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A Summary of

Financial and Performance Reports Submitted by Regional Planning Commissions

October 2015

Report No. 16-005



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Overall Conclusion

All 24 regional planning commissions (RPCs) in Texas submitted all statutorily required financial, asset disposal, productivity, performance, and salary reports to the State Auditor's Office. According to their most recent audited annual financial reports for fiscal year 2014, the 24 RPCs received \$877,155,713 in revenues.

The RPCs' audited annual financial reports contained all the elements required by Texas Local Government Code, Chapter 391. However, with regard to salary schedules, 6 (26 percent) of the 23 RPCs that were statutorily required to submit a salary schedule to the State Auditor's Office did so after the due date, and 2 (9 percent) of the 23 RPCs submitted salary schedules with positions that exceeded the state classification salary schedules. One RPC was not statutorily required to submit a salary schedule to the State Auditor's Office.

The information in this report covers RPC reports that the State Auditor's Office obtained between September 1, 2014, and August 31, 2015, unless otherwise indicated in the RPC chapter.

Audited Annual Financial Reports

External certified public accountants (CPAs) issued unmodified opinions¹ on the financial statements for all 24 RPCs. However, for 1 (4 percent) of the 24 RPCs' audited annual financial reports, the CPA identified a significant deficiency over financial reporting. That RPC was the Texoma Council of Governments.

Background Information

Regional planning commissions (RPCs) are governed by Chapter 391 of the Texas Local Government Code. The 24 RPCs in Texas are political subdivisions created under Texas statute to improve the health, safety, and general welfare of residents and to plan for future development. RPCs have the authority to receive state, federal, and other sources of funding to support their purposes. Texas Local Government Code, Section 391.0095(a), requires that each RPC annually report to the State Auditor:

- The amount and source of funds received.
- The amount and source of funds expended.
- An explanation of any method the RPC used to compute an expense, including computation of any indirect costs.
- A report of the RPC's productivity and performance during the annual reporting period.
- A projection of the RPC's productivity and performance during the next annual reporting period.
- The results of an audit of the RPC's affairs prepared by an independent certified public accountant.
- A report of any assets of which the RPC disposed.

Texas Local Government Code, Sections 391.0117(e) and (f), also require each RPC that meets certain conditions to submit to the State Auditor the RPC's salary schedule, including the salaries of all exempt positions, no later than the 45th day before the date of the beginning of the RPC's fiscal year.

¹ An unmodified opinion indicates that the financial statements were presented fairly in all material respects.

Management of the Texoma Council of Governments indicated that it had taken steps to address the significant deficiency. All of the audited annual financial reports contained the elements required by Texas Local Government Code, Chapter 391.

Salary Reports

All 23 RPCs that were statutorily required to submit a salary schedule submitted a salary schedule to the State Auditor's Office. Six RPCs submitted the salary schedule after the due date. Texas Local Government Code, Section 391.0117, requires an RPC to submit its salary schedule, including the salaries of all exempt positions, to the State Auditor no later than the 45th day before the date of the beginning of the RPC's fiscal year. In addition, maximum salaries for two RPCs exceeded the state classification salary schedule for some positions. Texas Local Government Code, Section 391.0117, requires an RPC to adopt a salary schedule that does not exceed the state salary schedule for classified positions as prescribed by the General Appropriations Act adopted by the most recent Legislature. (See Chapters 1-A through 1-X for more information about each RPC's compliance with that requirement.)

One of the 24 RPCs, the Houston-Galveston Area Council, was not statutorily required to submit a salary schedule to the State Auditor's Office under Texas Local Government Code, Section 301.0117(f).

In addition, two RPCs submitted their prior-year salary schedules within the review for this report; therefore, those prior-year salary schedules were submitted after the required due dates. However, both RPCs submitted their current salary schedules before the required due dates.

RPC's Programs

The information the RPCs submitted to the State Auditor's Office indicated that the RPCs have multiple programs and functions. According to the RPCs' audited annual financial reports, some of the programs on which the RPCs spent the largest amounts of funds included workforce programs, disaster recovery, and transportation.

Summary of Objectives, Scope, and Methodology

The objectives of this project were to:

- Determine whether RPCs have submitted reports, audits, and salary schedules to the State Auditor, as required by Texas Local Government Code, Sections 391.0095 and 391.0117, and report any failure to comply with the reporting requirements to the Governor's Office.
- Analyze reports and audits, including any working papers and other supporting documentation, as deemed necessary.

The scope of this project covered the reports the State Auditor's Office obtained from RPCs between September 1, 2014, and August 31, 2015, unless otherwise indicated in the RPC chapter.

The methodology for this project included determining whether the 24 RPCs submitted statutorily required information due to the State Auditor's Office between September 1, 2014, and August 31, 2015. Auditors did not verify the accuracy of that information. Auditors also compiled and analyzed the information that the RPCs submitted, such as the results of the audited annual financial reports and information from salary schedules.

This project was a non-audit service; therefore, the information in this report was not subjected to all the tests and confirmations that would be performed in an audit. However, the information in this report was subject to certain quality control procedures to help ensure accuracy.

Contents

Detailed Results

Chapter 1	
Summary of Information from Reports That Regional Planning Commissions Submitted	1
Chapter 1-A	
Alamo Area Council of Governments	5
Chapter 1-B	
Ark-Tex Council of Governments.....	6
Chapter 1-C	
Brazos Valley Council of Governments	7
Chapter 1-D	
Capital Area Council of Governments	8
Chapter 1-E	
Central Texas Council of Governments	9
Chapter 1-F	
Coastal Bend Council of Governments	10
Chapter 1-G	
Concho Valley Council of Governments	11
Chapter 1-H	
Deep East Texas Council of Governments	12
Chapter 1-I	
East Texas Council of Governments	13
Chapter 1-J	
Golden Crescent Regional Planning Commission.....	14
Chapter 1-K	
Heart of Texas Council of Governments	15
Chapter 1-L	
Houston-Galveston Area Council	16
Chapter 1-M	
Lower Rio Grande Valley Development Council.....	17
Chapter 1-N	
Middle Rio Grande Development Council	18
Chapter 1-O	
Nortex Regional Planning Commission	19
Chapter 1-P	
North Central Texas Council of Governments.....	20
Chapter 1-Q	
Panhandle Regional Planning Commission	21

Chapter 1-R	
Permian Basin Regional Planning Commission.....	22
Chapter 1-S	
Rio Grande Council of Governments.....	23
Chapter 1-T	
South East Texas Regional Planning Commission	24
Chapter 1-U	
South Plains Association of Governments.....	25
Chapter 1-V	
South Texas Development Council.....	26
Chapter 1-W	
Texoma Council of Governments.....	27
Chapter 1-X	
West Central Texas Council of Governments.....	28

Appendices

Appendix 1	
Objectives, Scope, and Methodology	29
Appendix 2	
Map of Regional Planning Commission Regions.....	31
Appendix 3	
Financial and Population Information Regarding Regional Planning Commissions.....	32
Appendix 4	
Related State Auditor’s Office Work	34

Detailed Results

Chapter 1

Summary of Information from Reports That Regional Planning Commissions Submitted

Compliance with Reporting Requirements

All 24 regional planning commissions (RPCs) in Texas submitted all statutorily required financial, asset disposal, productivity, performance, and salary reports to the State Auditor's Office. Additionally, the RPCs' audited annual financial reports contained the elements required by Texas Local Government Code, Chapter 391. According to the most recent audited annual financial reports for fiscal year 2014, the 24 RPCs received \$877,155,713 in total revenues.

