

A Biennial Report on

The State's Position Classification Plan for the 2018-2019 Biennium

September 2016 Report No. 17-701



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Overall Conclusion

The State Auditor's Office conducted a study of the State's Position Classification Plan (Plan) to determine the competitiveness of the Plan with similar positions in the private and public sector and to determine whether changes are needed to maintain a current and competitive structure for state agencies to classify and compensate their employees.

The State Auditor's Office's recommended changes to the Plan include:

- Adding 61 new job classifications to the Plan to provide additional job classifications for state agencies to use.
- Reallocating 26 job classifications to a higher salary group to address positions with salary ranges that are below the market.
- Changing job titles for 10 job classifications to better describe job functions.
- Deleting 5 job classifications that are not being used.

The estimated cost to state agencies to implement the recommended changes is \$260,166 in each year of the 2018-2019 biennium. If the Legislature adopts the recommendations, agencies will be required to implement the recommendations.

Background Information

The State Auditor's Office has a statutory responsibility under Texas Government Code, Chapter 654, to review the State's Position Classification Plan (Plan). The Plan provides the salary structure for the State's 151,254 classified, regular full-time and part-time employees (excluding employees of higher education institutions and legislative agencies).

The Plan's salary structure establishes salary ranges for positions and allows agencies to classify and pay employees for the work they perform. In situations in which the salary ranges are no longer competitive or equitable, changes to the Plan may be necessary. Without those changes, agencies may face an increased risk of turnover and an inability to compete for and retain qualified employees.

This report covers Salary Schedules A and B in the Plan. Market analysis for positions in Salary Schedule C, which covers more than 4,967 law enforcement positions, was addressed in A Report on the State's Law Enforcement Salary Schedule (Salary Schedule C) for the 2018-2019 Biennium (State Auditor's Office Report No. 16-704, July 2016).

Key Points

Changes to the Plan are needed to address positions with salary ranges that are below the market, provide additional job classifications for state agencies to use, change job classification titles to better describe job functions, and delete unused job classifications.

The following changes are recommended to keep the Plan current and competitive:

- Adding 61 job classifications to address gaps in the Plan and provide agencies with new positions that more clearly distinguish the work employees perform. That includes the addition of 41 new job classifications, such as Guardianship Specialist and State Park Police Officer. The 61 new job classifications also include 20 job classifications that are recommended to add new levels to current job classification series, which would enable agencies to classify employees more appropriately (see text box for information on Plan definitions). Examples of those job classifications include Grant Coordinator IV and Reimbursement Officer V.
- Reallocating 26 job classifications to a higher salary group. In most cases, those changes are recommended because there has been a change in the salaries for comparable positions in the market. For example, on average, salary ranges for Maintenance Assistants were 14 percent below the market. Moving Maintenance Assistants to a higher salary group would enable agencies to adjust those positions' salaries to be more competitive.
- Changing job titles for 10 job classifications to provide a better description of job functions and to reflect current industry terminology. An example of a recommended job title change is changing Micrographics Technician to Document Imaging Technician.
- Deleting 5 job classifications that agencies no longer use. An example of a recommended job classification deletion is the deletion of Fish and Wildlife Technician IV.

Recommended changes to the Plan would cost state agencies \$260,166 in each year of the 2018-2019 biennium.

The estimated cost of the recommended changes to the Plan is \$260,166 in each year of the 2018-2019 biennium. The Department of State Health Services would bear the largest share (39.9 percent) of the costs associated with the recommendations.

Classification Plan Definitions

Occupational Category - A broad series of job families characterized by the nature of work performed. Currently, the Plan covers 26 occupational categories (for example, Criminal Justice).

Job Classification Series - A hierarchical structure of jobs arranged into job classification titles involving work of the same nature but requiring different levels of responsibility. That may include entry-, journey-, or senior-level positions. Currently, the Plan covers 293 job classification series (for example, Correctional Officer).

Job Classification - An individual job within a job classification series. Each job classification has a corresponding salary group assignment appropriate for the type and level of work being performed. Currently, the Plan covers 1,034 individual job classifications (for example, Correctional Officer III).

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Eighteen state agencies had turnover rates exceeding 17.0 percent during fiscal year 2015.

Eighteen state agencies had turnover rates exceeding 17.0 percent in fiscal year 2015 (excluding agencies that had fewer than 50 employees; the courts; the Office of the Governor; and self-directed, semi-independent agencies). The State Auditor's Office analyzed turnover at those 18 agencies to comply with the requirements of Texas Government Code, Section 654.037 (see text box and Chapter 2 of this report for additional details).

Turnover Analysis

Texas Government Code, Section 654.037, requires the State Auditor's Office to (1) identify state agencies that experienced an employee turnover rate exceeding 17.0 percent during the preceding biennium and (2) conduct a comparative study of salary rates within those agencies. The comparative study is included in Chapter 2 of this report.

Legislative Changes

House Bill 2965 (84th Legislature) amended Texas Government Code, Chapter 437, by adding Section 437.2121, which authorized the Military Department to hire service members of Texas military forces to fill state military positions. House Bill 2965 also required the Military Department to consult with the State Auditor's Office to develop a state salary structure classification applicable to service members called to extended state active duty service. To accommodate those state military positions, the State Auditor's Office is recommending the creation of a new Military Specialist job classification series.

Objectives and Scope

The objectives of this study were to (1) determine the competitiveness of the Plan with similar positions in the private and public sectors, (2) determine whether changes to the Plan are needed, and (3) identify state agencies with a turnover rate exceeding 17.0 percent during the preceding biennium and conduct a comparative study of salary rates within those agencies.

The scope included analyzing the placement of positions within the Plan, specifically positions in Salary Schedules A and B, and analyzing market pay for benchmarks positions. The State Auditor's Office conducted this study in accordance with the Position Classification Act in Texas Government Code, Chapter 654, which requires the State Auditor's Office to:

- Maintain and keep the Plan current.
- Make recommendations that are necessary and desirable about the operation and improvement of the Plan to the Governor and the Legislature.
- Make periodic studies of salary rates in other governmental entities and in industries for similar work performed in state government and report that information to the Governor and the Legislative Budget Board.

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ldentify state agencies that experienced an employee turnover rate exceeding 17.0 percent during the preceding biennium and conduct a comparative study of salary rates within those agencies.

This project was not an audit; therefore, the information in this report was not subjected to all the tests and confirmations that would be performed in an audit. However, the information in this report was subjected to certain quality control procedures to ensure accuracy.

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Detailed Results

Chapter 1

Recommended Changes to the State's Position Classification Plan

The State Auditor's Office conducted a study of the State's Position Classification Plan (Plan) to determine the competitiveness of the Plan with similar positions in the private and public sector and to determine whether changes are needed to maintain a current and competitive structure for state agencies to classify and compensate their employees.

The State Auditor's Office has a statutory responsibility under Texas Government Code, Chapter 654, to review the Plan. The Plan provides the salary structure for the State's 151,254 classified regular full-time and part-time employees (excluding employees of higher education institutions and legislative agencies). Additional information on employee demographics may

be obtained from the State Auditor's Office's Electronic Classification Analysis System (see text box).

Electronic Classification Analysis System (E-Class)

The State Auditor's Office's E-Class is a Web-based system that can be used to analyze statewide human resources data. It contains headcount, turnover data, and other state employee demographics.

For more information, see the State Auditor's Office's Web site at http://www.hr.sao.texas.gov/Tools/.

The Plan's salary structure establishes salary ranges for positions and allows agencies to classify and pay employees for the work they perform. In situations in which the salary ranges are no longer competitive or equitable, changes to the Plan may be necessary. Without those changes, agencies may face an increased risk of turnover and an inability to compete for and retain qualified employees.

Chapter 1-A Recommended Changes to the Plan

During this study, the State Auditor's Office requested feedback from agencies to determine whether they had recommended changes to the Plan. A total of 16 agencies submitted 37 requests for adding new job classifications, reallocating job classifications to different salary groups, and changing job classification titles. The State Auditor's Office concurred with 22 (59 percent) of those requests, either as requested or with some modification. Other recommendations in this report were initiated by the State Auditor's Office.

For a detailed list of recommended changes to the Plan by occupational category and position, see Appendix 3. Table 1 summarizes the recommended changes to the Plan by occupational category for the 2018-2019 biennium.

Table 1

Recommended Changes							
Occupational Category	Add Job Classification	Reallocate Job Classification to Higher Salary Group	Change Job Classification Title	Delete Job Classification			
Accounting, Auditing, and Finance	3	4	0				
Administrative Support	0	1	0				
Criminal Justice	0	0	0				
Custodial	2	0	0				
Education	0	0	0				
Employment	0	0	0				
Engineering and Design	0	0	0				
Human Resources	0	0	0				
nformation and Communication	1	0	0				
nformation Technology	4	0	0				
nspectors and Investigators	0	0	0				
nsurance	0	0	0				
and Surveying, Appraising, and Itilities	0	0	0				
egal	10	5	1				
ibrary and Records	2	1	2				
laintenance	4	6	0				
Medical and Health	1	5	0				
Military ^a	6	0	0				
latural Resources	2	0	0				
Office Services	0	0	4				
Planning, Research, and Statistics	6	0	0				
Program Management	0	0	0				
Property Management and Procurement	1	0	0				
Public Safety	9	0	3				
Safety	0	1	0				
Social Services	10	3	0				

^a House Bill 2965 (84th Legislature) amended Texas Government Code, Chapter 437, by adding Section 437.2121, which authorized the Military Department to hire service members of Texas military forces to fill state military positions. House Bill 2965 also required the Military Department to consult with the State Auditor's Office to develop a state salary structure classification applicable to service members called to extended state active duty service. To accommodate those state military positions, the State Auditor's Office will add a new Military occupational category.

As a result of its analysis, the State Auditor's Office recommends the changes outlined below for the 2018-2019 biennium.

Adding 61 job classifications would provide additional job classifications for state agencies to use. Adding 61 job classifications would address gaps in the Plan and provide agencies with new positions that more clearly distinguish the work that employees perform. That includes the addition of 41 new job classifications such as Guardianship Specialist and State Park Police Officer. It also includes 20 job classifications that are recommended to add new levels to current job classification series, which would enable agencies to classify employees more appropriately. Examples of those job classifications include Grant Coordinator IV and Reimbursement Officer V.

For the 2016-2017 biennium, 89 job classifications were added to the Plan. As of the second quarter of fiscal year 2016, agencies were not using 49 (55 percent) of those 89 job classifications. Agencies that do not use requested job classifications risk having the job classification titles being deleted.

Reallocating 26 job classifications to a higher salary group would address positions with salary ranges that are below the market. Reallocation refers to the process by which the assigned salary group for a job classification is changed. A total of 26 job classifications are recommended to move to a higher salary group. A classified employee who is paid below the minimum of the new salary group would receive at least the minimum of the new salary group; however, agencies may choose to increase employees' salaries above the minimum to maintain a certain salary relationship among employees in the affected positions.

In most cases, reallocations are recommended because there has been a change in the salaries for comparable positions in the market. For example, the analysis determined that, on average, salary ranges for Maintenance Assistants were 14 percent below the market. Moving Maintenance Assistants to a higher salary group would enable agencies to adjust those positions' salaries to be more competitive.

Changing titles for 10 job classifications would better describe job functions. Changing titles for 10 job classifications would provide a better description of the job functions and reflect current industry terminology. An example of a recommended job title change is changing Micrographics Technician to Document Imaging Technician. State agencies also may use functional titles that are more specific to their employees' work and to their specific business needs.

Deleting 5 job classifications would remove job classifications that are not being used. Deletions from the Plan may be necessary when a job classification is underused or not used at all. An example of a job classification

recommended for deletion is Fish and Wildlife Technician IV. This report recommends deleting 5 job classifications.

Chapter 1-B

Fiscal Impact of Recommended Changes

The changes to the Plan recommended in this report have an estimated cost of \$260,166 in each year of the 2018-2019 biennium. If the Legislature adopts these recommendations, agencies will be required to implement them.

Table 2 provides the estimated annual fiscal impact by state agency to implement the recommended changes to the Plan for the 2018-2019 biennium. The Department of State Health Services would bear the largest share (39.9 percent) of the costs associated with the recommended changes. Agencies with no fiscal impact are not listed.

Table 2

Estimated Annual Fiscal Impact of Recommended Changes to the Plan By Agency for Each Year of the 2018-2019 Biennium ^a						
Agency	Estimated Annual Fiscal Impact	Agency Percent of Cost				
537 - Department of State Health Services	\$ 103,876	39.9%				
539 - Department of Aging and Disability Services	66,141	25.4%				
696 - Department of Criminal Justice	54,458	20.9%				
530 - Department of Family and Protective Services	16,359	6.3%				
405 - Department of Public Safety	7,063	2.7%				
529 - Health and Human Services Commission	5,128	2.0%				
302 - Office of the Attorney General	1,650	0.6%				
401 - Military Department	1,621	0.6%				
458 - Alcoholic Beverage Commission	1,475	0.6%				
582 - Commission on Environmental Quality	1,422	0.5%				
608 - Department of Motor Vehicles	710	0.3%				
538 - Department of Assistive and Rehabilitative Services ^b	265	0.1%				
	Totals ^C \$260,166	100%				

^a Estimated annual fiscal impact is based on data from the second quarter of fiscal year 2016 (the quarter ending February 29, 2016) for classified, regular full-time employees in each job classification title.

Sources: State Auditor's Office's Electronic Compensation Analysis Tool and Office of the Comptroller of Public Accounts' Uniform Statewide Payroll/Personnel System, Human Resources Information System, and Standardized Payroll/Personnel Reporting System.

^b Effective September 1, 2016, the Department of Assistive and Rehabilitative Services' programs were transferred to the Health and Human Services Commission and the Texas Workforce Commission. Therefore, the agencies to which those programs were transferred would bear any cost associated with the recommended changes to the Plan.

^C Totals do not sum precisely due to rounding.

Chapter 1-C Market Analysis of Benchmark Positions

The State Auditor's Office conducted a market analysis to determine the competitiveness of the Plan. That was done by using benchmarks, which are

Comparison of State Salary Ranges with Average Market Pay

Benchmarks are jobs in the private and public sector that match corresponding state jobs in terms of duties, scope, and responsibility.

A market index shows the relationship of a state salary range to the market average. For example, a market index of 1.00 indicates that the midpoint of a state salary range is fully competitive with the market. A market index of 0.80 indicates that the midpoint of the salary range is 20 percent less than the average market salary, and a market index of 1.05 indicates that the midpoint of a salary range is 5 percent more than the average market salary.

For this report, the State Auditor's Office compared the midpoints of state salary ranges for job classifications with the average market salary for corresponding benchmark or comparable positions. When the midpoint of the salary range for a job classification series was within 10 percent of the average market salary, the salary range for a job classification series was generally considered to be competitive.

jobs in the private and public sector that match corresponding state jobs in terms of duties, scope, and responsibility (see text box for additional details).

The State Auditor's Office identified a total of 433 benchmark positions. Those benchmark positions covered 52 percent of the State's full-time and part-time classified employees. On average, the market indices for the benchmark positions indicated that the State's salary ranges were 5 percent below the market. Details on the benchmark positions, including the midpoint of the salary range, market average salary, and market index for each benchmark position, are presented in Appendix 4.

A September 2014 State Auditor's Office's report entitled A Biennial Report on the State's Position Classification Plan for the 2016-2017 Biennium (State Auditor's Office Report No. 15-701) noted that, on average, the market indices for the benchmark positions indicated that the State's salary ranges were 4 percent below the market.

Texas Government Code, Section 654.037, requires the State Auditor's Office to identify state agencies that experienced an employee turnover rate exceeding 17.0 percent in the preceding biennium and conduct a comparative study of salary rates within those agencies.

Eighteen state agencies had turnover rates exceeding 17.0 percent in fiscal year 2015 (excluding agencies that had fewer than 50 employees; the courts; the Office of the Governor; and self-directed, semi-independent agencies). The State Auditor's Office considered the following factors in analyzing the state agencies that had turnover rates exceeding 17.0 percent:

- Turnover rates for state agencies that have fewer than 50 employees may appear inflated. Therefore, the State Auditor's Office excluded those agencies from its turnover analysis.
- Turnover rates for state agencies with positions that are hired for a set amount of time may appear inflated. For example, Court Law Clerks are traditionally hired for a one-year term. Therefore, the State Auditor's Office excluded the courts from its turnover analysis.
- Self-directed, semi-independent agencies are exempt from the Plan.
 Therefore, the State Auditor's Office excluded those agencies from its turnover analysis.

Table 3 lists those 18 agencies and, when possible, examples of individual job classification series with at least 20 employees and turnover rates exceeding 17.0 percent. One of the 18 agencies (the Racing Commission) had a turnover rate exceeding 17.0 percent in fiscal year 2015, but it did not have any job classification series with at least 20 employees and turnover rates exceeding 17.0 percent; therefore, there are no examples of individual job classification series for that agency.

Table 3

Table 3							
Agencies with Turnover Rates That Exceeded 17.0 Percent in Fiscal Year 2015 (Excludes agencies with fewer than 50 employees; the courts; the Office of the Governor; and self-directed, semi-independent agencies)							
Agency	Average Headcount	Number of Separations	Turnover Rate	Job Classification Series with at Least 20 Employees and a Turnover Rate That Exceeded 17.0 Percent ^a			
539 - Department of Aging and Disability Services ^b	16,688.00	5,379	32.2%	A total of 28 job classification series had turnover rates that exceeded 17.0 percent. Examples of those included: Direct Support Professional (46.7 percent). Nurse (27.6 percent). Licensed Vocational Nurse (40.6 percent). Food Service Worker (43.3 percent). Rehabilitation Therapy Technician (18.5 percent).			
772 - School for the Deaf b	376.25	105	27.9%	Resident Specialist (31.4 percent).			
644 - Juvenile Justice Department ^b	2,538.50	676	26.6%	A total of 11 job classification series had turnover rates that exceeded 17.0 percent. Examples of those included: Juvenile Correctional Officer (31.9 percent). Case Manager (19.5 percent). Teacher Aide (52.1 percent).			
				Cook (28.8 percent).			
				Clerk (18.5 percent).			
476 - Racing Commission	58.25	14	24.0%	Not applicable. ^C			
537 - Department of State Health Services ^b	12,614.75	2,944	23.3%	A total of 39 job classification series had turnover rates that exceeded 17.0 percent. Examples of those included: Psychiatric Nursing Assistant (34.2 percent). Nurse (25.7 percent). Administrative Assistant (19.3 percent). Licensed Vocational Nurse (29.7 percent). Custodian (23.6 percent).			
403 - Veterans Commission ^b	412.00	96	23.3%	 Veterans Services Representative (26.5 percent). 			

Agencies with Turnover Rates That Exceeded 17.0 Percent in Fiscal Year 2015 (Excludes agencies with fewer than 50 employees; the courts; the Office of the Governor; and self-directed, semi-independent agencies)

and sen unested, semi-maspendent agencies)						
Agency	Average Headcount	Number of Separations	Turnover Rate	Job Classification Series with at Least 20 Employees and a Turnover Rate That Exceeded 17.0 Percent ^a		
696 - Department of Criminal Justice ^b	39,951.00	8,702	21.8%	A total of 11 job classification series had turnover rates that exceeded 17.0 percent. Examples of those included: Correctional Officer (26.1 percent). Clerk (19.7 percent). Food Service Manager (19.9 percent). Maintenance Supervisor (17.3 percent). Agriculture Specialist (19.7 percent).		
448 - Office of Injured Employee Counsel	169.25	36	21.3%	Customer Service Representative (25.6 percent).Ombudsman (18.5 percent).		
580 - Water Development Board ^b	288.25	60	20.8%	Program Specialist (24.6 percent).Director (19.8 percent).		
809 - Preservation Board b	190.50	39	20.5%	■ Clerk (37.2 percent).		
307 - Office of the Secretary of State ^b	193.75	38	19.6%	Program Specialist (20.0 percent).Administrative Assistant (17.9 percent).		
530 - Department of Family and Protective Services ^b	12,277.50	2,382	19.4%	A total of 9 job classification series had turnover rates that exceeded 17.0 percent. Examples of those included: Child Protective Services Specialist (25.6 percent). Adult Protective Services Specialist (23.0 percent). Inspector (22.3 percent). Protective Services Intake Specialist (18.6 percent). Budget Analyst (38.3 percent).		
303 - Facilities Commission	296.75	57	19.2%	■ Maintenance Specialist (27.3 percent).		
401 - Military Department ^b	547.50	99	18.1%	 Motor Vehicle Technician (78.0 percent). Administrative Assistant (34.6 percent). Resident Specialist (32.7 percent). Security Officer (27.5 percent). Accountant (19.5 percent). 		
306 - Library and Archives Commission	166.75	30	18.0%	Librarian (22.2 percent).		

Agencies with Turnover Rates That Exceeded 17.0 Percent in Fiscal Year 2015 (Excludes agencies with fewer than 50 employees; the courts; the Office of the Governor; and self-directed, semi-independent agencies)

Agency	Average Headcount	Number of Separations	Turnover Rate	Job Classification Series with at Least 20 Employees and a Turnover Rate That Exceeded 17.0 Percent ^a
529 - Health and Human Services Commission ^b	12,518.25	2,207	17.6%	A total of 9 job classification series had turnover rates that exceeded 17.0 percent. Examples of those included:
				 Texas Works Advisor (19.9 percent). Clerk (18.4 percent). Administrative Assistant (17.8 percent). Inventory and Store Specialist (28.8 percent). Nurse (24.0 percent).
479 - State Office of Risk Management	119.50	21	17.6%	 Claims Assistant and Claims Examiner (20.1 percent).
473 - Public Utility Commission of Texas	194.50	33	17.0%	Attorney (25.7 percent).Program Specialist (18.6 percent).

^a For some agencies, this table presents only selected examples of job classifications series with at least 20 employees and turnover rates that exceeded 17.0 percent in fiscal year 2015. A complete list of job classification series with turnover rates that exceeded 17.0 percent in fiscal year 2015 is presented in *An Annual Report on Classified Employee Turnover for Fiscal Year 2015* (State Auditor's Office's Report No.16-702, December 2015).

Sources: The Office of the Comptroller of Public Accounts' Uniform Statewide Payroll/Personnel System, Human Resources Information System, and Standardized Payroll/Personnel Reporting System and An Annual Report on Classified Employee Turnover for Fiscal Year 2015 (State Auditor's Office Report No.16-702, December 2015).

For the 17 agencies listed in Table 3 that had job classification series with at least 20 employees and turnover rates exceeding 17.0 percent, the State Auditor's Office performed a market analysis on the agencies' salaries for each job classification series. The analysis reviewed each agency's average salary for classified, regular full-time employees as of the second quarter of fiscal year 2016 (the quarter ending February 29, 2016). Because the Racing Commission did not have any job classification series with at least 20 employees and a turnover rate exceeding 17.0 percent, the State Auditor's Office did not conduct an agency-level market analysis for that agency.

While that analysis focused on selected job classification series, it is important to note that the State Auditor's Office also conducted market analysis on other job classifications within Salary Schedules A and B on a statewide level in accordance with Texas Government Code, Chapter 654. Specifically:

b Agency also had a turnover rate that exceeded 17.0 percent in fiscal year 2014.

^C Agency did not have a job classification series that had at least 20 employees and a turnover rate that exceeded 17 percent in fiscal year 2015.

•	Appendix 7 contains agency-level market analyses for selected job classification series at 17 agencies with turnover rates exceeding 17 percent.
•	Appendix 4 contains statewide-level market analysis information for job classification series across the state.

Appendices

Appendix 1

Objectives, Scope, and Methodology

Objectives

The objectives of this study were to (1) determine the competitiveness of the State's Position Classification Plan (Plan) with similar positions in the private and public sectors, (2) determine whether changes to the Plan are needed, and (3) identify state agencies with a turnover rate exceeding 17.0 percent during the preceding biennium and conduct a comparative study of salary rates within those agencies.

