classification |
| Library and Records |  |  |  |  |  |  |
| 7306 | B18 | Archeologist I | 7306 | B18 | Archeologist I | No change recommended |
| 7308 | B20 | Archeologist II | 7308 | B20 | Archeologist II | No change recommended |


| Recommended Changes to the State's Position Classification Plan |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Current <br> (Fiscal Years 2014-2015) |  |  | Recommended <br> (Fiscal Years 2016-2017) |  |  |  |
| Job Classification Number | Salary Group | Job Classification Title | Job Classification Number | Salary Group | Job Classification Title | Recommended Change |
| 7310 | B22 | Archeologist III | 7310 | B22 | Archeologist III | No change recommended |
| 7315 | B15 | Historian I | 7315 | B15 | Historian I | No change recommended |
| 7317 | B17 | Historian II | 7317 | B17 | Historian II | No change recommended |
| 7319 | B19 | Historian III | 7319 | B19 | Historian III | No change recommended |
| 7350 | A09 | Library Assistant I | 7350 | A09 | Library Assistant I | No change recommended |
| 7352 | A11 | Library Assistant II | 7352 | A11 | Library Assistant II | No change recommended |
| 7354 | A13 | Library Assistant III | 7354 | A13 | Library Assistant III | No change recommended |
| 7401 | B14 | Librarian I | 7401 | B14 | Librarian I | No change recommended |
| 7402 | B16 | Librarian II | 7402 | B16 | Librarian II | No change recommended |
| 7403 | B18 | Librarian III | 7403 | B18 | Librarian III | No change recommended |
| 7404 | B20 | Librarian IV | 7404 | B20 | Librarian IV | No change recommended |
| 7407 | B16 | Archivist I | 7407 | B16 | Archivist I | No change recommended |
| 7409 | B18 | Archivist II | 7409 | B18 | Archivist II | No change recommended |
| 7462 | B12 | Exhibit Technician I |  |  |  | Deletion |
| 7464 | B14 | Exhibit Technician II | 7464 | B14 | Exhibit Technician | Title change |
| 7466 | B16 | Curator I | 7466 | B16 | Curator I | No change recommended |
| 7468 | B18 | Curator II | 7468 | B18 | Curator II | No change recommended |
| Custodial |  |  |  |  |  |  |
| 8003 | A04 | Custodian I | 8003 | A04 | Custodian I | No change recommended |
| 8005 | A06 | Custodian II | 8005 | A06 | Custodian II | No change recommended |
| 8007 | A08 | Custodian III | 8007 | A08 | Custodian III | No change recommended |
| 8021 | A12 | Custodial Manager I | 8021 | A12 | Custodial Manager I | No change recommended |
| 8023 | A14 | Custodial Manager II | 8023 | A14 | Custodial Manager II | No change recommended |
| 8025 | A16 | Custodial Manager III | 8025 | A16 | Custodial Manager III | No change recommended |
| 8031 | A04 | Groundskeeper I | 8031 | A04 | Groundskeeper I | No change recommended |
| 8032 | A06 | Groundskeeper II | 8032 | A06 | Groundskeeper II | No change recommended |
| 8033 | A08 | Groundskeeper III | 8033 | A08 | Groundskeeper III | No change recommended |
| 8103 | A05 | Food Service Worker I | 8103 | A05 | Food Service Worker I | No change recommended |
| 8104 | A07 | Food Service Worker II | 8104 | A07 | Food Service Worker II | No change recommended |
| 8108 | A12 | Food Service Manager I | 8108 | A12 | Food Service Manager I | No change recommended |
| 8109 | A14 | Food Service Manager II | 8109 | A14 | Food Service Manager II | No change recommended |
| 8110 | A16 | Food Service Manager III | 8110 | A16 | Food Service Manager III | No change recommended |
| 8111 | A18 | Food Service Manager IV | 8111 | A18 | Food Service Manager IV | No change recommended |
| 8116 | A06 | Cook I | 8116 | A06 | Cook I | No change recommended |
| 8117 | A07 | Cook II | 8117 | A07 | Cook II | No change recommended |


| Recommended Changes to the State's Position Classification Plan |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Current <br> (Fiscal Years 2014-2015) |  |  | Recommended <br> (Fiscal Years 2016-2017) |  |  |  |
| Job Classification Number | Salary Group | Job Classification Title | Job Classification Number | Salary Group | Job Classification Title | Recommended Change |
| 8118 | A09 | Cook III | 8118 | A09 | Cook III | No change recommended |
| 8119 | A11 | Cook IV | 8119 | A11 | Cook IV | No change recommended |
| 8252 | A04 | Laundry/Sewing Room Worker I | 8252 | A04 | Laundry/Sewing Room Worker I | No change recommended |
| 8253 | A06 | Laundry/Sewing Room Worker II | 8253 | A06 | Laundry/Sewing Room Worker II | No change recommended |
| 8254 | A08 | Laundry/Sewing Room Worker III | 8254 | A08 | Laundry/Sewing Room Worker III | No change recommended |
| 8260 | A12 | Laundry Manager I | 8260 | A12 | Laundry Manager I | No change recommended |
| 8261 | A14 | Laundry Manager II | 8261 | A14 | Laundry Manager II | No change recommended |
| 8262 | A16 | Laundry Manager III | 8262 | A16 | Laundry Manager III | No change recommended |
| 8263 | A18 | Laundry Manager IV | 8263 | A18 | Laundry Manager IV | No change recommended |
| 8302 | A07 | Barber/Cosmetologist | 8302 | A07 | Barber/Cosmetologist | No change recommended |
| Maintenance |  |  |  |  |  |  |
| 9004 | A06 | Maintenance Assistant | 9004 | A06 | Maintenance Assistant | No change recommended |
| 9034 | A11 | Air Conditioning and Boiler Operator I | 9034 | A11 | Air Conditioning and Boiler Operator I | No change recommended |
|  |  |  | 9022 | A15 | Equipment Operator I | New job classification |
|  |  |  | 9024 | A16 | Equipment Operator II | New job classification |
| 9035 | A13 | Air Conditioning and Boiler Operator II | 9035 | A13 | Air Conditioning and Boiler Operator II | No change recommended |
| 9036 | A15 | Air Conditioning and Boiler Operator III | 9036 | A15 | Air Conditioning and Boiler Operator III | No change recommended |
| 9037 | A17 | Air Conditioning and Boiler Operator IV | 9037 | A17 | Air Conditioning and Boiler Operator IV | No change recommended |
| 9041 | A08 | Maintenance Specialist I | 9041 | A08 | Maintenance Specialist I | No change recommended |
| 9042 | A10 | Maintenance Specialist II | 9042 | A10 | Maintenance Specialist II | No change recommended |
| 9043 | A11 | Maintenance Specialist III | 9043 | A11 | Maintenance Specialist III | No change recommended |
| 9044 | A13 | Maintenance Specialist IV | 9044 | A13 | Maintenance Specialist IV | No change recommended |
| 9045 | A15 | Maintenance Specialist V | 9045 | A15 | Maintenance Specialist V | No change recommended |
| 9052 | A14 | Maintenance Supervisor I | 9052 | A14 | Maintenance Supervisor I | No change recommended |
| 9053 | A15 | Maintenance Supervisor II | 9053 | A15 | Maintenance Supervisor II | No change recommended |
| 9054 | A16 | Maintenance Supervisor III | 9054 | A16 | Maintenance Supervisor III | No change recommended |
| 9055 | A17 | Maintenance Supervisor IV | 9055 | A17 | Maintenance Supervisor IV | No change recommended |
| 9056 | A19 | Maintenance Supervisor V | 9056 | A19 | Maintenance Supervisor V | No change recommended |
| 9060 | A15 | Electronics Technician I | 9060 | A15 | Electronics Technician I | No change recommended |
| 9062 | A17 | Electronics Technician II | 9062 | A17 | Electronics Technician II | No change recommended |


| Recommended Changes to the State's Position Classification Plan |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Current <br> (Fiscal Years 2014-2015) |  |  | Recommended <br> (Fiscal Years 2016-2017) |  |  |  |
| Job Classification Number | Salary Group | Job Classification Title | Job Classification Number | Salary Group | Job Classification Title | Recommended Change |
| 9064 | A19 | Electronics Technician III | 9064 | A19 | Electronics Technician III | No change recommended |
| 9305 | A14 | Transportation Maintenance Specialist I | 9305 | A14 | Transportation Maintenance Specialist I | No change recommended |
| 9306 | A15 | Transportation Maintenance Specialist II | 9306 | A15 | Transportation Maintenance Specialist II | No change recommended |
| 9307 | A16 | Transportation Maintenance Specialist III | 9307 | A16 | Transportation Maintenance Specialist III | No change recommended |
| 9308 | A17 | Transportation Maintenance Specialist IV | 9308 | A17 | Transportation Maintenance Specialist IV | No change recommended |
| 9309 | A18 | Transportation Maintenance Specialist V | 9309 | A18 | Transportation Maintenance Specialist V | No change recommended |
| 9322 | A07 | Vehicle Driver I | 9322 | A07 | Vehicle Driver I | No change recommended |
| 9323 | A09 | Vehicle Driver II | 9323 | A09 | Vehicle Driver II | No change recommended |
| 9324 | A11 | Vehicle Driver III | 9324 | A11 | Vehicle Driver III | No change recommended |
| 9416 | A09 | Motor Vehicle Technician I | 9416 | A09 | Motor Vehicle Technician I | No change recommended |
| 9417 | A11 | Motor Vehicle Technician II | 9417 | A11 | Motor Vehicle Technician II | No change recommended |
| 9418 | A13 | Motor Vehicle Technician III | 9418 | A13 | Motor Vehicle Technician III | No change recommended |
| 9419 | A15 | Motor Vehicle Technician IV | 9419 | A15 | Motor Vehicle Technician IV | No change recommended |
| 9420 | A17 | Motor Vehicle Technician V | 9420 | A17 | Motor Vehicle Technician V | No change recommended |
| 9512 | A13 | Machinist I | 9512 | A13 | Machinist I | No change recommended |
| 9514 | A15 | Machinist II | 9514 | A15 | Machinist II | No change recommended |
| 9624 | B20 | Aircraft Pilot I | 9624 | B20 | Aircraft Pilot I | No change recommended |
| 9626 | B22 | Aircraft Pilot II | 9626 | B22 | Aircraft Pilot II | No change recommended |
| 9628 | B24 | Aircraft Pilot III | 9628 | B24 | Aircraft Pilot III | No change recommended |
| 9636 | B21 | Aircraft Mechanic | 9636 | B21 | Aircraft Mechanic I | Title change |
|  |  |  | 9638 | B22 | Aircraft Mechanic II | New job classification |
| 9700 | A10 | Radio Communications Technician I | 9700 | A10 | Radio Communications Technician I | No change recommended |
| 9704 | A12 | Radio Communications Technician II | 9704 | A12 | Radio Communications Technician II | No change recommended |
| 9706 | A14 | Radio Communications Technician III | 9706 | A14 | Radio Communications Technician III | No change recommended |
| 9733 | A14 | Equipment Maintenance Technician I | 9733 | A14 | Equipment Maintenance Technician I | No change recommended |
| 9734 | A16 | Equipment Maintenance Technician II | 9734 | A16 | Equipment Maintenance Technician II | No change recommended |
| 9802 | A14 | Electrician I | 9802 | A14 | Electrician I | No change recommended |
| 9804 | A16 | Electrician II | 9804 | A16 | Electrician II | No change recommended |
| 9806 | A18 | Electrician III | 9806 | A18 | Electrician III | No change recommended |


| Recommended Changes to the State's Position Classification Plan |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Current <br> (Fiscal Years 2014-2015) |  |  | Recommended <br> (Fiscal Years 2016-2017) |  |  |  |
| Job Classification Number | Salary Group | Job Classification Title | Job Classification Number | Salary <br> Group | Job Classification Title | Recommended Change |
| 9808 | A20 | Electrician IV | 9808 | A20 | Electrician IV | No change recommended |
| 9812 | A14 | HVAC Mechanic I | 9812 | A14 | HVAC Mechanic I | No change recommended |
| 9814 | A16 | HVAC Mechanic II | 9814 | A16 | HVAC Mechanic II | No change recommended |
| 9816 | A18 | HVAC Mechanic III | 9816 | A18 | HVAC Mechanic III | No change recommended |
| 9830 | B20 | Ferryboat Specialist I | 9830 | B20 | Ferryboat Specialist I | No change recommended |
| 9832 | B21 | Ferryboat Specialist II | 9832 | B21 | Ferryboat Specialist II | No change recommended |
| 9834 | B22 | Ferryboat Specialist III | 9834 | B22 | Ferryboat Specialist III | No change recommended |

Sources: Current information from the General Appropriations Act (83rd Legislature), Article IX, Section 2.01, and recommended information based on the State Auditor's Office's analysis.

## Appendix 4

## Market Analysis

Table 9 lists the 364 benchmark positions available for the State's Position Classification Plan by occupational category, the midpoint of the salary range for employees in those positions, the market average salary, and the market index for each benchmark. On average, the market indices for the benchmark positions reviewed indicate that the State's salary ranges are 4 percent behind the market.

Table 9

| Benchmark Job Analysis |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Job Classification Number | Salary Group | Job Classification Title | Midpoint Salary | Market <br> Average Salary | Market Index ${ }^{\text {a }}$ (State Midpoint Salary Compared to Market Salary) |
| Administrative Support |  |  |  |  |  |
| 0006 | A06 | Receptionist | \$25,095 | \$26,601 | 0.94 |
| 0053 | A05 | Clerk I | \$23,957 | \$27,212 | 0.88 |
| 0055 | A07 | Clerk II | \$26,293 | \$28,022 | 0.94 |
| 0057 | A09 | Clerk III | \$28,895 | \$30,681 | 0.94 |
| 0059 | A11 | Clerk IV | \$33,339 | \$33,920 | 0.98 |
| 0130 | A09 | Customer Service Representative I | \$28,895 | \$30,471 | 0.95 |
| 0132 | A11 | Customer Service Representative II | \$33,339 | \$32,195 | 1.04 |
| 0134 | A13 | Customer Service Representative III | \$37,348 | \$35,047 | 1.07 |
| 0136 | A15 | Customer Service Representative IV | \$41,876 | \$40,014 | 1.05 |
| 0138 | A17 | Customer Service Representative V | \$46,976 | \$46,415 | 1.01 |
| 0150 | A09 | Administrative Assistant I | \$28,895 | \$30,314 | 0.95 |
| 0152 | A11 | Administrative Assistant II | \$33,339 | \$35,379 | 0.94 |
| 0154 | A13 | Administrative Assistant III | \$37,348 | \$38,151 | 0.98 |
| 0156 | A15 | Administrative Assistant IV | \$41,876 | \$44,403 | 0.94 |
| 0160 | B17 | Executive Assistant I | \$46,976 | \$48,031 | 0.98 |
| 0162 | B19 | Executive Assistant II | \$54,761 | \$58,158 | 0.94 |
| $\begin{array}{ll}\text { Market Index Administrative Support } & 0.97\end{array}$ |  |  |  |  |  |
| Information Technology |  |  |  |  |  |
| 0203 | A06 | Data Entry Operator I | \$25,095 | \$26,169 | 0.96 |
| 0205 | A08 | Data Entry Operator II | \$27,562 | \$30,389 | 0.91 |
| 0207 | A10 | Data Entry Operator III | \$30,295 | \$35,774 | 0.85 |
| 0210 | B18 | Data Base Administrator I | \$51,199 | \$61,746 | 0.83 |
| 0212 | B22 | Data Base Administrator III | \$67,017 | \$74,539 | 0.90 |
| 0213 | B24 | Data Base Administrator IV | \$76,683 | \$87,651 | 0.87 |
| 0214 | B26 | Data Base Administrator V | \$91,975 | \$99,414 | 0.93 |