However, as discussed in more detail below, 6 (26 percent) of the 23 RPCs that were statutorily required to submit a salary schedule within the review period for this report (September 1, 2014, through August 31, 2015) did not fully comply with all of the statutory requirements regarding their salary schedules. The Houston-Galveston Area Council was not statutorily required to submit a salary schedule.

Auditors compiled the information that the RPCs submitted to the State Auditor's Office, but that information was not subjected to the tests and confirmations that would be performed in an audit. In addition, two RPCs submitted their prior-year salary schedules within the review for this report; therefore, those prior-year salary schedules were submitted after the required due dates. However, both RPCs submitted their current salary schedules timely.

The State Auditor's Office received the information that the RPCs submitted for this report between September 1, 2014, and August 31, 2015, unless otherwise indicated in the RPC chapter. RPCs do not have the same fiscal years, and there were 5 different fiscal year end dates among the 24 RPCs. Specifically, the fiscal year end dates among the 24 RPCs were:

- April 30 – 1 RPC.
- June 30 – 1 RPC.
- August 31 – 2 RPCs.
- September 30 – 16 RPCs.

- December 31 – 4 RPCs.

Audited Annual Financial Reports

External certified public accountants (CPAs) issued unmodified opinions on the financial statements for all 24 RPCs.² However, for 1 (4 percent) of the 24 RPCs, in the audited annual financial reports, the CPA identified a significant deficiency in internal controls over financial reporting. That RPC was the Texoma Council of Governments (see Chapter 1-W). Management of the Texoma Council of Governments indicated that it had taken steps to address the significant deficiency.

Salary Reports

All 23 RPCs that were statutorily required to submit a salary schedule did submit a salary schedule to the State Auditor's Office. Seventeen (74 percent) of the 23 RPCs submitted salary schedules to the State Auditor's Office within the required time periods. Six (26 percent) of the 23 RPCs submitted their current salary schedules after the due dates. Texas Local Government Code, Section 391.0117, requires an RPC to submit its salary schedule, including the salaries of all exempt positions, to the State Auditor no later than the 45th day before the date of the beginning of the RPC's fiscal year. (See Chapters 1-A through 1-X for more information about each RPC's compliance with that requirement.) The six RPCs that did not submit a current salary schedule by the due date were:

- The Alamo Area Council of Governments (see Chapter 1-A).
- The Brazos Valley Council of Governments (see Chapter 1-C).
- The Central Texas Council of Governments (see Chapter 1-E).
- The Golden Crescent Regional Planning Commission (see Chapter 1-J).
- The Nortex Regional Planning Commission (see Chapter 1-O).
- The South East Texas Regional Planning Commission (see Chapter 1-T).

The Houston-Galveston Area Council filed an exemption to the salary requirements under Texas Local Government Code, Section 301.0117(f). That RPC reported that its most populous county, Harris County, had an actual average weekly wage that exceeded the state actual average weekly wage by 25 percent for the previous year as determined by the Texas Workforce Commission in its *County Employment and Wage Information Report*. (See Chapter 1-L for more information.)

² An unmodified opinion indicates that the financial statements were presented fairly in all material respects.

The two RPCs that submitted their prior-year salary schedule after the required due dates were:

- The Deep East Texas Council of Governments (see Chapter 1-H).
- The Rio Grande Council of Governments (see Chapter 1-S).

In addition, 21 (91 percent) of the 23 RPCs that were statutorily required to submit a salary schedule submitted salary schedules showing salaries that were less than or equal to maximum salaries authorized by statute. Maximum salaries for 2 (9 percent) of the 23 RPCs exceeded the state classification salary schedule for some positions. Texas Local Government Code, Section 391.0117, requires an RPC to adopt a salary schedule that does not exceed the state salary schedule for classified positions as prescribed by the General Appropriation Act adopted by the most recent Legislature. (See Chapters 1-A through 1-X for more information about each RPC's compliance with that requirement.) The two RPCs that did not comply with that requirement were:

- The Brazos Valley Council of Governments (see Chapter 1-C).
- The Central Texas Council of Governments (see Chapter 1-E).

Programs and Functions

The information the RPCs submitted to the State Auditor's Office indicated they have multiple programs and functions. The two largest programs in terms of expenditures for each RPC are identified in Chapters 1-A through 1-X. Examples of those programs include the following:

- Aging services.
- Community development.
- Disaster recovery.
- Economic opportunity.
- Emergency communications.
- Employer of record services.
- Family and children services.
- Health and welfare.
- HIV intervention and prevention.
- Housing and urban development.

- Public safety.
- Substance abuse.
- Transportation.
- Workforce programs.

Alamo Area Council of Governments

The Alamo Area Council of Governments submitted all statutorily required reports.

Alamo Area Council of Governments	
Location	San Antonio, TX
Number of Counties	13 ^a
Population	2,249,718
Number of Positions on Salary Schedule	222
Executive Director's Salary	\$155,000
Net Position	\$9,938,186
Total Revenue	\$38,556,677
Total Expenditures	\$39,944,522

^a On September 13, 2013, McMullen County was realigned from Coastal Bend Council of Governments to the Alamo Area Council of Governments.

Sources: U. S. Census Bureau 2010 population totals and the Alamo Area Council of Governments' audited annual financial report as of December 31, 2014, and salary schedule for 2015.

Maximum salaries on this RPC's salary schedule did not exceed the state classification salary schedule. However, this RPC did not submit its salary schedule by the required due date. Texas Local Government Code, Section 391.0117(e), requires an RPC to submit its salary schedule to the State Auditor's Office no later than the 45th day before the date of the beginning of the RPC's fiscal year. This RPC should have submitted its salary schedule to the State Auditor's Office by November 17, 2014; however, it submitted its salary schedule on December 19, 2014.

This RPC received an unmodified opinion on its financial statements for the fiscal year ended December 31, 2014.³ This RPC's audited annual financial report did not contain any findings, and it contained all the elements required by Texas Local Government Code, Chapter 391.

According to this RPC's most recent audited annual financial report, the two programs for which this RPC spent the largest amounts of funds were aging services

(\$17,140,153) and health and welfare (\$10,447,123).

³ An unmodified opinion indicates that the financial statements were presented fairly in all material respects.

Ark-Tex Council of Governments

The Ark-Tex Council of Governments submitted all statutorily required reports.

Ark-Tex Council of Governments	
Location	Texarkana, TX
Number of Counties	10
Population	325,409 ^a
Number of Positions on Salary Schedule	85
Executive Director's Salary	\$92,000
Net Position	\$6,683,618
Total Revenue	\$15,667,926
Total Expenditures	\$15,226,789
^a Population includes Miller County in Arkansas, which has a population of 43,462. Sources: U. S. Census Bureau 2010 population totals and the Ark-Tex Council of Governments' audited annual financial report as of September 30, 2014, and salary schedule for 2016.	