Scope

The scope included analyzing the placement of positions within the Plan, specifically positions in Salary Schedules A and B, and analyzing market pay for benchmarks positions. The State Auditor's Office conducted this study in accordance with the Position Classification Act in Texas Government Code, Chapter 654, which requires the State Auditor's Office to:

- Maintain and keep the Plan current.
- Make recommendations that are necessary and desirable about the operation and improvement of the Plan to the Governor and the Legislature.
- Make periodic studies of salary rates in other governmental entities and in industries for similar work performed in state government and report that information to the Governor and the Legislative Budget Board.
- Identify state agencies that experienced an employee turnover rate exceeding 17.0 percent during the preceding biennium and conduct a comparative study of salary rates within those agencies.

Methodology

The State Auditor's Office is responsible for reviewing the Plan and providing recommendations to ensure that the Plan effectively meets the needs of its users. In developing its recommendations, the State Auditor's Office analyzed the following:

- Salary Schedules A and B as approved by the 84th Legislature.
- Headcount, turnover rates, and salary range penetration.

- Average market pay for 433 job classification titles, which represented a broad spectrum of jobs in the State's salary schedules and occupational categories. Those job classification titles were compared with positions in the labor market by using wage data from the following surveys:
 - Administrators in Higher Education Salary Survey for the 2014-15
 Academic Year, College and University Professional Association for Human Resources, November 2014.
 - Compensation Data 2015-Not-For-Profit South Central, CompData Surveys, Dolan Technologies Corporation, January 2015.
 - Non-Exempt Staff in Higher Education Salary Survey for the 2014-15
 Academic Year, College and University Professional Association for Human Resources, November 2014.
 - Occupational Employment Statistics, Bureau of Labor Statistics, U.S. Department of Labor, May 2015.
 - Professionals in Higher Education Salary Survey for the 2014-15
 Academic Year, College and University Professional Association for Human Resources, November 2014.
 - Wages and Benefits Survey, Texas Municipal League, January 2016.
 - WorldatWork 42nd Annual Salary Budget Survey, 2015-2016, April 2015.
 - 2015 All Nonprofits Salary Survey, Economic Research Institute, March 2015.
 - 2015 Conservation and Protection Entities Salary Survey, Economic Research Institute, March 2015.
 - 2015 Nonprofit Organizations Salary & Benefits Report, The NonProfit Times, Bluewater Nonprofit Solutions, September 2014.
 - 2015 Pay Structures and Practices Survey, National Compensation Association of State Governments, July 2015.
 - 2015 Texas Society for Healthcare Human Resources Administration and Education Wage Survey, Werling Associates, Inc., February 2015.
 - 2015 Towers Watson Survey Reports on Compensation, Towers Watson Data Services, which included:

- Health Care Clinical and Professional Compensation Survey Report, February 2015.
- CSR Office and Business Support Compensation Survey Report, February 2015.
- CSR Professional (Administrative and Sales) Compensation Survey Report, February 2015.
- CSR Professional (Technical and Operations) Compensation Survey Report, February 2015.
- CSR Technical Support and Production Compensation Survey Report, February 2015.
- 2015 US Mercer Benchmark Database, South Central Metropolitan Areas, Marsh & McLennan Companies, March 2015.
- Additional salary information that agencies provided.
- Data for full-time and part-time classified state employees, salaries, and turnover rates from the following Office of the Comptroller of Public Accounts' systems:
 - Uniform Statewide Payroll/Personnel System (USPS).
 - Human Resources Information System (HRIS).
 - Standardized Payroll/Personnel Reporting System (SPRS).

Turnover rates were calculated using fiscal year 2015 data. Headcounts and salaries were calculated from data for the second quarter of fiscal year 2016 (quarter ending February 29, 2016).

Other sources of information included:

- Agencies' requests for changes to the Plan.
- Texas Government Code, Chapters 654 (Position Classification) and 659 (Compensation).

Benchmarking Methodology

The State Auditor's Office conducted market analysis to determine the competiveness of the Plan. That analysis was done by using benchmarks, which are jobs in the private and public sector that match corresponding state jobs in terms of duties, scope, and responsibility.

The State Auditor's Office collected market data using multiple salary survey sources for positions that were representative of the work performed in state government. The majority of benchmark jobs were based on at least three market matches. However, in some cases, the benchmark jobs had only one or two matches. In those situations, the market data may be specific to the public sector. In situations in which a job classification series had more than one benchmark position, data for the entire series was considered before making recommended changes. For consistency, market data for each survey was aged to a specific point in time (January 1, 2017).

The State Auditor's Office compared the midpoints of state salary ranges for job classifications with the average market pay for corresponding benchmarks or comparable positions to determine whether salary ranges for state positions were competitive with the market. In analyzing the competiveness of salary ranges, a job classification series' salary range was generally considered to be competitive if it was within 10 percent of the market average.

The State Auditor's Office estimated the annual cost of each recommendation for the Plan by:

- Extracting data for the number of full-time, classified employees in each
 of the job classification titles as of the second quarter of fiscal year 2016
 (quarter ending February 29, 2016) from USPS, HRIS, and SPRS.
- Calculating the estimated cost for implementing a movement to a higher salary group by determining the fiscal effect of moving all employees in one group to a new salary group.

Project Information

The State Auditor's Office conducts periodic studies of salary rates and trends in private industry and other governmental entities for work similar to that performed in state government. Fieldwork and analysis for this report was conducted from May 2016 through September 2016.

This project was not an audit; therefore, the information in this report was not subjected to all the tests and confirmations that would be performed in an audit. However, the information in this report was subjected to certain quality control procedures to ensure accuracy. The following members of the State Auditor's staff performed the study:

- Kendra M. Campbell, MSIS, PHR, SHRM-CP (Project Manager)
- Kathy-Ann Moe

- Lara Foronda Tai, PHR, SHRM-CP
- Dana Musgrave, MBA (Quality Control Reviewer)
- John Young, MPAff (Audit Manager)

Tables 4 and 5 list the annual salary rates for the State's Salary Schedules A and B that were effective for the 2016-2017 biennium. Positions included in each salary schedule are as follows:

- Salary Schedule A includes administrative support, maintenance, technical, and paraprofessional positions.
- Salary Schedule B includes mainly professional and managerial positions.

Table 4

Salar	Salary Schedule A for the 2016-2017 Biennium						
Salary Group	Minimum	Midpoint	Maximum				
A03	\$18,050	\$22,162	\$26,274				
A04	\$18,893	\$23,209	\$27,525				
A05	\$19,777	\$24,309	\$28,840				
A06	\$20,706	\$25,464	\$30,221				
A07	\$21,681	\$26,679	\$31,677				
A08	\$22,705	\$27,967	\$33,229				
A09	\$23,781	\$29,320	\$34,859				
A10	\$24,910	\$30,741	\$36,571				
A11	\$26,332	\$33,844	\$41,355				
A12	\$27,840	\$35,819	\$43,798				
A13	\$29,439	\$37,914	\$46,388				
A14	\$31,144	\$40,139	\$49,134				
A15	\$32,976	\$42,511	\$52,045				
A16	\$34,918	\$45,024	\$55,130				
A17	\$36,976	\$47,688	\$58,399				
A18	\$39,521	\$51,985	\$64,449				
A19	\$42,244	\$55,602	\$68,960				
A20	\$45,158	\$59,473	\$73,788				

Sources: General Appropriations Act (84th Legislature), Section 2.01, pages IX-19 through IX-20, and State Auditor's Office calculation of midpoint amounts.

Table 5

Salar	Salary Schedule B for the 2016-2017 Biennium					
Salary Group	Minimum	Midpoint	Maximum			
B10	\$24,910	\$30,741	\$36,571			
B11	\$26,332	\$33,844	\$41,355			
B12	\$27,840	\$35,819	\$43,798			
B13	\$29,439	\$37,914	\$46,388			
B14	\$31,144	\$40,139	\$49,134			
B15	\$32,976	\$42,511	\$52,045			
B16	\$34,918	\$45,024	\$55,130			
B17	\$36,976	\$47,688	\$58,399			
B18	\$39,521	\$51,985	\$64,449			
B19	\$42,244	\$55,602	\$68,960			
B20	\$45,158	\$59,473	\$73,788			
B21	\$48,278	\$63,616	\$78,953			
B22	\$51,614	\$68,047	\$84,479			
B23	\$55,184	\$72,789	\$90,393			
B24	\$59,004	\$77,862	\$96,720			
B25	\$63,104	\$83,298	\$103,491			
B26	\$69,415	\$93,406	\$117,397			
B27	\$76,356	\$102,747	\$129,137			
B28	\$83,991	\$113,022	\$142,052			
B29	\$92,390	\$124,323	\$156,256			
B30	\$101,630	\$136,756	\$171,881			
B31	\$111,793	\$150,431	\$189,069			
B32	\$122,972	\$165,475	\$207,977			
B33	\$135,269	\$182,022	\$228,775			
B34	\$148,796	\$200,224	\$251,652			
B35	\$163,676	\$220,247	\$276,817			

Sources: General Appropriations Act (84th Legislature), Section 2.01, pages IX-19 through IX-20, and State Auditor's Office calculation of midpoint amounts.

Table 6 illustrates a recommended change to Salary Schedule A for the 2018-2019 biennium: the deletion of salary group A03. There are no recommended changes to Salary Schedule B for the 2018-2019 biennium (see Table 7 on the next page).

Table 6

Salary Sched	Salary Schedule A Recommended for the 2018-2019 Biennium						
Salary Group	Minimum	Midpoint	Maximum				
A03 ^a	\$18,050	\$22,162	\$26,274				
A04	\$18,893	\$23,209	\$27,525				
A05	\$19,777	\$24,309	\$28,840				
A06	\$20,706	\$25,464	\$30,221				
A07	\$21,681	\$26,679	\$31,677				
A08	\$22,705	\$27,967	\$33,229				
A09	\$23,781	\$29,320	\$34,859				
A10	\$24,910	\$30,741	\$36,571				
A11	\$26,332	\$33,844	\$41,355				
A12	\$27,840	\$35,819	\$43,798				
A13	\$29,439	\$37,914	\$46,388				
A14	\$31,144	\$40,139	\$49,134				
A15	\$32,976	\$42,511	\$52,045				
A16	\$34,918	\$45,024	\$55,130				
A17	\$36,976	\$47,688	\$58,399				
A18	\$39,521	\$51,985	\$64,449				
A19	\$42,244	\$55,602	\$68,960				
A20	\$45,158	\$59,473	\$73,788				

^a The Lifeguard job classification was the sole job classification assigned to salary group A03. The **State Auditor's Office has recommended reallocating the Lifeguard job classification series from** salary group A03 to salary group A04.

Sources: General Appropriations Act (84th Legislature), Section 2.01, pages IX-19 through IX-20; State Auditor's Office calculation of midpoint amounts; and State Auditor's Office analysis of Salary Schedule A.

Table 7

Salary Schedule B Recommended for the 2018-2019 Biennium					
Salary Group	Minimum	Midpoint	Maximum		
B10	\$24,910	\$30,741	\$36,571		
B11	\$26,332	\$33,844	\$41,355		
B12	\$27,840	\$35,819	\$43,798		
B13	\$29,439	\$37,914	\$46,388		
B14	\$31,144	\$40,139	\$49,134		
B15	\$32,976	\$42,511	\$52,045		
B16	\$34,918	\$45,024	\$55,130		
B17	\$36,976	\$47,688	\$58,399		
B18	\$39,521	\$51,985	\$64,449		
B19	\$42,244	\$55,602	\$68,960		
B20	\$45,158	\$59,473	\$73,788		
B21	\$48,278	\$63,616	\$78,953		
B22	\$51,614	\$68,047	\$84,479		
B23	\$55,184	\$72,789	\$90,393		
B24	\$59,004	\$77,862	\$96,720		
B25	\$63,104	\$83,298	\$103,491		
B26	\$69,415	\$93,406	\$117,397		
B27	\$76,356	\$102,747	\$129,137		
B28	\$83,991	\$113,022	\$142,052		
B29	\$92,390	\$124,323	\$156,256		
B30	\$101,630	\$136,756	\$171,881		
B31	\$111,793	\$150,431	\$189,069		
B32	\$122,972	\$165,475	\$207,977		
B33	\$135,269	\$182,022	\$228,775		
B34	\$148,796	\$200,224	\$251,652		
B35	\$163,676	\$220,247	\$276,817		

Sources: General Appropriations Act (84th Legislature), Section 2.01, pages IX-19 through IX-20, and State Auditor's Office calculation of midpoint amounts.

Table 8 provides the recommended changes to keep the State's Position Classification Plan (Plan) current and competitive. The table presents a side-by-side comparison of current job classification titles, recommended job classification titles, and a description of the recommended changes.

Table 8

		Recommended Chang	ges to the State'	s Position	Classification Plan		
(Current (Fiscal Years 2016-2017)			Recommended (Fiscal Years 2018-2019)			
Job Classification Number	Salary Group	Job Classification Title	Job Classification Number	Salary Group	Job Classification Title	Recommended Change	
			Administrative S	Support			
0006	A06	Receptionist	0006	A07	Receptionist	Reallocation	
0053	A05	Clerk I	0053	A05	Clerk I	No change recommended	
0055	A07	Clerk II	0055	A07	Clerk II	No change recommended	
0057	A09	Clerk III	0057	A09	Clerk III	No change recommended	
0059	A11	Clerk IV	0059	A11	Clerk IV	No change recommended	
0130	A09	Customer Service Representative I	0130	A09	Customer Service Representative I	No change recommended	
0132	A11	Customer Service Representative II	0132	A11	Customer Service Representative II	No change recommended	
0134	A13	Customer Service Representative III	0134	A13	Customer Service Representative III	No change recommended	
0136	A15	Customer Service Representative IV	0136	A15	Customer Service Representative IV	No change recommended	
0138	A17	Customer Service Representative V	0138	A17	Customer Service Representative V	No change recommended	
0150	A09	Administrative Assistant I	0150	A09	Administrative Assistant I	No change recommended	
0152	A11	Administrative Assistant II	0152	A11	Administrative Assistant II	No change recommended	
0154	A13	Administrative Assistant III	0154	A13	Administrative Assistant III	No change recommended	
0156	A15	Administrative Assistant IV	0156	A15	Administrative Assistant IV	No change recommended	
0158	A17	Administrative Assistant V	0158	A17	Administrative Assistant V	No change recommended	
0160	B17	Executive Assistant I	0160	B17	Executive Assistant I	No change recommended	
0162	B19	Executive Assistant II	0162	B19	Executive Assistant II	No change recommended	
0164	B21	Executive Assistant III	0164	B21	Executive Assistant III	No change recommended	
0170	B12	License and Permit Specialist I	0170	B12	License and Permit Specialist I	No change recommended	
0171	B14	License and Permit Specialist II	0171	B14	License and Permit Specialist	No change recommended	
0172	B16	License and Permit Specialist	0172	B16	License and Permit Specialist	No change recommended	

Recommended Changes to the State's Position Classification Plan								
Current (Fiscal Years 2016-2017)			Recommended (Fiscal Years 2018-2019)					
Job Classification Number	Salary Group	Job Classification Title	Job Classification Number	Salary Group	Job Classification Title	Recommended Change		
0173	B18	License and Permit Specialist IV	0173	B18	License and Permit Specialist IV	No change recommended		
0174	B20	License and Permit Specialist V	0174	B20	License and Permit Specialist V	No change recommended		
			Information Tech	nnology				
0203	A06	Data Entry Operator I	0203	A06	Data Entry Operator I	No change recommended		
0205	A08	Data Entry Operator II	0205	A08	Data Entry Operator II	No change recommended		
0207	A10	Data Entry Operator III	0207	A10	Data Entry Operator III	No change recommended		
0210	B18	Data Base Administrator I	0210	B18	Data Base Administrator I	No change recommended		
0211	B20	Data Base Administrator II	0211	B20	Data Base Administrator II	No change recommended		
0212	B22	Data Base Administrator III	0212	B22	Data Base Administrator III	No change recommended		
0213	B24	Data Base Administrator IV	0213	B24	Data Base Administrator IV	No change recommended		
0214	B26	Data Base Administrator V	0214	B26	Data Base Administrator V	No change recommende		
0215	B28	Data Base Administrator VI	0215	B28	Data Base Administrator VI	No change recommende		
			0217	B29	Data Officer	New job classification		
			0218	B30	Chief Data Officer	New job classification		
0220	A10	Computer Operations Technician	0220	A10	Computer Operations Technician	No change recommended		
0221	B20	Business Analyst I	0221	B20	Business Analyst I	No change recommended		
0222	B22	Business Analyst II	0222	B22	Business Analyst II	No change recommende		
0223	B24	Business Analyst III	0223	B24	Business Analyst III	No change recommende		
0224	B26	Business Analyst IV	0224	B26	Business Analyst IV	No change recommende		
0228	B13	Systems Support Specialist I	0228	B13	Systems Support Specialist I	No change recommende		
0229	B15	Systems Support Specialist II	0229	B15	Systems Support Specialist II	No change recommende		
0230	B17	Systems Support Specialist III	0230	B17	Systems Support Specialist III	No change recommende		
0231	B19	Systems Support Specialist IV	0231	B19	Systems Support Specialist IV	No change recommende		
0235	B23	Information Technology Security Analyst I	0235	B23	Information Technology Security Analyst I	No change recommended		
0236	B25	Information Technology Security Analyst II	0236	B25	Information Technology Security Analyst II	No change recommende		
0237	B27	Information Technology Security Analyst III	0237	B27	Information Technology Security Analyst III	No change recommended		
0238	B30	Information Security Officer	0238	B30	Information Security Officer	No change recommende		
0239	B31	Chief Information Security Officer	0239	B31	Chief Information Security Officer	No change recommended		
0240	B17	Programmer I	0240	B17	Programmer I	No change recommended		
0241	B19	Programmer II	0241	B19	Programmer II	No change recommende		

Recommended Changes to the State's Position Classification Plan								
Current (Fiscal Years 2016-2017)		Recommended (Fiscal Years 2018-2019)						
Job Classification Number	Salary Group	Job Classification Title	Job Classification Number	Salary Group	Job Classification Title	Recommended Change		
0242	B21	Programmer III	0242	B21	Programmer III	No change recommende		
0243	B23	Programmer IV	0243	B23	Programmer IV	No change recommende		
0244	B25	Programmer V	0244	B25	Programmer V	No change recommende		
0245	B27	Programmer VI	0245	B27	Programmer VI	No change recommende		
0247	B21	Information Technology Auditor I	0247	B21	Information Technology Auditor I	No change recommende		
0248	B23	Information Technology Auditor II	0248	B23	Information Technology Auditor II	No change recommende		
0249	B25	Information Technology Auditor III	0249	B25	Information Technology Auditor III	No change recommende		
0250	B27	Information Technology Auditor IV	0250	B27	Information Technology Auditor IV	No change recommende		
0252	B16	Systems Analyst I	0252	B16	Systems Analyst I	No change recommende		
0253	B18	Systems Analyst II	0253	B18	Systems Analyst II	No change recommende		
0254	B20	Systems Analyst III	0254	B20	Systems Analyst III	No change recommende		
0255	B22	Systems Analyst IV	0255	B22	Systems Analyst IV	No change recommende		
0256	B24	Systems Analyst V	0256	B24	Systems Analyst V	No change recommende		
0257	B26	Systems Analyst VI	0257	B26	Systems Analyst VI	No change recommende		
0258	B28	Systems Analyst VII	0258	B28	Systems Analyst VII	No change recommende		
0260	B12	Computer Operations Specialist I	0260	B12	Computer Operations Specialist I	No change recommende		
0261	B14	Computer Operations Specialist II	0261	B14	Computer Operations Specialist II	No change recommende		
0262	B16	Computer Operations Specialist III	0262	B16	Computer Operations Specialist III	No change recommende		
0263	B18	Computer Operations Specialist IV	0263	B18	Computer Operations Specialist IV	No change recommende		
0264	B20	Computer Operations Specialist V	0264	B20	Computer Operations Specialist V	No change recommende		
0265	B22	Computer Operations Specialist VI	0265	B22	Computer Operations Specialist VI	No change recommende		
0270	B18	Geographic Information Specialist I	0270	B18	Geographic Information Specialist I	No change recommende		
0271	B20	Geographic Information Specialist II	0271	B20	Geographic Information Specialist II	No change recommende		
0272	B22	Geographic Information Specialist III	0272	B22	Geographic Information Specialist III	No change recommende		
0273	B24	Geographic Information Specialist IV	0273	B24	Geographic Information Specialist IV	No change recommende		
0274	B26	Geographic Information Specialist V	0274	B26	Geographic Information Specialist V	No change recommende		

		Recommended Chan	ges to the State'	s Position	Classification Plan		
Current (Fiscal Years 2016-2017)			Recommended (Fiscal Years 2018-2019)				
Job Classification Number	Salary Group	Job Classification Title	Job Classification Number	Salary Group	Job Classification Title	Recommended Change	
0281	B16	Telecommunications Specialist	0281	B16	Telecommunications Specialist	No change recommended	
0282	B18	Telecommunications Specialist II	0282	B18	Telecommunications Specialist II	No change recommended	
0283	B20	Telecommunications Specialist	0283	B20	Telecommunications Specialist III	No change recommended	
0284	B22	Telecommunications Specialist IV	0284	B22	Telecommunications Specialist IV	No change recommended	
0285	B24	Telecommunications Specialist V	0285	B24	Telecommunications Specialist V	No change recommended	
0287	B16	Network Specialist I	0287	B16	Network Specialist I	No change recommended	
0288	B18	Network Specialist II	0288	B18	Network Specialist II	No change recommended	
0289	B20	Network Specialist III	0289	B20	Network Specialist III	No change recommended	
0290	B22	Network Specialist IV	0290	B22	Network Specialist IV	No change recommended	
0291	B24	Network Specialist V	0291	B24	Network Specialist V	No change recommended	
0292	B26	Network Specialist VI	0292	B26	Network Specialist VI	No change recommended	
0294	B25	Business Continuity Coordinator I	0294	B25	Business Continuity Coordinator I	No change recommended	
0295	B26	Business Continuity Coordinator II	0295	B26	Business Continuity Coordinator II	No change recommended	
0300	B18	Web Administrator I	0300	B18	Web Administrator I	No change recommended	
0301	B20	Web Administrator II	0301	B20	Web Administrator II	No change recommended	
0302	B22	Web Administrator III	0302	B22	Web Administrator III	No change recommended	
0303	B24	Web Administrator IV	0303	B24	Web Administrator IV	No change recommended	
0304	B26	Web Administrator V	0304	B26	Web Administrator V	No change recommended	
0310	B16	Systems Administrator I	0310	B16	Systems Administrator I	No change recommended	
0311	B18	Systems Administrator II	0311	B18	Systems Administrator II	No change recommended	
0312	B20	Systems Administrator III	0312	B20	Systems Administrator III	No change recommended	
0313	B22	Systems Administrator IV	0313	B22	Systems Administrator IV	No change recommended	
0314	B24	Systems Administrator V	0314	B24	Systems Administrator V	No change recommended	
0315	B26	Systems Administrator VI	0315	B26	Systems Administrator VI	No change recommended	
			0317	B28	Data Architect I	New job classification	
			0318	B30	Data Architect II	New job classification	
0320	B25	Cybersecurity Analyst I	0320	B25	Cybersecurity Analyst I	No change recommended	
0322	B27	Cybersecurity Analyst II	0322	B27	Cybersecurity Analyst II	No change recommended	
0324	B29	Cybersecurity Analyst III	0324	B29	Cybersecurity Analyst III	No change recommended	
0326	B30	Cybersecurity Officer	0326	B30	Cybersecurity Officer	No change recommended	