Benchmark Job Analysis

| Job Classification Number | Salary Group | Job Classification Title | Midpoint Salary | Market <br> Average Salary | Market Index (State Midpoint Salary Compared to Market Salary) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 0228 | B13 | Systems Support Specialist I | \$37,348 | \$38,720 | 0.96 |
| 0229 | B15 | Systems Support Specialist II | \$41,876 | \$44,948 | 0.93 |
| 0230 | B17 | Systems Support Specialist III | \$46,976 | \$51,321 | 0.92 |
| 0231 | B19 | Systems Support Specialist IV | \$54,761 | \$56,468 | 0.97 |
| 0235 | B23 | Information Technology Security Analyst I | \$71,686 | \$75,395 | 0.95 |
| 0236 | B25 | Information Technology Security Analyst II | \$82,036 | \$98,953 | 0.83 |
| 0238 | B29 | Chief Information Security Officer | \$122,418 | \$131,797 | 0.93 |
| 0240 | B17 | Programmer I | \$46,976 | \$56,754 | 0.83 |
| 0242 | B21 | Programmer III | \$62,653 | \$64,486 | 0.97 |
| 0243 | B23 | Programmer IV | \$71,686 | \$77,052 | 0.93 |
| 0244 | B25 | Programmer V | \$82,036 | \$78,670 | 1.04 |
| 0245 | B27 | Programmer VI | \$101,172 | \$105,633 | 0.96 |
| 0247 | B21 | Information Technology Auditor I | \$62,653 | \$69,797 | 0.90 |
| 0248 | B23 | Information Technology Auditor II | \$71,686 | \$87,821 | 0.82 |
| 0249 | B25 | Information Technology Auditor III | \$82,036 | \$98,355 | 0.83 |
| 0254 | B16 | Systems Analyst I | \$44,352 | \$49,657 | 0.89 |
| 0256 | B20 | Systems Analyst III | \$58,573 | \$62,982 | 0.93 |
| 0257 | B22 | Systems Analyst IV | \$67,017 | \$73,840 | 0.91 |
| 0258 | B24 | Systems Analyst V | \$76,683 | \$89,571 | 0.86 |
| 0260 | B12 | Computer Operations Specialist I | \$35,285 | \$36,939 | 0.96 |
| 0261 | B14 | Computer Operations Specialist II | \$39,540 | \$42,242 | 0.94 |
| 0262 | B16 | Computer Operations Specialist III | \$44,352 | \$48,917 | 0.91 |
| 0263 | B18 | Computer Operations Specialist IV | \$51,199 | \$54,819 | 0.93 |
| 0264 | B20 | Computer Operations Specialist V | \$58,573 | \$62,825 | 0.93 |
| 0270 | B18 | Geographic Information Specialist I | \$51,199 | \$38,822 | 1.32 |
| 0271 | B20 | Geographic Information Specialist II | \$58,573 | \$57,870 | 1.01 |
| 0281 | B16 | Telecommunications Specialist I | \$44,352 | \$46,377 | 0.96 |
| 0282 | B18 | Telecommunications Specialist II | \$51,199 | \$52,061 | 0.98 |
| 0283 | B20 | Telecommunications Specialist III | \$58,573 | \$66,728 | 0.88 |
| 0285 | B24 | Telecommunications Specialist V | \$76,683 | \$74,252 | 1.03 |
| 0287 | B16 | Network Specialist I | \$44,352 | \$41,164 | 1.08 |
| 0288 | B18 | Network Specialist II | \$51,199 | \$54,495 | 0.94 |
| 0289 | B20 | Network Specialist III | \$58,573 | \$62,926 | 0.93 |
| 0290 | B22 | Network Specialist IV | \$67,017 | \$73,971 | 0.91 |
| 0291 | B24 | Network Specialist V | \$76,683 | \$78,394 | 0.98 |
| 0294 | B25 | Business Continuity Coordinator I | \$82,036 | \$81,631 | 1.00 |


| Benchmark Job Analysis |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Job Classification Number | Salary Group | Job Classification Title | Midpoint Salary | Market Average Salary | Market Index ${ }^{\text {a }}$ (State Midpoint Salary Compared to Market Salary) |
| 0295 | B26 | Business Continuity Coordinator II | \$91,975 | \$101,645 | 0.90 |
| 0300 | B18 | Web Administrator I | \$51,199 | \$51,768 | 0.99 |
| 0301 | B20 | Web Administrator II | \$58,573 | \$62,791 | 0.93 |
| 0302 | B22 | Web Administrator III | \$67,017 | \$68,930 | 0.97 |
| 0303 | B24 | Web Administrator IV | \$76,683 | \$73,296 | 1.05 |
| Market Index Information Technology $\quad 0.94$ |  |  |  |  |  |
| Office Services |  |  |  |  |  |
| 0331 | A09 | Printing Services Technician I | \$28,895 | \$28,559 | 1.01 |
| 0332 | A11 | Printing Services Technician II | \$33,339 | \$34,052 | 0.98 |
| 0333 | A13 | Printing Services Technician III | \$37,348 | \$39,852 | 0.94 |
| 0335 | A17 | Printing Services Technician V | \$46,976 | \$49,104 | 0.96 |
| 0351 | A09 | Micrographics Technician I | \$28,895 | \$27,576 | 1.05 |
| 0354 | A13 | Micrographics Technician III | \$37,348 | \$34,772 | 1.07 |
| 0356 | A15 | Micrographics Technician IV | \$41,876 | \$40,944 | 1.02 |
| $\begin{array}{ll}\text { Market Index Office Services } & 1.00\end{array}$ |  |  |  |  |  |
| Planning, Research, and Statistics |  |  |  |  |  |
| 0517 | B19 | Planner II | \$54,761 | \$55,535 | 0.99 |
| 0518 | B21 | Planner III | \$62,653 | \$70,545 | 0.89 |
| 0604 | B19 | Research Specialist III | \$54,761 | \$56,428 | 0.97 |
| 0624 | B17 | Statistician I | \$46,976 | \$50,108 | 0.94 |
| 0626 | B19 | Statistician II | \$54,761 | \$58,609 | 0.93 |
| 0630 | B22 | Statistician IV | \$67,017 | \$74,724 | 0.90 |
| 0646 | B24 | Economist IV | \$76,683 | \$76,911 | 1.00 |
| Market Index Planning, Research, and Statistics 00.94 |  |  |  |  |  |
| Education |  |  |  |  |  |
| 0812 | A09 | Teacher Aide I | \$28,895 | \$27,744 | 1.04 |
| Market Index Education $\quad 1.04$ |  |  |  |  |  |
| Accounting, Auditing, and Finance |  |  |  |  |  |
| 1000 | A11 | Accounting Technician I | \$33,339 | \$34,110 | 0.98 |
| 1002 | A13 | Accounting Technician II | \$37,348 | \$35,533 | 1.05 |
| 1012 | B14 | Accountant I | \$39,540 | \$43,053 | 0.92 |
| 1014 | B15 | Accountant II | \$41,876 | \$45,240 | 0.93 |
| 1016 | B17 | Accountant III | \$46,976 | \$51,161 | 0.92 |
| 1020 | B21 | Accountant V | \$62,653 | \$66,353 | 0.94 |
| 1022 | B23 | Accountant VI | \$71,686 | \$71,982 | 1.00 |
| 1024 | B25 | Accountant VII | \$82,036 | \$74,535 | 1.10 |


| Benchmark Job Analysis |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Job Classification Number | Salary <br> Group | Job Classification Title | Midpoint Salary | Market <br> Average Salary | Market Index ${ }^{\text {a }}$ (State Midpoint Salary Compared to Market Salary) |
| 1044 | B17 | Auditor II | \$46,976 | \$49,502 | 0.95 |
| 1046 | B19 | Auditor III | \$54,761 | \$59,205 | 0.92 |
| 1048 | B21 | Auditor IV | \$62,653 | \$67,067 | 0.93 |
| 1050 | B23 | Auditor V | \$71,686 | \$76,773 | 0.93 |
| 1063 | B20 | Taxpayer Compliance Officer V | \$58,573 | \$56,918 | 1.03 |
| 1080 | B19 | Financial Analyst I | \$54,761 | \$62,155 | 0.88 |
| 1082 | B21 | Financial Analyst II | \$62,653 | \$72,567 | 0.86 |
| 1085 | B25 | Financial Analyst IV | \$82,036 | \$91,982 | 0.89 |
| 1104 | B21 | Financial Examiner III | \$62,653 | \$52,979 | 1.18 |
| 1156 | B19 | Budget Analyst II | \$54,761 | \$61,027 | 0.90 |
| 1157 | B21 | Budget Analyst III | \$62,653 | \$65,184 | 0.96 |
| 1242 | A11 | Reimbursement Officer I | \$33,339 | \$31,429 | 1.06 |
| 1248 | A17 | Reimbursement Officer IV | \$46,976 | \$43,394 | 1.08 |
| 1261 | B19 | Loan Specialist II | \$54,761 | \$40,687 | 1.35 |
| 1262 | B21 | Loan Specialist III | \$62,653 | \$47,310 | 1.32 |
| 1263 | B23 | Loan Specialist IV | \$71,686 | \$55,721 | 1.29 |
| Market Index Accounting, Auditing, and Finance 1.02 |  |  |  |  |  |
| Inspectors and Investigators |  |  |  |  |  |
| 1322 | B13 | Inspector III | \$37,348 | \$39,778 | 0.94 |
| 1323 | B15 | Inspector IV | \$41,876 | \$44,965 | 0.93 |
| 1324 | B17 | Inspector V | \$46,976 | \$49,468 | 0.95 |
| 1352 | B16 | Investigator III | \$44,352 | \$44,848 | 0.99 |
| Market Index Inspectors and Investigators 0.95 |  |  |  |  |  |
| Program Management |  |  |  |  |  |
| 1552 | B19 | Staff Services Officer III | \$54,761 | \$51,553 | 1.06 |
| 1554 | B21 | Staff Services Officer V | \$62,653 | \$57,303 | 1.09 |
| 1559 | B22 | Project Manager II | \$67,017 | \$69,111 | 0.97 |
| 1560 | B24 | Project Manager III | \$76,683 | \$80,214 | 0.96 |
| 1561 | B26 | Project Manager IV | \$91,975 | \$93,472 | 0.98 |
| 1572 | B19 | Program Specialist III | \$54,761 | \$59,145 | 0.93 |
| 1600 | B22 | Manager I | \$67,017 | \$64,438 | 1.04 |
| 1602 | B24 | Manager III | \$76,683 | \$82,963 | 0.92 |
| 1604 | B26 | Manager V | \$91,975 | \$97,542 | 0.94 |
| 1622 | B28 | Director III | \$111,289 | \$106,070 | 1.05 |
| 1630 | B33 | Deputy Director I | \$179,232 | \$130,167 | 1.38 |


| Benchmark Job Analysis |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Job Classification Number | Salary <br> Group | Job Classification Title | Midpoint Salary | Market <br> Average Salary | Market Index ${ }^{\text {a }}$ (State Midpoint Salary Compared to Market Salary) |
| Market Index Program Management 1.03 |  |  |  |  |  |
| Human Resources |  |  |  |  |  |
| 1727 | B11 | Human Resources Assistant | \$33,339 | \$37,308 | 0.89 |
| 1729 | B13 | Human Resources Specialist I | \$37,348 | \$44,376 | 0.84 |
| 1733 | B17 | Human Resources Specialist III | \$46,976 | \$57,307 | 0.82 |
| 1735 | B19 | Human Resources Specialist IV | \$54,761 | \$64,315 | 0.85 |
| 1737 | B21 | Human Resources Specialist V | \$62,653 | \$75,240 | 0.83 |
| 1739 | B23 | Human Resources Specialist VI | \$71,686 | \$83,653 | 0.86 |
| 1783 | B17 | Training Specialist III | \$46,976 | \$52,770 | 0.89 |
| 1784 | B19 | Training Specialist IV | \$54,761 | \$55,954 | 0.98 |
| 1785 | B21 | Training Specialist V | \$62,653 | \$68,099 | 0.92 |
| 1786 | B23 | Training Specialist VI | \$71,686 | \$76,412 | 0.94 |
| Market Index Human Resources 0.8 |  |  |  |  |  |
| Information and Communication |  |  |  |  |  |
| 1822 | B15 | Marketing Specialist I | \$41,876 | \$44,001 | 0.95 |
| 1824 | B19 | Marketing Specialist III | \$54,761 | \$56,124 | 0.98 |
| 1826 | B23 | Marketing Specialist V | \$71,686 | \$78,124 | 0.92 |
| 1832 | B19 | Information Specialist III | \$54,761 | \$53,398 | 1.03 |
| 1833 | B21 | Information Specialist IV | \$62,653 | \$65,687 | 0.95 |
| 1834 | B23 | Information Specialist V | \$71,686 | \$77,941 | 0.92 |
| 1840 | A10 | Multimedia Technician I | \$30,295 | \$34,571 | 0.88 |
| 1841 | A12 | Multimedia Technician II | \$35,285 | \$37,932 | 0.93 |
| 1843 | A16 | Multimedia Technician IV | \$44,352 | \$44,506 | 1.00 |
| 1862 | B20 | Management Analyst II | \$58,573 | \$65,598 | 0.89 |
| 1866 | B24 | Management Analyst IV | \$76,683 | \$77,123 | 0.99 |
| 1870 | B18 | Technical Writer I | \$51,199 | \$56,003 | 0.91 |
| 1871 | B20 | Technical Writer II | \$58,573 | \$65,906 | 0.89 |
| 1872 | B22 | Technical Writer III | \$67,017 | \$73,191 | 0.92 |
| 1875 | B17 | Editor I | \$46,976 | \$52,435 | 0.90 |
| 1876 | B19 | Editor II | \$54,761 | \$54,662 | 1.00 |
| 1890 | B23 | Government Relations Specialist I | \$71,686 | \$63,810 | 1.12 |
| 1894 | B27 | Government Relations Specialist III | \$101,172 | \$98,723 | 1.02 |
|  |  | Mar | formation and | mmunicatio | 0.96 |
| Property Management and Procurement |  |  |  |  |  |
| 1911 | A10 | Inventory and Store Specialist I | \$30,295 | \$29,738 | 1.02 |
| 1912 | A12 | Inventory and Store Specialist II | \$35,285 | \$33,805 | 1.04 |