Maximum salaries on this RPC's salary schedule did not exceed the state classification salary schedule.

This RPC received an unmodified opinion on its financial statements for the fiscal year ended September 30, 2014.⁴ This RPC's audited annual financial report did not contain any findings, and it contained all the elements required by Texas Local Government Code, Chapter 391.

According to this RPC's most recent audited annual financial report, the two programs for which this RPC spent the largest amounts of funds were housing and urban development (\$6,581,906) and transportation (\$4,419,292).

⁴ An unmodified opinion indicates that the financial statements were presented fairly in all material respects.

Brazos Valley Council of Governments

The Brazos Valley Council of Governments submitted all statutorily required reports.

Brazos Valley Council of Governments	
Location	Bryan, TX
Number of Counties	7
Population	319,447
Number of Positions on Salary Schedule	80
Executive Director's Salary	\$170,019
Net Position	\$6,898,986
Total Revenue	\$30,136,109
Total Expenditures	\$30,365,650
Sources: U. S. Census Bureau 2010 population totals and the Brazos Valley Council of Governments' audited annual financial report as of September 30, 2014, and salary schedule for 2015.	

The actual salary for one position exceeded the RPC's salary schedule and the state classification salary schedule. This RPC also did not submit its salary schedule by the required due date. Texas Local Government Code, Section 391.0117(e), requires an RPC to submit its salary schedule to the State Auditor's Office no later than the 45th day before the date of the beginning of the RPC's fiscal year. This RPC should have submitted its salary schedule to the State Auditor's Office by August 17, 2014; however, it submitted its salary schedule on September 19, 2014.

This RPC received an unmodified opinion on its financial statements for the fiscal year ended September 30, 2014.⁵ This RPC's audited annual financial report did not contain any findings, and it contained all the elements required by Texas Local

Government Code, Chapter 391.

According to this RPC's most recent audited annual financial report, the two programs for which this RPC spent the largest amounts of funds were housing and urban development (\$10,531,316) and workforce development (\$9,495,121).

⁵ An unmodified opinion indicates that the financial statements were presented fairly in all material respects.

Capital Area Council of Governments

The Capital Area Council of Governments submitted all statutorily required reports.

Capital Area Council of Governments	
Location	Austin, TX
Number of Counties	10
Population	1,830,003
Number of Positions on Salary Schedule	61
Executive Director's Salary	\$142,571
Net Position	\$17,281,195
Total Revenue	\$30,195,396
Total Expenditures	\$21,255,118
Sources: U. S. Census Bureau 2010 population totals and the Capital Area Council of Governments' audited annual financial report as of September 30, 2014, and salary schedule for 2015.	

Maximum salaries on this RPC's salary schedule did not exceed the state classification salary schedule.

This RPC received an unmodified opinion on its financial statements for the fiscal year ended September 30, 2014.⁶ This RPC's audited annual financial report did not contain any findings, and it contained all the elements required by Texas Local Government Code, Chapter 391.

According to this RPC's most recent audited annual financial report, the two programs for which this RPC spent the largest amounts of funds were emergency communications (\$9,187,161) and aging services (\$7,989,680).

⁶ An unmodified opinion indicates that the financial statements were presented fairly in all material respects.

Central Texas Council of Governments

The Central Texas Council of Governments submitted all statutorily required reports.

Central Texas Council of Governments	
Location	Belton, TX
Number of Counties	7
Population	449,641
Number of Positions on Salary Schedule	110
Executive Director's Salary	\$190,716
Net Position	\$4,929,929
Total Revenue	\$38,490,461
Total Expenditures	\$38,892,214
Sources: U. S. Census Bureau 2010 population totals and the Central Texas Council of Governments' audited annual financial report as of June 30, 2014, and salary schedule for 2016.	

For one position, the maximum salary on this RPC's salary schedule exceeded the state classification salary schedule. This RPC also did not submit its salary schedule by the required due date. Texas Local Government Code, Section 391.0117(e), requires an RPC to submit its salary schedule to the State Auditor's Office no later than the 45th day before the date of the beginning of the RPC's fiscal year. This RPC should have submitted its salary schedule to the State Auditor's Office by May 17, 2015; however, it submitted its salary schedule on July 22, 2015.

This RPC received an unmodified opinion on its financial statements for the fiscal year ended June 30, 2014.⁷ This RPC's audited annual financial

report did not contain any findings, and it contained all the elements required by Texas Local Government Code, Chapter 391.

According to this RPC's most recent audited annual financial report, the two programs for which this RPC spent the largest amounts of funds were housing and urban development (\$14,359,306) and health and human services (\$10,994,350).

⁷ An unmodified opinion indicates that the financial statements were presented fairly in all material respects.

Coastal Bend Council of Governments

The Coastal Bend Council of Governments submitted all statutorily required reports.

Coastal Bend Council of Governments	
Location	Corpus Christi, TX
Number of Counties	11 ^a
Population	571,280
Number of Positions on Salary Schedule	23
Executive Director's Salary	\$120,882
Net Position	\$1,514,891
Total Revenue	\$6,019,086
Total Expenditures	\$5,075,530

^a On September 13, 2013, McMullen County was realigned from Coastal Bend Council of Governments to the Alamo Area Council of Governments.

Sources: U. S. Census Bureau 2010 population totals and the Coastal Bend Council of Governments' audited annual financial report as of December 31, 2014, and salary schedule for 2015.

Maximum salaries on this RPC's salary schedule did not exceed the state classification salary schedule.

This RPC received an unmodified opinion on its financial statements for the fiscal year ended December 31, 2014.⁸ This RPC's audited annual financial report did not contain any findings, and it contained all the elements required by Texas Local Government Code, Chapter 391.

According to this RPC's most recent audited annual financial report, the two programs for which this RPC spent the largest amounts of funds were health and welfare (\$2,932,257) and emergency communications (\$1,206,388).

⁸ An unmodified opinion indicates that the financial statements were presented fairly in all material respects.

Concho Valley Council of Governments

The Concho Valley Council of Governments submitted all statutorily required reports.

Concho Valley Council of Governments	
Location	San Angelo, TX
Number of Counties	13
Population	154,192
Number of Positions on Salary Schedule	68
Executive Director's Salary Range	\$65,000 to \$102,050 ^a
Net Position	\$605,716
Total Revenue	\$12,293,824
Total Expenditures	\$12,389,066

^a This RPC reported only a salary range.

Sources: U. S. Census Bureau 2010 population totals and the Concho Valley Council of Governments' audited annual financial report as of September 30, 2014, and salary schedule for 2015.

Maximum salaries on this RPC's salary schedule did not exceed the state classification salary schedule.

This RPC received an unmodified opinion on its financial statements for the fiscal year ended September 30, 2014.⁹ This RPC's audited annual financial report did not contain any findings, and it contained all the elements required by Texas Local Government Code, Chapter 391.

According to this RPC's most recent audited annual financial report, the two programs for which this RPC spent the largest amounts of funds were family and children services (\$7,042,435) and emergency communications (\$2,548,644).