		Recommended Chan	ges to the State'	s Position	Classification Plan		
(urrent urs 2016-2017)	Recommended (Fiscal Years 2018-2019)				
Job Classification Number	Salary Group	Job Classification Title	Job Classification Number	Salary Group	Job Classification Title	Recommended Change	
0328	B31	Chief Cybersecurity Officer	0328	B31	Chief Cybersecurity Officer	No change recommended	
			Office Service	ces			
0331	A09	Printing Services Technician I	0331	A09	Printing Services Technician I	No change recommended	
0332	A11	Printing Services Technician II	0332	A11	Printing Services Technician II	No change recommended	
0333	A13	Printing Services Technician III	0333	A13	Printing Services Technician III	No change recommended	
0334	A15	Printing Services Technician IV	0334	A15	Printing Services Technician IV	No change recommended	
0335	A17	Printing Services Technician V	0335	A17	Printing Services Technician V	No change recommended	
0351	A09	Micrographics Technician I	0350	A09	Document Imaging Technician I	Title change and classification number change	
0352	A11	Micrographics Technician II	0352	A11	Document Imaging Technician II	Title change	
0354	A13	Micrographics Technician III	0354	A13	Document Imaging Technician III	Title change	
0356	A15	Micrographics Technician IV	0356	A15	Document Imaging Technician IV	Title change	
0367	B16	Photographer I	0367	B16	Photographer I	No change recommended	
0368	B18	Photographer II	0368	B18	Photographer II	No change recommended	
		Pla	nning, Research, a	nd Statistic	CS CS		
0516	B17	Planner I	0516	B17	Planner I	No change recommended	
0517	B19	Planner II	0517	B19	Planner II	No change recommended	
0518	B21	Planner III	0518	B21	Planner III	No change recommended	
0519	B23	Planner IV	0519	B23	Planner IV	No change recommended	
0520	B25	Planner V	0520	B25	Planner V	No change recommended	
0590	A11	Research and Statistics Technician I	0590	A11	Research and Statistics Technician I	No change recommended	
0592	A13	Research and Statistics Technician II	0592	A13	Research and Statistics Technician II	No change recommended	
0600	B15	Research Specialist I	0600	B15	Research Specialist I	No change recommended	
0602	B17	Research Specialist II	0602	B17	Research Specialist II	No change recommended	
0604	B19	Research Specialist III	0604	B19	Research Specialist III	No change recommended	
0606	B21	Research Specialist IV	0606	B21	Research Specialist IV	No change recommended	
0608	B23	Research Specialist V	0608	B23	Research Specialist V	No change recommended	
0624	B17	Statistician I	0624	B17	Statistician I	No change recommended	
0626	B19	Statistician II	0626	B19	Statistician II	No change recommended	
0628	B20	Statistician III	0628	B20	Statistician III	No change recommended	
0630	B22	Statistician IV	0630	B22	Statistician IV	No change recommended	

Current (Fiscal Years 2016-2017)		Recommended (Fiscal Years 2018-2019)				
Job Classification Number	Salary Group	Job Classification Title	Job Classification Number	Salary Group	Job Classification Title	Recommended Change
0640	B18	Economist I	0640	B18	Economist I	No change recommende
0642	B20	Economist II	0642	B20	Economist II	No change recommende
0644	B22	Economist III	0644	B22	Economist III	No change recommende
0646	B24	Economist IV	0646	B24	Economist IV	No change recommende
			0650	B18	Data Analyst I	New job classification
			0651	B20	Data Analyst II	New job classification
			0652	B22	Data Analyst III	New job classification
			0653	B24	Data Analyst IV	New job classification
			0654	B26	Data Analyst V	New job classification
			0655	B28	Data Analyst VI	New job classification
			Education	1		
0812	A09	Teacher Aide I	0812	A09	Teacher Aide I	No change recommende
0813	A11	Teacher Aide II	0813	A11	Teacher Aide II	No change recommende
0814	A13	Teacher Aide III	0814	A13	Teacher Aide III	No change recommend
0820	B17	Education Specialist I	0820	B17	Education Specialist I	No change recommende
0821	B19	Education Specialist II	0821	B19	Education Specialist II	No change recommende
0822	B21	Education Specialist III	0822	B21	Education Specialist III	No change recommende
0823	B23	Education Specialist IV	0823	B23	Education Specialist IV	No change recommende
0824	B25	Education Specialist V	0824	B25	Education Specialist V	No change recommende
		Acc	ounting, Auditing,	and Financ	ce	
1000	A11	Accounting Technician I	1000	A11	Accounting Technician I	No change recommend
1002	A13	Accounting Technician II	1002	A13	Accounting Technician II	No change recommende
1012	B14	Accountant I	1012	B14	Accountant I	No change recommend
1014	B15	Accountant II	1014	B15	Accountant II	No change recommende
1016	B17	Accountant III	1016	B17	Accountant III	No change recommend
1018	B19	Accountant IV	1018	B19	Accountant IV	No change recommend
1020	B21	Accountant V	1020	B21	Accountant V	No change recommend
1022	B23	Accountant VI	1022	B23	Accountant VI	No change recommend
1024	B25	Accountant VII	1024	B25	Accountant VII	No change recommend
1030	B25	Independent Audit Reviewer I	1030	B25	Independent Audit Reviewer I	No change recommend
1032	B26	Independent Audit Reviewer II	1032	B26	Independent Audit Reviewer II	No change recommend
1034	B27	Independent Audit Reviewer III	1034	B27	Independent Audit Reviewer	No change recommende
1036	B28	Independent Audit Reviewer IV	1036	B28	Independent Audit Reviewer	No change recommend

Recommended Changes to the State's Position Classification Plan								
Current (Fiscal Years 2016-2017)			Recommended (Fiscal Years 2018-2019)					
Job Classification Number	Salary Group	Job Classification Title	Job Classification Number	Salary Group	Job Classification Title	Recommended Change		
1042	B15	Auditor I	1042	B15	Auditor I	No change recommended		
1044	B17	Auditor II	1044	B17	Auditor II	No change recommended		
1046	B19	Auditor III	1046	B19	Auditor III	No change recommende		
1048	B21	Auditor IV	1048	B21	Auditor IV	No change recommende		
1050	B23	Auditor V	1050	B23	Auditor V	No change recommende		
1052	B25	Auditor VI	1052	B25	Auditor VI	No change recommende		
1059	B12	Taxpayer Compliance Officer I	1059	B12	Taxpayer Compliance Officer I	No change recommende		
1060	B14	Taxpayer Compliance Officer II	1060	B14	Taxpayer Compliance Officer	No change recommende		
1061	B16	Taxpayer Compliance Officer III	1061	B16	Taxpayer Compliance Officer III	No change recommende		
1062	B18	Taxpayer Compliance Officer IV	1062	B18	Taxpayer Compliance Officer IV	No change recommende		
1063	B20	Taxpayer Compliance Officer V	1063	B20	Taxpayer Compliance Officer V	No change recommende		
			1064	B22	Taxpayer Compliance Officer VI	New job classification		
1065	B23	Tax Analyst I	1065	B23	Tax Analyst I	No change recommende		
1066	B24	Tax Analyst II	1066	B24	Tax Analyst II	No change recommende		
1067	B25	Tax Analyst III	1067	B25	Tax Analyst III	No change recommende		
1068	B26	Tax Analyst IV	1068	B26	Tax Analyst IV	No change recommende		
1073	B13	Accounts Examiner I	1073	B13	Accounts Examiner I	No change recommende		
1074	B15	Accounts Examiner II	1074	B15	Accounts Examiner II	No change recommende		
1075	B17	Accounts Examiner III	1075	B17	Accounts Examiner III	No change recommende		
1076	B19	Accounts Examiner IV	1076	B19	Accounts Examiner IV	No change recommende		
1077	B21	Accounts Examiner V	1077	B21	Accounts Examiner V	No change recommende		
1080	B20	Financial Analyst I	1080	B20	Financial Analyst I	No change recommende		
1082	B22	Financial Analyst II	1082	B22	Financial Analyst II	No change recommende		
1084	B24	Financial Analyst III	1084	B24	Financial Analyst III	No change recommende		
1085	B26	Financial Analyst IV	1085	B26	Financial Analyst IV	No change recommende		
1100	B17	Financial Examiner I	1100	B17	Financial Examiner I	No change recommende		
1102	B19	Financial Examiner II	1102	B19	Financial Examiner II	No change recommende		
1104	B21	Financial Examiner III	1104	B21	Financial Examiner III	No change recommende		
1106	B23	Financial Examiner IV	1106	B23	Financial Examiner IV	No change recommende		
1108	B25	Financial Examiner V	1108	B25	Financial Examiner V	No change recommende		
1110	B27	Financial Examiner VI	1110	B27	Financial Examiner VI	No change recommende		
1112	B29	Financial Examiner VII	1112	B29	Financial Examiner VII	No change recommende		

Recommended Changes to the State's Position Classification Plan								
Current (Fiscal Years 2016-2017)			Recommended (Fiscal Years 2018-2019)					
Job Classification Number	Salary Group	Job Classification Title	Job Classification Number	Salary Group	Job Classification Title	Recommended Change		
1130	B22	Investment Analyst I	1130	B22	Investment Analyst I	No change recommende		
1131	B24	Investment Analyst II	1131	B24	Investment Analyst II	No change recommende		
1132	B26	Investment Analyst III	1132	B26	Investment Analyst III	No change recommende		
1133	B28	Investment Analyst IV	1133	B28	Investment Analyst IV	No change recommende		
			1134	B30	Investment Analyst V	New job classification		
1150	B27	Portfolio Manager I	1150	B27	Portfolio Manager I	No change recommende		
1151	B29	Portfolio Manager II	1151	B29	Portfolio Manager II	No change recommende		
1152	B31	Portfolio Manager III	1152	B31	Portfolio Manager III	No change recommende		
1153	B33	Portfolio Manager IV	1153	B33	Portfolio Manager IV	No change recommende		
1154	B35	Portfolio Manager V	1154	B35	Portfolio Manager V	No change recommende		
1155	B17	Budget Analyst I	1155	B17	Budget Analyst I	No change recommende		
1156	B19	Budget Analyst II	1156	B19	Budget Analyst II	No change recommend		
1157	B21	Budget Analyst III	1157	B21	Budget Analyst III	No change recommend		
1158	B23	Budget Analyst IV	1158	B23	Budget Analyst IV	No change recommend		
1159	B25	Budget Analyst V	1159	B25	Budget Analyst V	No change recommend		
1161	B25	Trader I	1161	B25	Trader I	No change recommend		
1162	B28	Trader II	1162	B28	Trader II	No change recommend		
1165	B33	Chief Investment Officer	1165	B33	Chief Investment Officer	No change recommend		
1175	B31	Chief Trader I	1175	B31	Chief Trader I	No change recommend		
1176	B33	Chief Trader II	1176	B33	Chief Trader II	No change recommend		
1242	A11	Reimbursement Officer I	1242	B12	Reimbursement Officer I	Reallocation		
1244	A13	Reimbursement Officer II	1244	B14	Reimbursement Officer II	Reallocation		
1246	A15	Reimbursement Officer III	1246	B16	Reimbursement Officer III	Reallocation		
1248	A17	Reimbursement Officer IV	1248	B18	Reimbursement Officer IV	Reallocation		
			1250	B20	Reimbursement Officer V	New job classification		
1260	B17	Loan Specialist I	1260	B17	Loan Specialist I	No change recommend		
1261	B19	Loan Specialist II	1261	B19	Loan Specialist II	No change recommend		
1262	B21	Loan Specialist III	1262	B21	Loan Specialist III	No change recommend		
1263	B23	Loan Specialist IV	1263	B23	Loan Specialist IV	No change recommend		
1270	B19	Appropriations Control Officer	1270	B19	Appropriations Control Officer	No change recommend		
1272	B21	Appropriations Control Officer II	1272	B21	Appropriations Control Officer II	No change recommend		
1274	B23	Appropriations Control Officer	1274	B23	Appropriations Control Officer	No change recommend		

		Recommended Chan	ges to the State'	s Position	Classification Plan		
Current (Fiscal Years 2016-2017)			Recommended (Fiscal Years 2018-2019)				
Job Classification Number	Salary Group	Job Classification Title	Job Classification Number	Salary Group	Job Classification Title	Recommended Change	
1276	B25	Appropriations Control Officer IV	1276	B25	Appropriations Control Officer IV	No change recommended	
1280	B18	Tax Auditor I	1280	B18	Tax Auditor I	No change recommended	
1281	B20	Tax Auditor II	1281	B20	Tax Auditor II	No change recommended	
1282	B22	Tax Auditor III	1282	B22	Tax Auditor III	No change recommended	
1283	B24	Tax Auditor IV	1283	B24	Tax Auditor IV	No change recommended	
1284	B25	Tax Auditor V	1284	B25	Tax Auditor V	No change recommended	
1285	B26	Tax Auditor VI	1285	B26	Tax Auditor VI	No change recommended	
1286	B27	Tax Auditor Supervisor	1286	B27	Tax Auditor Supervisor	No change recommended	
1287	B28	Tax Auditor Manager	1287	B28	Tax Auditor Manager	No change recommended	
			Inspectors and Inve	estigators			
1315	B20	Boiler Inspector I	1315	B20	Boiler Inspector I	No change recommended	
1316	B21	Boiler Inspector II	1316	B21	Boiler Inspector II	No change recommended	
1317	B22	Boiler Inspector III	1317	B22	Boiler Inspector III	No change recommended	
1320	B10	Inspector I	1320	B10	Inspector I	No change recommended	
1321	B11	Inspector II	1321	B11	Inspector II	No change recommended	
1322	B13	Inspector III	1322	B13	Inspector III	No change recommende	
1323	B15	Inspector IV	1323	B15	Inspector IV	No change recommended	
1324	B17	Inspector V	1324	B17	Inspector V	No change recommended	
1325	B19	Inspector VI	1325	B19	Inspector VI	No change recommende	
1326	B21	Inspector VII	1326	B21	Inspector VII	No change recommended	
1350	B12	Investigator I	1350	B12	Investigator I	No change recommende	
1351	B14	Investigator II	1351	B14	Investigator II	No change recommende	
1352	B16	Investigator III	1352	B16	Investigator III	No change recommende	
1353	B18	Investigator IV	1353	B18	Investigator IV	No change recommende	
1354	B20	Investigator V	1354	B20	Investigator V	No change recommende	
1355	B22	Investigator VI	1355	B22	Investigator VI	No change recommende	
1356	B24	Investigator VII	1356	B24	Investigator VII	No change recommende	
			Program Manag	ement			
1550	B17	Staff Services Officer I	1550	B17	Staff Services Officer I	No change recommende	
1551	B18	Staff Services Officer II	1551	B18	Staff Services Officer II	No change recommende	
1552	B19	Staff Services Officer III	1552	B19	Staff Services Officer III	No change recommende	
1553	B20	Staff Services Officer IV	1553	B20	Staff Services Officer IV	No change recommende	
1554	B21	Staff Services Officer V	1554	B21	Staff Services Officer V	No change recommende	

	Recommended Changes to the State's Position Classification Plan								
(Current (Fiscal Years 2016-2017)			Recommended (Fiscal Years 2018-2019)					
Job Classification Number	Salary Group	Job Classification Title	Job Classification Number	Salary Group	Job Classification Title	Recommended Change			
1558	B20	Project Manager I	1558	B20	Project Manager I	No change recommended			
1559	B22	Project Manager II	1559	B22	Project Manager II	No change recommended			
1560	B24	Project Manager III	1560	B24	Project Manager III	No change recommended			
1561	B26	Project Manager IV	1561	B26	Project Manager IV	No change recommended			
1570	B17	Program Specialist I	1570	B17	Program Specialist I	No change recommended			
1571	B18	Program Specialist II	1571	B18	Program Specialist II	No change recommended			
1572	B19	Program Specialist III	1572	B19	Program Specialist III	No change recommended			
1573	B20	Program Specialist IV	1573	B20	Program Specialist IV	No change recommended			
1574	B21	Program Specialist V	1574	B21	Program Specialist V	No change recommended			
1575	B23	Program Specialist VI	1575	B23	Program Specialist VI	No change recommended			
1576	B25	Program Specialist VII	1576	B25	Program Specialist VII	No change recommended			
1580	B17	Program Supervisor I	1580	B17	Program Supervisor I	No change recommended			
1581	B18	Program Supervisor II	1581	B18	Program Supervisor II	No change recommended			
1582	B19	Program Supervisor III	1582	B19	Program Supervisor III	No change recommended			
1583	B20	Program Supervisor IV	1583	B20	Program Supervisor IV	No change recommended			
1584	B21	Program Supervisor V	1584	B21	Program Supervisor V	No change recommended			
1586	B23	Program Supervisor VI	1586	B23	Program Supervisor VI	No change recommended			
1588	B25	Program Supervisor VII	1588	B25	Program Supervisor VII	No change recommended			
1600	B22	Manager I	1600	B22	Manager I	No change recommended			
1601	B23	Manager II	1601	B23	Manager II	No change recommended			
1602	B24	Manager III	1602	B24	Manager III	No change recommended			
1603	B25	Manager IV	1603	B25	Manager IV	No change recommended			
1604	B26	Manager V	1604	B26	Manager V	No change recommended			
1620	B26	Director I	1620	B26	Director I	No change recommended			
1621	B27	Director II	1621	B27	Director II	No change recommended			
1622	B28	Director III	1622	B28	Director III	No change recommended			
1623	B29	Director IV	1623	B29	Director IV	No change recommended			
1624	B30	Director V	1624	B30	Director V	No change recommended			
1625	B31	Director VI	1625	B31	Director VI	No change recommended			
1626	B32	Director VII	1626	B32	Director VII	No change recommended			
1630	B33	Deputy Director I	1630	B33	Deputy Director I	No change recommended			
1631	B34	Deputy Director II	1631	B34	Deputy Director II	No change recommended			
1632	B35	Deputy Director III	1632	B35	Deputy Director III	No change recommended			
1640	B35	Deputy Comptroller	1640	B35	Deputy Comptroller	No change recommended			

		Recommended Chang	ges to the State'	s Position	Classification Plan	
Current (Fiscal Years 2016-2017)		Recommended (Fiscal Years 2018-2019)				
Job Classification Number	Salary Group	Job Classification Title	Job Classification Number	Salary Group	Job Classification Title	Recommended Change
1645	B35	Deputy Executive Commissioner	1645	B35	Deputy Executive Commissioner	No change recommended
1650	B28	Portfolio Project Manager I	1650	B28	Portfolio Project Manager I	No change recommended
1652	B30	Portfolio Project Manager II	1652	B30	Portfolio Project Manager II	No change recommended
1660	B19	Project Management Specialist	1660	B19	Project Management Specialist I	No change recommended
1661	B21	Project Management Specialist II	1661	B21	Project Management Specialist II	No change recommended
1662	B23	Project Management Specialist	1662	B23	Project Management Specialist III	No change recommended
1665	B19	Project Controller I	1665	B19	Project Controller I	No change recommended
1666	B21	Project Controller II	1666	B21	Project Controller II	No change recommended
1667	B23	Project Controller III	1667	B23	Project Controller III	No change recommended
			Human Resou	rces		
1727	B12	Human Resources Assistant	1727	B12	Human Resources Assistant	No change recommended
1729	B14	Human Resources Specialist I	1729	B14	Human Resources Specialist I	No change recommended
1731	B16	Human Resources Specialist II	1731	B16	Human Resources Specialist II	No change recommended
1733	B18	Human Resources Specialist III	1733	B18	Human Resources Specialist III	No change recommende
1735	B20	Human Resources Specialist IV	1735	B20	Human Resources Specialist IV	No change recommende
1737	B22	Human Resources Specialist V	1737	B22	Human Resources Specialist V	No change recommende
1739	B24	Human Resources Specialist VI	1739	B24	Human Resources Specialist VI	No change recommende
1780	B11	Training Assistant	1780	B11	Training Assistant	No change recommende
1781	B13	Training Specialist I	1781	B13	Training Specialist I	No change recommende
1782	B15	Training Specialist II	1782	B15	Training Specialist II	No change recommende
1783	B17	Training Specialist III	1783	B17	Training Specialist III	No change recommende
1784	B19	Training Specialist IV	1784	B19	Training Specialist IV	No change recommende
1785	B21	Training Specialist V	1785	B21	Training Specialist V	No change recommende
1786	B23	Training Specialist VI	1786	B23	Training Specialist VI	No change recommende
		Inf	ormation and Com	munication	ำ	
1822	B15	Marketing Specialist I	1822	B15	Marketing Specialist I	No change recommende
1823	B17	Marketing Specialist II	1823	B17	Marketing Specialist II	No change recommende
1824	B19	Marketing Specialist III	1824	B19	Marketing Specialist III	No change recommende
1825	B21	Marketing Specialist IV	1825	B21	Marketing Specialist IV	No change recommende
1826	B23	Marketing Specialist V	1826	B23	Marketing Specialist V	No change recommende
1830	B15	Information Specialist I	1830	B15	Information Specialist I	No change recommende
1831	B17	Information Specialist II	1831	B17	Information Specialist II	No change recommende

Recommended Changes to the State's Position Classification Plan								
(urrent irs 2016-2017)	Recommended (Fiscal Years 2018-2019)					
Job Classification Number	Salary Group	Job Classification Title	Job Classification Number	Salary Group	Job Classification Title	Recommended Change		
1832	B19	Information Specialist III	1832	B19	Information Specialist III	No change recommended		
1833	B21	Information Specialist IV	1833	B21	Information Specialist IV	No change recommended		
1834	B23	Information Specialist V	1834	B23	Information Specialist V	No change recommended		
1840	A10	Multimedia Technician I	1840	A10	Multimedia Technician I	No change recommended		
1841	A12	Multimedia Technician II	1841	A12	Multimedia Technician II	No change recommended		
1842	A14	Multimedia Technician III	1842	A14	Multimedia Technician III	No change recommended		
1843	A16	Multimedia Technician IV	1843	A16	Multimedia Technician IV	No change recommende		
1860	B18	Management Analyst I	1860	B18	Management Analyst I	No change recommende		
1862	B20	Management Analyst II	1862	B20	Management Analyst II	No change recommende		
1864	B22	Management Analyst III	1864	B22	Management Analyst III	No change recommende		
1866	B24	Management Analyst IV	1866	B24	Management Analyst IV	No change recommende		
1868	B26	Management Analyst V	1868	B26	Management Analyst V	No change recommende		
1870	B18	Technical Writer I	1870	B18	Technical Writer I	No change recommende		
1871	B20	Technical Writer II	1871	B20	Technical Writer II	No change recommende		
1872	B22	Technical Writer III	1872	B22	Technical Writer III	No change recommende		
1875	B17	Editor I	1875	B17	Editor I	No change recommende		
1876	B19	Editor II	1876	B19	Editor II	No change recommende		
1877	B21	Editor III	1877	B21	Editor III	No change recommende		
1880	B21	Governor's Advisor I	1880	B21	Governor's Advisor I	No change recommende		
1881	B23	Governor's Advisor II	1881	B23	Governor's Advisor II	No change recommende		
1882	B25	Governor's Advisor III	1882	B25	Governor's Advisor III	No change recommende		
1883	B27	Governor's Advisor IV	1883	B27	Governor's Advisor IV	No change recommende		
1884	B29	Governor's Advisor V	1884	B29	Governor's Advisor V	No change recommende		
1890	B23	Government Relations Specialist I	1890	B23	Government Relations Specialist I	No change recommende		
1892	B25	Government Relations Specialist II	1892	B25	Government Relations Specialist II	No change recommende		
1894	B27	Government Relations Specialist III	1894	B27	Government Relations Specialist III	No change recommende		
1897	B21	Privacy Analyst I	1897	B21	Privacy Analyst I	No change recommende		
1898	B23	Privacy Analyst II	1898	B23	Privacy Analyst II	No change recommende		
1899	B25	Privacy Analyst III	1899	B25	Privacy Analyst III	No change recommende		
2167	B16	Creative Media Designer I ^a	1810	B16	Creative Media Designer I	Classification number change		
2168	B18	Creative Media Designer II ^a	1812	B18	Creative Media Designer II	Classification number change		