| Benchmark Job Analysis |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Job Classification Number | Salary Group | Job Classification Title | Midpoint Salary | Market Average Salary | Market Index (State Midpoint Salary Compared to Market Salary) |
| 1913 | A14 | Inventory and Store Specialist III | \$39,540 | \$40,522 | 0.98 |
| 1914 | A16 | Inventory and Store Specialist IV | \$44,352 | \$45,860 | 0.97 |
| 1920 | B18 | Grant Coordinator I | \$51,199 | \$56,770 | 0.90 |
| 1930 | B12 | Purchaser I | \$35,285 | \$40,713 | 0.87 |
| 1932 | B16 | Purchaser III | \$44,352 | \$48,916 | 0.91 |
| 1934 | B20 | Purchaser V | \$58,573 | \$56,663 | 1.03 |
| 1935 | B22 | Purchaser VI | \$67,017 | \$73,545 | 0.91 |
| 1982 | B19 | Contract Specialist III | \$54,761 | \$54,636 | 1.00 |
| 1992 | B19 | Property Manager II | \$54,761 | \$59,237 | 0.92 |
| 1994 | B21 | Property Manager III | \$62,653 | \$76,972 | 0.81 |
| Market Index Property Management and Procurement 0.95 |  |  |  |  |  |
| Land Surveying, Appraising, and Utilities |  |  |  |  |  |
| 2050 | B19 | Land Surveyor I | \$54,761 | \$53,111 | 1.03 |
| 2065 | B21 | Appraiser III | \$62,653 | \$61,565 | 1.02 |
| 2084 | B17 | Right of Way Agent III | \$46,976 | \$50,533 | 0.93 |
| Market Index Land Surveying, Appraising, and Utilities 0.99 |  |  |  |  |  |
| Engineering and Design |  |  |  |  |  |
| 2123 | A13 | Engineering Technician II | \$37,348 | \$40,019 | 0.93 |
| 2151 | B21 | Engineer I | \$62,653 | \$62,878 | 1.00 |
| 2153 | B23 | Engineer III | \$71,686 | \$75,258 | 0.95 |
| 2155 | B25 | Engineer V | \$82,036 | \$81,480 | 1.01 |
| 2156 | B26 | Engineer VI | \$91,975 | \$100,829 | 0.91 |
| 2157 | B27 | Engineer VII | \$101,172 | \$115,624 | 0.88 |
| 2167 | B16 | Creative Media Designer I | \$44,352 | \$48,186 | 0.92 |
| 2168 | B18 | Creative Media Designer II | \$51,199 | \$52,968 | 0.97 |
| 2181 | A17 | Drafting Technician I | \$46,976 | \$47,042 | 1.00 |
| 2182 | A19 | Drafting Technician II | \$54,761 | \$65,077 | 0.84 |
| 2264 | B23 | Architect II | \$71,686 | \$73,593 | 0.97 |
| Market Index Engineering and Design 0.94 |  |  |  |  |  |
| Natural Resources |  |  |  |  |  |
| 2360 | B19 | Geoscientist II | \$54,761 | \$57,162 | 0.96 |
| 2364 | B21 | Geoscientist III | \$62,653 | \$67,308 | 0.93 |
| 2464 | B21 | Hydrologist III | \$62,653 | \$61,029 | 1.03 |
| 2466 | B25 | Hydrologist V | \$82,036 | \$81,606 | 1.01 |
| 2472 | B16 | Chemist I | \$44,352 | \$50,041 | 0.89 |
| 2473 | B18 | Chemist II | \$51,199 | \$52,550 | 0.97 |


| Benchmark Job Analysis |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Job Classification Number | Salary Group | Job Classification Title | Midpoint Salary | Market <br> Average Salary | Market Index ${ }^{\text {a }}$ (State Midpoint Salary Compared to Market Salary) |
| 2474 | B20 | Chemist III | \$58,573 | \$61,021 | 0.96 |
| 2475 | B22 | Chemist IV | \$67,017 | \$69,999 | 0.96 |
| 2476 | B24 | Chemist V | \$76,683 | \$83,384 | 0.92 |
| 2583 | B17 | Sanitarian I | \$46,976 | \$41,875 | 1.12 |
| 2584 | B19 | Sanitarian II | \$54,761 | \$54,748 | 1.00 |
| 2640 | B14 | Park Ranger I | \$39,540 | \$37,492 | 1.05 |
| 2651 | B16 | Environmental Protection Specialist I | \$44,352 | \$44,149 | 1.00 |
| 2652 | B18 | Environmental Protection Specialist II | \$51,199 | \$51,782 | 0.99 |
| 2653 | B20 | Environmental Protection Specialist III | \$58,573 | \$62,133 | 0.94 |
| 2654 | B22 | Environmental Protection Specialist IV | \$67,017 | \$76,588 | 0.88 |
| 2655 | B24 | Environmental Protection Specialist V | \$76,683 | \$83,036 | 0.92 |
| 2661 | B22 | Toxicologist I | \$67,017 | \$69,740 | 0.96 |
| 2662 | B24 | Toxicologist II | \$76,683 | \$85,971 | 0.89 |
| 2682 | B15 | Natural Resources Specialist I | \$41,876 | \$35,176 | 1.19 |
| 2683 | B17 | Natural Resources Specialist II | \$46,976 | \$50,109 | 0.94 |
| 2684 | B19 | Natural Resources Specialist III | \$54,761 | \$63,036 | 0.87 |
| 2686 | B23 | Natural Resources Specialist V | \$71,686 | \$81,908 | 0.88 |
| 2690 | A17 | Fish and Wildlife Technician III | \$46,976 | \$51,290 | 0.92 |
| 2700 | B20 | Park Superintendent I | \$58,573 | \$50,054 | 1.17 |
| 2704 | B24 | Park Superintendent V | \$76,683 | \$74,923 | 1.02 |
| Market Index Natural Resources $\quad 0.98$ |  |  |  |  |  |
| Safety |  |  |  |  |  |
| 2730 | B15 | Safety Officer I | \$41,876 | \$45,060 | 0.93 |
| 2731 | B17 | Safety Officer II | \$46,976 | \$56,862 | 0.83 |
| 2732 | B19 | Safety Officer III | \$54,761 | \$61,613 | 0.89 |
| 2733 | B21 | Safety Officer IV | \$62,653 | \$76,161 | 0.82 |
| 2734 | B23 | Safety Officer V | \$71,686 | \$85,396 | 0.84 |
| 2740 | B14 | Risk Management Specialist I | \$39,540 | \$47,746 | 0.83 |
| 2742 | B18 | Risk Management Specialist III | \$51,199 | \$58,846 | 0.87 |
| 2744 | B22 | Risk Management Specialist V | \$67,017 | \$78,082 | 0.86 |
| 2761 | B17 | Rescue Specialist I | \$46,976 | \$52,342 | 0.90 |
| 2762 | B19 | Rescue Specialist II | \$54,761 | \$62,621 | 0.87 |
| 2763 | B21 | Rescue Specialist III | \$62,653 | \$67,882 | 0.92 |
| Market Index Safety 0.87 |  |  |  |  |  |
| Insurance |  |  |  |  |  |
| 2922 | B16 | Claims Examiner II | \$44,352 | \$41,301 | 1.07 |


| Benchmark Job Analysis |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Job Classification Number | Salary <br> Group | Job Classification Title | Midpoint Salary | Market <br> Average Salary | Market Index (State Midpoint Salary Compared to Market Salary) |
| Market Index Insurance 1.07 |  |  |  |  |  |
| Employment |  |  |  |  |  |
| 3020 | B11 | Workforce Development Specialist I | \$33,339 | \$33,995 | 0.98 |
| 3023 | B14 | Workforce Development Specialist III | \$39,540 | \$45,383 | 0.87 |
| Market Index Employment 0.93 |  |  |  |  |  |
| Legal |  |  |  |  |  |
| 3503 | B23 | Attorney III | \$71,686 | \$78,250 | 0.92 |
| 3505 | B27 | Attorney V | \$101,172 | \$100,543 | 1.01 |
| 3506 | B29 | Attorney VI | \$122,418 | \$134,749 | 0.91 |
| 3525 | B32 | General Counsel VI | \$162,938 | \$179,680 | 0.91 |
| 3566 | A12 | Legal Secretary II | \$35,285 | \$41,052 | 0.86 |
| 3567 | A14 | Legal Secretary III | \$39,540 | \$44,420 | 0.89 |
| 3568 | A16 | Legal Secretary IV | \$44,352 | \$51,753 | 0.86 |
| 3572 | B15 | Legal Assistant I | \$41,876 | \$48,983 | 0.85 |
| 3574 | B17 | Legal Assistant II | \$46,976 | \$51,859 | 0.91 |
| 3576 | B19 | Legal Assistant III | \$54,761 | \$56,797 | 0.96 |
| 3622 | A12 | Deputy Clerk II | \$35,285 | \$33,172 | 1.06 |
| Market Index Legal 0.93 |  |  |  |  |  |
| Medical and Health |  |  |  |  |  |
| 4002 | A10 | Dietetic Technician II | \$30,295 | \$31,191 | 0.97 |
| 4017 | B19 | Dietetic and Nutrition Specialist II | \$54,761 | \$54,303 | 1.01 |
| 4018 | B21 | Dietetic and Nutrition Specialist III | \$62,653 | \$62,235 | 1.01 |
| 4074 | B16 | Public Health and Prevention Specialist II | \$44,352 | \$39,844 | 1.11 |
| 4083 | B21 | Epidemiologist II | \$62,253 | \$59,378 | 1.06 |
| 4127 | B25 | Veterinarian II | \$82,036 | \$80,733 | 1.02 |
| 4142 | A10 | Laboratory Technician I | \$30,295 | \$28,951 | 1.05 |
| 4144 | A12 | Laboratory Technician II | \$35,285 | \$39,579 | 0.89 |
| 4146 | A14 | Laboratory Technician III | \$39,540 | \$42,837 | 0.92 |
| 4148 | A16 | Laboratory Technician IV | \$44,352 | \$52,065 | 0.85 |
| 4222 | B17 | Microbiologist II | \$46,976 | \$50,468 | 0.93 |
| 4223 | B19 | Microbiologist III | \$54,761 | \$55,151 | 0.99 |
| 4293 | B16 | Radiological Technologist II | \$44,352 | \$49,766 | 0.89 |
| 4294 | B18 | Radiological Technologist III | \$51,199 | \$54,483 | 0.94 |
| 4360 | A18 | Registered Therapist Assistant | \$51,199 | \$59,988 | 0.85 |
| 4363 | B20 | Registered Therapist II | \$58,573 | \$79,621 | 0.74 |


| Benchmark Job Analysis |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Job Classification Number | Salary Group | Job Classification Title | Midpoint Salary | Market <br> Average Salary | Market Index ${ }^{\text {a }}$ (State Midpoint Salary Compared to Market Salary) |
| 4365 | B24 | Registered Therapist IV | \$76,683 | \$85,123 | 0.90 |
| 4366 | B26 | Registered Therapist V | \$91,975 | \$92,979 | 0.99 |
| 4374 | A05 | Medical Technician I | \$23,957 | \$23,651 | 1.01 |
| 4376 | A07 | Medical Technician II | \$26,293 | \$25,486 | 1.03 |
| 4402 | B15 | Medical Technologist II | \$41,876 | \$45,020 | 0.93 |
| 4403 | B17 | Medical Technologist III | \$46,976 | \$56,203 | 0.84 |
| 4411 | B19 | Nurse II | \$54,761 | \$65,527 | 0.84 |
| 4412 | B21 | Nurse III | \$62,653 | \$66,404 | 0.94 |
| 4414 | B25 | Nurse V | \$82,036 | \$86,096 | 0.95 |
| 4417 | B21 | Public Health Nurse II | \$62,653 | \$58,206 | 1.08 |
| 4421 | A12 | Licensed Vocational Nurse II | \$37,348 | \$41,611 | 0.90 |
| 4428 | A18 | Respiratory Care Practitioner | \$51,199 | \$56,137 | 0.91 |
| 4435 | B19 | Resident Physician | \$54,761 | \$50,787 | 1.08 |
| 4436 | B32 | Physician I | \$162,938 | \$154,993 | 1.05 |
| 4437 | B33 | Physician II | \$179,232 | \$180,371 | 0.99 |
| 4440 | B27 | Physician Assistant | \$101,172 | \$105,568 | 0.96 |
| 4451 | B27 | Nurse Practitioner | \$101,172 | \$110,277 | 0.92 |
| 4464 | B24 | Psychologist II | \$76,683 | \$83,919 | 0.91 |
| 4477 | B33 | Psychiatrist II | \$179,232 | \$191,477 | 0.94 |
| 4492 | B27 | Pharmacist I | \$101,172 | \$117,003 | 0.86 |
| 4498 | A09 | Pharmacy Technician I | \$28,895 | \$31,086 | 0.93 |
| Market Index Medical and Health 0.95 |  |  |  |  |  |
| Criminal Justice |  |  |  |  |  |
| 4503 | A13 | Correctional Officer III | \$37,348 | \$36,325 | 1.03 |
| 4505 | A16 | Correctional Officer V | \$44,352 | \$44,153 | 1.00 |
| 4510 | B17 | Sergeant of Correctional Officers | \$46,976 | \$46,016 | 1.02 |
| 4512 | B19 | Captain of Correctional Officers | \$54,761 | \$56,294 | 0.97 |
| 4523 | A14 | Juvenile Correctional Officer IV | \$39,540 | \$41,459 | 0.95 |
| 4541 | B15 | Parole Officer II | \$41,876 | \$44,913 | 0.93 |
| 4542 | B16 | Parole Officer III | \$44,352 | \$48,899 | 0.91 |
| 4551 | B25 | Warden I | \$82,036 | \$70,541 | 1.16 |
| 4647 | A14 | Industrial Specialist II | \$39,540 | \$38,715 | 1.02 |
| 4649 | A16 | Industrial Specialist IV | \$44,352 | \$45,942 | 0.97 |
| 4673 | A15 | Agriculture Specialist III | \$41,876 | \$40,726 | 1.03 |
| 4674 | A16 | Agriculture Specialist IV | \$44,352 | \$41,247 | 1.08 |
| Market Index Criminal Justice $\quad 1.01$ |  |  |  |  |  |


| Benchmark Job Analysis |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Job Classification Number | Salary Group | Job Classification Title | Midpoint Salary | Market Average Salary | Market Index ${ }^{\text {a }}$ (State Midpoint Salary Compared to Market Salary) |
| Social Services |  |  |  |  |  |
| 5004 | B16 | Adult Protective Services Specialist III | \$44,352 | \$38,452 | 1.15 |
| 5025 | B16 | Child Protective Services Specialist III | \$44,352 | \$40,586 | 1.09 |
| 5062 | B16 | Vocational Rehabilitation Counselor I | \$44,352 | \$39,006 | 1.14 |
| 5081 | B17 | Chaplain I | \$46,976 | \$50,565 | 0.93 |
| 5082 | B19 | Chaplain II | \$54,761 | \$54,289 | 1.01 |
| 5083 | B21 | Chaplain III | \$62,653 | \$78,686 | 0.80 |
| 5111 | B14 | Substance Abuse Counselor I | \$39,540 | \$41,659 | 0.95 |
| 5122 | A09 | Direct Support Professional II | \$28,895 | \$29,671 | 0.97 |
| 5140 | B11 | Recreation Program Specialist I | \$33,339 | \$30,250 | 1.10 |
| 5142 | B13 | Recreation Program Specialist II | \$37,348 | \$39,765 | 0.94 |
| 5144 | B15 | Recreation Program Specialist III | \$41,876 | \$45,324 | 0.92 |
| 5151 | A07 | Psychiatric Nursing Assistant I | \$26,293 | \$28,531 | 0.92 |
| 5152 | A09 | Psychiatric Nursing Assistant II | \$28,895 | \$32,370 | 0.89 |
| 5201 | A07 | Resident Specialist I | \$26,293 | \$27,869 | 0.94 |
| 5205 | A11 | Resident Specialist III | \$33,339 | \$37,230 | 0.90 |
| 5209 | A15 | Resident Specialist V | \$41,876 | \$44,319 | 0.94 |
| 5226 | B11 | Case Manager I | \$33,339 | \$32,350 | 1.03 |
| 5227 | B13 | Case Manager II | \$37,348 | \$36,560 | 1.02 |
| 5229 | B17 | Case Manager IV | \$46,976 | \$43,468 | 1.08 |
| 5232 | B13 | Volunteer Services Coordinator I | \$37,348 | \$42,525 | 0.88 |
| 5233 | B15 | Volunteer Services Coordinator II | \$41,876 | \$46,360 | 0.90 |
| 5235 | B19 | Volunteer Services Coordinator IV | \$54,761 | \$58,073 | 0.94 |
| 5302 | B20 | Health and Human Services Program Coordinator II | \$58,573 | \$55,365 | 1.06 |
| 5400 | B15 | Social Worker I | \$41,876 | \$41,658 | 1.01 |
| 5402 | B17 | Social Worker II | \$46,976 | \$50,389 | 0.93 |
| 5404 | B19 | Social Worker III | \$54,761 | \$58,705 | 0.93 |
| 5504 | A09 | Human Services Technician II | \$28,895 | \$28,344 | 1.02 |
| 5527 | B18 | Quality Assurance Specialist II | \$51,199 | \$57,552 | 0.89 |
| 5528 | B20 | Quality Assurance Specialist III | \$58,573 | \$61,081 | 0.96 |
| 5529 | B22 | Quality Assurance Specialist IV | \$67,017 | \$72,790 | 0.92 |
| 5541 | B13 | Child Support Officer II | \$37,348 | \$35,696 | 1.05 |
| 5616 | B16 | Interpreter I | \$44,352 | \$39,631 | 1.12 |
| 5618 | B18 | Interpreter II | \$51,199 | \$52,179 | 0.98 |
| 5622 | B13 | Texas Works Advisor II | \$37,348 | \$36,664 | 1.02 |