⁹ An unmodified opinion indicates that the financial statements were presented fairly in all material respects.

Deep East Texas Council of Governments

The Deep East Texas Council of Governments submitted all statutorily required reports.

Deep East Texas Council of Governments	
Location	Jasper, TX
Number of Counties	12
Population	378,477
Number of Positions on Salary Schedule	70
Executive Director's Salary Range	\$165,528
Net Position	\$1,483,281
Total Revenue	\$22,367,763
Total Expenditures	\$21,802,098
Sources: U. S. Census Bureau 2010 population totals and the Deep East Texas Council of Governments' audited annual financial report as of September 30, 2014, and salary schedule for 2016.	

Maximum salaries on this RPC's 2015 and 2016 salary schedule did not exceed the state classification salary schedule. However, this RPC did not submit its 2015 salary schedule by the required due date. Texas Local Government Code, Section 391.0117(e), requires an RPC to submit its salary schedule to the State Auditor's Office no later than the 45th day before the date of the beginning of the RPC's fiscal year. This RPC should have submitted its 2015 salary schedule to the State Auditor's Office by August 17, 2014; however, it submitted its salary schedule on January 2, 2015.

This RPC received an unmodified opinion on its financial statements for the fiscal year ended September 30, 2014.¹⁰ This RPC's audited annual financial report did not contain any findings, and

it contained all the elements required by Texas Local Government Code, Chapter 391.

In addition, the audited annual financial report included a note to the financial statements specifying that, on February 5, 2014, the Federal Bureau of Investigation (FBI) conducted a search of the RPC's premises and seized certain documentary evidence. The FBI's investigation was ongoing when the external certified public accountant expressed an opinion on the RPC's financial statements. The possible outcome of the FBI's investigations could not be determined. As a result, no provision for any liability that may result from the FBI's investigation was made in the RPC's financial statements.

According to this RPC's most recent audited annual financial report, the two programs for which this RPC spent the largest amounts of funds were regional housing authority (\$10,249,086) and area agency on aging (\$3,987,854).

¹⁰ An unmodified opinion indicates that the financial statements were presented fairly in all material respects.

East Texas Council of Governments

The East Texas Council of Governments submitted all statutorily required reports.

East Texas Council of Governments	
Location	Kilgore, TX
Number of Counties	14
Population	829,749
Number of Positions on Salary Schedule	149
Executive Director's Salary	\$104,040
Net Position	\$5,441,819
Total Revenue	\$36,119,643
Total Expenditures	\$36,159,017
Sources: U. S. Census Bureau 2010 population totals and the East Texas Council of Governments' audited annual financial report as of September 30, 2014, and salary schedule for 2015.	

Maximum salaries on this RPC's salary schedule did not exceed the state classification salary schedule.

This RPC received an unmodified opinion on its financial statements for the fiscal year ended September 30, 2014.¹¹ This RPC's audited annual financial report did not contain any findings, and it contained all the elements required by Texas Local Government Code, Chapter 391.

According to this RPC's most recent audited annual financial report, the two programs for which this RPC spent the largest amounts of funds were workforce development (\$24,896,832) and transportation (\$4,579,459).

¹¹ An unmodified opinion indicates that the financial statements were presented fairly in all material respects.

Golden Crescent Regional Planning Commission

The Golden Crescent Regional Planning Commission submitted all statutorily required reports.

Golden Crescent Regional Planning Commission	
Location	Victoria, TX
Number of Counties	7
Population	188,626
Number of Positions on Salary Schedule	29
Executive Director's Salary	\$117,742
Net Position	\$4,571,110
Total Revenue	\$9,336,197
Total Expenditures	\$8,926,827
Sources: U. S. Census Bureau 2010 population totals and the Golden Crescent Regional Planning Commission's audited annual financial report as of August 31, 2014, and salary schedule for 2015.	

Maximum salaries on this RPC's salary schedule did not exceed the state classification salary schedule. However, this RPC did not submit its salary schedule by the required due date. Texas Local Government Code, Section 391.0117(e), requires an RPC to submit its salary schedule to the State Auditor's Office no later than the 45th day before the date of the beginning of the RPC's fiscal year. This RPC should have submitted its salary schedule to the State Auditor's Office by July 18, 2014; however, it submitted its salary schedule on August 21, 2014.

This RPC received an unmodified opinion on its financial statements for the fiscal year ended August 31, 2014.¹² This RPC's audited annual financial report did not contain any findings, and it contained all the elements required by

Texas Local Government Code, Chapter 391.

According to this RPC's most recent audited annual financial report, the two programs for which this RPC spent the largest amounts of funds were health and welfare (\$7,772,355) and public safety (\$1,048,753).

¹² An unmodified opinion indicates that the financial statements were presented fairly in all material respects.

Heart of Texas Council of Governments

The Heart of Texas Council of Governments submitted all statutorily required reports.

Heart of Texas Council of Governments	
Location	Waco, TX
Number of Counties	6
Population	349,273
Number of Positions on Salary Schedule	61
Executive Director's Salary	\$69,415 to \$114,534 ^a
Net Position	\$1,536,539
Total Revenue	\$8,363,824
Total Expenditures	\$8,028,866

^a This RPC reported only a salary range.

Sources: U. S. Census Bureau 2010 population totals and the Heart of Texas Council of Governments' audited annual financial report as of September 30, 2014, and salary schedule for 2016.

Maximum salaries on this RPC's salary schedule did not exceed the state classification salary schedule.

This RPC received an unmodified opinion on its financial statements for the fiscal year ended September 30, 2014.¹³ This RPC's audited annual financial report did not contain any findings, and it contained all the elements required by Texas Local Government Code, Chapter 391.

According to this RPC's most recent audited annual financial report, the two programs for which this RPC spent the largest amounts of funds were aging services (\$2,639,224) and transportation (\$1,583,781).

¹³ An unmodified opinion indicates that the financial statements were presented fairly in all material respects.

Houston-Galveston Area Council

The Houston-Galveston Area Council submitted all statutorily required reports.

Houston-Galveston Area Council	
Location	Houston, TX
Number of Counties	13
Population	6,087,133
Number of Positions on Salary Schedule	154
Executive Director's Salary	\$216,403
Net Position	\$27,396,605
Total Revenue	\$257,513,354
Total Expenditures	\$256,313,332
Sources: U. S. Census Bureau 2010 population totals and the Houston-Galveston Area Council's audited annual financial report as of December 31, 2014, and salary schedule for 2015.	

This RPC was not required to submit a salary schedule for fiscal year 2015. Under Texas Local Government Code, Section 391.0117(f), an RPC is not required to comply with Texas Local Government Code, Section 391.0117, "if the most populous county that is a member of the [RPC] has an actual average weekly wage that exceeds the state actual average weekly wage by 20 percent or more for the previous year as determined by the Texas Workforce Commission in its *County Employment and Wage Information Report*." This RPC reports that its most populous county, Harris County, had an actual average weekly wage that exceeded the state actual average weekly wage by 25 percent for the previous year as determined by the Texas Workforce Commission in its *County Employment and Wage Information Report*.