		Recommended Chan	ges to the State'	s Position	Classification Plan		
(urrent urs 2016-2017)	Recommended (Fiscal Years 2018-2019)				
Job Classification Number	Salary Group	Job Classification Title	Job Classification Number	Salary Group	Job Classification Title	Recommended Change	
2169	B20	Creative Media Designer III ^a	1814	B20	Creative Media Designer III	Classification number change	
			1816	B22	Creative Media Designer IV ^a	New job classification	
		Proper	ty Management ar	nd Procure	ment		
1911	A10	Inventory and Store Specialist I	1911	A10	Inventory and Store Specialist	No change recommended	
1912	A12	Inventory and Store Specialist II	1912	A12	Inventory and Store Specialist II	No change recommended	
1913	A14	Inventory and Store Specialist III	1913	A14	Inventory and Store Specialist III	No change recommended	
1914	A16	Inventory and Store Specialist IV	1914	A16	Inventory and Store Specialist IV	No change recommended	
1915	A18	Inventory and Store Specialist V	1915	A18	Inventory and Store Specialist V	No change recommended	
1920	B18	Grant Coordinator I	1920	B18	Grant Coordinator I	No change recommended	
1921	B20	Grant Coordinator II	1921	B20	Grant Coordinator II	No change recommended	
1922	B22	Grant Coordinator III	1922	B22	Grant Coordinator III	No change recommended	
			1923	B24	Grant Coordinator IV	New job classification	
1930	B12	Purchaser I	1930	B12	Purchaser I	No change recommended	
1931	B14	Purchaser II	1931	B14	Purchaser II	No change recommended	
1932	B16	Purchaser III	1932	B16	Purchaser III	No change recommende	
1933	B18	Purchaser IV	1933	B18	Purchaser IV	No change recommende	
1934	B20	Purchaser V	1934	B20	Purchaser V	No change recommende	
1935	B22	Purchaser VI	1935	B22	Purchaser VI	No change recommende	
1960	B25	Contract Administration Manager I	1960	B25	Contract Administration Manager I	No change recommended	
1962	B27	Contract Administration Manager II	1962	B27	Contract Administration Manager II	No change recommended	
1970	A09	Contract Technician I	1970	A09	Contract Technician I	No change recommended	
1972	A11	Contract Technician II	1972	A11	Contract Technician II	No change recommende	
1974	A13	Contract Technician III	1974	A13	Contract Technician III	No change recommende	
1976	B15	Contract Specialist I	1976	B15	Contract Specialist I	No change recommende	
1980	B17	Contract Specialist II	1980	B17	Contract Specialist II	No change recommende	
1982	B19	Contract Specialist III	1982	B19	Contract Specialist III	No change recommende	
1984	B21	Contract Specialist IV	1984	B21	Contract Specialist IV	No change recommende	
1986	B23	Contract Specialist V	1986	B23	Contract Specialist V	No change recommende	
1990	B17	Property Manager I	1990	B17	Property Manager I	No change recommende	

		Recommended Chan	ges to the State'	s Position	Classification Plan	
(urrent ars 2016-2017)			Recommended (Fiscal Years 2018-2019)	
Job Classification Number	Salary Group	Job Classification Title	Job Classification Number	Salary Group	Job Classification Title	Recommended Change
1992	B19	Property Manager II	1992	B19	Property Manager II	No change recommended
1994	B21	Property Manager III	1994	B21	Property Manager III	No change recommended
1996	B17	Fleet Manager I	1996	B17	Fleet Manager I	No change recommended
1997	B19	Fleet Manager II	1997	B19	Fleet Manager II	No change recommended
1998	B21	Fleet Manager III	1998	B21	Fleet Manager III	No change recommended
		Land S	Surveying, Appraisi	ng, and Uti	llities	
2050	B19	Land Surveyor I	2050	B19	Land Surveyor I	No change recommended
2054	B21	Land Surveyor II	2054	B21	Land Surveyor II	No change recommended
2056	B23	Land Surveyor III	2056	B23	Land Surveyor III	No change recommended
2058	B25	Land Surveyor IV	2058	B25	Land Surveyor IV	No change recommended
2062	B17	Appraiser I	2062	B17	Appraiser I	No change recommended
2064	B19	Appraiser II	2064	B19	Appraiser II	No change recommended
2065	B21	Appraiser III	2065	B21	Appraiser III	No change recommended
2066	B23	Appraiser IV	2066	B23	Appraiser IV	No change recommended
2080	B13	Right of Way Agent I	2080	B13	Right of Way Agent I	No change recommended
2082	B15	Right of Way Agent II	2082	B15	Right of Way Agent II	No change recommended
2084	B17	Right of Way Agent III	2084	B17	Right of Way Agent III	No change recommended
2086	B19	Right of Way Agent IV	2086	B19	Right of Way Agent IV	No change recommended
2088	B21	Right of Way Agent V	2088	B21	Right of Way Agent V	No change recommended
2090	B23	Right of Way Agent VI	2090	B23	Right of Way Agent VI	No change recommended
2093	B20	Utility Specialist I	2093	B20	Utility Specialist I	No change recommended
2094	B22	Utility Specialist II	2094	B22	Utility Specialist II	No change recommended
			Engineering and	Design		
2119	A09	Engineering Aide	2119	A09	Engineering Aide	No change recommended
2122	A11	Engineering Technician I	2122	A11	Engineering Technician I	No change recommended
2123	A13	Engineering Technician II	2123	A13	Engineering Technician II	No change recommended
2124	A15	Engineering Technician III	2124	A15	Engineering Technician III	No change recommended
2125	A17	Engineering Technician IV	2125	A17	Engineering Technician IV	No change recommended
2127	B17	Engineering Specialist I	2127	B17	Engineering Specialist I	No change recommended
2128	B18	Engineering Specialist II	2128	B18	Engineering Specialist II	No change recommended
2129	B19	Engineering Specialist III	2129	B19	Engineering Specialist III	No change recommended
2130	B20	Engineering Specialist IV	2130	B20	Engineering Specialist IV	No change recommended
2131	B21	Engineering Specialist V	2131	B21	Engineering Specialist V	No change recommende
2132	B22	Engineering Specialist VI	2132	B22	Engineering Specialist VI	No change recommended

		Recommended Char	nges to the State'	s Position	Classification Plan		
(urrent urs 2016-2017)	Recommended (Fiscal Years 2018-2019)				
Job Classification Number	Salary Group	Job Classification Title	Job Classification Number	Salary Group	Job Classification Title	Recommended Change	
2151	B21	Engineer I	2151	B21	Engineer I	No change recommended	
2152	B22	Engineer II	2152	B22	Engineer II	No change recommended	
2153	B23	Engineer III	2153	B23	Engineer III	No change recommended	
2154	B24	Engineer IV	2154	B24	Engineer IV	No change recommended	
2155	B25	Engineer V	2155	B25	Engineer V	No change recommended	
2156	B26	Engineer VI	2156	B26	Engineer VI	No change recommended	
2157	B27	Engineer VII	2157	B27	Engineer VII	No change recommended	
2161	B33	District Engineer	2161	B33	District Engineer	No change recommended	
2181	A17	Drafting Technician I	2181	A17	Drafting Technician I	No change recommended	
2182	A19	Drafting Technician II	2182	A19	Drafting Technician II	No change recommended	
2255	B17	Project Design Assistant	2255	B17	Project Design Assistant	No change recommended	
2260	B21	Architect I	2260	B21	Architect I	No change recommended	
2264	B23	Architect II	2264	B23	Architect II	No change recommended	
2266	B25	Architect III	2266	B25	Architect III	No change recommended	
2268	B27	Architect IV	2268	B27	Architect IV	No change recommended	
			Natural Resou	irces			
2350	B17	Earth Science Specialist I				Deletion	
2351	B19	Earth Science Specialist II				Deletion	
2352	B21	Earth Science Specialist III				Deletion	
2353	B23	Earth Science Specialist IV				Deletion	
2356	B17	Geoscientist I	2356	B17	Geoscientist I	No change recommended	
2360	B19	Geoscientist II	2360	B19	Geoscientist II	No change recommended	
2364	B21	Geoscientist III	2364	B21	Geoscientist III	No change recommended	
2365	B23	Geoscientist IV	2365	B23	Geoscientist IV	No change recommended	
2366	B25	Geoscientist V	2366	B25	Geoscientist V	No change recommended	
2456	B17	Hydrologist I	2456	B17	Hydrologist I	No change recommended	
2460	B19	Hydrologist II	2460	B19	Hydrologist II	No change recommended	
2464	B21	Hydrologist III	2464	B21	Hydrologist III	No change recommended	
2465	B23	Hydrologist IV	2465	B23	Hydrologist IV	No change recommended	
2466	B25	Hydrologist V	2466	B25	Hydrologist V	No change recommended	
2472	B16	Chemist I	2472	B16	Chemist I	No change recommended	
2473	B18	Chemist II	2473	B18	Chemist II	No change recommended	
2474	B20	Chemist III	2474	B20	Chemist III	No change recommended	
2475	B22	Chemist IV	2475	B22	Chemist IV	No change recommended	

		Recommended Chan	ges to the State'	s Position	Classification Plan		
		urrent urs 2016-2017)	Recommended (Fiscal Years 2018-2019)				
Job Classification Number	Salary Group	Job Classification Title	Job Classification Number	Salary Group	Job Classification Title	Recommended Change	
2476	B24	Chemist V	2476	B24	Chemist V	No change recommende	
2583	B17	Sanitarian I	2583	B17	Sanitarian I	No change recommende	
2584	B19	Sanitarian II	2584	B19	Sanitarian II	No change recommende	
2585	B21	Sanitarian III	2585	B21	Sanitarian III	No change recommende	
2640	B14	Park Ranger I	2640	B14	Park Ranger I	No change recommende	
2641	B16	Park Ranger II	2641	B16	Park Ranger II	No change recommende	
2642	B18	Park Ranger III	2642	B18	Park Ranger III	No change recommende	
2643	B20	Park Ranger IV	2643	B20	Park Ranger IV	No change recommende	
2644	B22	Park Ranger V	2644	B22	Park Ranger V	No change recommende	
2651	B16	Environmental Protection Specialist I	2651	B16	Environmental Protection Specialist I	No change recommende	
2652	B18	Environmental Protection Specialist II	2652	B18	Environmental Protection Specialist II	No change recommende	
2653	B20	Environmental Protection Specialist III	2653	B20	Environmental Protection Specialist III	No change recommende	
2654	B22	Environmental Protection Specialist IV	2654	B22	Environmental Protection Specialist IV	No change recommende	
2655	B24	Environmental Protection Specialist V	2655	B24	Environmental Protection Specialist V	No change recommende	
2661	B22	Toxicologist I	2661	B22	Toxicologist I	No change recommende	
2662	B24	Toxicologist II	2662	B24	Toxicologist II	No change recommende	
2663	B26	Toxicologist III	2663	B26	Toxicologist III	No change recommende	
2682	B15	Natural Resources Specialist I	2682	B15	Natural Resources Specialist I	No change recommende	
2683	B17	Natural Resources Specialist II	2683	B17	Natural Resources Specialist II	No change recommende	
2684	B19	Natural Resources Specialist III	2684	B19	Natural Resources Specialist III	No change recommende	
2685	B21	Natural Resources Specialist IV	2685	B21	Natural Resources Specialist IV	No change recommende	
2686	B23	Natural Resources Specialist V	2686	B23	Natural Resources Specialist V	No change recommende	
2688	A13	Fish and Wildlife Technician I	2688	A13	Fish and Wildlife Technician I	No change recommende	
2689	A15	Fish and Wildlife Technician II	2689	A15	Fish and Wildlife Technician II	No change recommende	
2690	A17	Fish and Wildlife Technician III	2690	A17	Fish and Wildlife Technician III	No change recommende	
2691	A19	Fish and Wildlife Technician IV				Deletion	
2698	B19	Assistant Park Superintendent I	2692	B19	Assistant Park Superintendent I	Classification number change	
2699	B20	Assistant Park Superintendent II	2694	B20	Assistant Park Superintendent II	Classification number change	
			2696	B21	Assistant Park Superintendent III	New job classification	

		Recommended Chan	ges to the State'	s Position	Classification Plan	
(urrent ars 2016-2017)			Recommended (Fiscal Years 2018-2019)	
Job Classification Number	Salary Group	Job Classification Title	Job Classification Number	Salary Group	Job Classification Title	Recommended Change
			2698	B22	Assistant Park Superintendent IV	New job classification
2700	B20	Park Superintendent I	2700	B20	Park Superintendent I	No change recommended
2701	B21	Park Superintendent II	2701	B21	Park Superintendent II	No change recommende
2702	B22	Park Superintendent III	2702	B22	Park Superintendent III	No change recommende
2703	B23	Park Superintendent IV	2703	B23	Park Superintendent IV	No change recommende
2704	B24	Park Superintendent V	2704	B24	Park Superintendent V	No change recommende
2705	B25	Park Superintendent VI	2705	B25	Park Superintendent VI	No change recommende
			Safety			
2720	A03	Lifeguard	2720	A04	Lifeguard	Reallocation
2730	B16	Safety Officer I	2730	B16	Safety Officer I	No change recommende
2731	B18	Safety Officer II	2731	B18	Safety Officer II	No change recommende
2732	B20	Safety Officer III	2732	B20	Safety Officer III	No change recommende
2733	B22	Safety Officer IV	2733	B22	Safety Officer IV	No change recommende
2734	B24	Safety Officer V	2734	B24	Safety Officer V	No change recommende
2740	B15	Risk Management Specialist I	2740	B15	Risk Management Specialist I	No change recommende
2741	B17	Risk Management Specialist II	2741	B17	Risk Management Specialist II	No change recommende
2742	B19	Risk Management Specialist III	2742	B19	Risk Management Specialist III	No change recommende
2743	B21	Risk Management Specialist IV	2743	B21	Risk Management Specialist IV	No change recommende
2744	B23	Risk Management Specialist V	2744	B23	Risk Management Specialist V	No change recommende
2761	B17	Rescue Specialist I	2761	B17	Rescue Specialist I	No change recommende
2762	B19	Rescue Specialist II	2762	B19	Rescue Specialist II	No change recommende
2763	B21	Rescue Specialist III	2763	B21	Rescue Specialist III	No change recommende
			Insurance)		
2802	B21	Actuary I	2802	B21	Actuary I	No change recommende
2803	B23	Actuary II	2803	B23	Actuary II	No change recommende
2804	B25	Actuary III	2804	B25	Actuary III	No change recommende
2805	B27	Actuary IV	2805	B27	Actuary IV	No change recommende
2806	B31	Actuary V	2806	B31	Actuary V	No change recommende
2808	B33	Chief Actuary	2808	B33	Chief Actuary	No change recommende
2824	A10	Insurance Technician	2824	A10	Insurance Technician	No change recommende
2841	B12	Insurance Specialist I	2841	B12	Insurance Specialist I	No change recommende
2842	B14	Insurance Specialist II	2842	B14	Insurance Specialist II	No change recommende
2843	B16	Insurance Specialist III	2843	B16	Insurance Specialist III	No change recommende
2844	B18	Insurance Specialist IV	2844	B18	Insurance Specialist IV	No change recommende

		Recommended Char	nges to the State'	s Position	Classification Plan			
(urrent nrs 2016-2017)		Recommended (Fiscal Years 2018-2019)				
Job Classification Number	Salary Group	Job Classification Title	Job Classification Number	Salary Group	Job Classification Title	Recommended Change		
2845	B20	Insurance Specialist V	2845	B20	Insurance Specialist V	No change recommended		
2911	B12	Retirement System Benefits Specialist I	2911	B12	Retirement System Benefits Specialist I	No change recommended		
2912	B14	Retirement System Benefits Specialist II	2912	B14	Retirement System Benefits Specialist II	No change recommended		
2913	B16	Retirement System Benefits Specialist III	2913	B16	Retirement System Benefits Specialist III	No change recommended		
2914	B18	Retirement System Benefits Specialist IV	2914	B18	Retirement System Benefits Specialist IV	No change recommended		
2915	B20	Retirement System Benefits Specialist V	2915	B20	Retirement System Benefits Specialist V	No change recommended		
2920	A12	Claims Assistant	2920	A12	Claims Assistant	No change recommended		
2921	B14	Claims Examiner I	2921	B14	Claims Examiner I	No change recommended		
2922	B16	Claims Examiner II	2922	B16	Claims Examiner II	No change recommended		
2923	B18	Claims Examiner III	2923	B18	Claims Examiner III	No change recommended		
2924	B20	Claims Examiner IV	2924	B20	Claims Examiner IV	No change recommended		
			Employmer	nt	<u> </u>			
3020	B11	Workforce Development Specialist I	3020	B11	Workforce Development Specialist I	No change recommended		
3021	B12	Workforce Development Specialist II	3021	B12	Workforce Development Specialist II	No change recommended		
3023	B14	Workforce Development Specialist III	3023	B14	Workforce Development Specialist III	No change recommended		
3025	B16	Workforce Development Specialist IV	3025	B16	Workforce Development Specialist IV	No change recommended		
3026	B18	Workforce Development Specialist V	3026	B18	Workforce Development Specialist V	No change recommended		
3151	B11	Unemployment Insurance Claims Examiner I	3151	B11	Unemployment Insurance Claims Examiner I	No change recommended		
3153	B13	Unemployment Insurance Claims Examiner II	3153	B13	Unemployment Insurance Claims Examiner II	No change recommended		
3154	B15	Unemployment Insurance Claims Examiner III	3154	B15	Unemployment Insurance Claims Examiner III	No change recommended		
3171	B16	Unemployment Insurance Specialist I	3171	B16	Unemployment Insurance Specialist I	No change recommended		
3173	B18	Unemployment Insurance Specialist II	3173	B18	Unemployment Insurance Specialist II	No change recommended		
			Legal					
3501	B20	Attorney I	3501	B20	Attorney I	No change recommended		
3502	B21	Attorney II	3502	B21	Attorney II	No change recommended		

		Recommended Chan	ges to the State'	s Position	Classification Plan		
(urrent urs 2016-2017)	Recommended (Fiscal Years 2018-2019)				
Job Classification Number	Salary Group	Job Classification Title	Job Classification Number	Salary Group	Job Classification Title	Recommended Change	
3503	B23	Attorney III	3503	B23	Attorney III	No change recommended	
3504	B25	Attorney IV	3504	B25	Attorney IV	No change recommended	
3505	B27	Attorney V	3505	B27	Attorney V	No change recommended	
3506	B29	Attorney VI	3506	B29	Attorney VI	No change recommended	
3510	B20	Assistant Attorney General I	3510	B20	Assistant Attorney General I	No change recommended	
3511	B21	Assistant Attorney General II	3511	B21	Assistant Attorney General II	No change recommended	
3512	B23	Assistant Attorney General III	3512	B23	Assistant Attorney General III	No change recommended	
3513	B25	Assistant Attorney General IV	3513	B25	Assistant Attorney General IV	No change recommended	
3514	B27	Assistant Attorney General V	3514	B27	Assistant Attorney General V	No change recommended	
3515	B29	Assistant Attorney General VI	3515	B29	Assistant Attorney General VI	No change recommended	
3516	B31	Assistant Attorney General VII	3516	B31	Assistant Attorney General VII	No change recommended	
3517	B33	First Assistant Attorney General	3517	B33	First Assistant Attorney General	No change recommended	
3520	B23	General Counsel I	3520	B23	General Counsel I	No change recommended	
3521	B25	General Counsel II	3521	B25	General Counsel II	No change recommended	
3522	B27	General Counsel III	3522	B27	General Counsel III	No change recommended	
3523	B29	General Counsel IV	3523	B29	General Counsel IV	No change recommended	
3524	B31	General Counsel V	3524	B31	General Counsel V	No change recommended	
3525	B32	General Counsel VI	3525	B32	General Counsel VI	No change recommended	
3530	B19	Hearings Officer I	3530	B19	Hearings Officer I	No change recommended	
3531	B20	Hearings Officer II	3531	B20	Hearings Officer II	No change recommended	
3532	B21	Hearings Officer III	3532	B21	Hearings Officer III	No change recommended	
3533	B22	Hearings Officer IV	3533	B22	Hearings Officer IV	No change recommended	
3534	B23	Hearings Officer V	3534	B23	Hearings Officer V	No change recommended	
3540	B31	Chief Privacy Officer	3540	B31	Chief Privacy Officer	No change recommended	
3559	B22	Hearings Reporter	3559	B22	Hearings Reporter	No change recommended	
3565	A10	Legal Secretary I	3565	A11	Legal Secretary I	Reallocation	
3566	A12	Legal Secretary II	3566	A13	Legal Secretary II	Reallocation	
3567	A14	Legal Secretary III	3567	A15	Legal Secretary III	Reallocation	
3568	A16	Legal Secretary IV	3568	A17	Legal Secretary IV	Reallocation	
3569	A18	Legal Secretary V	3569	A19	Legal Secretary V	Reallocation	
3572	B15	Legal Assistant I	3572	B15	Legal Assistant I	No change recommended	
3574	B17	Legal Assistant II	3574	B17	Legal Assistant II	No change recommended	
3576	B19	Legal Assistant III	3576	B19	Legal Assistant III	No change recommended	
3578	B21	Legal Assistant IV	3578	B21	Legal Assistant IV	No change recommended	

Recommended Changes to the State's Position Classification Plan								
(urrent irs 2016-2017)	Recommended (Fiscal Years 2018-2019)					
Job Classification Number	Salary Group	Job Classification Title	Job Classification Number	Salary Group	Job Classification Title	Recommended Change		
3580	B23	Legal Assistant V	3580	B23	Legal Assistant V	No change recommended		
3604	B13	Law Clerk	3604	B13	Law Clerk	No change recommended		
3610	B18	Court Law Clerk I	3610	B18	Court Law Clerk I	No change recommende		
3611	B20	Court Law Clerk II	3611	B20	Court Law Clerk II	No change recommende		
3620	A10	Deputy Clerk I	3620	A10	Deputy Clerk I	No change recommende		
3622	A12	Deputy Clerk II	3622	A12	Deputy Clerk II	No change recommende		
3624	A14	Deputy Clerk III	3624	A14	Deputy Clerk III	No change recommende		
3626	A16	Deputy Clerk IV	3626	A16	Deputy Clerk IV	No change recommende		
3630	B21	Chief Deputy Clerk	3630	B21	Chief Deputy Clerk	No change recommende		
3635	B28	Clerk of the Court	3635	B28	Clerk of the Court	No change recommende		
3637	B17	Court Coordinator	3637	B17	Court Coordinator	No change recommende		
3640	B25	Administrative Law Judge I	3640	B25	Administrative Law Judge I	No change recommende		
3642	B26	Administrative Law Judge II	3642	B26	Administrative Law Judge II	No change recommende		
3644	B27	Administrative Law Judge III	3644	B27	Administrative Law Judge III	No change recommende		
3646	B29	Master Administrative Law Judge I	3646	B29	Master Administrative Law Judge I	No change recommende		
3648	B31	Master Administrative Law Judge II	3648	B31	Master Administrative Law Judge II	No change recommende		
3652	B28	Associate Judge	3652	B28	Associate Judge	No change recommende		
3659	B15	Associate Ombudsman	3659	B15	Associate Ombudsman	No change recommende		
3660	B17	Ombudsman I	3660	B17	Ombudsman I	No change recommende		
3662	B19	Ombudsman II	3662	B19	Ombudsman II	No change recommende		
3663	B21	Ombudsman III	3663	B21	Ombudsman III	No change recommende		
3665	B23	Ombudsman IV	3665	B23	Ombudsman IV	No change recommende		
			3666	B25	Ombudsman V	New job classification		
			3667	B27	Ombudsman VI	New job classification		
			3668	B29	Ombudsman VII	New job classification		
			3670	B19	Benefit Review Officer I	New job classification		
3672	B21	Benefit Review Officer	3672	B21	Benefit Review Officer II	Title Change		
			3674	B23	Benefit Review Officer III	New job classification		
			3680	B15	Compliance Analyst I	New job classification		
			3681	B17	Compliance Analyst II	New job classification		
			3682	B19	Compliance Analyst III	New job classification		
			3683	B21	Compliance Analyst IV	New job classification		
			3684	B23	Compliance Analyst V	New job classification		