| Benchmark Job Analysis |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Job Classification Number | Salary Group | Job Classification Title | Midpoint Salary | Market <br> Average <br> Salary | Market Index ${ }^{\text {a }}$ (State Midpoint Salary Compared to Market Salary) |
| 5700 | B11 | Human Services Specialist I | \$33,339 | \$36,895 | 0.90 |
| 5703 | B14 | Human Services Specialist IV | \$39,540 | \$43,529 | 0.91 |
| $\begin{array}{ll}\text { Market Index Social Services } & 0.98\end{array}$ |  |  |  |  |  |
| Public Safety |  |  |  |  |  |
| 6054 | B21 | Forensic Scientist III | \$62,653 | \$59,664 | 1.05 |
| 6095 | A12 | Police Communications Operator I | \$35,285 | \$37,590 | 0.94 |
| 6096 | A13 | Police Communications Operator II | \$37,348 | \$38,534 | 0.97 |
| 6097 | A14 | Police Communications Operator III | \$39,540 | \$40,920 | 0.97 |
| 6100 | A18 | Police Communications Operator VI | \$51,199 | \$52,540 | 0.97 |
| 6229 | A07 | Security Officer I | \$26,293 | \$27,148 | 0.97 |
| 6230 | A09 | Security Officer II | \$28,895 | \$30,110 | 0.96 |
| 6232 | A11 | Security Officer III | \$33,339 | \$34,794 | 0.96 |
| 6234 | A13 | Security Officer IV | \$37,348 | \$37,904 | 0.99 |
| Market Index Public Safety 0.97 |  |  |  |  |  |
| Library and Records |  |  |  |  |  |
| 7308 | B20 | Archeologist II | \$58,573 | \$54,163 | 1.08 |
| 7317 | B17 | Historian II | \$46,976 | \$48,891 | 0.96 |
| 7319 | B19 | Historian III | 54,761 | \$55,659 | 0.98 |
| 7350 | A09 | Library Assistant I | \$28,895 | \$29,190 | 0.99 |
| 7352 | A11 | Library Assistant II | \$33,339 | \$32,782 | 1.02 |
| 7354 | A13 | Library Assistant III | \$37,348 | \$37,350 | 1.00 |
| 7401 | B14 | Librarian I | \$39,540 | \$41,406 | 0.95 |
| 7402 | B16 | Librarian II | \$44,352 | \$49,112 | 0.90 |
| 7403 | B18 | Librarian III | \$51,199 | \$52,734 | 0.97 |
| 7404 | B20 | Librarian IV | \$58,573 | \$61,157 | 0.96 |
| 7409 | B18 | Archivist II | \$51,199 | \$49,855 | 1.03 |
| 7462 | B12 | Exhibit Technician I | \$35,285 | \$36,355 | 0.97 |
| 7464 | B14 | Exhibit Technician II | \$39,540 | \$45,414 | 0.87 |
| 7466 | B16 | Curator I | \$44,352 | \$48,080 | 0.92 |
| 7468 | B18 | Curator II | \$51,199 | \$55,671 | 0.92 |
| $\begin{array}{ll}\text { Market Index Library and Records } & 0.97\end{array}$ |  |  |  |  |  |
| Custodial |  |  |  |  |  |
| 8003 | A04 | Custodian I | \$22,874 | \$22,605 | 1.01 |
| 8005 | A06 | Custodian II | \$25,095 | \$25,542 | 0.98 |
| 8031 | A04 | Groundskeeper I | \$22,874 | \$23,650 | 0.97 |
| 8032 | A06 | Groundskeeper II | \$25,095 | \$25,601 | 0.98 |

Benchmark Job Analysis

| Job Classification Number | Salary Group | Job Classification Title | Midpoint Salary | Market <br> Average Salary | Market Index ${ }^{\text {a }}$ (State Midpoint Salary Compared to Market Salary) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 8103 | A05 | Food Service Worker I | \$23,957 | \$22,485 | 1.07 |
| 8104 | A07 | Food Service Worker II | \$26,293 | \$26,306 | 1.00 |
| 8109 | A14 | Food Service Manager II | \$39,540 | \$41,032 | 0.96 |
| 8111 | A18 | Food Service Manager IV | \$51,199 | \$55,769 | 0.92 |
| 8117 | A07 | Cook II | \$26,293 | \$26,278 | 1.00 |
| 8118 | A09 | Cook III | \$28,895 | \$31,399 | 0.92 |
| Market Index Custodial 0.98 |  |  |  |  |  |
| Maintenance |  |  |  |  |  |
| 9004 | A06 | Maintenance Assistant | \$25,095 | \$25,921 | 0.97 |
| 9036 | A15 | Air Conditioning and Boiler Operator III | \$41,876 | \$41,942 | 1.00 |
| 9042 | A10 | Maintenance Specialist II | \$30,295 | \$34,228 | 0.89 |
| 9043 | A11 | Maintenance Specialist III | \$33,339 | \$35,020 | 0.95 |
| 9045 | A15 | Maintenance Specialist V | \$41,876 | \$48,408 | 0.87 |
| 9054 | A16 | Maintenance Supervisor III | \$44,352 | \$45,195 | 0.98 |
| 9056 | A19 | Maintenance Supervisor V | \$54,761 | \$59,154 | 0.93 |
| 9060 | A15 | Electronics Technician I | \$41,876 | \$46,663 | 0.90 |
| 9062 | A17 | Electronics Technician II | \$46,976 | \$49,236 | 0.95 |
| 9322 | A07 | Vehicle Driver I | \$26,293 | \$26,834 | 0.98 |
| 9323 | A09 | Vehicle Driver II | \$28,895 | \$33,008 | 0.88 |
| 9417 | A11 | Motor Vehicle Technician II | \$33,339 | \$37,465 | 0.89 |
| 9418 | A13 | Motor Vehicle Technician III | \$37,348 | \$41,266 | 0.91 |
| 9420 | A17 | Motor Vehicle Technician V | \$46,976 | \$49,817 | 0.94 |
| 9512 | A13 | Machinist I | \$37,348 | \$35,454 | 1.05 |
| 9514 | A15 | Machinist II | \$41,876 | \$40,425 | 1.04 |
| 9626 | B22 | Aircraft Pilot II | \$67,017 | \$62,972 | 1.06 |
| 9733 | A14 | Equipment Maintenance Technician I | \$39,540 | \$42,348 | 0.93 |
| 9804 | A16 | Electrician II | \$44,352 | \$47,621 | 0.93 |
| 9808 | A20 | Electrician IV | \$58,573 | \$66,140 | 0.89 |
| 9812 | A14 | HVAC Mechanic I | \$39,540 | \$38,556 | 1.03 |
| 9814 | A16 | HVAC Mechanic II | \$44,352 | \$47,151 | 0.94 |
| Market Index Maintenance 0.95 |  |  |  |  |  |

[^2]

Sources: State Auditor's Office's Electronic Compensation Analysis Tool and Office of the Comptroller of Public Accounts' Uniform Statewide Payroll/Personnel System, Human Resources Information System, and Standardized Payroll/Personnel Reporting System.

## Appendix 5

Job Classification Series with 1,000 or More Employees
Table 10 lists the job classification series with 1,000 or more employees in fiscal year 2014. The top 10 job classification series covered approximately 49 percent of the total classified workforce.

Table 10

| Job Classification Series with 1,000 or More Employees |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Job Classification Series | Headcount Second Quarter Fiscal Year $2014^{\text {a }}$ | Annual Average Salary Second Quarter Fiscal Year 2014 b | Turnover Rate Fiscal Year $2013^{\text {a }}$ | Percent of Workforce Second Quarter Fiscal Year 2014 |
| 1 | Correctional Officer | 24,863 | \$36,199 | 24.4\% | 16.6\% |
| 2 | Administrative Assistant | 7,696 | \$32,014 | 11.5\% | 5.1\% |
| 3 | Direct Support Professional | 7,010 | \$24,593 | 43.8\% | 4.7\% |
| 4 | Texas Works Advisor | 6,244 | \$31,701 | 16.8\% | 4.2\% |
| 5 | Program Specialist | 6,061 | \$53,655 | 9.6\% | 4.0\% |
| 6 | Child Protective Services Specialist | 5,738 | \$36,583 | 24.7\% | 3.8\% |
| 7 | Clerk | 5,248 | \$24,140 | 16.5\% | 3.5\% |
| 8 | Engineering Technician | 4,205 | \$36,395 | 11.7\% | 2.8\% |
| 9 | Psychiatric Nursing Assistant | 3,108 | \$24,861 | 32.0\% | 2.1\% |
| 10 | Senior Correctional Officer | 3,107 | \$42,075 | 10.4\% | 2.1\% |
| 11 | Customer Service Representative | 3,022 | \$30,640 | 14.6\% | 2.0\% |
| 12 | Manager | 2,856 | \$71,543 | 10.4\% | 1.9\% |
| 13 | Nurse | 2,399 | \$56,229 | 23.1\% | 1.6\% |
| 14 | Engineering Specialist | 2,287 | \$51,214 | 11.5\% | 1.5\% |
| 15 | Parole Officer | 2,113 | \$39,177 | 12.6\% | 1.4\% |
| 16 | Director | 2,071 | \$108,013 | 10.9\% | 1.4\% |
| 17 | Systems Analyst | 2,001 | \$64,715 | 19.0\% | 1.3\% |
| 18 | Trooper | 1,803 | \$58,691 | 3.3\% | 1.2\% |
| 19 | Human Services Specialist | 1,627 | \$35,983 | 13.8\% | 1.1\% |
| 20 | Investigator | 1,577 | \$46,487 | 10.7\% | 1.1\% |
| 21 | Accountant | 1,559 | \$46,370 | 9.7\% | 1.0\% |
| 22 | Juvenile Correctional Officer | 1,472 | \$36,978 | 36.0\% | 1.0\% |
| 23 | Program Supervisor | 1,337 | \$51,733 | 10.3\% | 0.9\% |
| 24 | Inspector | 1,310 | \$39,394 | 11.2\% | 0.9\% |
| 25 | Child Support Officer | 1,298 | \$35,382 | 13.6\% | 0.9\% |
| 26 | Sergeant/Lieutenant/Captain/Major, Public Safety | 1,275 | \$75,140 | 4.1\% | 0.9\% |
| 27 | Natural Resources Specialist | 1,267 | \$51,136 | 10.0\% | 0.8\% |
| 28 | Auditor | 1,253 | \$57,152 | 11.8\% | 0.8\% |
| 29 | Licensed Vocational Nurse | 1,227 | \$35,418 | 34.3\% | 0.8\% |



Sources: State Auditor's Office's Electronic Classification Analysis System and Office of the Comptroller of Public Accounts' Uniform Statewide Payroll/Personnel System, Human Resources Information System, and Standardized Payroll/Personnel Reporting System; and An Annual Report on Classified Employee Turnover for Fiscal Year 2013 (State Auditor's Office's Report No. 14-701, January 2014).

The State's Position Classification Plan (Plan) provides the salary structure for classified employees in state agencies (excluding employees of higher education institutions and legislative agencies). Texas Government Code, Chapter 654, gives the State Auditor's Office statutory responsibility to:

- Maintain and keep the Plan current.
- Make recommendations that are necessary and desirable about the operation and improvement of the Plan to the Governor and the Legislature.
- Make periodic studies of salary rates in other governmental entities and in industries for similar work performed in state government and report this information to the Governor and the Legislative Budget Board.
- Identify state agencies that experienced an employee turnover rate exceeding 17.0 percent during the preceding biennium and conduct a comparative study of salary rates within those agencies.

Legislative action is required to implement any recommended changes to the Plan, which is part of the General Appropriations Act.

## Plan Definitions

The Plan is based on a job evaluation method known as "classification." Jobs are placed in job classifications that best depict the nature of the work performed. Each job classification has a corresponding salary group assignment that determines the minimum and maximum salary rates for each position. The definitions in the Plan include:

- Occupational Category - A broad series of job families characterized by the nature of work performed. Currently, the Plan covers 26 occupational categories. Examples of occupational categories include Criminal Justice, Social Services, and Administrative Support.
- Job Classification Series - A hierarchical structure of jobs arranged into job classification titles involving work of the same nature but requiring different levels of responsibility. This may include entry-, journey-, or senior-level positions. Currently, the Plan covers 266 job classification series. Examples of job classification series include a five-level Correctional Officer series or a five-level Administrative Assistant series.
- Job Classification - An individual job within a job classification series. Each job classification has a corresponding salary group assignment appropriate for the type and level of work being performed. Currently, the


## Salary Schedule C Law Enforcement Positions

Market analysis for positions in Salary Schedule C, which covers more than 4,580 law enforcement positions, will be addressed in a separate report to be released at a later date.

Plan covers 947 individual job classifications. Examples of job classifications include Correctional Officer III, Texas Works Advisor II, and Clerk III.

## The Plan's Salary Schedules

The Plan currently has three salary schedules:

- Salary Schedule A - Includes administrative support, maintenance, technical, and paraprofessional positions.
- Salary Schedule B - Includes mainly professional and managerial positions.
- Salary Schedule C - Includes commissioned law enforcement officers who are employed by the Department of Public Safety, the Parks and Wildlife Department, the Alcoholic Beverage Commission, and the Department of Criminal Justice. Positions in Salary Schedule C were not covered by this report (see text box).

In the second quarter of fiscal year 2014, the State employed 149,879 fulltime and part-time classified employees who were paid according to the three salary schedules. Figure 1 shows the distribution of those employees by salary schedule.

Figure 1
Distribution of State Full-time and Part-time Classified Employees by Salary Schedule Second Quarter - Fiscal Year 2014


Sources: Office of the Comptroller of Public Accounts' Uniform Statewide Payroll/Personnel System, Human Resources Information System, and Standardized Payroll/Personnel Reporting System.