This RPC received an unmodified opinion on its financial statements for the fiscal year ended December 31, 2014.¹⁴ This RPC's audited annual financial report did not contain any findings, and it contained all the elements required by Texas Local Government Code, Chapter 391.

According to this RPC's most recent audited annual financial report, the two programs for which this RPC spent the largest amounts of funds were workforce development (\$183,974,199) and transportation (\$28,705,403).

¹⁴ An unmodified opinion indicates that the financial statements were presented fairly in all material respects.

Lower Rio Grande Valley Development Council

The Lower Rio Grande Valley Development Council submitted all statutorily required reports.

Lower Rio Grande Valley Development Council	
Location	Weslaco, TX
Number of Counties	3
Population	1,203,123
Number of Positions on Salary Schedule	142
Executive Director's Salary	\$161,936 ^a
Net Position	\$3,374,899
Total Revenue	\$84,934,877
Total Expenditures	\$85,304,885
^a This RPC reported only a maximum salary amount.	
Sources: U. S. Census Bureau 2010 population totals and the Lower Rio Grande Development Council's audited annual financial report as of December 31, 2014, and salary schedule for 2015.	

Maximum salaries on this RPC's salary schedule did not exceed the state classification salary schedule.

This RPC received an unmodified opinion on its financial statements for the fiscal year ended December 31, 2014.¹⁵ This RPC's audited annual financial reports did not contain any findings, and it contained all the elements required by Texas Local Government Code, Chapter 391.

According to this RPC's most recent audited annual financial report, the two programs for which this RPC spent the largest amounts of funds were disaster recovery (\$63,050,870) and aging services (\$6,022,264).

¹⁵ An unmodified opinion indicates that the financial statements were presented fairly in all material respects.

Middle Rio Grande Development Council

The Middle Rio Grande Development Council submitted all statutorily required reports.

Middle Rio Grande Development Council	
Location	Carrizo Springs, TX
Number of Counties	9
Population	167,010
Number of Positions on Salary Schedule	65
Executive Director's Salary	\$120,000
Net Position	\$2,466,565
Total Revenue	\$13,281,813
Total Expenditures	\$13,748,188
Sources: U. S. Census Bureau 2010 population totals and the Middle Rio Grande Development Council's audited annual financial report as of August 31, 2014, and salary schedule for 2016.	

Maximum salaries on this RPC's salary schedule did not exceed the state classification salary schedule.

This RPC received an unmodified opinion on its financial statements for the fiscal year ended August 31, 2014.¹⁶ This RPC's audited annual financial report did not contain any findings, and it contained all the elements required by Texas Local Government Code, Chapter 391.

According to this RPC's most recent audited annual financial report, the two programs for which this RPC spent the largest amounts of funds were economic opportunity (\$7,835,113) and public safety (\$3,247,411).

¹⁶ An unmodified opinion indicates that the financial statements were presented fairly in all material respects.

Nortex Regional Planning Commission

The Nortex Regional Planning Commission submitted all statutorily required reports.

Nortex Regional Planning Commission	
Location	Wichita Falls, TX
Number of Counties	11
Population	222,860
Number of Positions on Salary Schedule	26
Executive Director's Salary	\$104,475
Net Position	\$505,446
Total Revenue	\$3,271,074
Total Expenditures	\$3,255,351
Sources: U. S. Census Bureau 2010 population totals and the Nortex Regional Planning Commission's audited annual financial report as of September 30, 2014, and salary schedule for 2015.	

Maximum salaries on this RPC's salary schedule did not exceed the state classification salary schedule. However, this RPC did not submit its salary schedule by the required due date. Texas Local Government Code, Section 391.0117(e), requires an RPC to submit its salary schedule to the State Auditor's Office no later than the 45th day before the date of the beginning of the RPC's fiscal year. This RPC should have submitted its salary schedule to the State Auditor's Office by August 17, 2014; however, it submitted its salary schedule on July 22, 2015.

This RPC received an unmodified opinion on its financial statements for the fiscal year ended September 30, 2014.¹⁷ This RPC's audited annual financial report did not contain any findings, and it contained all the elements required by Texas

Local Government Code, Chapter 391.

According to this RPC's most recent audited annual financial report, the two programs for which this RPC spent the largest amounts of funds were area agency on aging (\$1,397,827) and emergency communications (\$634,271).

¹⁷ An unmodified opinion indicates that the financial statements were presented fairly in all material respects.

North Central Texas Council of Governments

The North Central Texas Council of Governments submitted all statutorily required reports.

North Central Texas Council of Governments	
Location	Arlington, TX
Number of Counties	16
Population	6,539,950
Number of Positions on Salary Schedule	170
Executive Director's Salary Range	\$163,676 to \$276,817 ^a
Net Position	\$12,736,582
Total Revenue	\$148,643,726
Total Expenditures	\$148,216,703
^a This RPC reported only a salary range.	
Sources: U. S. Census Bureau 2010 population totals and the North Central Texas Council of Governments' audited annual financial report as of September 30, 2014, and salary schedule for 2016.	

Maximum salaries on this RPC's salary schedule did not exceed the state classification salary schedule.

This RPC received an unmodified opinion on its financial statements for the fiscal year ended September 30, 2014.¹⁸ This RPC's audited annual financial report did not contain any findings, and it contained all the elements required by Texas Local Government Code, Chapter 391.

According to this RPC's most recent audited annual financial report, the two programs for which this RPC spent the largest amounts of funds were workforce development (\$57,742,893) and transportation (\$53,195,247).

¹⁸ An unmodified opinion indicates that the financial statements were presented fairly in all material respects.

Panhandle Regional Planning Commission

The Panhandle Regional Planning Commission submitted all statutorily required reports.

Panhandle Regional Planning Commission	
Location	Amarillo, TX
Number of Counties	26
Population	427,927
Number of Positions on Salary Schedule	39
Executive Director's Salary	\$141,560
Net Position	\$7,264,772
Total Revenue	\$21,198,048
Total Expenditures	\$21,464,115
Sources: U. S. Census Bureau 2010 population totals and the Panhandle Regional Planning Commission's audited annual financial report as of September 30, 2014, and salary schedule for 2016.	

Maximum salaries on this RPC's salary schedule did not exceed the state classification salary schedule.

This RPC received an unmodified opinion on its financial statements for the fiscal year ended September 30, 2014.¹⁹ This RPC's audited annual financial report did not contain any findings, and it contained all the elements required by Texas Local Government Code, Chapter 391.

According to this RPC's most recent audited annual financial report, the two programs for which this RPC spent the largest amounts of funds were workforce development (\$13,158,058) and aging services (\$2,774,270).

¹⁹ An unmodified opinion indicates that the financial statements were presented fairly in all material respects.

Permian Basin Regional Planning Commission

The Permian Basin Regional Planning Commission submitted all statutorily required reports.

Permian Basin Regional Planning Commission

Location	Midland, TX
Number of Counties	17
Population	417,679
Number of Positions on Salary Schedule	28
Executive Director's Salary	\$99,496 to \$120,160 ^a
Net Position	\$1,847,570
Total Revenue	\$4,558,801
Total Expenditures	\$4,668,585

^a This RPC reported only a salary range.