		Recommended Chan	ges to the State'	s Position	Classification Plan			
		urrent nrs 2016-2017)	Recommended (Fiscal Years 2018-2019)					
Job Classification Number	Salary Group	Job Classification Title	Job Classification Number	Salary Group	Job Classification Title	Recommended Change		
			Medical and H	ealth				
4001	A08	Dietetic Technician I	4001	A08	Dietetic Technician I	No change recommended		
4002	A10	Dietetic Technician II	4002	A10	Dietetic Technician II	No change recommended		
4005	A06	Peer Support Specialist	4005	A06	Peer Support Specialist	No change recommended		
4006	A08	Certified Peer Support Specialist I	4006	A08	Certified Peer Support Specialist I	No change recommended		
4007	A10	Certified Peer Support Specialist II	4007	A10	Certified Peer Support Specialist II	No change recommended		
4008	A12	Certified Peer Support Specialist III	4008	A12	Certified Peer Support Specialist III	No change recommende		
4016	B17	Dietetic and Nutrition Specialist I	4016	B17	Dietetic and Nutrition Specialist I	No change recommende		
4017	B19	Dietetic and Nutrition Specialist II	4017	B19	Dietetic and Nutrition Specialist II	No change recommende		
4018	B21	Dietetic and Nutrition Specialist III	4018	B21	Dietetic and Nutrition Specialist III	No change recommende		
4072	B14	Public Health and Prevention Specialist I	4072	B14	Public Health and Prevention Specialist I	No change recommende		
4074	B16	Public Health and Prevention Specialist II	4074	B16	Public Health and Prevention Specialist II	No change recommende		
4076	B18	Public Health and Prevention Specialist III	4076	B18	Public Health and Prevention Specialist III	No change recommende		
4078	B20	Public Health and Prevention Specialist IV	4078	B20	Public Health and Prevention Specialist IV	No change recommende		
4080	B22	Public Health and Prevention Specialist V	4080	B22	Public Health and Prevention Specialist V	No change recommende		
4082	B19	Epidemiologist I	4082	B19	Epidemiologist I	No change recommende		
4083	B21	Epidemiologist II	4083	B21	Epidemiologist II	No change recommende		
4084	B23	Epidemiologist III	4084	B23	Epidemiologist III	No change recommende		
4125	B23	Veterinarian I	4125	B23	Veterinarian I	No change recommende		
4127	B25	Veterinarian II	4127	B25	Veterinarian II	No change recommende		
4129	B27	Veterinarian III	4129	B27	Veterinarian III	No change recommende		
			4131	B29	Veterinarian IV	New job classification		
4142	A10	Laboratory Technician I	4142	A10	Laboratory Technician I	No change recommende		
4144	A12	Laboratory Technician II	4144	A12	Laboratory Technician II	No change recommende		
4146	A14	Laboratory Technician III	4146	A14	Laboratory Technician III	No change recommende		
4148	A16	Laboratory Technician IV	4148	A16	Laboratory Technician IV	No change recommende		
4212	B16	Molecular Biologist I	4212	B16	Molecular Biologist I	No change recommende		
4214	B18	Molecular Biologist II	4214	B18	Molecular Biologist II	No change recommende		

	Recommended Changes to the State's Position Classification Plan								
Current (Fiscal Years 2016-2017)			Recommended (Fiscal Years 2018-2019)						
Job Classification Number	Salary Group	Job Classification Title	Job Classification Number	Salary Group	Job Classification Title	Recommended Change			
4216	B20	Molecular Biologist III	4216	B20	Molecular Biologist III	No change recommended			
4218	B22	Molecular Biologist IV	4218	B22	Molecular Biologist IV	No change recommended			
4220	B24	Molecular Biologist V	4220	B24	Molecular Biologist V	No change recommended			
4221	B15	Microbiologist I	4221	B15	Microbiologist I	No change recommended			
4222	B17	Microbiologist II	4222	B17	Microbiologist II	No change recommended			
4223	B19	Microbiologist III	4223	B19	Microbiologist III	No change recommende			
4224	B21	Microbiologist IV	4224	B21	Microbiologist IV	No change recommende			
4225	B23	Microbiologist V	4225	B23	Microbiologist V	No change recommende			
4226	B16	Health Specialist I	4226	B16	Health Specialist I	No change recommende			
4227	B17	Health Specialist II	4227	B17	Health Specialist II	No change recommende			
4228	B18	Health Specialist III	4228	B18	Health Specialist III	No change recommende			
4229	B19	Health Specialist IV	4229	B19	Health Specialist IV	No change recommende			
4230	B20	Health Specialist V	4230	B20	Health Specialist V	No change recommende			
4231	B13	Health Assistant	4231	B13	Health Assistant	No change recommende			
4292	B14	Radiological Technologist I	4292	B14	Radiological Technologist I	No change recommende			
4293	B16	Radiological Technologist II	4293	B16	Radiological Technologist II	No change recommende			
4294	B18	Radiological Technologist III	4294	B18	Radiological Technologist III	No change recommende			
4342	A09	Orthopedic Equipment Technician I	4342	A09	Orthopedic Equipment Technician I	No change recommende			
4344	A11	Orthopedic Equipment Technician II	4344	A11	Orthopedic Equipment Technician II	No change recommende			
4346	A13	Orthopedic Equipment Technician III	4346	A13	Orthopedic Equipment Technician III	No change recommende			
4360	A18	Registered Therapist Assistant	4360	A18	Registered Therapist Assistant	No change recommende			
4362	B19	Registered Therapist I	4362	B19	Registered Therapist I	No change recommende			
4363	B20	Registered Therapist II	4363	B20	Registered Therapist II	No change recommende			
4364	B22	Registered Therapist III	4364	B22	Registered Therapist III	No change recommende			
4365	B24	Registered Therapist IV	4365	B24	Registered Therapist IV	No change recommende			
4366	B26	Registered Therapist V	4366	B26	Registered Therapist V	No change recommende			
4374	A05	Medical Technician I	4383	A05	Medical Technician I	Classification number change			
4376	A07	Medical Technician II	4384	A07	Medical Technician II	Classification number change			
4385	A09	Medical Technician III	4385	A09	Medical Technician III	No change recommende			
4386	A11	Medical Technician IV	4386	A11	Medical Technician IV	No change recommende			
4387	A13	Medical Technician V	4387	A13	Medical Technician V	No change recommende			
4390	B22	Health Physicist I	4390	B22	Health Physicist I	No change recommende			

		Recommended Chan	ges to the State'	s Position	Classification Plan			
		urrent irs 2016-2017)	Recommended (Fiscal Years 2018-2019)					
Job Classification Number	Salary Group	Job Classification Title	Job Classification Number	Salary Group	Job Classification Title	Recommended Change		
4392	B24	Health Physicist II	4392	B24	Health Physicist II	No change recommended		
4394	B26	Health Physicist III	4394	B26	Health Physicist III	No change recommended		
4401	B13	Medical Technologist I	4401	B13	Medical Technologist I	No change recommended		
4402	B15	Medical Technologist II	4402	B15	Medical Technologist II	No change recommended		
4403	B17	Medical Technologist III	4403	B17	Medical Technologist III	No change recommended		
4404	B19	Medical Technologist IV	4404	B19	Medical Technologist IV	No change recommended		
4405	B21	Medical Technologist V	4405	B21	Medical Technologist V	No change recommended		
4410	B17	Nurse I	4410	B17	Nurse I	No change recommended		
4411	B19	Nurse II	4411	B19	Nurse II	No change recommended		
4412	B21	Nurse III	4412	B21	Nurse III	No change recommended		
4413	B23	Nurse IV	4413	B23	Nurse IV	No change recommende		
4414	B25	Nurse V	4414	B25	Nurse V	No change recommende		
4416	B19	Public Health Nurse I	4416	B19	Public Health Nurse I	No change recommende		
4417	B21	Public Health Nurse II	4417	B21	Public Health Nurse II	No change recommende		
4418	B23	Public Health Nurse III	4418	B23	Public Health Nurse III	No change recommende		
4420	A11	Licensed Vocational Nurse I	4420	A11	Licensed Vocational Nurse I	No change recommende		
4421	A13	Licensed Vocational Nurse II	4421	A13	Licensed Vocational Nurse II	No change recommende		
4422	A15	Licensed Vocational Nurse III	4422	A15	Licensed Vocational Nurse III	No change recommende		
4423	A16	Licensed Vocational Nurse IV	4423	A16	Licensed Vocational Nurse IV	No change recommende		
4428	A18	Respiratory Care Practitioner	4428	A18	Respiratory Care Practitioner	No change recommende		
4435	B19	Resident Physician	4435	B19	Resident Physician	No change recommende		
4436	B32	Physician I	4436	B32	Physician I	No change recommende		
4437	B33	Physician II	4437	B33	Physician II	No change recommende		
4438	B34	Physician III	4438	B34	Physician III	No change recommende		
4439	B35	Physician IV	4439	B35	Physician IV	No change recommende		
4440	B27	Physician Assistant	4440	B27	Physician Assistant	No change recommende		
4451	B27	Advanced Practice Registered Nurse I	4451	B27	Advanced Practice Registered Nurse I	No change recommende		
4452	B28	Advanced Practice Registered Nurse II	4452	B28	Advanced Practice Registered Nurse II	No change recommende		
4453	B24	Medical Research Specialist	4453	B24	Medical Research Specialist	No change recommende		
4455	B29	Dentist I	4455	B29	Dentist I	No change recommende		
4457	B31	Dentist II	4457	B31	Dentist II	No change recommende		
4459	B33	Dentist III	4459	B33	Dentist III	No change recommende		
4462	B22	Psychologist I	4462	B22	Psychologist I	No change recommende		

		Recommended Char	nges to the State'	s Position	Classification Plan	
(urrent urs 2016-2017)			Recommended (Fiscal Years 2018-2019)	
Job Classification Number	Salary Group	Job Classification Title	Job Classification Number	Salary Group	Job Classification Title	Recommended Change
4464	B24	Psychologist II	4464	B24	Psychologist II	No change recommended
4465	B26	Psychologist III	4465	B26	Psychologist III	No change recommended
4468	B16	Psychological Associate I	4468	B17	Psychological Associate I	Reallocation
4469	B17	Psychological Associate II	4469	B18	Psychological Associate II	Reallocation
4470	B18	Psychological Associate III	4470	B19	Psychological Associate III	Reallocation
4471	B19	Psychological Associate IV	4471	B20	Psychological Associate IV	Reallocation
4472	B20	Psychological Associate V	4472	B21	Psychological Associate V	Reallocation
4473	B22	Behavior Analyst I	4473	B22	Behavior Analyst I	No change recommended
4474	B24	Behavior Analyst II	4474	B24	Behavior Analyst II	No change recommended
4476	B32	Psychiatrist I	4476	B32	Psychiatrist I	No change recommended
4477	B33	Psychiatrist II	4477	B33	Psychiatrist II	No change recommended
4478	B34	Psychiatrist III	4478	B34	Psychiatrist III	No change recommended
4479	B35	Psychiatrist IV	4479	B35	Psychiatrist IV	No change recommended
4480	B35	Psychiatric Clinical Director	4480	B35	Psychiatric Clinical Director	No change recommended
4482	A11	Dental Assistant I	4482	A11	Dental Assistant I	No change recommended
4483	A13	Dental Assistant II	4483	A13	Dental Assistant II	No change recommended
4489	B21	Dental Hygienist I	4489	B21	Dental Hygienist I	No change recommended
4490	B23	Dental Hygienist II	4490	B23	Dental Hygienist II	No change recommended
4492	B27	Pharmacist I	4492	B27	Pharmacist I	No change recommended
4493	B29	Pharmacist II	4493	B29	Pharmacist II	No change recommended
4494	B31	Pharmacist III	4494	B31	Pharmacist III	No change recommended
4498	A09	Pharmacy Technician I	4498	A09	Pharmacy Technician I	No change recommended
4499	A11	Pharmacy Technician II	4499	A11	Pharmacy Technician II	No change recommended
			Criminal Just	tice		
4501	A09	Correctional Officer I	4501	A09	Correctional Officer I	No change recommended
4502	A11	Correctional Officer II	4502	A11	Correctional Officer II	No change recommended
4503	A13	Correctional Officer III	4503	A13	Correctional Officer III	No change recommended
4504	A14	Correctional Officer IV	4504	A14	Correctional Officer IV	No change recommended
4505	A16	Correctional Officer V	4505	A16	Correctional Officer V	No change recommended
4510	B17	Sergeant of Correctional Officers	4510	B17	Sergeant of Correctional Officers	No change recommended
4511	B18	Lieutenant of Correctional Officers	4511	B18	Lieutenant of Correctional Officers	No change recommended
4512	B19	Captain of Correctional Officers	4512	B19	Captain of Correctional Officers	No change recommended
4513	B20	Major of Correctional Officers	4513	B20	Major of Correctional Officers	No change recommended

	Recommended Changes to the State's Position Classification Plan									
Current (Fiscal Years 2016-2017)			Recommended (Fiscal Years 2018-2019)							
Job Classification Number	Salary Group	Job Classification Title	Job Classification Number	Salary Group	Job Classification Title	Recommended Change				
4520	A09	Juvenile Correctional Officer I	4520	A09	Juvenile Correctional Officer I	No change recommended				
4521	A11	Juvenile Correctional Officer II	4521	A11	Juvenile Correctional Officer II	No change recommended				
4522	A13	Juvenile Correctional Officer	4522	A13	Juvenile Correctional Officer	No change recommended				
4523	A14	Juvenile Correctional Officer IV	4523	A14	Juvenile Correctional Officer IV	No change recommended				
4524	A16	Juvenile Correctional Officer V	4524	A16	Juvenile Correctional Officer V	No change recommended				
4525	B18	Juvenile Correctional Officer Supervisor	4525	B18	Juvenile Correctional Officer Supervisor	No change recommended				
4526	B19	Dorm Supervisor I	4526	B19	Dorm Supervisor I	No change recommended				
4527	B21	Dorm Supervisor II	4527	B21	Dorm Supervisor II	No change recommended				
4530	B21	Halfway House Assistant Superintendent	4530	B21	Halfway House Assistant Superintendent	No change recommended				
4531	B23	Halfway House Superintendent	4531	B23	Halfway House Superintendent	No change recommended				
4532	B24	Youth Facility Assistant Superintendent	4532	B24	Youth Facility Assistant Superintendent	No change recommended				
4533	B26	Youth Facility Superintendent	4533	B26	Youth Facility Superintendent	No change recommended				
4540	B14	Parole Officer I	4540	B14	Parole Officer I	No change recommended				
4541	B15	Parole Officer II	4541	B15	Parole Officer II	No change recommended				
4542	B16	Parole Officer III	4542	B16	Parole Officer III	No change recommended				
4543	B18	Parole Officer IV	4543	B18	Parole Officer IV	No change recommende				
4544	B20	Parole Officer V	4544	B20	Parole Officer V	No change recommended				
4546	B17	Intensive Medical Parole Officer I	4546	B17	Intensive Medical Parole Officer I	No change recommended				
4547	B19	Intensive Medical Parole Officer II	4547	B19	Intensive Medical Parole Officer II	No change recommended				
4548	B21	Intensive Medical Parole Officer III	4548	B21	Intensive Medical Parole Officer III	No change recommended				
4550	B23	Assistant Warden	4550	B23	Assistant Warden	No change recommended				
4551	B25	Warden I	4551	B25	Warden I	No change recommended				
4552	B26	Warden II	4552	B26	Warden II	No change recommende				
4560	A13	Counsel Substitute I	4560	A13	Counsel Substitute I	No change recommende				
4561	A15	Counsel Substitute II	4561	A15	Counsel Substitute II	No change recommende				
4562	A17	Counsel Substitute III	4562	A17	Counsel Substitute III	No change recommende				
4571	A14	Correctional Transportation Officer	4571	A14	Correctional Transportation Officer	No change recommende				
4646	A13	Industrial Specialist I	4646	A13	Industrial Specialist I	No change recommended				

		Recommended Chan	ges to the State'	s Position	Classification Plan			
(urrent urs 2016-2017)	Recommended (Fiscal Years 2018-2019)					
Job Classification Number	Salary Group	Job Classification Title	Job Classification Number	Salary Group	Job Classification Title	Recommended Change		
4647	A14	Industrial Specialist II	4647	A14	Industrial Specialist II	No change recommended		
4648	A15	Industrial Specialist III	4648	A15	Industrial Specialist III	No change recommended		
4649	A16	Industrial Specialist IV	4649	A16	Industrial Specialist IV	No change recommended		
4650	A17	Industrial Specialist V	4650	A17	Industrial Specialist V	No change recommended		
4651	A18	Industrial Specialist VI	4651	A18	Industrial Specialist VI	No change recommended		
4671	A13	Agriculture Specialist I	4671	A13	Agriculture Specialist I	No change recommended		
4672	A14	Agriculture Specialist II	4672	A14	Agriculture Specialist II	No change recommended		
4673	A15	Agriculture Specialist III	4673	A15	Agriculture Specialist III	No change recommended		
4674	A16	Agriculture Specialist IV	4674	A16	Agriculture Specialist IV	No change recommended		
4675	A17	Agriculture Specialist V	4675	A17	Agriculture Specialist V	No change recommended		
4676	A18	Agriculture Specialist VI	4676	A18	Agriculture Specialist VI	No change recommended		
			Social Service	ces				
5002	B14	Adult Protective Services Specialist I	5002	B14	Adult Protective Services Specialist I	No change recommended		
5003	B15	Adult Protective Services Specialist II	5003	B15	Adult Protective Services Specialist II	No change recommended		
5004	B16	Adult Protective Services Specialist III	5004	B16	Adult Protective Services Specialist III	No change recommended		
5005	B17	Adult Protective Services Specialist IV	5005	B17	Adult Protective Services Specialist IV	No change recommended		
5006	B18	Adult Protective Services Specialist V	5006	B18	Adult Protective Services Specialist V	No change recommended		
5010	B19	Family Services Specialist I	5010	B19	Family Services Specialist I	No change recommended		
5011	B20	Family Services Specialist II	5011	B20	Family Services Specialist II	No change recommended		
5016	B19	Family and Protective Services Supervisor I	5016	B19	Family and Protective Services Supervisor I	No change recommended		
5017	B21	Family and Protective Services Supervisor II	5017	B21	Family and Protective Services Supervisor II	No change recommended		
5018	B23	Family and Protective Services Supervisor III	5018	B23	Family and Protective Services Supervisor III	No change recommended		
5023	B14	Child Protective Services Specialist I	5023	B14	Child Protective Services Specialist I	No change recommended		
5024	B15	Child Protective Services Specialist II	5024	B15	Child Protective Services Specialist II	No change recommended		
5025	B16	Child Protective Services Specialist III	5025	B16	Child Protective Services Specialist III	No change recommended		
5026	B17	Child Protective Services Specialist IV	5026	B17	Child Protective Services Specialist IV	No change recommended		
5027	B18	Child Protective Services Specialist V	5027	B18	Child Protective Services Specialist V	No change recommended		

Recommended Changes to the State's Position Classification Plan								
(urrent urs 2016-2017)	Recommended (Fiscal Years 2018-2019)					
Job Classification Number	Salary Group	Job Classification Title	Job Classification Number	Salary Group	Job Classification Title	Recommended Change		
5030	B14	Protective Services Intake Specialist I	5030	B14	Protective Services Intake Specialist I	No change recommende		
5031	B15	Protective Services Intake Specialist II	5031	B15	Protective Services Intake Specialist II	No change recommende		
5032	B16	Protective Services Intake Specialist III	5032	B16	Protective Services Intake Specialist III	No change recommende		
5033	B17	Protective Services Intake Specialist IV	5033	B17	Protective Services Intake Specialist IV	No change recommende		
5034	B18	Protective Services Intake Specialist V	5034	B18	Protective Services Intake Specialist V	No change recommende		
5040	B14	Adult and Child Care Licensing Specialist I	5040	B14	Adult and Child Care Licensing Specialist I	No change recommende		
5041	B15	Adult and Child Care Licensing Specialist II	5041	B15	Adult and Child Care Licensing Specialist II	No change recommende		
5042	B16	Adult and Child Care Licensing Specialist III	5042	B16	Adult and Child Care Licensing Specialist III	No change recommende		
5043	B17	Adult and Child Care Licensing Specialist IV	5043	B17	Adult and Child Care Licensing Specialist IV	No change recommende		
5044	B18	Adult and Child Care Licensing Specialist V	5044	B18	Adult and Child Care Licensing Specialist V	No change recommende		
5050	A06	Rehabilitation Therapy Technician I	5050	A06	Rehabilitation Therapy Technician I	No change recommende		
5051	A08	Rehabilitation Therapy Technician II	5051	A08	Rehabilitation Therapy Technician II	No change recommende		
5052	A10	Rehabilitation Therapy Technician III	5052	A10	Rehabilitation Therapy Technician III	No change recommende		
5053	A12	Rehabilitation Therapy Technician IV	5053	A12	Rehabilitation Therapy Technician IV	No change recommende		
5054	A14	Rehabilitation Therapy Technician V	5054	A14	Rehabilitation Therapy Technician V	No change recommende		
5062	B16	Vocational Rehabilitation Counselor I	5062	B16	Vocational Rehabilitation Counselor I	No change recommende		
5063	B17	Vocational Rehabilitation Counselor II	5063	B17	Vocational Rehabilitation Counselor II	No change recommende		
5064	B18	Vocational Rehabilitation Counselor III	5064	B18	Vocational Rehabilitation Counselor III	No change recommende		
5065	B20	Vocational Rehabilitation Counselor IV	5065	B20	Vocational Rehabilitation Counselor IV	No change recommende		
5079	A13	Chaplaincy Services Assistant	5079	A13	Chaplaincy Services Assistant	No change recommende		
5081	B17	Chaplain I	5081	B17	Chaplain I	No change recommende		
5082	B19	Chaplain II	5082	B19	Chaplain II	No change recommende		
5083	B21	Chaplain III	5083	B21	Chaplain III	No change recommende		

Recommended Changes to the State's Position Classification Plan								
		urrent nrs 2016-2017)	Recommended (Fiscal Years 2018-2019)					
Job Classification Number	Salary Group	Job Classification Title	Job Classification Number	Salary Group	Job Classification Title	Recommended Change		
5090	B11	Rehabilitation Teacher I	5090	B12	Rehabilitation Teacher I	Reallocation		
5091	B13	Rehabilitation Teacher II	5091	B14	Rehabilitation Teacher II	Reallocation		
5092	B15	Rehabilitation Teacher III	5092	B16	Rehabilitation Teacher III	Reallocation		
5104	B13	Veterans Services Representative I	5104	B13	Veterans Services Representative I	No change recommende		
5105	B14	Veterans Services Representative II	5105	B14	Veterans Services Representative II	No change recommende		
5106	B15	Veterans Services Representative III	5106	B15	Veterans Services Representative III	No change recommende		
5107	B16	Veterans Services Representative IV	5107	B16	Veterans Services Representative IV	No change recommende		
5108	B18	Veterans Services Representative V	5108	B18	Veterans Services Representative V	No change recommende		
5109	B20	Veterans Services Representative VI	5109	B20	Veterans Services Representative VI	No change recommende		
5111	B14	Substance Abuse Counselor I	5111	B14	Substance Abuse Counselor I	No change recommende		
5112	B15	Substance Abuse Counselor II	5112	B15	Substance Abuse Counselor II	No change recommende		
5113	B16	Substance Abuse Counselor III	5113	B16	Substance Abuse Counselor III	No change recommende		
5121	A07	Direct Support Professional I	5121	A07	Direct Support Professional I	No change recommende		
5122	A09	Direct Support Professional II	5122	A09	Direct Support Professional II	No change recommend		
5123	A11	Direct Support Professional III	5123	A11	Direct Support Professional III	No change recommend		
5124	A13	Direct Support Professional IV	5124	A13	Direct Support Professional IV	No change recommend		
5131	B19	Qualified Intellectual Disability Professional I	5131	B19	Qualified Intellectual Disability Professional I	No change recommend		
5132	B20	Qualified Intellectual Disability Professional II	5132	B20	Qualified Intellectual Disability Professional II	No change recommend		
5133	B21	Qualified Intellectual Disability Professional III	5133	B21	Qualified Intellectual Disability Professional III	No change recommende		
5134	B23	Qualified Intellectual Disability Professional IV	5134	B23	Qualified Intellectual Disability Professional IV	No change recommend		
5140	B11	Recreation Program Specialist I	5140	B11	Recreation Program Specialist I	No change recommend		
5142	B13	Recreation Program Specialist II	5142	B13	Recreation Program Specialist II	No change recommende		
5144	B15	Recreation Program Specialist	5144	B15	Recreation Program Specialist III	No change recommende		
5151	A07	Psychiatric Nursing Assistant I	5151	A07	Psychiatric Nursing Assistant I	No change recommende		
5152	A09	Psychiatric Nursing Assistant II	5152	A09	Psychiatric Nursing Assistant II	No change recommende		
5153	A11	Psychiatric Nursing Assistant III	5153	A11	Psychiatric Nursing Assistant	No change recommend		