Market Analyses for Agencies with a Turnover Rate Exceeding 17.0 Percent

Eleven state agencies had turnover rates exceeding 17.0 percent in fiscal year 2013 (excluding agencies that had fewer than 50 employees; the courts; the Office of the Governor; and self-directed, semi-independent agencies). For each of those 11 agencies, the State Auditor's Office selected examples of job classification series with at least 20 employees and a turnover rate exceeding 17.0 percent and conducted an agency-level market analysis. (Market analysis information for other job classification series on a statewide level is presented in Appendix 4.)

Tables 11 through 21 present the results of the agency-level market analyses.
Table 11

| Department of Aging and Disability Services |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Job Classification Title | Department <br> of Aging and <br> Disability <br> Services <br> Headcount | Fiscal Year <br> 2014, 2nd Quarter <br> Department of Aging and Disability Services Average Annual Salary | Fiscal <br> Year <br> 2014 <br> Salary <br> Range <br> Midpoint | Fiscal Year 2014, 2nd Quarter Statewide Average Annual Salary (Excludes Department of Aging and Disability Services) | Market <br> Average Salary | Difference <br> Between <br> Department <br> of Aging and <br> Disability <br> Services <br> Average <br> Salary and <br> Fiscal Year <br> 2014 Salary Range Midpoint | Difference Between Department of Aging and Disability Services Average Salary and Statewide Average Annual Salary | Difference Between Department of Aging and Disability Services Average Salary and Market Average Salary |
| Nurse |  |  |  |  |  |  |  |  |
| 4410 - Nurse I | No Incumbents | No Incumbents | \$46,055 | \$47,462 | No <br> Market <br> Data <br> Available | Not <br> Applicable | Not Applicable | Not Applicable |
| 4411 - Nurse II | 298 | \$54,642 | \$53,688 | \$52,343 | \$65,527 | \$954 | \$2,300 | -\$10,885 |
| 4412 - Nurse III | 781 | \$55,934 | \$61,424 | \$58,653 | \$66,404 | -\$5,490 | -\$2,719 | -\$10,470 |
| 4413 - Nurse IV | 142 | \$63,921 | \$70,281 | \$61,114 | No <br> Market <br> Data <br> Available | -\$6,360 | \$2,807 | Not Applicable |
| 4414 - Nurse V | No Incumbents | No Incumbents | \$80,427 | \$76,715 | \$86,096 | Not <br> Applicable | Not Applicable | Not Applicable |
| Licensed Vocational Nurse |  |  |  |  |  |  |  |  |
| 4420 - <br> Licensed <br> Vocational <br> Nurse I | No Incumbents | No Incumbents | \$32,644 | \$31,577 | No <br> Market <br> Data <br> Available | Not <br> Applicable | Not Applicable | Not Applicable |


| Department of Aging and Disability Services |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Job Classification Title | Department of Aging and Disability Services Headcount | Fiscal Year 2014, 2nd Quarter Department of Aging and Disability Services Average Annual Salary | Fiscal <br> Year <br> 2014 <br> Salary <br> Range <br> Midpoint | Fiscal Year 2014, 2nd Quarter Statewide Average Annual Salary (Excludes Department of Aging and Disability Services) | Market <br> Average Salary | Difference <br> Between Department of Aging and Disability Services Average Salary and Fiscal Year 2014 Salary Range Midpoint | Difference Between Department of Aging and Disability Services Average Salary and Statewide Average Annual Salary | Difference Between Department of Aging and Disability Services Average Salary and Market Average Salary |
| 4421 - <br> Licensed <br> Vocational <br> Nurse II | 305 | \$35,290 | \$36,605 | \$33,168 | \$41,611 | -\$1,315 | \$2,122 | -\$6,320 |
| 4422 - <br> Licensed <br> Vocational Nurse III | 376 | \$37,980 | \$41,055 | \$37,880 | No <br> Market <br> Data <br> Available | -\$3,075 | \$100 | Not Applicable |
| 4423- <br> Licensed <br> Vocational <br> Nurse IV | No Incumbents | No Incumbents | \$43,482 | No Incumbents | No <br> Market <br> Data <br> Available | Not <br> Applicable | Not Applicable | Not Applicable |
| Direct Support Professional |  |  |  |  |  |  |  |  |
| 5121 - Direct <br> Support <br> Professional I | 4,672 | \$23,175 | \$25,690 | \$24,194 | No <br> Market <br> Data <br> Available | -\$2,515 | -\$1,018 | Not Applicable |
| 5122 - Direct <br> Support <br> Professional II | 1,348 | \$25,577 | \$28,262 | No Incumbents | \$29,671 | -\$2,685 | Not Applicable | -\$4,094 |
| 5123 - Direct <br> Support <br> Professional III | 671 | \$28,653 | \$32,644 | \$27,645 | No <br> Market <br> Data <br> Available | -\$3,991 | \$1,008 | Not Applicable |
| 5124 - Direct <br> Support <br> Professional IV | 314 | \$32,728 | \$36,605 | \$32,169 | No <br> Market <br> Data <br> Available | -\$3,877 | \$558 | Not Applicable |
| Security Officer |  |  |  |  |  |  |  |  |
| $6229 \text { - Security }$ Officer I | 1 | \$24,799 | \$25,690 | \$23,920 | \$27,148 | -\$891 | \$879 | -\$2,349 |
| 6230 - Security Officer II | 18 | \$24,731 | \$28,262 | \$24,360 | \$30,110 | -\$3,531 | \$371 | -\$5,379 |
| $6232 \text { - Security }$ Officer III | 192 | \$26,503 | \$32,644 | \$30,845 | \$34,794 | -\$6,141 | -\$4,342 | -\$8,291 |
| 6234 - Security Officer IV | 2.00 | \$29,333 | \$36,605 | \$33,418 | \$37,904 | -\$7,272 | -\$4,085 | -\$8,571 |


| Department of Aging and Disability Services |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Job Classification Title | Department of Aging and Disability Services Headcount | Fiscal Year 2014, 2nd Quarter Department of Aging and Disability Services Average Annual Salary | Fiscal Year 2014 <br> Salary Range Midpoint | Fiscal Year 2014, 2nd Quarter Statewide Average Annual Salary (Excludes Department of Aging and Disability Services) | Market Average Salary | Difference <br> Between <br> Department <br> of Aging and <br> Disability <br> Services <br> Average <br> Salary and <br> Fiscal Year <br> 2014 Salary Range Midpoint | Difference Between Department of Aging and Disability Services Average Salary and Statewide Average Annual Salary | Difference Between Department of Aging and Disability Services Average Salary and Market Average Salary |
| Food Service Worker |  |  |  |  |  |  |  |  |
| 8103 - Food Service Worker I | 370 | \$19,808 | \$23,357 | \$19,412 | \$22,485 | -\$3,549 | \$396 | -\$2,677 |
| 8104 - Food Service Worker II | 48 | \$22,382 | \$25,690 | \$21,651 | \$26,306 | -\$3,308 | \$731 | -\$3,924 |

Sources: State Auditor's Office's Electronic Classification Analysis System; Office of the Comptroller of Public Accounts' Uniform Statewide
Payroll/Personnel System, Human Resources Information System, and Standardized Payroll/Personnel Reporting System; and State Auditor's Office analysis.

Table 12

| Texas Juvenile Justice Department |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Job Classification Title | Texas Juvenile Justice Department Headcount | Fiscal Year 2014, 2nd Quarter Texas Juvenile Justice <br> Department Average Annual Salary | Fiscal Year 2014 <br> Salary <br> Range <br> Midpoint | Fiscal Year 2014, 2nd Quarter Statewide Average Annual Salary (Excludes Texas Juvenile Justice Department) | Market <br> Average Salary | Difference <br> Between <br> Texas Juvenile Justice <br> Department Average Salary and Fiscal Year 2014 Salary Range Midpoint | Difference <br> Between <br> Texas Juvenile Justice Department Average Salary and Statewide Average Annual Salary | Difference Between Texas Juvenile Justice Department Average Salary and Market Average Salary |
| Clerk |  |  |  |  |  |  |  |  |
| 0053 - Clerk I | No Incumbents | No Incumbents | \$23,357 | \$21,068 | \$27,212 | Not <br> Applicable | Not <br> Applicable | Not <br> Applicable |
| 0055 - Clerk II | 9 | \$22,836 | \$25,690 | \$21,560 | \$28,022 | -\$2,854 | \$1,276 | -\$5,186 |
| 0057 - Clerk III | 55 | \$25,503 | \$28,262 | \$24,727 | \$30,681 | -\$2,759 | \$775 | -\$5,178 |
| 0059 - Clerk IV | 37 | \$28,436 | \$32,644 | \$28,181 | \$33,920 | -\$4,208 | \$255 | -\$5,484 |
| Juvenile Correctional Officer ${ }^{\text {a }}$ |  |  |  |  |  |  |  |  |
| 4520 - Juvenile Correctional Officer I | 24 | \$29,262 | \$28,262 | Agency - <br> specific Job <br> Title | No Market Data Available | \$1,000 | Not Applicable | Not <br> Applicable |


| Texas Juvenile Justice Department |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Job Classification Title | Texas Juvenile Justice Department Headcount | Fiscal Year 2014, 2nd Quarter Texas Juvenile Justice <br> Department Average Annual Salary | Fiscal <br> Year <br> 2014 <br> Salary <br> Range <br> Midpoint | Fiscal Year 2014, 2nd Quarter Statewide Average Annual Salary (Excludes Texas Juvenile Justice Department) | Market <br> Average Salary | Difference Between Texas Juvenile Justice <br> Department Average Salary and Fiscal Year 2014 Salary Range Midpoint | Difference <br> Between <br> Texas <br> Juvenile Justice <br> Department Average <br> Salary and Statewide Average Annual Salary | Difference Between Texas Juvenile Justice Department Average Salary and Market Average Salary |
| 4521 - Juvenile Correctional Officer II | 107 | \$30,977 | \$32,644 | Agency- <br> specific Job <br> Title | No Market <br> Data <br> Available | -\$1,667 | Not <br> Applicable | Not Applicable |
| 4522 - Juvenile Correctional Officer III | 348 | \$34,296 | \$36,605 | Agency- <br> specific Job <br> Title | No Market Data Available | -\$2,309 | Not <br> Applicable | Not Applicable |
| 4523 - Juvenile Correctional Officer IV | 746 | \$37,868 | \$38,765 | Agency- <br> specific Job <br> Title | \$41,459 | -\$897 | Not Applicable | -\$3,591 |
| 4524 - Juvenile Correctional Officer V | 159 | \$39,748 | \$43,482 | Agency- <br> specific Job <br> Title | No Market <br> Data <br> Available | -\$3,734 | Not Applicable | Not Applicable |
| 4525 - Juvenile Correctional Officer VI | 83 | \$44,881 | \$50,195 | Agency - <br> specific Job <br> Title | No Market <br> Data <br> Available | -\$5,314 | Not <br> Applicable | Not Applicable |
| Case Manager ${ }^{\text {b }}$ |  |  |  |  |  |  |  |  |
| 5226 - Case <br> Manager I | No Incumbents | No Incumbents | \$32,644 | \$29,035 | \$32,350 | Not <br> Applicable | Not <br> Applicable | Not <br> Applicable |
| 5227-Case <br> Manager II | 36 | \$35,363 | \$36,605 | \$29,935 | \$36,560 | -\$1,242 | \$5,428 | -\$1,198 |
| 5228 - Case <br> Manager III | 87 | \$40,660 | \$41,055 | \$33,849 | No Market Data Available | -\$395 | \$6,810 | Not <br> Applicable |
| 5229 - Case <br> Manager IV | 27 | \$43,820 | \$46,055 | \$41,795 | \$43,468 | -\$2,235 | \$2,026 | \$352 |
| Cook |  |  |  |  |  |  |  |  |
| 8116 - Cook I | No Incumbents | No Incumbents | \$24,495 | \$20,416 | No Market Data Available | Not <br> Applicable | Not <br> Applicable | Not <br> Applicable |
| 8117 - Cook II | No Incumbents | No Incumbents | \$25,690 | \$21,679 | \$26,278 | Not <br> Applicable | Not <br> Applicable | Not <br> Applicable |
| 8118 - Cook III | 72 | \$23,709 | \$28,262 | \$24,028 | \$31,399 | -\$4,553 | -\$319 | -\$7,691 |
| 8119 - Cook IV | No Incumbents | No Incumbents | \$32,644 | \$26,899 | No Market Data Available | Not <br> Applicable | Not <br> Applicable | Not <br> Applicable |


| Texas Juvenile Justice Department |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Job Classification Title | Texas Juvenile Justice Department Headcount | Fiscal Year 2014, 2nd Quarter <br> Texas Juvenite Justice Department Average Annual Salary | Fiscal Year 2014 <br> Salary <br> Range <br> Midpoint | Fiscal Year 2014, 2nd Quarter Statewide Average Annual Salary (Excludes Texas Juvenile Justice Department) | Market <br> Average Salary | Difference Between Texas Juvenile Justice <br> Department Average Salary and Fiscal Year 2014 Salary Range Midpoint | Difference Between Texas Juvenile Justice Department Average Salary and Statewide Average Annual Salary | Difference Between Texas Juvenile Justice Department Average Salary and Market Average Salary |

${ }^{\mathrm{a}}$ The Juvenile Correctional Officer VI has been recommended for a reallocation from salary group A18 to B18 and a job classification title change to Juvenile Correctional Officer Supervisor.
${ }^{\mathrm{b}}$ A new job classification has been recommended for the Case Manager job classification series by adding a senior-level Case Manager V , salary group B18.

Sources: State Auditor's Office's Electronic Classification Analysis System; Office of the Comptroller of Public Accounts' Uniform Statewide Payroll/Personnel System, Human Resources Information System, and Standardized Payroll/Personnel Reporting System; and State Auditor’s Office analysis.

Table 13

| Preservation Board |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Job Classification Title | Preservation Board Headcount | Fiscal Year 2014, 2nd Quarter Preservation Board Average Annual Salary | Fiscal <br> Year <br> 2014 <br> Salary <br> Range <br> Midpoint | Fiscal Year 2014, 2nd Quarter Statewide Average Annual Salary (Excludes Preservation Board) | Market <br> Average Salary | Difference <br> Between Preservation Board Average Salary and Fiscal Year 2014 Salary Range Midpoint | Difference <br> Between Preservation Board Average Salary and Statewide Average Annual Salary | Difference <br> Between Preservation Board Average Salary and Market Average Salary |
| Clerk |  |  |  |  |  |  |  |  |
| 0053 - Clerk I | 14 | \$21,178 | \$23,357 | \$21,057 | \$27,212 | -\$2,179 | \$121 | -\$6,034 |
| 0055 - Clerk II | 1 | \$22,719 | \$25,690 | \$21,565 | \$28,022 | -\$2,971 | \$1,154 | -\$5,303 |
| 0057 - Clerk III | 1 | \$28,982 | \$28,262 | \$24,747 | \$30,681 | \$720 | \$4,235 | -\$1,699 |
| 0059 - Clerk IV | No Incumbents | No Incumbents | \$32,644 | \$28,190 | \$33,920 | Not Applicable | Not Applicable | Not Applicable |
| Administrative Assistant |  |  |  |  |  |  |  |  |
| 0150 - <br> Administrative Assistant I | 8 | \$25,941 | \$28,262 | \$25,547 | \$30,314 | -\$2,321 | \$394 | -\$4,373 |
| 0152 - <br> Administrative Assistant II | 8 | \$31,401 | \$32,644 | \$29,349 | \$35,379 | -\$1,243 | \$2,052 | -\$3,978 |
| 0154 - <br> Administrative Assistant III | 4 | \$33,873 | \$36,605 | \$33,444 | \$38,151 | -\$2,732 | \$430 | -\$4,278 |


| Preservation Board |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Job Classification Title | Preservation Board Headcount | Fiscal Year 2014, 2nd <br> Quarter <br> Preservation Board Average Annual Salary | Fiscal <br> Year <br> 2014 <br> Salary <br> Range <br> Midpoint | Fiscal Year 2014, 2nd Quarter Statewide Average Annual Salary (Excludes Preservation Board) | Market <br> Average Salary | Difference <br> Between Preservation Board Average Salary and Fiscal Year 2014 Salary Range Midpoint | Difference <br> Between Preservation Board Average Salary and Statewide Average Annual Salary | Difference <br> Between Preservation Board Average Salary and Market Average Salary |
| 0156 - <br> Administrative Assistant IV | 2 | \$42,564 | \$41,055 | \$37,904 | \$44,403 | \$1,509 | \$4,659 | -\$1,839 |
| 0158 - <br> Administrative Assistant V | No Incumbents | No Incumbents | \$46,055 | \$44,947 | No <br> Market <br> Data <br> Available | Not Applicable | Not Applicable | Not Applicable |

Sources: State Auditor's Office's Electronic Classification Analysis System; Office of the Comptroller of Public Accounts' Uniform Statewide Payroll/Personnel System, Human Resources Information System, and Standardized Payroll/Personnel Reporting System; and State Auditor’s Office analysis.