Sources: U. S. Census Bureau 2010 population totals and the Permian Basin Regional Planning Commission's audited annual financial report as of September 30, 2014, and salary schedule for 2016.

Maximum salaries on this RPC's 2015²⁰ and 2016 salary schedules did not exceed the state classification salary schedule.

This RPC received an unmodified opinion on its financial statements for the fiscal year ended September 30, 2014.²¹ This RPC's audited annual financial report did not contain any findings, and it contained all the elements required by Texas Local Government Code, Chapter 391.

According to this RPC's most recent audited annual financial report, the two programs for which this RPC spent the largest amounts of funds were aging services (\$2,071,444) and emergency communications (\$1,185,789).

²⁰ While the State Auditor's Office received this RPC's 2015 salary schedule prior to September 1, 2014, it was not included in *A Summary of Financial and Performance Reports Submitted by Regional Planning Commissions* (State Auditor's Office Report No. 15-004, September 2014).

²¹ An unmodified opinion indicates that the financial statements were presented fairly in all material respects.

Rio Grande Council of Governments

The Rio Grande Council of Governments submitted all statutorily required reports.

Rio Grande Council of Governments	
Location	El Paso, TX
Number of Counties	7
Population	1,035,146 ^a
Number of Positions on Salary Schedule	38
Executive Director's Salary	\$91,768
Net Position	\$856,199
Total Revenue	\$6,247,486
Total Expenditures	\$6,446,876
^a Population includes Doña Ana County in New Mexico, which has a population of 209,233. Sources: U. S. Census Bureau 2010 population totals and the Rio Grande Council of Governments' audited annual financial report as of September 30, 2014, and salary schedule for 2016.	

Maximum salaries on this RPC's 2015 and 2016 salary schedules did not exceed the state classification salary schedule. However, this RPC did not submit its 2015 salary schedule by the required due date. Texas Local Government Code, Section 391.0117(e), requires an RPC to submit its salary schedule to the State Auditor's Office no later than the 45th day before the date of the beginning of the RPC's fiscal year. This RPC should have submitted its 2015 salary schedule to the State Auditor's Office by August 17, 2014; however, it submitted its salary schedule on July 22, 2015.

This RPC received an unmodified opinion on its financial statements for the fiscal year ended September 30, 2014.²² This RPC's audited annual financial report did not contain any findings, and it contained all the elements required by Texas Local Government Code, Chapter 391.

According to this RPC's most recent audited annual financial report, the two programs for which this RPC spent the largest amounts of funds were aging services (\$4,621,939) and emergency communications (\$678,028).

²² An unmodified opinion indicates that the financial statements were presented fairly in all material respects.

South East Texas Regional Planning Commission

The South East Texas Regional Planning Commission submitted all statutorily required reports.

South East Texas Regional Planning Commission	
Location	Beaumont, TX
Number of Counties	3
Population	388,745
Number of Positions on Salary Schedule	77
Executive Director's Salary Range	\$106,500 to \$167,500 ^a
Net Position	\$4,292,805
Total Revenue	\$53,635,493
Total Expenditures	\$53,961,790
^a This RPC reported only a salary range.	
Sources: U. S. Census Bureau 2010 population totals and the South East Texas Regional Planning Commission's audited annual financial report as of September 30, 2014, and salary schedule for 2015.	

Maximum salaries on this RPC's salary schedule did not exceed the state classification salary schedule. However, this RPC did not submit its salary schedule by the required due date. Texas Local Government Code, Section 391.0117(e), requires an RPC to submit its salary schedule to the State Auditor's Office no later than the 45th day before the date of the beginning of the RPC's fiscal year. This RPC should have submitted its salary schedule to the State Auditor's Office by August 17, 2014; however, it submitted its salary schedule on September 30, 2014.

This RPC received an unmodified opinion on its financial statements for the fiscal year ended September 30, 2014.²³ This RPC's audited annual financial report did not contain any findings, and it contained all the elements required by Texas Local Government Code, Chapter 391.

According to this RPC's most recent audited annual financial report, the two programs for which this RPC spent the largest amounts of funds were community development (\$39,942,338) and substance abuse (\$3,759,894).

²³ An unmodified opinion indicates that the financial statements were presented fairly in all material respects.

South Plains Association of Governments

The South Plains Association of Governments submitted all statutorily required reports.

South Plains Association of Governments

Location	Lubbock, TX
Number of Counties	15
Population	411,659
Number of Positions on Salary Schedule	29
Executive Director's Salary	\$119,037
Net Position	\$6,400,419
Total Revenue	\$5,070,264
Total Expenditures	\$4,984,506

Sources: U. S. Census Bureau 2010 population totals and the South Plains Association of Governments' audited annual financial report as of September 30, 2014, and salary schedule for 2016.

Maximum salaries on this RPC's 2015²⁴ and 2016 salary schedules did not exceed the state classification salary schedule.

This RPC received an unmodified opinion on its financial statements for the fiscal year ended September 30, 2014.²⁵ This RPC's audited annual financial report did not contain any findings, and it contained all the elements required by Texas Local Government Code, Chapter 391.

According to this RPC's most recent audited annual financial report, the two programs for which this RPC spent the largest amounts of funds were aging services (\$1,776,582) and emergency communications (\$1,244,978).

²⁴ While the State Auditor's Office received this RPC's 2015 salary schedule prior to September 1, 2014, it was not included in *A Summary of Financial and Performance Reports Submitted by Regional Planning Commissions* (State Auditor's Office Report No. 15-004, September 2014).

²⁵ An unmodified opinion indicates that the financial statements were presented fairly in all material respects.

South Texas Development Council

The South Texas Development Council submitted all statutorily required reports.

South Texas Development Council	
Location	Laredo, TX
Number of Counties	4
Population	330,590
Number of Positions on Salary Schedule	26
Executive Director's Salary	\$106,609
Net Position	\$870,892
Total Revenue	\$7,169,500
Total Expenditures	\$7,283,710
Sources: U. S. Census Bureau 2010 population totals and the South Texas Development Council's audited annual financial report as of September 30, 2014, and salary schedule for 2016.	

Maximum salaries on this RPC's 2015²⁶ and 2016 salary schedules did not exceed the state classification salary schedule.

This RPC received an unmodified opinion on its financial statements for the fiscal year ended September 30, 2014.²⁷ This RPC's audited annual financial report did not contain any findings, and it contained all the elements required by Texas Local Government Code, Chapter 391.

According to this RPC's most recent audited annual financial report, the two programs for which this RPC spent the largest amounts of funds were HIV intervention and prevention (\$3,508,403) and aging services (\$1,840,600).

²⁶ While the State Auditor's Office received this RPC's 2015 salary schedule prior to September 1, 2014, it was not included in *A Summary of Financial and Performance Reports Submitted by Regional Planning Commissions* (State Auditor's Office Report No. 15-004, September 2014).

²⁷ An unmodified opinion indicates that the financial statements were presented fairly in all material respects.

Texoma Council of Governments

The Texoma Council of Governments submitted all statutorily required reports.