		Recommended Chan	ges to the State'	s Position	Classification Plan			
(urrent ars 2016-2017)	Recommended (Fiscal Years 2018-2019)					
Job Classification Number	Salary Group	Job Classification Title	Job Classification Number	Salary Group	Job Classification Title	Recommended Change		
5154	A13	Psychiatric Nursing Assistant IV	5154	A13	Psychiatric Nursing Assistant IV	No change recommended		
5201	A07	Resident Specialist I	5201	A07	Resident Specialist I	No change recommended		
5203	A09	Resident Specialist II	5203	A09	Resident Specialist II	No change recommended		
5205	A11	Resident Specialist III	5205	A11	Resident Specialist III	No change recommended		
5207	A13	Resident Specialist IV	5207	A13	Resident Specialist IV	No change recommended		
5209	A15	Resident Specialist V	5209	A15	Resident Specialist V	No change recommended		
5226	B11	Case Manager I	5226	B11	Case Manager I	No change recommended		
5227	B13	Case Manager II	5227	B13	Case Manager II	No change recommended		
5228	B15	Case Manager III	5228	B15	Case Manager III	No change recommended		
5229	B17	Case Manager IV	5229	B17	Case Manager IV	No change recommended		
5230	B18	Case Manager V	5230	B18	Case Manager V	No change recommended		
5232	B13	Volunteer Services Coordinator	5232	B13	Volunteer Services Coordinator I	No change recommended		
5233	B15	Volunteer Services Coordinator II	5233	B15	Volunteer Services Coordinator II	No change recommended		
5234	B17	Volunteer Services Coordinator III	5234	B17	Volunteer Services Coordinator III	No change recommended		
5235	B19	Volunteer Services Coordinator IV	5235	B19	Volunteer Services Coordinator IV	No change recommended		
5300	B18	Health and Human Services Program Coordinator I	5300	B18	Health and Human Services Program Coordinator I	No change recommended		
5302	B20	Health and Human Services Program Coordinator II	5302	B20	Health and Human Services Program Coordinator II	No change recommended		
5304	B22	Health and Human Services Program Coordinator III	5304	B22	Health and Human Services Program Coordinator III	No change recommended		
5400	B15	Social Worker I	5400	B15	Social Worker I	No change recommended		
5402	B17	Social Worker II	5402	B17	Social Worker II	No change recommended		
5404	B19	Social Worker III	5404	B19	Social Worker III	No change recommended		
5406	B21	Social Worker IV	5406	B21	Social Worker IV	No change recommended		
5503	A07	Human Services Technician I	5503	A07	Human Services Technician I	No change recommended		
5504	A09	Human Services Technician II	5504	A09	Human Services Technician II	No change recommended		
5505	A10	Human Services Technician III	5505	A10	Human Services Technician III	No change recommended		
5506	A12	Human Services Technician IV	5506	A12	Human Services Technician IV	No change recommended		
5526	B17	Quality Assurance Specialist I	5526	B17	Quality Assurance Specialist I	No change recommended		
5527	B18	Quality Assurance Specialist II	5527	B18	Quality Assurance Specialist II	No change recommended		
5528	B20	Quality Assurance Specialist III	5528	B20	Quality Assurance Specialist III	No change recommended		
5529	B22	Quality Assurance Specialist IV	5529	B22	Quality Assurance Specialist IV	No change recommended		

	Recommended Changes to the State's Position Classification Plan									
(urrent ars 2016-2017)	Recommended (Fiscal Years 2018-2019)							
Job Classification Number	Salary Group	Job Classification Title	Job Classification Number	Salary Group	Job Classification Title	Recommended Change				
5540	B11	Child Support Officer I	5540	B11	Child Support Officer I	No change recommended				
5541	B13	Child Support Officer II	5541	B13	Child Support Officer II	No change recommended				
5542	B15	Child Support Officer III	5542	B15	Child Support Officer III	No change recommended				
5543	B17	Child Support Officer IV	5543	B17	Child Support Officer IV	No change recommende				
5544	B19	Child Support Officer V	5544	B19	Child Support Officer V	No change recommende				
5550	A09	Child Support Technician I	5550	A09	Child Support Technician I	No change recommende				
5551	A11	Child Support Technician II	5551	A11	Child Support Technician II	No change recommende				
5552	A13	Child Support Technician III	5552	A13	Child Support Technician III	No change recommende				
5616	B16	Interpreter I	5616	B16	Interpreter I	No change recommende				
5617	B18	Interpreter II	5617	B18	Interpreter II	No change recommende				
5618	B20	Interpreter III	5618	B20	Interpreter III	No change recommende				
5620	B12	Texas Works Advisor I	5620	B12	Texas Works Advisor I	No change recommende				
5622	B13	Texas Works Advisor II	5622	B13	Texas Works Advisor II	No change recommende				
5624	B14	Texas Works Advisor III	5624	B14	Texas Works Advisor III	No change recommende				
5626	B15	Texas Works Advisor IV	5626	B15	Texas Works Advisor IV	No change recommende				
5628	B16	Texas Works Advisor V	5628	B16	Texas Works Advisor V	No change recommende				
5630	B19	Texas Works Supervisor I	5630	B19	Texas Works Supervisor I	No change recommende				
5632	B21	Texas Works Supervisor II	5632	B21	Texas Works Supervisor II	No change recommende				
5700	B11	Human Services Specialist I	5700	B11	Human Services Specialist I	No change recommende				
5701	B12	Human Services Specialist II	5701	B12	Human Services Specialist II	No change recommende				
5702	B13	Human Services Specialist III	5702	B13	Human Services Specialist III	No change recommende				
5703	B14	Human Services Specialist IV	5703	B14	Human Services Specialist IV	No change recommende				
5704	B15	Human Services Specialist V	5704	B15	Human Services Specialist V	No change recommende				
5705	B16	Human Services Specialist VI	5705	B16	Human Services Specialist VI	No change recommende				
5706	B17	Human Services Specialist VII	5706	B17	Human Services Specialist VII	No change recommende				
			5710	B15	Transition Coordinator I	New job classification				
			5711	B17	Transition Coordinator II	New job classification				
			5712	B19	Transition Coordinator III	New job classification				
			5713	B21	Transition Coordinator IV	New job classification				
			5720	B19	Human Rights Officer I	New job classification				
			5721	B21	Human Rights Officer II	New job classification				
			5722	B23	Human Rights Officer III	New job classification				
			5723	B25	Human Rights Officer IV	New job classification				
			5730	B19	Guardianship Specialist	New job classification				
			5732	B21	Guardianship Supervisor	New job classification				

		Recommended Chan	ges to the State'	s Position	ı Classification Plan	
(urrent ars 2016-2017)			Recommended (Fiscal Years 2018-2019)	
Job Classification Number	Salary Group	Job Classification Title	Job Classification Number	Salary Group	Job Classification Title	Recommended Change
			Public Safe	ty		
6052	B19	Forensic Scientist I	6052	B19	Forensic Scientist I	No change recommended
6053	B20	Forensic Scientist II	6053	B20	Forensic Scientist II	No change recommended
6054	B21	Forensic Scientist III	6054	B21	Forensic Scientist III	No change recommended
6055	B22	Forensic Scientist IV	6055	B22	Forensic Scientist IV	No change recommended
6056	B23	Forensic Scientist V	6056	B23	Forensic Scientist V	No change recommended
6057	B24	Forensic Scientist VI	6057	B24	Forensic Scientist VI	No change recommended
6084	B19	Forensic Photographer I	6084	B19	Forensic Photographer I	No change recommended
6086	B20	Forensic Photographer II	6086	B20	Forensic Photographer II	No change recommended
6095	A13	Police Communications Operator I	6095	A13	Police Communications Operator I	No change recommended
6096	A14	Police Communications Operator II	6096	A14	Police Communications Operator II	No change recommended
6097	A15	Police Communications Operator III	6097	A15	Police Communications Operator III	No change recommended
6098	A16	Police Communications Operator IV	6098	A16	Police Communications Operator IV	No change recommended
6099	A18	Police Communications Operator V	6099	A18	Police Communications Operator V	No change recommended
6100	A19	Police Communications Operator VI	6100	A19	Police Communications Operator VI	No change recommended
6115	A12	Fingerprint Technician I	6115	B12	Fingerprint Analyst I	Title change and salary group change
6116	A14	Fingerprint Technician II	6116	B14	Fingerprint Analyst II	Title change and salary group change
6117	A16	Fingerprint Technician III	6117	B16	Fingerprint Analyst III	Title change and salary group change
6120	B15	Crime Laboratory Specialist I	6120	B15	Crime Laboratory Specialist I	No change recommended
6121	B16	Crime Laboratory Specialist II	6121	B16	Crime Laboratory Specialist II	No change recommended
6122	B17	Crime Laboratory Specialist III	6122	B17	Crime Laboratory Specialist III	No change recommended
6152	B19	Combined DNA Index System Analyst I	6152	B19	Combined DNA Index System Analyst I	No change recommended
6154	B21	Combined DNA Index System Analyst II	6154	B21	Combined DNA Index System Analyst II	No change recommended
6160	B15	Crime Analyst I	6160	B15	Crime Analyst I	No change recommended
6162	B17	Crime Analyst II	6162	B17	Crime Analyst II	No change recommended
6170	B19	Criminal Intelligence Analyst I	6170	B19	Criminal Intelligence Analyst I	No change recommended
6172	B21	Criminal Intelligence Analyst II	6172	B21	Criminal Intelligence Analyst II	No change recommended

		Recommended Chang	ges to the State'	s Position	Classification Plan	
		urrent irs 2016-2017)	Recommended (Fiscal Years 2018-2019)			
Job Classification Number	Salary Group	Job Classification Title	Job Classification Number	Salary Group	Job Classification Title	Recommended Change
6174	B23	Criminal Intelligence Analyst III	6174	B23	Criminal Intelligence Analyst	No change recommended
6221	A10	Public Safety Records Technician I	6221	A10	Public Safety Records Technician I	No change recommended
6222	A11	Public Safety Records Technician II	6222	A11	Public Safety Records Technician II	No change recommended
			6223	A12	Public Safety Records Technician III	New job classification
			6224	A13	Public Safety Records Technician IV	New job classification
6229	A07	Security Officer I	6229	A07	Security Officer I	No change recommended
6230	A09	Security Officer II	6230	A09	Security Officer II	No change recommended
6232	A11	Security Officer III	6232	A11	Security Officer III	No change recommende
6234	A13	Security Officer IV	6234	A13	Security Officer IV	No change recommende
6240	B17	Emergency Management Program Coordinator I	6240	B17	Emergency Management Program Coordinator I	No change recommende
6241	B19	Emergency Management Program Coordinator II	6241	B19	Emergency Management Program Coordinator II	No change recommended
6242	B21	Emergency Management Program Coordinator III	6242	B21	Emergency Management Program Coordinator III	No change recommended
6243	B23	Emergency Management Program Coordinator IV	6243	B23	Emergency Management Program Coordinator IV	No change recommended
6244	B25	Emergency Management Program Coordinator V	6244	B25	Emergency Management Program Coordinator V	No change recommended
			6250	B14	State Park Police Officer Trainee (Cadet)	New job classification
			6251	B16	Probationary State Park Police Officer	New job classification
			6252	B18	State Park Police Officer	New job classification
			6253	B22	Sergeant, State Park Police Officer	New job classification
			6254	B23	Lieutenant, State Park Police Officer	New job classification
			6255	B24	Captain, State Park Police Officer	New job classification
			6256	B25	Major, State Park Police Officer	New job classification
			Military ^b)		
			6500	B10	Military Specialist I	New job classification
			6501	B12	Military Specialist II	New job classification
			6502	B22	Military Specialist III	New job classification

		Recommended Char	iges to the State'	s Position		
		urrent ars 2016 - 2017)			Recommended (Fiscal Years 2018-2019)	
Job Classification Number	Salary Group	Job Classification Title	Job Classification Number	Salary Group	Job Classification Title	Recommended Change
			6503	B24	Military Specialist IV	New job classification
			6504	B27	Military Specialist V	New job classification
			6505	B30	Military Specialist VI	New job classification
			Library and Re	cords		
7306	B18	Archeologist I	7306	B18	Archeologist I	No change recommende
7308	B20	Archeologist II	7308	B20	Archeologist II	No change recommende
7310	B22	Archeologist III	7310	B22	Archeologist III	No change recommende
7315	B15	Historian I	7315	B15	Historian I	No change recommende
7317	B17	Historian II	7317	B17	Historian II	No change recommende
7319	B19	Historian III	7319	B19	Historian III	No change recommende
7350	A09	Library Assistant I	7350	A09	Library Assistant I	No change recommende
7352	A11	Library Assistant II	7352	A11	Library Assistant II	No change recommende
7354	A13	Library Assistant III	7354	A13	Library Assistant III	No change recommende
7401	B14	Librarian I	7401	B14	Librarian I	No change recommende
7402	B16	Librarian II	7402	B16	Librarian II	No change recommende
7403	B18	Librarian III	7403	B18	Librarian III	No change recommende
7404	B20	Librarian IV	7404	B20	Librarian IV	No change recommende
			7405	B14	Archivist I	New job classification
7407	B16	Archivist I	7407	B16	Archivist II	Title change
7409	B18	Archivist II	7409	B18	Archivist III	Title change
			7411	B20	Archivist IV	New job classification
7464	B14	Exhibit Technician	7464	B15	Exhibit Technician	Reallocation
7466	B16	Curator I	7466	B16	Curator I	No change recommende
7468	B18	Curator II	7468	B18	Curator II	No change recommende
			Custodial			
8003	A04	Custodian I	8003	A04	Custodian I	No change recommende
8005	A06	Custodian II	8005	A06	Custodian II	No change recommende
8007	A08	Custodian III	8007	A08	Custodian III	No change recommende
8021	A12	Custodial Manager I	8021	A12	Custodial Manager I	No change recommende
8023	A14	Custodial Manager II	8023	A14	Custodial Manager II	No change recommende
8025	A16	Custodial Manager III	8025	A16	Custodial Manager III	No change recommende
8031	A04	Groundskeeper I	8031	A04	Groundskeeper I	No change recommende
8032	A06	Groundskeeper II	8032	A06	Groundskeeper II	No change recommende
8033	A08	Groundskeeper III	8033	A08	Groundskeeper III	No change recommende

		Recommended Chang	ges to the State'	s Position	Classification Plan	
(urrent irs 2016-2017)			Recommended (Fiscal Years 2018-2019)	
Job Classification Number	Salary Group	Job Classification Title	Job Classification Number	Salary Group	Job Classification Title	Recommended Change
			8034	A10	Groundskeeper IV	New job classification
			8035	A12	Groundskeeper V	New job classification
8103	A05	Food Service Worker I	8103	A05	Food Service Worker I	No change recommended
8104	A07	Food Service Worker II	8104	A07	Food Service Worker II	No change recommended
8108	A12	Food Service Manager I	8108	A12	Food Service Manager I	No change recommended
8109	A14	Food Service Manager II	8109	A14	Food Service Manager II	No change recommended
8110	A16	Food Service Manager III	8110	A16	Food Service Manager III	No change recommended
8111	A18	Food Service Manager IV	8111	A18	Food Service Manager IV	No change recommended
8116	A06	Cook I	8116	A06	Cook I	No change recommended
8117	A07	Cook II	8117	A07	Cook II	No change recommended
8118	A09	Cook III	8118	A09	Cook III	No change recommende
8119	A11	Cook IV	8119	A11	Cook IV	No change recommende
8252	A04	Laundry/Sewing Room Worker I	8252	A04	Laundry/Sewing Room Worker	No change recommende
8253	A06	Laundry/Sewing Room Worker	8253	A06	Laundry/Sewing Room Worker	No change recommende
8254	A08	Laundry/Sewing Room Worker	8254	A08	Laundry/Sewing Room Worker	No change recommende
8260	A12	Laundry Manager I	8260	A12	Laundry Manager I	No change recommende
8261	A14	Laundry Manager II	8261	A14	Laundry Manager II	No change recommende
8262	A16	Laundry Manager III	8262	A16	Laundry Manager III	No change recommende
8263	A18	Laundry Manager IV	8263	A18	Laundry Manager IV	No change recommende
8302	A07	Barber/Cosmetologist	8302	A07	Barber/Cosmetologist	No change recommende
			Maintenand	ce		
9004	A06	Maintenance Assistant	9004	A07	Maintenance Assistant	Reallocation
9022	A15	Equipment Operator I	9022	A15	Equipment Operator I	No change recommende
9024	A16	Equipment Operator II	9024	A16	Equipment Operator II	No change recommende
9034	A11	Air Conditioning and Boiler Operator I	9034	A11	Air Conditioning and Boiler Operator I	No change recommende
9035	A13	Air Conditioning and Boiler Operator II	9035	A13	Air Conditioning and Boiler Operator II	No change recommende
9036	A15	Air Conditioning and Boiler Operator III	9036	A15	Air Conditioning and Boiler Operator III	No change recommende
9037	A17	Air Conditioning and Boiler Operator IV	9037	A17	Air Conditioning and Boiler Operator IV	No change recommende
9041	A08	Maintenance Specialist I	9041	A08	Maintenance Specialist I	No change recommende
9042	A10	Maintenance Specialist II	9042	A10	Maintenance Specialist II	No change recommende

Current (Fiscal Years 2016-2017)			Recommended (Fiscal Years 2018-2019)					
Job Classification Number	Salary Group	Job Classification Title	Job Classification Number	Salary Group	Job Classification Title	Recommended Change		
9043	A11	Maintenance Specialist III	9043	A11	Maintenance Specialist III	No change recommende		
9044	A13	Maintenance Specialist IV	9044	A13	Maintenance Specialist IV	No change recommende		
9045	A15	Maintenance Specialist V	9045	A15	Maintenance Specialist V	No change recommende		
9052	A14	Maintenance Supervisor I	9052	A14	Maintenance Supervisor I	No change recommende		
9053	A15	Maintenance Supervisor II	9053	A15	Maintenance Supervisor II	No change recommende		
9054	A16	Maintenance Supervisor III	9054	A16	Maintenance Supervisor III	No change recommend		
9055	A17	Maintenance Supervisor IV	9055	A17	Maintenance Supervisor IV	No change recommend		
9056	A19	Maintenance Supervisor V	9056	A19	Maintenance Supervisor V	No change recommend		
9060	A15	Electronics Technician I	9060	A15	Electronics Technician I	No change recommend		
9062	A17	Electronics Technician II	9062	A17	Electronics Technician II	No change recommend		
9064	A19	Electronics Technician III	9064	A19	Electronics Technician III	No change recommend		
9305	A14	Transportation Maintenance Specialist I	9305	A14	Transportation Maintenance Specialist I	No change recommend		
9306	A15	Transportation Maintenance Specialist II	9306	A15	Transportation Maintenance Specialist II	No change recommend		
9307	A16	Transportation Maintenance Specialist III	9307	A16	Transportation Maintenance Specialist III	No change recommend		
9308	A17	Transportation Maintenance Specialist IV	9308	A17	Transportation Maintenance Specialist IV	No change recommend		
9309	A18	Transportation Maintenance Specialist V	9309	A18	Transportation Maintenance Specialist V	No change recommend		
9322	A07	Vehicle Driver I	9322	A07	Vehicle Driver I	No change recommend		
9323	A09	Vehicle Driver II	9323	A09	Vehicle Driver II	No change recommend		
9324	A11	Vehicle Driver III	9324	A11	Vehicle Driver III	No change recommend		
9416	A09	Motor Vehicle Technician I	9416	A10	Motor Vehicle Technician I	Reallocation		
9417	A11	Motor Vehicle Technician II	9417	A12	Motor Vehicle Technician II	Reallocation		
9418	A13	Motor Vehicle Technician III	9418	A14	Motor Vehicle Technician III	Reallocation		
9419	A15	Motor Vehicle Technician IV	9419	A16	Motor Vehicle Technician IV	Reallocation		
9420	A17	Motor Vehicle Technician V	9420	A18	Motor Vehicle Technician V	Reallocation		
9512	A13	Machinist I	9512	A13	Machinist I	No change recommend		
9514	A15	Machinist II	9514	A15	Machinist II	No change recommend		
9624	B20	Aircraft Pilot I	9624	B20	Aircraft Pilot I	No change recommend		
9626	B22	Aircraft Pilot II	9626	B22	Aircraft Pilot II	No change recommend		
9628	B24	Aircraft Pilot III	9628	B24	Aircraft Pilot III	No change recommend		
9636	B21	Aircraft Mechanic I	9636	B21	Aircraft Mechanic I	No change recommend		
9638	B22	Aircraft Mechanic II	9638	B22	Aircraft Mechanic II	No change recommend		
			9640	B23	Aircraft Mechanic III	New job classification		

	Recommended Changes to the State's Position Classification Plan									
(urrent Irs 2016-2017)	Recommended (Fiscal Years 2018-2019)							
Job Classification Number	Salary Group	Job Classification Title	Job Classification Number	Salary Group	Job Classification Title	Recommended Change				
9700	A10	Radio Communications Technician I	9700	A10	Radio Communications Technician I	No change recommended				
9704	A12	Radio Communications Technician II	9704	A12	Radio Communications Technician II	No change recommended				
9706	A14	Radio Communications Technician III	9706	A14	Radio Communications Technician III	No change recommended				
9733	A14	Equipment Maintenance Technician I	9733	A14	Equipment Maintenance Technician I	No change recommended				
9734	A16	Equipment Maintenance Technician II	9734	A16	Equipment Maintenance Technician II	No change recommended				
9802	A14	Electrician I	9802	A14	Electrician I	No change recommended				
9804	A16	Electrician II	9804	A16	Electrician II	No change recommended				
9806	A18	Electrician III	9806	A18	Electrician III	No change recommended				
9808	A20	Electrician IV	9808	A20	Electrician IV	No change recommended				
9812	A14	HVAC Mechanic I	9812	A14	HVAC Mechanic I	No change recommended				
9814	A16	HVAC Mechanic II	9814	A16	HVAC Mechanic II	No change recommended				
9816	A18	HVAC Mechanic III	9816	A18	HVAC Mechanic III	No change recommended				
			9820	A14	Plumber I	New job classification				
			9822	A16	Plumber II	New job classification				
			9824	A18	Plumber IIII	New job classification				
9830	B20	Ferryboat Specialist I	9830	B20	Ferryboat Specialist I	No change recommended				
9832	B21	Ferryboat Specialist II	9832	B21	Ferryboat Specialist II	No change recommended				
9834	B22	Ferryboat Specialist III	9834	B22	Ferryboat Specialist III	No change recommended				

^a The Creative Media Designer job classification series was moved from the Engineering and Design occupational category to the Information and Communication occupational category.

Sources: Current information from the General Appropriations Act (84th Legislature), Article IX, Section 2.01, pages IX-1 through IX-19, and recommended information based on the State Auditor's Office's analysis.

b House Bill 2965 (84th Legislature) amended Texas Government Code, Chapter 437, by adding Section 437.2121, which authorized the Military Department to hire service members of Texas military forces to fill state military positions. House Bill 2965 also required the Military Department to consult with the State Auditor's Office to develop a state salary structure classification applicable to service members called to extended state active duty service. To accommodate those state military positions, the State Auditor's Office will add a new Military occupational category.