Table 14

| Veterans Commission |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Job Classification Title | Veterans <br> Commission Headcount | Fiscal Year 2014, 2nd Quarter Veterans Commission Average Annual Salary | Fiscal <br> Year <br> 2014 <br> Salary <br> Range <br> Midpoint | Fiscal Year 2014, 2nd Quarter Statewide Average Annual Salary (Excludes Veterans Commission) | Market <br> Average Salary | Difference <br> Between Veterans Commission Average Salary and Fiscal Year 2014 Salary Range Midpoint | Difference <br> Between Veterans Commission Average Salary and Statewide Average Annual Salary | Difference Between Veterans Commission Average Salary and Market Average Salary |
| Administrative Assistant |  |  |  |  |  |  |  |  |
| $0150$ <br> Administrative Assistant I | 4 | \$23,634 | \$28,262 | \$25,555 | \$30,314 | -\$4,628 | -\$1,921 | -\$6,680 |
| 0152 - <br> Administrative Assistant II | 15 | \$32,331 | \$32,644 | \$29,337 | \$35,379 | -\$313 | \$2,995 | -\$3,048 |
| 0154 - <br> Administrative Assistant III | 1 | \$30,984 | \$36,605 | \$33,445 | \$38,151 | -\$5,621 | -\$2,461 | -\$7,167 |
| 0156 - <br> Administrative Assistant IV | 1 | \$36,000 | \$41,055 | \$37,911 | \$44,403 | -\$5,055 | -\$1,911 | -\$8,403 |
| 0158 - <br> Administrative Assistant V | No Incumbents | No Incumbents | \$46,055 | \$44,947 | No <br> Market <br> Data <br> Available | Not <br> Applicable | Not <br> Applicable | Not <br> Applicable |


| Veterans Commission |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Job Classification Title | Veterans Commission Headcount | Fiscal Year 2014, 2nd Quarter Veterans Commission Average Annual Salary | Fiscal <br> Year <br> 2014 <br> Salary <br> Range <br> Midpoint | Fiscal Year 2014, 2nd Quarter Statewide Average Annual Salary (Excludes Veterans Commission) | Market <br> Average Salary | Difference <br> Between <br> Veterans Commission Average Salary and Fiscal Year 2014 Salary Range Midpoint | Difference <br> Between <br> Veterans Commission Average Salary and Statewide Average Annual Salary | Difference <br> Between <br> Veterans <br> Commission <br> Average <br> Salary and <br> Market <br> Average <br> Salary |
| Veterans Services Representative |  |  |  |  |  |  |  |  |
| 5104 - Veterans Services Representative I | 109 | \$30,994 | \$36,605 | No Incumbents | No <br> Market <br> Data <br> Available | -\$5,611 | Not Applicable | Not Applicable |
| 5105 - Veterans Services Representative II | 56 | \$34,066 | \$38,765 | No Incumbents | No <br> Market <br> Data <br> Available | -\$4,699 | Not <br> Applicable | Not <br> Applicable |
| 5106 - Veterans Services Representative III | 56 | \$37,146 | \$41,055 | No Incumbents | No <br> Market <br> Data <br> Available | -\$3,909 | Not <br> Applicable | Not <br> Applicable |
| 5107 - Veterans Services Representative IV | 27 | \$40,477 | \$43,482 | \$40,068 | No <br> Market <br> Data <br> Available | -\$3,005 | \$409 | Not Applicable |
| 5108 - Veterans Services Representative V | 11 | \$46,426 | \$50,195 | \$43,774 | No <br> Market <br> Data <br> Available | -\$3,769 | \$2,652 | Not Applicable |
| 5109 - Veterans Services Representative VI | 11 | \$53,293 | \$57,425 | \$50,616 | No <br> Market <br> Data <br> Available | -\$4,132 | \$2,677 | Not Applicable |

Sources: State Auditor's Office's Electronic Classification Analysis System; Office of the Comptroller of Public Accounts' Uniform Statewide Payroll/Personnel System, Human Resources Information System, and Standardized Payroll/Personnel Reporting System; and State Auditor’s Office analysis.

Table 15

| Department of State Health Services |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Job Classification Title | Departmen t of State Health Services Headcount | Fiscal Year 2014, 2nd Quarter Department of State Health Services Average Annual Salary | Fiscal <br> Year <br> 2014 <br> Salary <br> Range <br> Midpoint | Fiscal Year 2014, 2nd Quarter Statewide Average Annual Salary (Excludes Department of State Health Services) | Market <br> Average Salary | Difference Between Agency Department of State Health Services Salary and Fiscal Year 2014 Salary Range Midpoint | Difference Between Department of State Health Services Average Salary and Statewide Average Annual Salary | Difference Between Department of State Health Services Average Salary and Market Average Salary |
| Nurse |  |  |  |  |  |  |  |  |
| 4410 - Nurse I | 239 | \$47,529 | \$46,055 | \$44,249 | No <br> Market <br> Data <br> Available | \$1,474 | \$3,279 | Not <br> Applicable |
| 4411 - Nurse II | 406 | \$52,080 | \$53,688 | \$54,874 | \$65,527 | -\$1,608 | -\$2,794 | -\$13,448 |
| 4412 - Nurse III | 179 | \$59,006 | \$61,424 | \$55,913 | \$66,404 | -\$2,418 | \$3,093 | -\$7,398 |
| 4413 - Nurse IV | 124 | \$63,068 | \$70,281 | \$61,763 | No <br> Market <br> Data <br> Available | -\$7,213 | \$1,305 | Not Applicable |
| 4414 - Nurse V | No Incumbents | No Incumbents | \$80,427 | \$76,715 | 86,096 | Not Applicable | Not Applicable | Not Applicable |
| Licensed Vocational Nurse |  |  |  |  |  |  |  |  |
| 4420 - Licensed Vocational Nurse I | 4 | \$31,577 | \$32,644 | No Incumbents | No <br> Market <br> Data <br> Available | -\$1,067 | Not Applicable | Not Applicable |
| 4421 - Licensed Vocational Nurse II | 469 | \$33,153 | \$36,605 | \$35,293 | \$41,611 | -\$3,452 | -\$2,140 | -\$8,458 |
| 4422 - Licensed Vocational Nurse III | 45 | \$36,446 | \$41,055 | \$38,140 | No <br> Market <br> Data <br> Available | -\$4,609 | -\$1,694 | Not Applicable |
| 4423 - Licensed Vocational Nurse IV | No Incumbents | No Incumbents | \$43,482 | No Incumbents | No <br> Market <br> Data <br> Available | Not <br> Applicable | Not <br> Applicable | Not <br> Applicable |
| Psychiatric Nursing Assistant |  |  |  |  |  |  |  |  |
| 5151 - <br> Psychiatric Nursing Assistant I | 1,815 | \$23,052 | \$25,690 | Agency- <br> specific Job <br> Title | \$28,531 | -\$2,638 | Not <br> Applicable | -\$5,479 |
| 5152- <br> Psychiatric Nursing Assistant II | 580 | \$25,629 | \$28,262 | Agency- <br> specific Job <br> Title | \$32,370 | -\$2,633 | Not Applicable | -\$6,741 |


| Department of State Health Services |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Job Classification Title | Departmen t of State Health Services Headcount | Fiscal Year 2014, 2nd Quarter Department of State Health Services Average Annual Salary | Fiscal <br> Year <br> 2014 <br> Salary <br> Range <br> Midpoint | Fiscal Year 2014, 2nd Quarter Statewide Average Annual Salary (Excludes Department of State Health Services) | Market Average Salary | Difference <br> Between Agency Department of State Health Services Salary and Fiscal Year 2014 Salary Range Midpoint | Difference <br> Between Department of State Health Services Average Salary and Statewide Average Annual Salary | Difference <br> Between <br> Department <br> of State <br> Health <br> Services <br> Average <br> Salary and <br> Market <br> Average <br> Salary |
| 5153 - <br> Psychiatric Nursing Assistant III | 434 | \$28,101 | \$32,644 | Agency - <br> specific Job <br> Title | No <br> Market <br> Data <br> Available | -\$4,543 | Not Applicable | Not Applicable |
| 5154 - <br> Psychiatric Nursing Assistant IV | 203 | \$31,907 | \$36,605 | Agencyspecific Job Title | No <br> Market <br> Data <br> Available | -\$4,698 | Not Applicable | Not Applicable |
| Custodian |  |  |  |  |  |  |  |  |
| $8003 \text { - }$ <br> Custodian I | 229 | \$19,227 | \$22,274 | \$20,002 | \$22,605 | -\$3,047 | -\$775 | -\$3,378 |
| $8005 \text { - }$ <br> Custodian II | 80 | \$21,066 | \$24,495 | \$21,487 | \$25,542 | -\$3,429 | -\$421 | -\$4,476 |
| $8007 \text { - }$ <br> Custodian III | 27 | \$23,778 | \$26,944 | \$24,514 | No <br> Market <br> Data <br> Available | -\$3,166 | -\$736 | Not <br> Applicable |
| Food Service Worker |  |  |  |  |  |  |  |  |
| 8103 - Food Service Worker I | 196 | \$19,411 | \$23,357 | \$19,808 | \$22,485 | -\$3,946 | -\$397 | -\$3,074 |
| 8104 - Food Service Worker II | 25 | \$21,498 | \$25,690 | \$22,241 | \$26,306 | -\$4,192 | -\$743 | -\$4,808 |

[^3]Table 16

| Office of Injured Employee Counsel |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Job Classification Title | Office of Injured Employee Counsel Headcount | Fiscal Year 2014, 2nd Quarter Office of Injured Employee Counsel Average Annual Salary | Fiscal <br> Year <br> 2014 <br> Salary <br> Range <br> Midpoint | Fiscal Year 2014, 2nd Quarter Statewide Average Annual Salary (Excludes Office of Injured Employee Counsel) | Market <br> Average Salary | Difference Between Office of Injured Employee Counsel Average Salary and Fiscal Year 2014 Salary Range Midpoint | Difference <br> Between Office of Injured <br> Employee Counsel Average Salary and Statewide Average Annual Salary | Difference <br> Between Office of Injured <br> Employee Counsel Average Salary and Market Average Salary |
| Customer Service Representative |  |  |  |  |  |  |  |  |
| 0130 - <br> Customer Service Representative I | No Incumbents | No Incumbents | \$28,262 | \$24,615 | \$30,471 | Not <br> Applicable | Not <br> Applicable | Not <br> Applicable |
| 0132 - <br> Customer Service Representative II | No Incumbents | No Incumbents | \$32,644 | \$27,199 | \$32,195 | Not Applicable | Not Applicable | Not Applicable |
| 0134 - <br> Customer Service Representative III | 45 | \$30,587 | \$36,605 | \$31,239 | \$35,047 | -\$6,018 | -\$653 | -\$4,460 |
| $0136 \text { - }$ <br> Customer Service Representative IV | No Incumbents | No Incumbents | \$41,055 | \$35,771 | \$40,014 | Not <br> Applicable | Not <br> Applicable | Not <br> Applicable |
| 0138 Customer Service Representative V | No Incumbents | No Incumbents | \$46,055 | \$41,076 | \$46,415 | Not Applicable | Not Applicable | Not Applicable |
| Ombudsman |  |  |  |  |  |  |  |  |
| 3659 - <br> Associate Ombudsman | No Incumbents | No Incumbents | \$41,055 | No Incumbents | No <br> Market <br> Data <br> Available | Not Applicable | Not Applicable | Not Applicable |
| $3660 \text { - }$ <br> Ombudsman I | 33 | \$38,600 | \$46,055 | \$40,738 | No <br> Market <br> Data <br> Available | -\$7,455 | -\$2,138 | Not Applicable |
| $3662$ <br> Ombudsman II | 35 | \$42,741 | \$53,688 | \$43,844 | No <br> Market <br> Data <br> Available | -\$10,947 | -\$1,103 | Not Applicable |


| Office of Injured Employee Counsel |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Job Classification Title | Office of Injured Employee Counsel Headcount | Fiscal Year 2014, 2nd Quarter Office of Injured Employee Counsel Average Annual Salary | Fiscal <br> Year <br> 2014 <br> Salary <br> Range <br> Midpoint | Fiscal Year <br> 2014, 2nd <br> Quarter <br> Statewide <br> Average <br> Annual <br> Salary <br> (Excludes <br> Office of <br> Injured <br> Employee <br> Counsel) | Market <br> Average Salary | Difference <br> Between Office of Injured Employee Counsel Average Salary and Fiscal Year 2014 Salary Range Midpoint | Difference <br> Between Office of Injured <br> Employee Counsel Average Salary and Statewide Average Annual Salary | Difference <br> Between Office of Injured <br> Employee Counsel <br> Average <br> Salary and Market Average Salary |
| 3663 - <br> Ombudsman III | 6 | \$56,600 | \$61,424 | \$51,590 | No <br> Market <br> Data <br> Available | -\$4,824 | \$5,010 | Not <br> Applicable |
| $3665-$ <br> Ombudsman IV | 3 | \$70,700 | \$70,281 | \$62,055 | No <br> Market <br> Data <br> Available | \$419 | \$8,645 | Not Applicable |

Sources: State Auditor's Office's Electronic Classification Analysis System; Office of the Comptroller of Public Accounts' Uniform Statewide Payroll/Personnel System, Human Resources Information System, and Standardized Payroll/Personnel Reporting System; and State Auditor’s Office analysis.