Texoma Council of Governments	
Location	Sherman, TX
Number of Counties	3
Population	193,229
Number of Positions on Salary Schedule	60
Executive Director's Salary	\$118,919
Net Position	\$1,786,533
Total Revenue	\$10,848,473
Total Expenditures	\$10,904,850
Sources: U. S. Census Bureau 2010 population totals and the Texoma Council of Governments' audited annual financial report as of April 30, 2014, and salary schedule for 2015.	

Maximum salaries on this RPC's salary schedule did not exceed the state classification salary schedule.

This RPC received an unmodified opinion on its financial statements for the fiscal year ended April 30, 2014.²⁸ This RPC's audited annual financial report contained all the elements required by Texas Local Government Code, Chapter 391. However, the audited annual financial report identified one significant deficiency. The accounting software the RPC used for financial statement accounting purposes was not set up to be self-balancing by grant/fund. The RPC's management responded that it would upgrade the accounting software to ensure that all general ledger entries are balanced accounting entries

resulting in automatic, self-balancing funds.

According to this RPC's most recent audited annual financial report, the two programs for which this RPC spent the largest amounts of funds were housing and client services (\$6,426,119) and aging services (\$2,435,250).

²⁸ An unmodified opinion indicates that the financial statements were presented fairly in all material respects.

West Central Texas Council of Governments

The West Central Texas Council of Governments submitted all statutorily required reports.

West Central Texas Council of Governments

Location	Abilene, TX
Number of Counties	19
Population	327,390
Number of Positions on Salary Schedule	107
Executive Director's Salary	\$110,098
Net Position	\$1,032,146
Total Revenue	\$13,235,898
Total Expenditures	\$13,518,580

Sources: U. S. Census Bureau 2010 population totals and the West Central Texas Council of Governments' audited annual financial report as of September 30, 2014, and salary schedule for 2015.

Maximum salaries on this RPC's salary schedule did not exceed the state classification salary schedule.

This RPC received an unmodified opinion on its financial statements for the fiscal year ended September 30, 2014.²⁹ This RPC's audited annual financial report did not contain any findings, and it contained all the elements required by Texas Local Government Code, Chapter 391.

According to this RPC's most recent audited annual financial report, the two programs for which this RPC spent the largest amounts of funds were employer of record services (\$4,781,376) and aging services (\$2,919,290).

²⁹ An unmodified opinion indicates that the financial statements were presented fairly in all material respects.

Appendices

Appendix 1

Objectives, Scope, and Methodology

Objectives

The objectives of this project were to:

- Determine whether regional planning commissions (RPCs) have submitted reports, audits, and salary schedules to the State Auditor, as required by Texas Local Government Code, Sections 391.0095 and 391.0117, and report any failure to comply with the reporting requirements to the Governor's Office.
- Analyze reports and audits, including any working papers and other supporting documentation, as deemed necessary.

Scope

The scope of this project covered the reports the State Auditor's Office obtained from RPCs between September 1, 2014, and August 31, 2015, unless otherwise indicated in the RPC chapter.

Methodology

The methodology for this project included determining whether the 24 RPCs submitted statutorily required information due to the State Auditor's Office between September 1, 2014, and August 31, 2015. Auditors did not verify the accuracy of that information. Auditors also compiled and analyzed the information that the RPCs submitted, such as the results of the audited annual financial reports and information from salary schedules.

Texas Local Government Code, Section 391.0117(e), requires an RPC to submit its salary schedule to the State Auditor's Office no later than the 45th day before the date of the beginning of the RPC's fiscal year. The State Auditor's Office implemented a 14-day grace period to this requirement to prevent penalizing RPCs for postal delivery service delays. For selected RPCs, auditors reviewed more than one salary schedule if the salary schedule had not been previously reviewed and reported on by the State Auditor's Office. In addition, due to differences in the presentation of the information among RPC reports, the number of positions on the salary schedule reported for each RPC may not represent the total number of employees at the RPC.

Information collected and reviewed included the following:

- Audited annual financial reports.
- Salary schedules.
- Disposed asset reports.
- Productivity and performance reports.

Procedures conducted included the following:

- Determined whether the information that the RPCs submitted (1) included all of the components that statute required and (2) were submitted within the required time frame, when applicable.
- Compiled and analyzed certain information that the RPCs submitted, such as results from audited annual financial reports and salary schedules.
- Compiled population and county information for each RPC.

Criteria used included the following:

- Texas Local Government Code, Chapter 391.

Project Information

Fieldwork was conducted from July 2015 through August 2015. This project was a non-audit service; therefore, the information in this report was not subjected to all the tests and confirmations that would be performed in an audit. However, the information in this report was subject to certain quality control procedures to help ensure accuracy.

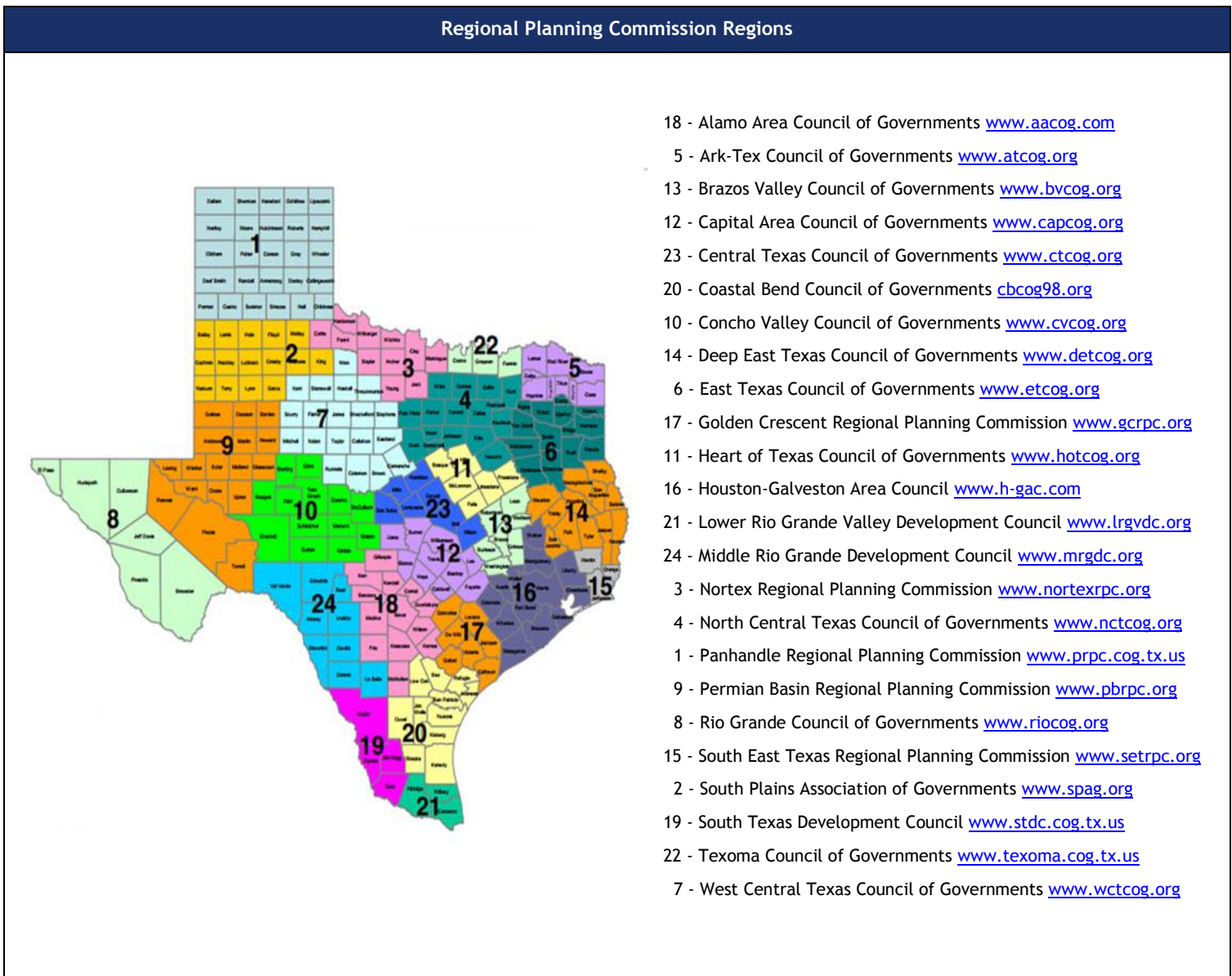
The following members of the State Auditor's staff performed the project:

- Ileana Barboza, MBA, CGAP (Project Manager)
- Sarah Puerto (Assistant Project Manager)
- Arnton Gray
- Ashley Rains
- Dana Musgrave, MBA (Quality Control Reviewer)
- Cesar Saldivar, CGAP, CICA (Audit Manager)

Map of Regional Planning Commission Regions

Figure 1 presents a map of the regional planning commissions and the Texas counties to which they provide services.

Figure 1



Source: The Texas Association of Regional Councils' Web site at http://www.txregionalcouncil.org/display.php?page=regions_map.php.

Financial and Population Information Regarding Regional Planning Commissions

Regional planning commission (RPC) services are available to more than 25 million people. Table 1 lists each RPC's total revenues and expenditures from the RPCs 2014 audited annual financial reports and population.

Table 1

Financial and Population Information Regarding Regional Planning Commissions				
Regional Planning Commission	Fiscal Year End	Total Revenue ^a	Total Expenditures ^a	Population
Alamo Area Council of Governments	December 31, 2014	\$ 38,556,677	\$ 39,944,522	2,249,718
Ark-Tex Council of Governments	September 30, 2014	15,667,926	15,226,789	325,409 ^b
Brazos Valley Council of Governments	September 30, 2014	30,136,109	30,365,650	319,447
Capital Area Council of Governments	September 30, 2014	30,195,396	21,255,118	1,830,003
Central Texas Council of Governments	June 30, 2014	38,490,461	38,892,214	449,641
Coastal Bend Council of Governments	December 31, 2014	6,019,086	5,075,530	571,280
Concho Valley Council of Governments	September 30, 2014	12,293,824	12,389,066	154,192
Deep East Texas Council of Governments	September 30, 2014	22,367,763	21,802,098	378,477
East Texas Council of Governments	September 30, 2014	36,119,643	36,159,017	829,749
Golden Crescent Regional Planning Commission	August 31, 2014	9,336,197	8,926,827	188,626
Heart of Texas Council of Governments	September 30, 2014	8,363,824	8,028,866	349,273
Houston-Galveston Area Council	December 31, 2014	257,513,354	256,313,332	6,087,133
Lower Rio Grande Valley Development Council	December 31, 2014	84,934,877	85,304,885	1,203,123
Middle Rio Grande Development Council	August 31, 2014	13,281,813	13,748,188	167,010
Nortex Regional Planning Commission	September 30, 2014	3,271,074	3,255,351	222,860
North Central Texas Council of Governments	September 30, 2014	148,643,726	148,216,703	6,539,950
Panhandle Regional Planning Commission	September 30, 2014	21,198,048	21,464,115	427,927
Permian Basin Regional Planning Commission	September 30, 2014	4,558,801	4,668,585	417,679

Financial and Population Information Regarding Regional Planning Commissions				
Regional Planning Commission	Fiscal Year End	Total Revenue ^a	Total Expenditures ^a	Population
Rio Grande Council of Governments	September 30, 2014	6,247,486	6,446,876	1,035,146 ^c
South East Texas Regional Planning Commission	September 30, 2014	53,635,493	53,961,790	388,745
South Plains Association of Governments	September 30, 2014	5,070,264	4,984,506	411,659
South Texas Development Council	September 30, 2014	7,169,500	7,283,710	330,590
Texoma Council of Governments	April 30, 2014	10,848,473	10,904,850	193,229
West Central Texas Council of Governments	September 30, 2014	13,235,898	13,518,580	327,390
Totals		\$877,155,713	\$868,137,168	25,398,256
^a The source of revenues and expenditures is generally the statement of activities in the financial statements. ^b Population includes Miller County in Arkansas, which has a population of 43,462. ^c Population includes Doña Ana County in New Mexico, which has a population of 209,233.				

Sources: U. S. Census Bureau 2010 population totals and audited annual financial reports that the RPCs submitted.

Related State Auditor's Office Work

Related State Auditor's Office Work		
Number	Product Name	Release Date
15-004	A Summary of Financial and Performance Reports Submitted by Regional Planning Commissions	September 2014
14-005	A Summary of Financial and Performance Reports Submitted by Regional Planning Commissions	October 2013
13-008	A Summary of Financial and Performance Reports Submitted by Regional Planning Commissions	November 2012
12-001	A Summary of Reports Submitted by Regional Planning Commissions	September 2011
11-009	A Review of Reports Submitted by Regional Planning Commissions	October 2010
10-038	An Audit Report on the East Texas Council of Governments' Procurement of Services for Selected Programs	August 2010

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The Honorable Joe Straus III, Speaker of the House, Joint Chair
The Honorable Jane Nelson, Senate Finance Committee
The Honorable Robert Nichols, Member, Texas Senate
The Honorable John Otto, House Appropriations Committee
The Honorable Dennis Bonnen, House Ways and Means Committee

Office of the Governor

The Honorable Greg Abbott, Governor

Board Chairs and Executive Directors of the Following Regional Planning Commissions

Alamo Area Council of Governments
Ark-Tex Council of Governments
Brazos Valley Council of Governments
Capital Area Council of Governments
Central Texas Council of Governments
Coastal Bend Council of Governments
Concho Valley Council of Governments
Deep East Texas Council of Governments
East Texas Council of Governments
Golden Crescent Regional Planning Commission
Heart of Texas Council of Governments
Houston-Galveston Area Council
Lower Rio Grande Valley Development Council
Middle Rio Grande Development Council
Nortex Regional Planning Commission
North Central Texas Council of Governments
Panhandle Regional Planning Commission
Permian Basin Regional Planning Commission
Rio Grande Council of Governments
South East Texas Regional Planning Commission
South Plains Association of Governments
South Texas Development Council
Texoma Council of Governments
West Central Texas Council of Governments



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