Table 9 lists the 433 benchmark positions available for the State's Position Classification Plan by occupational category, the midpoint of the salary range for employees in those positions, the market average salary, and the market index for each benchmark. On average, the market indices for the benchmark positions reviewed indicate that the State's salary ranges are 5 percent below the market.

Table 9

		Benchmark Job Ana	alysis		
Job Classification Number	Salary Group	Job Classification Title	Salary Range Midpoint	Market Average Salary	Market Index ^a
		Administrative Supp	oort		
0006	A06	Receptionist	\$25,464	\$29,089	0.88
0053	A05	Clerk I	\$24,309	\$28,546	0.85
0055	A07	Clerk II	\$26,679	\$28,669	0.93
0057	A09	Clerk III	\$29,320	\$30,492	0.96
0059	A11	Clerk IV	\$33,844	\$37,599	0.90
0130	A09	Customer Service Representative I	\$29,320	\$31,382	0.93
0132	A11	Customer Service Representative II	\$33,844	\$32,647	1.04
0134	A13	Customer Service Representative III	\$37,914	\$34,705	1.09
0136	A15	Customer Service Representative IV	\$42,511	\$41,379	1.03
0138	A17	Customer Service Representative V	\$47,688	\$47,283	1.01
0150	A09	Administrative Assistant I	\$29,320	\$31,297	0.94
0152	A11	Administrative Assistant II	\$33,844	\$34,709	0.98
0154	A13	Administrative Assistant III	\$37,914	\$39,103	0.97
0156	A15	Administrative Assistant IV	\$42,511	\$45,662	0.93
0160	B17	Executive Assistant I	\$47,688	\$48,407	0.99
0162	B19	Executive Assistant II	\$55,602	\$54,654	1.02
0164	B21	Executive Assistant III	\$63,616	\$84,828	0.75
0170	B12	License and Permit Specialist I	\$35,819	\$35,013	1.02
		N	Market Index Administ	rative Support	0.96
		Information Techno	logy		
0203	A06	Data Entry Operator I	\$25,464	\$28,421	0.90
0205	A08	Data Entry Operator II	\$27,967	\$31,382	0.89
0207	A10	Data Entry Operator III	\$30,741	\$34,850	0.88
0210	B18	Data Base Administrator I	\$51,985	\$63,579	0.82
0212	B22	Data Base Administrator III	\$68,047	\$76,072	0.89
0213	B24	Data Base Administrator IV	\$77,862	\$85,337	0.91

	Benchmark Job Analysis							
Job Classification Number	Salary Group	Job Classification Title	Salary Range Midpoint	Market Average Salary	Market Index ^a			
0214	B26	Data Base Administrator V	\$93,406	\$99,939	0.93			
0221	B20	Business Analyst I	\$59,473	\$64,079	0.93			
0223	B24	Business Analyst III	\$77,862	\$84,291	0.92			
0228	B13	Systems Support Specialist I	\$37,914	\$41,980	0.90			
0229	B15	Systems Support Specialist II	\$42,511	\$46,408	0.92			
0230	B17	Systems Support Specialist III	\$47,688	\$50,333	0.95			
0231	B19	Systems Support Specialist IV	\$55,602	\$54,520	1.02			
0235	B23	Information Technology Security Analyst I	\$72,789	\$76,940	0.95			
0237	B27	Information Technology Security Analyst III	\$102,747	\$104,572	0.98			
0238	B30	Information Security Officer	\$136,756	\$134,726	1.02			
0239	B31	Chief Information Security Officer	\$150,431	\$170,699	0.88			
0240	B17	Programmer I	\$47,688	\$56,721	0.84			
0242	B21	Programmer III	\$63,616	\$65,990	0.96			
0243	B23	Programmer IV	\$72,789	\$80,899	0.90			
0244	B25	Programmer V	\$83,298	\$96,899	0.86			
0245	B27	Programmer VI	\$102,747	\$99,573	1.03			
0247	B21	Information Technology Auditor I	\$63,616	\$67,579	0.94			
0248	B23	Information Technology Auditor II	\$72,789	\$85,695	0.85			
0249	B25	Information Technology Auditor III	\$83,298	\$94,354	0.88			
0252	B16	Systems Analyst I	\$45,024	\$53,565	0.84			
0254	B20	Systems Analyst III	\$59,473	\$67,211	0.88			
0255	B22	Systems Analyst IV	\$68,047	\$75,121	0.91			
0256	B24	Systems Analyst V	\$77,862	\$93,344	0.83			
0260	B12	Computer Operations Specialist I	\$35,819	\$41,564	0.86			
0261	B14	Computer Operations Specialist II	\$40,139	\$41,879	0.96			
0262	B16	Computer Operations Specialist III	\$45,024	\$45,296	0.99			
0263	B18	Computer Operations Specialist IV	\$51,985	\$53,649	0.97			
0264	B20	Computer Operations Specialist V	\$59,473	\$63,578	0.94			
0270	B18	Geographic Information Specialist I	\$51,985	\$43,681	1.19			
0271	B20	Geographic Information Specialist II	\$59,473	\$60,044	0.99			
0281	B16	Telecommunications Specialist I	\$45,024	\$47,517	0.95			
0285	B24	Telecommunications Specialist V	\$77,862	\$83,419	0.93			
0288	B18	Network Specialist II	\$51,985	\$54,791	0.95			
0289	B20	Network Specialist III	\$59,473	\$67,375	0.88			
0290	B22	Network Specialist IV	\$68,047	\$76,771	0.89			
0291	B24	Network Specialist V	\$77,862	\$81,964	0.95			

		Benchmark Job Ana	alysis		
Job Classification Number	Salary Group	Job Classification Title	Salary Range Midpoint	Market Average Salary	Market Index ^a
0294	B25	Business Continuity Coordinator I	\$83,298	\$77,305	1.08
0295	B26	Business Continuity Coordinator II	\$93,406	\$96,572	0.97
0300	B18	Web Administrator I	\$51,985	\$54,966	0.95
0301	B20	Web Administrator II	\$59,473	\$61,646	0.96
0302	B22	Web Administrator III	\$68,047	\$67,820	1.00
0311	B18	Systems Administrator II	\$51,985	\$53,043	0.98
0312	B20	Systems Administrator III	\$59,473	\$66,660	0.89
0313	B22	Systems Administrator IV	\$68,047	\$67,815	1.00
0328	B31	Chief Cybersecurity Officer	\$150,431	\$170,699	0.88
		N	Market Index Informat	ion Technology	0.93
		Office Services			
0331	A09	Printing Services Technician I	\$29,320	\$27,715	1.06
0332	A11	Printing Services Technician II	\$33,844	\$35,132	0.96
0333	A13	Printing Services Technician III	\$37,914	\$41,603	0.91
0335	A17	Printing Services Technician V	\$47,688	\$52,252	0.91
0351	A09	Micrographics Technician I	\$29,320	\$27,501	1.07
0354	A13	Micrographics Technician III	\$37,914	\$36,006	1.05
0356	A15	Micrographics Technician IV	\$42,511	\$41,861	1.02
0367	B16	Photographer I	\$45,024	\$48,866	0.92
0368	B18	Photographer II	\$51,985	\$53,072	0.98
			Market Index	Office Services	0.99
		Planning, Research, and	Statistics		
0517	B19	Planner II	\$55,602	\$56,513	0.98
0518	B21	Planner III	\$63,616	\$73,196	0.87
0520	B25	Planner V	\$83,298	\$91,754	0.91
0592	A13	Research and Statistics Technician II	\$37,914	\$39,677	0.96
0602	B17	Research Specialist II	\$47,688	\$47,759	1.00
0604	B19	Research Specialist III	\$55,602	\$62,394	0.89
0624	B17	Statistician I	\$47,688	\$51,825	0.92
0630	B22	Statistician IV	\$68,047	\$77,706	0.88
0646	B24	Economist IV	\$77,862	\$78,070	1.00
	1		ex Planning, Research		0.93
		Education			
0812	A09	Teacher Aide I	\$29,320	\$26,705	1.10
0821	B19	Education Specialist II	\$55,602	\$57,901	0.96
0822	B21	Education Specialist III	\$63,616	\$65,341	0.97

		Benchmark Job An	alysis		
Job Classification Number	Salary Group	Job Classification Title	Salary Range Midpoint	Market Average Salary	Market Index ^a
			Market Ir	ndex Education	1.0
		Accounting, Auditing, and	d Finance		
1000	A11	Accounting Technician I	\$33,844	\$36,653	0.9
1002	A13	Accounting Technician II	\$37,914	\$36,851	1.0
1012	B14	Accountant I	\$40,139	\$43,460	0.0
1014	B15	Accountant II	\$42,511	\$47,017	0.9
1016	B17	Accountant III	\$47,688	\$52,955	0.9
1018	B19	Accountant IV	\$55,602	\$55,173	1.0
1020	B21	Accountant V	\$63,616	\$64,773	0.0
1022	B23	Accountant VI	\$72,789	\$69,327	1.(
1024	B25	Accountant VII	\$83,298	\$70,217	1.1
1042	B15	Auditor I	\$42,511	\$47,875	0.8
1044	B17	Auditor II	\$47,688	\$49,932	0.0
1046	B19	Auditor III	\$55,602	\$59,826	0.4
1048	B21	Auditor IV	\$63,616	\$74,564	0.8
1050	B23	Auditor V	\$72,789	\$77,879	0.0
1052	B25	Auditor VI	\$83,298	\$88,110	0.0
1060	B14	Taxpayer Compliance Officer II	\$40,139	\$46,103	0.8
1080	B20	Financial Analyst I	\$59,473	\$64,788	0.0
1082	B22	Financial Analyst II	\$68,047	\$74,527	0.4
1085	B26	Financial Analyst IV	\$93,406	\$89,713	1.0
1100	B17	Financial Examiner I	\$47,688	\$52,678	0.0
1102	B19	Financial Examiner II	\$55,602	\$56,570	0.0
1155	B17	Budget Analyst I	\$47,688	\$53,337	0.8
1156	B19	Budget Analyst II	\$55,602	\$59,873	0.4
1157	B21	Budget Analyst III	\$63,616	\$68,598	0.9
1159	B25	Budget Analyst V	\$83,298	\$86,609	0.9
1242	A11	Reimbursement Officer I	\$33,844	\$34,508	0.
1280	B18	Tax Auditor I	\$51,985	\$47,875	1.0
1281	B20	Tax Auditor II	\$59,473	\$49,932	1.1
1282	B22	Tax Auditor III	\$68,047	\$59,826	1.1
1283	B24	Tax Auditor IV	\$77,862	\$74,564	1.
1284	B25	Tax Auditor V	\$83,298	\$77,879	1.0
1285	B26	Tax Auditor VI	\$93,406	\$88,110	1.0

		Benchmark Job Ana	alysis		
Job Classification Number	Salary Group	Job Classification Title	Salary Range Midpoint	Market Average Salary	Market Index ^a
		Inspectors and Investi	gators		
1321	B11	Inspector II	\$33,844	\$33,746	1.0
1322	B13	Inspector III	\$37,914	\$40,936	0.9
1323	B15	Inspector IV	\$42,511	\$45,079	0.9
1324	B17	Inspector V	\$47,688	\$47,014	1.0
1352	B16	Investigator III	\$45,024	\$47,835	0.9
	•	Marke	et Index Inspectors ar	d Investigators	0.9
		Program Manageme	ent		
1550	B17	Staff Services Officer I	\$47,688	\$43,236	1.1
1552	B19	Staff Services Officer III	\$55,602	\$57,607	0.9
1553	B20	Staff Services Officer IV	\$59,473	\$64,329	0.0
1558	B20	Project Manager I	\$59,473	\$58,051	1.0
1559	B22	Project Manager II	\$68,047	\$74,276	0.0
1560	B24	Project Manager III	\$77,862	\$82,538	0.0
1561	B26	Project Manager IV	\$93,406	\$93,423	1.0
1570	B17	Program Specialist I	\$47,688	\$42,700	1.1
1572	B19	Program Specialist III	\$55,602	\$60,702	0.0
1574	B21	Program Specialist V	\$63,616	\$71,585	0.8
1582	B19	Program Supervisor III	\$55,602	\$56,036	0.0
1584	B21	Program Supervisor V	\$63,616	\$66,280	0.0
1588	B25	Program Supervisor VII	\$83,298	\$76,376	1.0
1600	B22	Manager I	\$68,047	\$70,754	0.0
1601	B23	Manager II	\$72,789	\$72,822	1.0
1602	B24	Manager III	\$77,862	\$83,936	0.9
1603	B25	Manager IV	\$83,298	\$89,209	0.0
1604	B26	Manager V	\$93,406	\$98,982	0.0
1620	B26	Director I	\$93,406	\$91,363	1.0
1622	B28	Director III	\$113,022	\$119,179	0.1
1623	B29	Director IV	\$124,323	\$134,938	0.9
1630	B33	Deputy Director I	\$182,022	\$179,016	1.0
1631	B34	Deputy Director II	\$200,224	\$181,800	1.1
1650	B28	Portfolio Project Manager I	\$113,022	\$114,639	0.9
1660	B19	Project Management Specialist I	\$55,602	\$53,755	1.0
			Market Index Program	m Management	0.9
		Human Resource	s		
1727	B12	Human Resources Assistant	\$35,819	\$39,064	0.0

	Benchmark Job Analysis							
Job Classification Number	Salary Group	Job Classification Title	Salary Range Midpoint	Market Average Salary	Market Index ^a			
1729	B14	Human Resources Specialist I	\$40,139	\$44,306	0.9			
1731	B16	Human Resources Specialist II	\$45,024	\$49,746	0.9			
1733	B18	Human Resources Specialist III	\$51,985	\$54,249	0.9			
1735	B20	Human Resources Specialist IV	\$59,473	\$60,742	0.9			
1737	B22	Human Resources Specialist V	\$68,047	\$68,803	0.9			
1739	B24	Human Resources Specialist VI	\$77,862	\$79,134	0.9			
1781	B13	Training Specialist I	\$37,914	\$45,070	0.8			
1783	B17	Training Specialist III	\$47,688	\$54,531	0.8			
1784	B19	Training Specialist IV	\$55,602	\$56,908	0.9			
1785	B21	Training Specialist V	\$63,616	\$66,772	0.9			
1786	B23	Training Specialist VI	\$72,789	\$75,701	0.9			
			Market Index Hu	man Resources	0.9			
		Information and Commu	ınication					
1822	B15	Marketing Specialist I	\$42,511	\$47,352	0.9			
1824	B19	Marketing Specialist III	\$55,602	\$57,367	0.9			
1826	B23	Marketing Specialist V	\$72,789	\$79,356	0.9			
1830	B15	Information Specialist I	\$42,511	\$42,921	0.9			
1831	B17	Information Specialist II	\$47,688	\$52,852	0.9			
1832	B19	Information Specialist III	\$55,602	\$55,673	1.0			
1833	B21	Information Specialist IV	\$63,616	\$68,450	0.9			
1834	B23	Information Specialist V	\$72,789	\$80,193	0.9			
1840	A10	Multimedia Technician I	\$30,741	\$35,605	0.8			
1841	A12	Multimedia Technician II	\$35,819	\$41,124	0.8			
1842	A14	Multimedia Technician III	\$40,139	\$43,288	0.9			
1843	A16	Multimedia Technician IV	\$45,024	\$47,399	0.9			
1862	B20	Management Analyst II	\$59,473	\$65,388	0.9			
1866	B24	Management Analyst IV	\$77,862	\$81,731	0.9			
1870	B18	Technical Writer I	\$51,985	\$58,382	0.8			
1871	B20	Technical Writer II	\$59,473	\$68,649	0.8			
1875	B17	Editor I	\$47,688	\$52,051	0.9			
1876	B19	Editor II	\$55,602	\$57,534	0.9			
1890	B23	Government Relations Specialist I	\$72,789	\$64,715	1.1			
1892	B25	Government Relations Specialist II	\$83,298	\$78,167	1.0			
1894	B27	Government Relations Specialist III	\$102,747	\$98,941	1.0			

	Benchmark Job Analysis							
Job Classification Number	Salary Group	Job Classification Title	Salary Range Midpoint	Market Average Salary	Market Index ^a			
		Property Management and Pr	rocurement					
1911	A10	Inventory and Store Specialist I	\$30,741	\$31,518	0.98			
1912	A12	Inventory and Store Specialist II	\$35,819	\$32,984	1.09			
1913	A14	Inventory and Store Specialist III	\$40,139	\$42,296	0.95			
1914	A16	Inventory and Store Specialist IV	\$45,024	\$47,827	0.94			
1915	A18	Inventory and Store Specialist V	\$51,985	\$54,523	0.95			
1920	B18	Grant Coordinator I	\$51,985	\$54,527	0.95			
1930	B12	Purchaser I	\$35,819	\$41,636	0.86			
1932	B16	Purchaser III	\$45,024	\$51,830	0.87			
1933	B18	Purchaser IV	\$51,985	\$58,991	0.88			
1934	B20	Purchaser V	\$59,473	\$66,748	0.89			
1935	B22	Purchaser VI	\$68,047	\$74,828	0.91			
1960	B25	Contract Administration Manager I	\$83,298	\$88,192	0.94			
1982	B19	Contract Specialist III	\$55,602	\$56,482	0.98			
1992	B19	Property Manager II	\$55,602	\$62,047	0.90			
1994	B21	Property Manager III	\$63,616	\$79,011	0.81			
1997	B19	Fleet Manager II	\$55,602	\$49,945	1.11			
1998	B21	Fleet Manager III	\$63,616	\$58,417	1.09			
		Market Index Prop	erty Management an	d Procurement	0.95			
		Land Surveying, Appraising, a	and Utilities					
2050	B19	Land Surveyor I	\$55,602	\$50,932	1.09			
2062	B17	Appraiser I	\$47,688	\$45,334	1.05			
	•	Market Index Land	Surveying, Appraisin	g, and Utilities	1.07			
		Engineering and Des	ign					
2123	A13	Engineering Technician II	\$37,914	\$42,134	0.90			
2125	A17	Engineering Technician IV	\$47,688	\$51,565	0.92			
2151	B21	Engineer I	\$63,616	\$65,742	0.97			
2152	B22	Engineer II	\$68,047	\$70,839	0.96			
2153	B23	Engineer III	\$72,789	\$75,693	0.96			
2154	B24	Engineer IV	\$77,862	\$85,626	0.91			
2155	B25	Engineer V	\$83,298	\$88,341	0.94			
2156	B26	Engineer VI	\$93,406	\$95,827	0.97			
2157	B27	Engineer VII	\$102,747	\$125,313	0.82			
2167	B16	Creative Media Designer I	\$45,024	\$46,539	0.97			
2168	B18	Creative Media Designer II	\$51,985	\$60,390	0.86			
2169	B20	Creative Media Designer III	\$59,473	\$64,029	0.93			

Benchmark Job Analysis						
Job Classification Number	Salary Group	Job Classification Title	Salary Range Midpoint	Market Average Salary	Market Index ^a	
2181	A17	Drafting Technician I	\$47,688	\$45,313	1.05	
2182	A19	Drafting Technician II	\$55,602	\$65,180	0.85	
2264	B23	Architect II	\$72,789	\$78,697	0.92	
		Ма	arket Index Engineer	ing and Design	0.93	
		Natural Resources				
2360	B19	Geoscientist II	\$55,602	\$55,059	1.01	
2464	B21	Hydrologist III	\$63,616	\$62,078	1.02	
2473	B18	Chemist II	\$51,985	\$52,323	0.99	
2474	B20	Chemist III	\$59,473	\$61,509	0.97	
2475	B22	Chemist IV	\$68,047	\$71,084	0.96	
2476	B24	Chemist V	\$77,862	\$80,445	0.97	
2583	B17	Sanitarian I	\$47,688	\$43,159	1.10	
2640	B14	Park Ranger I	\$40,139	\$40,040	1.00	
2651	B16	Environmental Protection Specialist I	\$45,024	\$48,584	0.93	
2652	B18	Environmental Protection Specialist II	\$51,985	\$57,704	0.90	
2653	B20	Environmental Protection Specialist III	\$59,473	\$69,527	0.86	
2654	B22	Environmental Protection Specialist IV	\$68,047	\$79,637	0.85	
2661	B22	Toxicologist I	\$68,047	\$72,678	0.94	
2682	B15	Natural Resources Specialist I	\$42,511	\$36,377	1.17	
2683	B17	Natural Resources Specialist II	\$47,688	\$49,041	0.97	
2684	B19	Natural Resources Specialist III	\$55,602	\$62,931	0.88	
2686	B23	Natural Resources Specialist V	\$72,789	\$79,218	0.92	
2690	A17	Fish and Wildlife Technician III	\$47,688	\$52,812	0.90	
2698	B19	Assistant Park Superintendent I	\$55,602	\$54,164	1.03	
2701	B21	Park Superintendent II	\$63,616	\$66,656	0.95	
			Market Index Nat	ural Resources	0.97	
		Safety				
2730	B16	Safety Officer I	\$45,024	\$45,181	1.00	
2732	B20	Safety Officer III	\$59,473	\$62,067	0.96	
2733	B22	Safety Officer IV	\$68,047	\$71,898	0.95	
2734	B24	Safety Officer V	\$77,862	\$86,265	0.90	
2740	B15	Risk Management Specialist I	\$42,511	\$48,518	0.88	
2742	B19	Risk Management Specialist III	\$55,602	\$60,881	0.91	
2744	B23	Risk Management Specialist V	\$72,789	\$81,131	0.90	
2761	B17	Rescue Specialist I	\$47,688	\$51,084	0.93	
2763	B21	Rescue Specialist III	\$63,616	\$70,858	0.90	

		Benchmark Job Analy	rsis		
Job Classification Number	Salary Group	Job Classification Title	Salary Range Midpoint	Market Average Salary	Market Index ^a
			Mark	et Index Safety	0.92
		Insurance			
2920	A12	Claims Assistant	\$35,819	\$35,616	1.01
2922	B16	Claims Examiner II	\$45,024	\$45,391	0.99
			Market I	ndex Insurance	1.00
		Employment			
3020	B11	Workforce Development Specialist I	\$33,844	\$38,545	0.88
3023	B14	Workforce Development Specialist III	\$40,139	\$45,049	0.89
3026	B18	Workforce Development Specialist V	\$51,985	\$51,569	1.01
			Market Inde	ex Employment	0.93
		Legal			
3501	B20	Attorney I	\$59,473	\$58,456	1.02
3503	B23	Attorney III	\$72,789	\$75,915	0.96
3505	B27	Attorney V	\$102,747	\$102,802	1.00
3506	B29	Attorney VI	\$124,323	\$117,763	1.06
3525	B32	General Counsel VI	\$165,475	\$181,845	0.91
3530	B19	Hearings Officer I	\$55,602	\$59,617	0.93
3566	A12	Legal Secretary II	\$35,819	\$40,947	0.87
3567	A14	Legal Secretary III	\$40,139	\$46,219	0.87
3568	A16	Legal Secretary IV	\$45,024	\$51,585	0.87
3572	B15	Legal Assistant I	\$42,511	\$47,947	0.89
3574	B17	Legal Assistant II	\$47,688	\$54,712	0.87
3576	B19	Legal Assistant III	\$55,602	\$56,883	0.98
3580	B23	Legal Assistant V	\$72,789	\$68,777	1.06
3622	A12	Deputy Clerk II	\$35,819	\$33,950	1.06
3642	B26	Administrative Law Judge II	\$93,406	\$92,280	1.01
3662	B19	Ombudsman II	\$55,602	\$58,618	0.95
	•		Mar	ket Index Legal	0.96
		Medical and Health			
4002	A10	Dietetic Technician II	\$30,741	\$31,973	0.96
4016	B17	Dietetic and Nutrition Specialist I	\$47,688	\$47,939	0.99
4017	B19	Dietetic and Nutrition Specialist II	\$55,602	\$55,359	1.00
4074	B16	Public Health and Prevention Specialist II	\$45,024	\$44,162	1.02
4083	B21	Epidemiologist II	\$63,616	\$59,287	1.07
4125	B23	Veterinarian I	\$72,789	\$69,396	1.05
4127	B25	Veterinarian II	\$83,298	\$88,053	0.95