Table 17

| Department of Criminal Justice |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ```Job Classification Title``` | Department of Criminal Justice Headcount | Fiscal Year 2014, 2nd Quarter Department of Criminal Justice Average Annual Salary | Fiscal <br> Year <br> 2014 <br> Salary <br> Range <br> Midpoint | Fiscal Year <br> 2014, 2nd Quarter <br> Statewide Average Annual Salary (Excludes Department of Criminal Justice) | Market <br> Average Salary | Difference Between Department of Criminal Justice Average Salary and Fiscal Year 2014 Salary Range Midpoint | Difference <br> Between <br> Department of Criminal Justice <br> Average Salary and Statewide Average Annual Salary | Difference Between Department of Criminal Justice Average Salary and Market Average Salary |
| Clerk |  |  |  |  |  |  |  |  |
| 0053 - Clerk I | No Incumbents | No Incumbents | \$23,357 | \$21,068 | \$27,212 | Not Applicable | Not Applicable | Not Applicable |
| 0055-Clerk II | 1,691 | \$21,299 | \$25,690 | \$23,144 | \$28,022 | -\$4,391 | -\$1,845 | -\$6,723 |
| 0057 - Clerk III | 172 | \$23,341 | \$28,262 | \$24,886 | \$30,681 | -\$4,921 | -\$1,544 | -\$7,340 |
| 0059 - Clerk IV | 149 | \$26,003 | \$32,644 | \$28,542 | \$33,920 | -\$6,641 | -\$2,539 | -\$7,917 |
| Correctional Officer |  |  |  |  |  |  |  |  |
| $4501$ <br> Correctional Officer I | 679 | \$29,220 | \$28,262 | Agency- <br> specific Job <br> Title | No <br> Market <br> Data <br> Available | \$958 | Not Applicable | Not Applicable |

Department of Criminal Justice

| Job Classification Title | Department of Criminal Justice Headcount | Fiscal Year 2014, 2nd Quarter Department of Criminal Justice Average Annual Salary | Fiscal <br> Year <br> 2014 <br> Salary <br> Range <br> Midpoint | Fiscal Year 2014, 2nd Quarter Statewide Average Annual Salary (Excludes Department of Criminal Justice) | Market <br> Average Salary | Difference Between Department of Criminal Justice Average Salary and Fiscal Year 2014 Salary Range Midpoint | Difference Between Department of Criminal Justice Average Salary and Statewide Average Annual Salary | Difference Between Department of Criminal Justice Average Salary and Market Average Salary |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 4502 - <br> Correctional Officer II | 2,186 | \$30,935 | \$32,644 | Agency- <br> specific Job <br> Title | No <br> Market <br> Data <br> Available | -\$1,709 | Not <br> Applicable | Not Applicable |
| 4503 - <br> Correctional Officer III | 5,840 | \$33,949 | \$36,605 | Agency- <br> specific Job <br> Title | \$36,325 | -\$2,656 | Not <br> Applicable | -\$2,375 |
| 4504 - <br> Correctional Officer IV | 6,722 | \$37,032 | \$38,765 | Agency- <br> specific Job <br> Title | No <br> Market <br> Data <br> Available | -\$1,733 | Not <br> Applicable | Not Applicable |
| 4505 - <br> Correctional Officer V | 8,811 | \$38,898 | \$43,482 | Agency- <br> specific Job <br> Title | \$44,153 | -\$4,584 | Not <br> Applicable | -\$5,255 |
| Food Service Manager |  |  |  |  |  |  |  |  |
| 8108 - Food Service Manager I | No Incumbents | No Incumbents | \$34,566 | \$28,281 | No <br> Market <br> Data <br> Available | Not Applicable | Not Applicable | Not Applicable |
| 8109 - Food Service Manager II | 477 | \$35,977 | \$38,765 | \$31,682 | \$41,032 | -\$2,788 | \$4,296 | -\$5,054 |
| 8110 - Food Service Manager III | 295 | \$38,909 | \$43,482 | \$36,719 | No <br> Market <br> Data <br> Available | -\$4,573 | \$2,189 | Not Applicable |
| 8111 - Food Service Manager IV | 86 | \$44,699 | \$50,195 | \$42,002 | \$55,769 | -\$5,496 | \$2,698 | -\$11,070 |
| Maintenance Supervisor |  |  |  |  |  |  |  |  |
| 9052 - <br> Maintenance <br> Supervisor I | 25 | \$31,601 | \$38,765 | \$32,684 | No <br> Market <br> Data <br> Available | -\$7,164 | -\$1,083 | Not Applicable |
| 9053 - <br> Maintenance <br> Supervisor II | 14 | \$32,329 | \$41,055 | \$34,852 | No <br> Market <br> Data <br> Available | -\$8,726 | -\$2,523 | Not Applicable |
| 9054 - <br> Maintenance <br> Supervisor III | 656 | \$34,585 | \$43,482 | \$39,398 | \$45,195 | -\$8,897 | -\$4,813 | -\$10,609 |


| Department of Criminal Justice |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Job Classification Title | Department of Criminal Justice Headcount | Fiscal Year 2014, 2nd Quarter Department of Criminal Justice Average Annual Salary | Fiscal <br> Year <br> 2014 <br> Salary <br> Range <br> Midpoint | Fiscal Year 2014, 2nd Quarter Statewide Average Annual Salary (Excludes Department of Criminal Justice) | Market <br> Average Salary | Difference <br> Between Department of Criminal Justice Average Salary and Fiscal Year 2014 Salary Range Midpoint | Difference <br> Between Department of Criminal Justice Average Salary and Statewide Average Annual Salary | Difference Between <br> Department of Criminal Justice Average Salary and Market Average Salary |
| 9055 - <br> Maintenance <br> Supervisor IV | 95 | \$36,494 | \$46,055 | \$42,704 | No <br> Market <br> Data <br> Available | -\$9,561 | -\$6,210 | Not Applicable |
| 9056 - <br> Maintenance Supervisor V | 102 | \$41,435 | \$53,688 | \$47,966 | \$59,154 | -\$12,253 | -\$6,532 | -\$17,720 |

Sources: State Auditor's Office's Electronic Classification Analysis System; Office of the Comptroller of Public Accounts' Uniform Statewide
Payroll/Personnel System, Human Resources Information System, and Standardized Payroll/Personnel Reporting System; and State Auditor's Office analysis.

Table 18

| Texas Medical Board |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Job Classification Title | Texas <br> Medical Board Headcount | Fiscal Year 2014, 2nd Quarter Texas Medical Board Average Annual Salary | Fiscal <br> Year <br> 2014 <br> Salary <br> Range <br> Midpoint | Fiscal Year <br> 2014, 2nd <br> Quarter Statewide <br> Average <br> Annual Salary (Excludes Texas Medical Board) | Market Average Salary | Difference <br> Between <br> Texas <br> Medical <br> Board <br> Average <br> Salary and Fiscal Year 2014 Salary Range Midpoint | Difference <br> Between <br> Texas <br> Medical <br> Board <br> Average <br> Salary and <br> Statewide <br> Average <br> Annual <br> Salary | Difference <br> Between <br> Texas <br> Medical <br> Board <br> Average <br> Salary and Market Average Salary |
| Administrative Assistant |  |  |  |  |  |  |  |  |
| 0150 - <br> Administrative Assistant I | No Incumbents | No Incumbents | \$28,262 | \$25,550 | \$30,314 | Not <br> Applicable | Not <br> Applicable | Not <br> Applicable |
| 0152 - <br> Administrative Assistant II | 14 | \$27,889 | \$32,644 | \$29,366 | \$35,379 | -\$4,755 | -\$1,477 | -\$7,490 |
| 0154 - <br> Administrative Assistant III | 5 | \$32,100 | \$36,605 | \$33,447 | \$38,151 | -\$4,505 | -\$1,347 | -\$6,051 |
| 0156 - <br> Administrative Assistant IV | 5 | \$35,480 | \$41,055 | \$37,918 | \$44,403 | -\$5,575 | -\$2,438 | -\$8,923 |
| 0158 - <br> Administrative Assistant V | 3 | \$37,900 | \$46,055 | \$45,134 | No Market Data Available | -\$8,155 | -\$7,234 | Not <br> Applicable |


| Texas Medical Board |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { Job } \\ & \text { Classification } \\ & \text { Title } \end{aligned}$ | Texas <br> Medical Board Headcount | Fiscal Year 2014, 2nd Quarter Texas Medical Board Average Annual Salary | Fiscal <br> Year <br> 2014 <br> Salary <br> Range <br> Midpoint | Fiscal Year 2014, 2nd Quarter Statewide Average Annual Salary (Excludes Texas Medical Board) | Market <br> Average Salary | Difference <br> Between <br> Texas <br> Medical <br> Board <br> Average <br> Salary and <br> Fiscal Year <br> 2014 Salary <br> Range <br> Midpoint | Difference <br> Between <br> Texas <br> Medical <br> Board <br> Average <br> Salary and <br> Statewide <br> Average <br> Annual <br> Salary | Difference Between Texas Medical Board Average Salary and Market Average Salary |
| Investigator |  |  |  |  |  |  |  |  |
| $1350 \text { - }$ <br> Investigator I | No Incumbents | No Incumbents | \$34,566 | \$29,403 | No Market Data Available | Not Applicable | Not Applicable | Not Applicable |
| $1351 \text { - }$ <br> Investigator II | 1 | \$32,400 | \$38,765 | \$33,828 | No Market <br> Data <br> Available | -\$6,365 | -\$1,428 | Not <br> Applicable |
| $1352 \text { - }$ <br> Investigator III | No Incumbents | No Incumbents | \$43,482 | \$38,349 | \$44,848 | Not Applicable | Not Applicable | Not Applicable |
| $1353 \text { - }$ <br> Investigator IV | 28 | \$42,788 | \$50,195 | \$43,952 | No Market Data Available | -\$7,408 | -\$1,164 | Not <br> Applicable |
| $1354 \text { - }$ <br> Investigator V | 5 | \$50,075 | \$57,425 | \$48,429 | No Market Data Available | -\$7,350 | \$1,646 | Not Applicable |
| 1355Investigator VI | No Incumbents | No Incumbents | \$65,703 | \$55,327 | No Market <br> Data <br> Available | Not <br> Applicable | Not <br> Applicable | Not <br> Applicable |
| $1356 \text { - }$ <br> Investigator VII | 2 | \$86,734 | \$75,179 | \$65,112 | No Market Data Available | \$11,555 | \$21,622 | Not Applicable |

Sources: State Auditor's Office's Electronic Classification Analysis System, Office of the Comptroller of Public Accounts' Uniform Statewide Payroll/Personnel System, Human Resources Information System, and Standardized Payroll/Personnel Reporting System; and State Auditor’s Office analysis.

Table 19

| Department of Family and Protective Services |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Job Classification Title | Department of Family and Protective Services Headcount | Fiscal Year 2014, 2nd Quarter Department of Family and Protective Services Average Annual Salary | Fiscal <br> Year <br> 2014 <br> Salary <br> Range <br> Midpoint | Fiscal Year 2014, 2nd Quarter Statewide Average Annual Salary (Excludes Department of Family and Protective Services) | Market <br> Average <br> Salary | Difference Between Department of Family and <br> Protective Services Average Salary and Fiscal Year 2014 Salary Range Midpoint | Difference Between Department of Family and <br> Protective Services Average Salary and Statewide Average Annual Salary | Difference <br> Between <br> Department of Family and <br> Protective Services Average Salary and Market Average Salary |
| Inspector |  |  |  |  |  |  |  |  |
| $1320 \text { - }$ <br> Inspector I | No Incumbents | No Incumbents | \$29,645 | \$32,972 | No <br> Market <br> Data <br> Available | Not Applicable | Not Applicable | Not Applicable |
| $1321 \text { - }$ <br> Inspector II | No Incumbents | No Incumbents | \$32,644 | \$29,262 | No <br> Market <br> Data <br> Available | Not Applicable | Not Applicable | Not Applicable |
| 1322- <br> Inspector III | 75 | \$31,495 | \$36,605 | \$33,796 | \$39,778 | -\$5,110 | -\$2,301 | -\$8,283 |
| $1323 \text { - }$ <br> Inspector IV | 81 | \$35,069 | \$41,055 | \$35,888 | \$44,965 | -\$5,986 | -\$819 | -\$9,896 |
| $\begin{aligned} & 1324 \text { - } \\ & \text { Inspector V } \end{aligned}$ | 117 | \$39,548 | \$46,055 | \$42,462 | \$49,468 | -\$6,507 | -\$2,914 | -\$9,920 |
| $1325 \text { - }$ <br> Inspector VI | 25 | \$42,702 | \$53,688 | \$45,063 | No <br> Market <br> Data <br> Available | -\$10,986 | -\$2,360 | Not Applicable |
| $1326 \text { - }$ <br> Inspector VII | No Incumbents | No Incumbents | \$61,424 | \$53,513 | No <br> Market <br> Data <br> Available | Not Applicable | Not Applicable | Not Applicable |
| Adult Protective Services Specialist |  |  |  |  |  |  |  |  |
| 5002 - Adult <br> Protective <br> Services <br> Specialist I | 155 | \$32,020 | \$38,765 | No Incumbents | No <br> Market <br> Data <br> Available | -\$6,745 | Not Applicable | Not <br> Applicable |
| 5003 - Adult <br> Protective Services Specialist II | 141 | \$35,338 | \$41,055 | No Incumbents | No <br> Market <br> Data <br> Available | -\$5,717 | Not Applicable | Not Applicable |
| 5004 - Adult <br> Protective <br> Services <br> Specialist III | 133 | \$38,400 | \$43,482 | No Incumbents | \$38,452 | -\$5,082 | Not <br> Applicable | -\$52 |


| Department of Family and Protective Services |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Job Classification Title | Department of Family and Protective Services Headcount | Fiscal Year <br> 2014, 2nd Quarter <br> Department of Family and <br> Protective Services Average Annual Salary | Fiscal <br> Year <br> 2014 <br> Salary <br> Range <br> Midpoint | Fiscal Year 2014, 2nd Quarter Statewide Average Annual Salary (Excludes Department of Family and Protective Services) | Market <br> Average Salary | Difference <br> Between Department of Family and <br> Protective Services Average Salary and Fiscal Year 2014 Salary Range Midpoint | Difference <br> Between Department of Family and <br> Protective Services Average Salary and Statewide Average Annual Salary | Difference Between <br> Department of Family and Protective Services Average Salary and Market Average Salary |
| 5005 - Adult <br> Protective <br> Services <br> Specialist IV | 252 | \$42,795 | \$46,055 | \$41,608 | No <br> Market <br> Data <br> Available | -\$3,260 | \$1,187 | Not <br> Applicable |
| 5006 - Adult <br> Protective Services Specialist V | 30 | \$44,356 | \$50,195 | No Incumbents | No <br> Market <br> Data <br> Available | -\$5,839 | Not Applicable | Not <br> Applicable |
| Child Protective Services Specialist |  |  |  |  |  |  |  |  |
| 5023 - Child <br> Protective Services Specialist I | 1,322 | \$33,212 | \$38,765 | Agency - <br> specific Job <br> Title | No <br> Market <br> Data <br> Available | -\$5,553 | Not Applicable | Not <br> Applicable |
| 5024 - Child <br> Protective <br> Services <br> Specialist II | 1,813 | \$34,252 | \$41,055 | Agency - <br> specific Job <br> Title | No <br> Market <br> Data <br> Available | -\$6,803 | Not <br> Applicable | Not <br> Applicable |
| 5025 - Child <br> Protective <br> Services <br> Specialist III | 1,092 | \$37,632 | \$43,482 | Agency - <br> specific Job <br> Title | \$40,586 | -\$5,850 | Not <br> Applicable | -\$2,954 |
| 5026 - Child <br> Protective <br> Services <br> Specialist IV | 1,338 | \$41,378 | \$46,055 | Agency - <br> specific Job <br> Title | No <br> Market <br> Data <br> Available | -\$4,677 | Not Applicable | Not <br> Applicable |
| 5027 - Child <br> Protective <br> Services <br> Specialist V | 170 | \$43,181 | \$50,195 | Agency - <br> specific Job <br> Title | No <br> Market <br> Data <br> Available | -\$7,014 | Not <br> Applicable | Not Applicable |
| Protective Services Intake Specialist |  |  |  |  |  |  |  |  |
| 5030 - <br> Protective Services Intake Specialist I | 72 | \$31,612 | \$38,765 | Agency - <br> specific Job <br> Title | No <br> Market <br> Data <br> Available | -\$7,153 | Not Applicable | Not Applicable |
| 5031 . <br> Protective Services Intake Specialist II | 57 | \$34,404 | \$41,055 | Agency - <br> specific Job <br> Title | No <br> Market <br> Data <br> Available | -\$6,651 | Not Applicable | Not <br> Applicable |
| 5032 - <br> Protective Services Intake Specialist III | 59 | \$37,788 | \$43,482 | Agency - <br> specific Job <br> Title | No <br> Market <br> Data <br> Available | -\$5,694 | Not Applicable | Not <br> Applicable |


| Department of Family and Protective Services |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Job Classification Title | Department of Family and Protective Services Headcount | Fiscal Year 2014, 2nd Quarter <br> Department of Family and <br> Protective Services Average Annual Salary | Fiscal <br> Year <br> 2014 <br> Salary <br> Range <br> Midpoint | Fiscal Year 2014, 2nd Quarter Statewide Average Annual Salary (Excludes Department of Family and Protective Services) | Market Average Salary | Difference <br> Between Department of Family and <br> Protective Services Average Salary and Fiscal Year 2014 Salary Range Midpoint | Difference <br> Between <br> Department of Family and <br> Protective Services Average Salary and Statewide Average Annual Salary | Difference Between Department of Family and Protective Services Average Salary and Market Average Salary |
| 5033 - <br> Protective <br> Services Intake <br> Specialist IV | 122 | \$42,030 | \$46,055 | Agency - <br> specific Job <br> Title | No <br> Market <br> Data <br> Available | -\$4,025 | Not <br> Applicable | Not <br> Applicable |
| 5034 - <br> Protective <br> Services Intake <br> Specialist V | 4 | \$46,851 | \$50,195 | Agency - <br> specific Job <br> Title | No <br> Market <br> Data <br> Available | -\$3,344 | Not <br> Applicable | Not Applicable |

Sources: State Auditor's Office's Electronic Classification Analysis System; Office of the Comptroller of Public Accounts' Uniform Statewide Payroll/Personnel System, Human Resources Information System, and Standardized Payroll/Personnel Reporting System; and State Auditor's Office analysis.

Table 20

| Health and Human Services Commission |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Job Classification Title | Health and Human Services Commission Headcount | Fiscal Year 2014, 2nd Quarter <br> Health and Human Services Commission Average Annual Salary | Fiscal <br> Year <br> 2014 <br> Salary <br> Range <br> Midpoint | Fiscal Year 2014, 2nd Quarter Statewide Average Annual Salary (Excludes Health and Human Services Commission) | Market <br> Average Salary | Difference <br> Between <br> Health and Human Services Commission Average Salary and Fiscal Year 2014 Salary Range Midpoint | Difference <br> Between Health and Human Services Commission Average Salary and Statewide Average Annual Salary | Difference <br> Between <br> Health and Human Services Commission Average Salary and Market Average Salary |
| Clerk |  |  |  |  |  |  |  |  |
| 0053 - Clerk I | No Incumbents | No Incumbents | \$23,357 | \$21,068 | \$27,212 | Not Applicable | Not Applicable | Not Applicable |
| 0055 - Clerk II | 2 | \$24,367 | \$25,690 | \$21,563 | \$28,022 | -\$1,323 | \$2,804 | -\$3,655 |
| 0057 - Clerk III | 1,305 | \$24,677 | \$28,262 | \$24,895 | \$30,681 | -\$3,585 | -\$217 | -\$6,004 |
| 0059 - Clerk IV | 364 | \$28,086 | \$32,644 | \$28,243 | \$33,920 | -\$4,558 | -\$157 | -\$5,834 |
| Accountant |  |  |  |  |  |  |  |  |
| $1012 \text { - }$ <br> Accountant I | 31 | \$31,996 | \$38,765 | \$34,585 | \$43,053 | -\$6,769 | -\$2,589 | -\$11,057 |
| $1014 \text { - }$ <br> Accountant II | 21 | \$34,820 | \$41,055 | \$37,602 | \$45,240 | -\$6,235 | -\$2,782 | -\$10,420 |


| Health and Human Services Commission |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Job Classification Title | Health and Human Services Commission Headcount | Fiscal Year 2014, 2nd Quarter Health and Human Services Commission Average Annual Salary | Fiscal <br> Year <br> 2014 <br> Salary <br> Range <br> Midpoint | Fiscal Year 2014, 2nd Quarter Statewide Average Annual Salary (Excludes Health and Human Services Commission) | Market <br> Average Salary | Difference <br> Between Health and Human Services Commission Average Salary and Fiscal Year 2014 Salary Range Midpoint | Difference <br> Between <br> Health and Human Services Commission Average Salary and Statewide Average Annual Salary | Difference Between Health and Human Services Commission Average Salary and Market Average Salary |
| $1016 \text { - }$ <br> Accountant III | 15 | \$39,217 | \$46,055 | \$43,396 | \$51,162 | -\$6,838 | -\$4,179 | -\$11,945 |
| $\begin{aligned} & 1018 \text { - } \\ & \text { Accountant IV } \end{aligned}$ | 11 | \$42,543 | \$53,688 | \$48,836 | No Market Data Available | -\$11,145 | -\$6,294 | Not <br> Applicable |
| $\begin{aligned} & 1020 \text { - } \\ & \text { Accountant V } \end{aligned}$ | 15 | \$51,735 | \$61,424 | \$55,467 | \$66,353 | -\$9,689 | -\$3,732 | -\$14,618 |
| $\begin{aligned} & 1022 \text { - } \\ & \text { Accountant VI } \end{aligned}$ | 10 | \$54,590 | \$70,281 | \$64,978 | \$71,982 | -\$15,691 | -\$10,388 | -\$17,392 |
| $\begin{aligned} & 1024 \text { - } \\ & \text { Accountant VII } \end{aligned}$ | 5 | \$66,628 | \$80,427 | \$76,815 | \$74,535 | -\$13,799 | -\$10,188 | -\$7,907 |
| Auditor |  |  |  |  |  |  |  |  |
| 1042 - Auditor I | No Incumbents | No Incumbents | \$41,055 | \$44,612 | No Market Data Available | Not <br> Applicable | Not <br> Applicable | Not <br> Applicable |
| 1044 - Auditor II | No Incumbents | No Incumbents | \$46,055 | \$45,227 | \$49,502 | Not Applicable | Not Applicable | Not Applicable |
| 1046-Auditor III | 13 | \$42,422 | \$53,688 | \$50,340 | \$59,205 | -\$11,266 | -\$7,918 | -\$16,783 |
| 1048 - Auditor IV | 73 | \$50,182 | \$61,424 | \$56,088 | \$67,067 | -\$11,242 | -\$5,906 | -\$16,885 |
| 1050 - Auditor V | 23 | \$61,710 | \$70,281 | \$64,487 | \$76,773 | -\$8,571 | -\$2,776 | -\$15,063 |
| 1052 - Auditor VI | 21 | \$69,868 | \$80,427 | \$77,133 | No Market Data Available | -\$10,559 | -\$7,265 | Not Applicable |
| Public Health and Prevention Specialist |  |  |  |  |  |  |  |  |
| 4072 - Public Health and Prevention Specialist I | 124 | \$30,634 | \$38,765 | \$31,895 | No Market Data Available | -\$8,131 | -\$1,261 | Not Applicable |
| 4074 - Public Health and Prevention Specialist II | No Incumbents | No Incumbents | \$43,482 | \$36,276 | \$39,844 | Not Applicable | Not Applicable | Not Applicable |
| 4076 - Public Health and Prevention Specialist III | 30 | \$39,791 | \$50,195 | \$40,751 | No Market Data Available | -\$10,404 | -\$960 | Not Applicable |
| 4078 - Public <br> Health and Prevention Specialist IV | No Incumbents | No Incumbents | \$57,425 | \$50,038 | No Market Data Available | Not Applicable | Not Applicable | Not Applicable |


| Health and Human Services Commission |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Job Classification Title | Health and Human Services Commission Headcount | Fiscal Year 2014, 2nd Quarter Health and Human Services Commission Average Annual Salary | Fiscal <br> Year <br> 2014 <br> Salary <br> Range <br> Midpoint | Fiscal Year 2014, 2nd Quarter Statewide Average Annual Salary (Excludes Health and Human Services Commission) | Market <br> Average Salary | Difference <br> Between Health and Human Services Commission Average Salary and Fiscal Year 2014 Salary Range Midpoint | Difference <br> Between Health and Human Services Commission Average Salary and Statewide Average Annual Salary | Difference Between Health and Human Services Commission Average Salary and Market Average Salary |
| 4080 - Public <br> Health and Prevention Specialist V | No Incumbents | No Incumbents | \$65,703 | No Incumbents | No Market Data Available | Not <br> Applicable | Not <br> Applicable | Not <br> Applicable |
| Nurse |  |  |  |  |  |  |  |  |
| 4410 - Nurse I | No Incumbents | No Incumbents | \$46,055 | \$47,462 | No Market Data Available | Not <br> Applicable | Not <br> Applicable | Not Applicable |
| 4411 - Nurse II | No Incumbents | No Incumbents | \$53,688 | \$53,296 | \$65,527 | Not <br> Applicable | Not <br> Applicable | Not <br> Applicable |
| 4412 - Nurse III | No Incumbents | No Incumbents | \$61,424 | \$56,479 | \$66,404 | Not Applicable | Not Applicable | Not Applicable |
| 4413 - Nurse IV | 80 | \$56,242 | \$70,281 | \$63,880 | No Market Data Available | -\$14,039 | -\$7,638 | Not <br> Applicable |
| 4414 - Nurse V | 2 | \$62,685 | \$80,427 | \$82,327 | \$86,096 | -\$17,742 | -\$19,642 | -\$23,411 |
| Texas Works Advisor |  |  |  |  |  |  |  |  |
| 5620 - Texas Works Advisor I | 1,300 | \$28,260 | \$34,566 | Agency- <br> specific Job <br> Title | No Market Data Available | -\$6,306 | Not Applicable | Not Applicable |
| 5622 - Texas Works Advisor II | 4,002 | \$31,832 | \$36,605 | Agency- <br> specific Job <br> Title | \$36,664 | -\$4,773 | Not <br> Applicable | -\$4,832 |
| 5624 - Texas Works Advisor III | 942 | \$35,894 | \$38,765 | Agency- <br> specific Job <br> Title | No Market Data Available | -\$2,871 | Not <br> Applicable | Not <br> Applicable |

Sources: State Auditor's Office’s Electronic Classification Analysis System; Office of the Comptroller of Public Accounts' Uniform Statewide Payroll/Personnel System, Human Resources Information System, and Standardized Payroll/Personnel Reporting System; and State Auditor's Office analysis.

Table 21

| Texas Board of Nursing |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Job Classification Title | Texas Board of Nursing Headcount | Fiscal Year 2014, 2nd Quarter Texas Board of Nursing Average Annual Salary | Fiscal <br> Year <br> 2014 <br> Salary <br> Range <br> Midpoint | Fiscal Year 2014, 2nd Quarter Statewide Average Annual Salary (Excludes Texas Board of Nursing) | Market Average Salary | Difference <br> Between <br> Texas <br> Board of <br> Nursing <br> Average <br> Salary and <br> Fiscal Year <br> 2014 <br> Salary <br> Range <br> Midpoint | Difference Between Texas Board of Nursing Average Salary and Statewide Average Annual Salary | Difference Between Texas Board of Nursing Average Salary and Market Average Salary |
| Investigator |  |  |  |  |  |  |  |  |
| $1350 \text { - }$ <br> Investigator I | No Incumbents | No Incumbents | \$34,566 | \$29,403 | No Market Data Available | Not <br> Applicable | Not <br> Applicable | Not <br> Applicable |
| 1351 Investigator II | 5 | \$35,545 | \$38,765 | \$33,762 | No Market Data Available | -\$3,220 | \$1,783 | Not <br> Applicable |
| $1352 \text { - }$ <br> Investigator III | 15 | \$42,731 | \$43,482 | \$37,998 | \$44,848 | -\$751 | \$4,733 | -\$2,118 |
| $1353 \text { - }$ <br> Investigator IV | 5 | \$52,127 | \$50,195 | \$43,788 | No Market Data Available | \$1,932 | \$8,339 | Not <br> Applicable |
| $\begin{aligned} & 1354 \text { - } \\ & \text { Investigator V } \end{aligned}$ | 4 | \$58,403 | \$57,425 | \$48,319 | No Market Data Available | \$978 | \$10,084 | Not <br> Applicable |
| $1355 \text { - }$ <br> Investigator VI | 3 | \$51,110 | \$65,703 | \$55,365 | No Market Data Available | -\$14,593 | -\$4,255 | Not <br> Applicable |
| $1356 \text { - }$ <br> Investigator VII | 1 | \$81,478 | \$75,179 | \$65,407 | No Market Data Available | \$6,299 | \$16,071 | Not Applicable |

Sources: State Auditor's Office’s Electronic Classification Analysis System; Office of the Comptroller of Public Accounts’ Uniform Statewide Payroll/Personnel System, Human Resources Information System, and Standardized Payroll/Personnel Reporting System; and State Auditor's Office analysis.

Copies of this report have been distributed to the following:

## Legislative Audit Committee

The Honorable David Dewhurst, Lieutenant Governor, Joint Chair The Honorable Joe Straus III, Speaker of the House, Joint Chair The Honorable Jane Nelson, Senate Finance Committee The Honorable Robert Nichols, Member, Texas Senate The Honorable Jim Pitts, House Appropriations Committee The Honorable Harvey Hilderbran, House Ways and Means Committee

## Office of the Governor

The Honorable Rick Perry, Governor

## Legislative Budget Board

Ms. Ursula Parks, Director


This document is not copyrighted. Readers may make additional copies of this report as needed. In addition, most State Auditor's Office reports may be downloaded from our Web site: www.sao.state.tx.us.

In compliance with the Americans with Disabilities Act, this document may also be requested in alternative formats. To do so, contact our report request line at (512) 936-9500 (Voice), (512) 936-9400 (FAX), 1-800-RELAY-TX (TDD), or visit the Robert E. Johnson Building, 1501 North Congress Avenue, Suite 4.224, Austin, Texas 78701.

The State Auditor's Office is an equal opportunity employer and does not discriminate on the basis of race, color, religion, sex, national origin, age, or disability in employment or in the provision of services, programs, or activities.

To report waste, fraud, or abuse in state government call the SAO Hotline: 1-800-TX-AUDIT.


[^0]:    This study was conducted in accordance with Texas Government Code, Sections 654.036 and 654.037.

[^1]:    A Biennial Report on

[^2]:    ${ }^{\text {a }}$ Market index shows the relationship of a state salary range to the market average. For example, a market index of 1.00 indicates that the midpoint of a state salary range is fully competitive with the market, a market index of 0.80 indicates that the midpoint of a state salary range is 20 percent less than average market pay, and a market index of 1.05 indicates the midpoint of a salary range is 5 percent more than average market pay.

[^3]:    Sources: State Auditor’s Office's Electronic Classification Analysis System; Office of the Comptroller of Public Accounts’ Uniform Statewide Payroll/Personnel System, Human Resources Information System, and Standardized Payroll/Personnel Reporting System; and State Auditor's Office analysis.