		Benchmark Job Ana	ılysis		
Job Classification Number	Salary Group	Job Classification Title	Salary Range Midpoint	Market Average Salary	Market Index ^a
4142	A10	Laboratory Technician I	\$30,741	\$30,202	1.02
4144	A12	Laboratory Technician II	\$35,819	\$39,746	0.90
4148	A16	Laboratory Technician IV	\$45,024	\$54,770	0.82
4214	B18	Molecular Biologist II	\$51,985	\$52,672	0.99
4222	B17	Microbiologist II	\$47,688	\$52,747	0.90
4227	B17	Health Specialist II	\$47,688	\$49,689	0.96
4293	B16	Radiological Technologist II	\$45,024	\$50,857	0.89
4294	B18	Radiological Technologist III	\$51,985	\$54,723	0.95
4360	A18	Registered Therapist Assistant	\$51,985	\$61,813	0.84
4363	B20	Registered Therapist II	\$59,473	\$83,217	0.71
4365	B24	Registered Therapist IV	\$77,862	\$87,100	0.89
4366	B26	Registered Therapist V	\$93,406	\$93,436	1.00
4374	A05	Medical Technician I	\$24,309	\$25,366	0.96
4376	A07	Medical Technician II	\$26,679	\$27,334	0.98
4385	A09	Medical Technician III	\$29,320	\$30,686	0.96
4402	B15	Medical Technologist II	\$42,511	\$45,385	0.94
4403	B17	Medical Technologist III	\$47,688	\$56,554	0.84
4404	B19	Medical Technologist IV	\$55,602	\$60,092	0.93
4405	B21	Medical Technologist V	\$63,616	\$63,430	1.00
4410	B17	Nurse I	\$47,688	\$50,734	0.94
4411	B19	Nurse II	\$55,602	\$66,097	0.84
4412	B21	Nurse III	\$63,616	\$68,131	0.93
4413	B23	Nurse IV	\$72,789	\$74,086	0.98
4414	B25	Nurse V	\$83,298	\$86,303	0.97
4416	B19	Public Health Nurse I	\$55,602	\$56,210	0.99
4417	B21	Public Health Nurse II	\$63,616	\$61,833	1.03
4421	A13	Licensed Vocational Nurse II	\$37,914	\$42,785	0.89
4422	A15	Licensed Vocational Nurse III	\$42,511	\$45,358	0.94
4428	A18	Respiratory Care Practitioner	\$51,985	\$56,924	0.91
4435	B19	Resident Physician	\$55,602	\$54,899	1.01
4436	B32	Physician I	\$165,475	\$161,855	1.02
4437	B33	Physician II	\$182,022	\$211,973	0.86
4440	B27	Physician Assistant	\$102,747	\$105,864	0.97
4451	B27	Advanced Practice Registered Nurse I	\$102,747	\$110,342	0.93
4452	B28	Advanced Practice Registered Nurse II	\$113,022	\$117,025	0.97
4455	B29	Dentist I	\$124,323	\$129,760	0.96

		Benchmark Job Analy	sis		
Job Classification Number	Salary Group	Job Classification Title	Salary Range Midpoint	Market Average Salary	Market Index ^a
4457	B31	Dentist II	\$150,431	\$131,728	1.14
4462	B22	Psychologist I	\$68,047	\$71,042	0.96
4464	B24	Psychologist II	\$77,862	\$84,281	0.92
4469	B17	Psychological Associate II	\$47,688	\$56,184	0.85
4477	B33	Psychiatrist II	\$182,022	\$202,517	0.90
4482	A11	Dental Assistant I	\$33,844	\$34,331	0.99
4483	A13	Dental Assistant II	\$37,914	\$39,612	0.96
4489	B21	Dental Hygienist I	\$63,616	\$56,339	1.13
4492	B27	Pharmacist I	\$102,747	\$120,362	0.85
4493	B29	Pharmacist II	\$124,323	\$124,997	0.99
4498	A09	Pharmacy Technician I	\$29,320	\$33,961	0.86
	•		Market Index Med	ical and Health	0.95
		Criminal Justice			
4503	A13	Correctional Officer III	\$37,914	\$39,318	0.96
4647	A14	Industrial Specialist II	\$40,139	\$41,219	0.97
4649	A16	Industrial Specialist IV	\$45,024	\$50,818	0.89
			Market Index C	riminal Justice	0.94
		Social Services			
5004	B16	Adult Protective Services Specialist III	\$45,024	\$46,873	0.96
5025	B16	Child Protective Services Specialist III	\$45,024	\$43,152	1.04
5042	B16	Adult and Child Care Licensing Specialist III	\$45,024	\$47,284	0.95
5052	A10	Rehabilitation Therapy Technician III	\$30,741	\$34,112	0.90
5062	B16	Vocational Rehabilitation Counselor I	\$45,024	\$46,242	0.97
5081	B17	Chaplain I	\$47,688	\$52,513	0.91
5082	B19	Chaplain II	\$55,602	\$56,505	0.98
5092	B15	Rehabilitation Teacher III	\$42,511	\$52,976	0.80
5111	B14	Substance Abuse Counselor I	\$40,139	\$41,151	0.98
5121	A07	Direct Support Professional I	\$26,679	\$28,729	0.93
5122	A09	Direct Support Professional II	\$29,320	\$29,990	0.98
5140	B11	Recreation Program Specialist I	\$33,844	\$36,262	0.93
5142	B13	Recreation Program Specialist II	\$37,914	\$42,775	0.89
5144	B15	Recreation Program Specialist III	\$42,511	\$46,825	0.91
5151	A07	Psychiatric Nursing Assistant I	\$26,679	\$28,575	0.93
5201	A07	Resident Specialist I	\$26,679	\$28,231	0.95
5205	A11	Resident Specialist III	\$33,844	\$37,475	0.90
5209	A15	Resident Specialist V	\$42,511	\$46,424	0.92

		Benchmark Job Ana	alysis		
Job Classification Number	Salary Group	Job Classification Title	Salary Range Midpoint	Market Average Salary	Market Index ^a
5226	B11	Case Manager I	\$33,844	\$33,838	1.00
5227	B13	Case Manager II	\$37,914	\$40,989	0.92
5229	B17	Case Manager IV	\$47,688	\$44,022	1.08
5233	B15	Volunteer Services Coordinator II	\$42,511	\$47,197	0.90
5302	B20	Health and Human Services Program Coordinator II	\$59,473	\$59,203	1.00
5400	B15	Social Worker I	\$42,511	\$43,162	0.98
5402	B17	Social Worker II	\$47,688	\$50,533	0.94
5404	B19	Social Worker III	\$55,602	\$60,378	0.92
5504	A09	Human Services Technician II	\$29,320	\$32,548	0.90
5506	A12	Human Services Technician IV	\$35,819	\$40,019	0.90
5528	B20	Quality Assurance Specialist III	\$59,473	\$63,978	0.93
5529	B22	Quality Assurance Specialist IV	\$68,047	\$74,707	0.91
5541	B13	Child Support Officer II	\$37,914	\$35,812	1.06
5616	B16	Interpreter I	\$45,024	\$47,028	0.96
5622	B13	Texas Works Advisor II	\$37,914	\$38,312	0.99
5700	B11	Human Services Specialist I	\$33,844	\$37,282	0.91
			Market Index	Social Services	0.95
		Public Safety			
6052	B19	Forensic Scientist I	\$55,602	\$45,924	1.21
6095	A13	Police Communications Operator I	\$37,914	\$39,403	0.96
6096	A14	Police Communications Operator II	\$40,139	\$40,216	1.00
6100	A19	Police Communications Operator VI	\$55,602	\$50,606	1.10
6229	A07	Security Officer I	\$26,679	\$29,743	0.90
6230	A09	Security Officer II	\$29,320	\$31,350	0.94
6232	A11	Security Officer III	\$33,844	\$33,397	1.01
6234	A13	Security Officer IV	\$37,914	\$40,920	0.93
6240	B17	Emergency Management Program Coordinator I	\$47,688	\$48,210	0.99
			Market Inde	x Public Safety	1.00
		Library and Recor	ds		
7317	B17	Historian II	\$47,688	\$52,570	0.91
7319	B19	Historian III	\$55,602	\$61,782	0.90
7350	A09	Library Assistant I	\$29,320	\$29,372	1.00
7352	A11	Library Assistant II	\$33,844	\$34,245	0.99
7354	A13	Library Assistant III	\$37,914	\$36,993	1.02
7401	B14	Librarian I	\$40,139	\$46,318	0.87

		Benchmark Job Anal	ysis		
Job Classification Number	Salary Group	Job Classification Title	Salary Range Midpoint	Market Average Salary	Market Index ^a
7402	B16	Librarian II	\$45,024	\$48,892	0.92
7403	B18	Librarian III	\$51,985	\$51,802	1.00
7404	B20	Librarian IV	\$59,473	\$63,708	0.93
7407	B16	Archivist I	\$45,024	\$44,626	1.01
7409	B18	Archivist II	\$51,985	\$51,040	1.02
7464	B14	Exhibit Technician	\$40,139	\$48,424	0.83
7466	B16	Curator I	\$45,024	\$52,926	0.85
7468	B18	Curator II	\$51,985	\$56,852	0.91
			Market Index Libra	ry and Records	0.94
		Custodial			
8003	A04	Custodian I	\$23,209	\$24,102	0.96
8005	A06	Custodian II	\$25,464	\$25,619	0.99
8007	A08	Custodian III	\$27,967	\$29,986	0.93
8021	A12	Custodial Manager I	\$35,819	\$36,167	0.99
8025	A16	Custodial Manager III	\$45,024	\$48,228	0.93
8031	A04	Groundskeeper I	\$23,209	\$25,802	0.90
8032	A06	Groundskeeper II	\$25,464	\$27,535	0.92
8033	A08	Groundskeeper III	\$27,967	\$32,843	0.85
8103	A05	Food Service Worker I	\$24,309	\$22,950	1.06
8104	A07	Food Service Worker II	\$26,679	\$25,579	1.04
8108	A12	Food Service Manager I	\$35,819	\$35,725	1.00
8109	A14	Food Service Manager II	\$40,139	\$40,477	0.99
8111	A18	Food Service Manager IV	\$51,985	\$57,242	0.91
8117	A07	Cook II	\$26,679	\$27,591	0.97
8118	A09	Cook III	\$29,320	\$31,057	0.94
			Market I	ndex Custodial	0.96
		Maintenance			
9004	A06	Maintenance Assistant	\$25,464	\$29,565	0.86
9022	A15	Equipment Operator I	\$42,511	\$35,552	1.20
9024	A16	Equipment Operator II	\$45,024	\$44,917	1.00
9036	A15	Air Conditioning and Boiler Operator III	\$42,511	\$42,417	1.00
9042	A10	Maintenance Specialist II	\$30,741	\$36,553	0.84
9043	A11	Maintenance Specialist III	\$33,844	\$37,299	0.91
9044	A13	Maintenance Specialist IV	\$37,914	\$38,876	0.98
9045	A15	Maintenance Specialist V	\$42,511	\$50,098	0.85
9052	A14	Maintenance Supervisor I	\$40,139	\$38,906	1.03

		Benchmark Job Anal	ysis		
Job Classification Number	Salary Group	Job Classification Title	Salary Range Midpoint	Market Average Salary	Market Index ^a
9054	A16	Maintenance Supervisor III	\$45,024	\$50,812	0.89
9056	A19	Maintenance Supervisor V	\$55,602	\$63,221	0.88
9060	A15	Electronics Technician I	\$42,511	\$47,707	0.89
9062	A17	Electronics Technician II	\$47,688	\$50,560	0.94
9064	A19	Electronics Technician III	\$55,602	\$63,558	0.87
9305	A14	Transportation Maintenance Specialist I	\$40,139	\$38,324	1.05
9307	A16	Transportation Maintenance Specialist III	\$45,024	\$40,636	1.11
9309	A18	Transportation Maintenance Specialist V	\$51,985	\$50,013	1.04
9322	A07	Vehicle Driver I	\$26,679	\$30,483	0.88
9323	A09	Vehicle Driver II	\$29,320	\$34,797	0.84
9324	A11	Vehicle Driver III	\$33,844	\$38,026	0.89
9417	A11	Motor Vehicle Technician II	\$33,844	\$39,045	0.87
9418	A13	Motor Vehicle Technician III	\$37,914	\$42,476	0.89
9420	A17	Motor Vehicle Technician V	\$47,688	\$55,182	0.86
9512	A13	Machinist I	\$37,914	\$40,535	0.94
9514	A15	Machinist II	\$42,511	\$44,393	0.96
9626	B22	Aircraft Pilot II	\$68,047	\$62,319	1.09
9628	B24	Aircraft Pilot III	\$77,862	\$72,710	1.07
9733	A14	Equipment Maintenance Technician I	\$40,139	\$41,788	0.96
9734	A16	Equipment Maintenance Technician II	\$45,024	\$43,897	1.03
9802	A14	Electrician I	\$40,139	\$42,476	0.94
9804	A16	Electrician II	\$45,024	\$49,150	0.92
9808	A20	Electrician IV	\$59,473	\$59,392	1.00
9812	A14	HVAC Mechanic I	\$40,139	\$39,501	1.02
9814	A16	HVAC Mechanic II	\$45,024	\$47,415	0.95
9816	A18	HVAC Mechanic III	\$51,985	\$54,272	0.96
	•		Market Inde	ex Maintenance	0.95

^a Market index shows the relationship of a state salary range to the market average. For example, a market index of 1.00 indicates that the midpoint of a state salary range is fully competitive with the market, a market index of 0.80 indicates that the midpoint of a state salary range is 20 percent less than average market pay, and a market index of 1.05 indicates the midpoint of a salary range is 5 percent more than average market pay.

Sources: State Auditor's Office's Electronic Compensation Analysis Tool and Office of the Comptroller of Public Accounts' Uniform Statewide Payroll/Personnel System, Human Resources Information System, and Standardized Payroll/Personnel Reporting System.

Table 10 lists the job classification series with 1,000 or more employees in fiscal year 2016. The top 10 job classification series covered approximately 48.4 percent¹ of the total classified workforce.

Table 10

	Job Classification S€	eries with 1,000	or More Employees		
	Job Classification Series	Headcount Second Quarter Fiscal Year 2016 ^a	Annual Average Salary Second Quarter Fiscal Year 2016 ^b	Turnover Rate Fiscal Year 2015 ^{a c}	Percent of Workforce Second Quarter Fiscal Year 2016
1	Correctional Officer	25,276	\$39,744	25.9%	16.7%
2	Administrative Assistant	7,379	\$33,377	12.3%	4.9%
3	Direct Support Professional	6,810	\$23,185	45.3%	4.5%
4	Program Specialist	6,404	\$56,178	10.0%	4.2%
5	Texas Works Advisor	6,277	\$33,153	17.6%	4.1%
6	Child Protective Services Specialist	5,919	\$39,737	24.8%	3.9%
7	Clerk	4,802	\$24,912	16.7%	3.2%
8	Engineering Technician	4,109	\$38,008	13.6%	2.7%
9	Psychiatric Nursing Assistant	3,151	\$23,619	33.0%	2.1%
10	Senior Correctional Officer	3,076	\$46,537	12.0%	2.0%
11	Customer Service Representative	3,032	\$32,548	15.2%	2.0%
12	Manager	2,971	\$75,913	9.4%	2.0%
13	Engineering Specialist	2,347	\$53,556	12.0%	1.6%
14	Nurse	2,289	\$59,573	23.9%	1.5%
15	Director	2,196	\$116,238	12.1%	1.5%
16	Parole Officer	2,183	\$44,019	15.4%	1.4%
17	Systems Analyst	1,984	\$69,148	9.8%	1.3%
18	Trooper	1,857	\$65,754	4.1%	1.2%
19	Accountant	1,599	\$48,237	9.4%	1.1%
20	Program Supervisor	1,599	\$54,263	8.2%	1.1%
21	Investigator	1,501	\$48,589	11.6%	1.0%
22	Human Services Specialist	1,498	\$38,222	12.2%	1.0%
23	Juvenile Correctional Officer	1,402	\$38,008	31.2%	0.9%
24	Inspector	1,381	\$42,835	13.2%	0.9%
25	Sergeant/Lieutenant/Captain/Major, Public Safety	1,361	\$85,395	3.6%	0.9%
26	Child Support Officer	1,300	\$36,034	16.9%	0.9%
27	Natural Resources Specialist	1,281	\$52,969	10.2%	0.8%

¹ The 48.4 percent is not the exact sum of the first 10 individual workforce percentages in Table 10 due to rounding.

	Job Classification Se	ries with 1,000	or More Employees		
	Job Classification Series	Headcount Second Quarter Fiscal Year 2016 ^a	Annual Average Salary Second Quarter Fiscal Year 2016 ^b	Turnover Rate Fiscal Year 2015 ^{a c}	Percent of Workforce Second Quarter Fiscal Year 2016
28	Family and Protective Services Supervisor	1,257	\$50,896	9.0%	0.8%
29	Licensed Vocational Nurse	1,139	\$38,533	33.7%	0.8%
30	Attorney	1,113	\$80,521	10.1%	0.7%
31	Maintenance Specialist	1,100	\$32,214	16.3%	0.7%
32	Rehabilitation Therapy Technician	1,051	\$24,377	16.6%	0.7%
	Totals	110,644			73.2% ^d
	Statewide Headcount for All Job Classification Series	151,254			

^a Includes full-time and part-time classified employees.

Sources: State Auditor's Office's Electronic Classification Analysis System; Office of the Comptroller of Public Accounts' Uniform Statewide
Payroll/Personnel System, Human Resources Information System, and Standardized Payroll/Personnel Reporting System; and An Annual Report on
Classified Employee Turnover for Fiscal Year 2015 (State Auditor's Office Report No.16-702, December 2015).

b Includes full-time classified employees only.

^C Excludes interagency transfers.

^d Total does not sum precisely due to rounding.

Background Information Regarding the State's Position ClassificationPlan

The State's Position Classification Plan (Plan) provides the salary structure for classified employees in state agencies (excluding employees of higher education institutions and legislative agencies). Texas Government Code, Chapter 654, gives the State Auditor's Office statutory responsibility to:

- Maintain and keep the Plan current.
- Make recommendations that are necessary and desirable about the operation and improvement of the Plan to the Governor and the Legislature.
- Make periodic studies of salary rates in other governmental entities and industries for similar work performed in state government and report that information to the Governor and the Legislative Budget Board.
- Identify state agencies that experienced an employee turnover rate exceeding 17.0 percent during the preceding biennium and conduct a comparative study of salary rates within those agencies.

Legislative action is required to implement any recommended changes to the Plan, which is part of the General Appropriations Act.

Plan Definitions

The Plan is based on a job evaluation method known as "classification." Jobs are placed in job classifications that best depict the nature of the work performed. Each job classification has a corresponding salary group assignment that determines the minimum and maximum salary rates for each position. The definitions in the Plan include:

- Occupational Category A broad series of job families characterized by the nature of work performed. Currently, the Plan covers 26 occupational categories. Examples of occupational categories include Criminal Justice, Social Services, and Administrative Support.
- Job Classification Series A hierarchical structure of jobs arranged into job classification titles involving work of the same nature but requiring different levels of responsibility. This may include entry-, journey-, or senior-level positions. Currently, the Plan covers 293 job classification series. Examples of job classification series include a five-level Correctional Officer series or a five-level Administrative Assistant series.

Job Classification – An individual job within a job classification series. Each job classification has a corresponding salary group assignment appropriate for the type and level of work being performed. Currently, the Plan covers 1,034 individual job classifications. Examples of job classifications include Correctional Officer III, Texas Works Advisor II, and Clerk III.

The Plan's Salary Schedules

The Plan currently has three salary schedules:

- Salary Schedule A Includes administrative support, maintenance, technical, and paraprofessional positions.
- Salary Schedule B Includes mainly professional and managerial positions.
- Salary Schedule C Includes commissioned law enforcement officers who are employed by the Department of Public Safety, the Parks and Wildlife

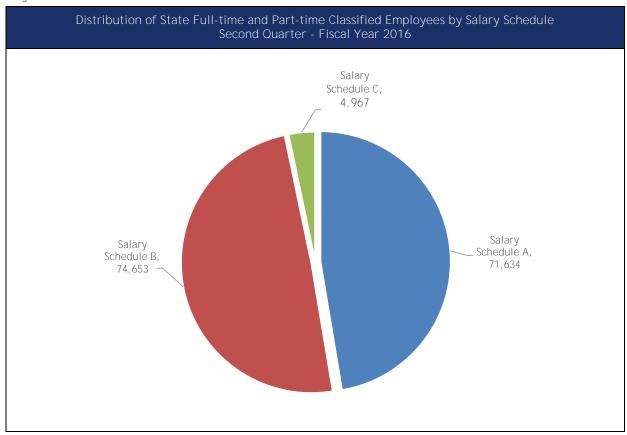
Department, the Alcoholic Beverage Commission, the Office of the Attorney General, and the Department of Criminal Justice. Positions in Salary Schedule C were not covered by this report (see text box).

Salary Schedule C Law Enforcement Positions

Market analysis for positions in Salary Schedule C, which covers more than 4,967 law enforcement positions, was addressed in A Report on the State's Law Enforcement Salary Schedule (Salary Schedule C) for the 2018-2019 Biennium (State Auditor's Office Report No. 16-704, July 2016).

In the second quarter of fiscal year 2016, the State employed 151,254 full-time and part-time classified employees who were paid according to the three salary schedules. Figure 1 shows the distribution of those employees by salary schedule.

Figure 1



Sources: Office of the Comptroller of Public Accounts' Uniform Statewide Payroll/Personnel System, Human Resources Information System, and Standardized Payroll/Personnel Reporting System.

Eighteen state agencies had turnover rates exceeding 17.0 percent in fiscal year 2015 (excluding agencies that had fewer than 50 employees; the courts; the Office of the Governor; and self-directed, semi-independent agencies).

Seventeen of those 18 agencies had job classification series with at least 20 employees and a turnover rate that exceeded 17.0 percent. For those 17 agencies, the State Auditor's Office selected examples of job classification series with at least 20 employees and a turnover rate exceeding 17.0 percent and conducted an agency-level market analysis. (Market analysis information for other job classification series on a statewide level is presented in Appendix 4.) Tables 11 through 27 present the results of the agency-level market analyses.

The remaining agency (the Racing Commission) had a turnover rate that exceeded 17.0 percent in fiscal year 2015, but it did not have any job classification series with at least 20 employees and a turnover rate that exceeded 17.0 percent; therefore, the State Auditor's Office did not conduct an agency-level market analysis for that agency, and there is no table for that agency below.

Table 11

Table 11		Donartmon	t of Aging ar	nd Disability Serv	vicos (Dona	rtmont)				
Job Classification Title	Department Headcount	Fiscal Year 2016, 2nd Quarter Department Average Annual Salary	Fiscal Year 2016 Salary Range Midpoint	Fiscal Year 2016, 2nd Quarter Statewide Average Annual Salary (Excludes the Department)	Market Average Salary	Difference Between Department Average Annual Salary and Fiscal Year 2016 Salary Range Midpoint	Difference Between Department Average Annual Salary and Statewide Average Annual Salary	Difference Between Department Average Annual Salary and Market Average Salary		
11110	Nurse									
4410 - Nurse I	No Incumbents	No Incumbents	\$47,688	\$50,614	\$50,734	Not Applicable	Not Applicable	Not Applicable		
4411 - Nurse II	253	\$57,360	\$55,602	\$56,617	\$66,097	\$1,758	\$743	-\$8,737		
4412 - Nurse III	749	\$59,959	\$63,616	\$63,434	\$68,131	-\$3,657	-\$3,475	-\$8,172		
4413 - Nurse IV	126	\$68,734	\$72,789	\$64,366	\$74,086	-\$4,055	\$4,368	-\$5,352		
4414 - Nurse V	No Incumbents	No Incumbents	\$83,298	\$81,506	\$86,303	Not Applicable	Not Applicable	Not Applicable		
Licensed Vocational Nurse										
4420 - Licensed Vocational Nurse I	No Incumbents	No Incumbents	\$33,844	\$41,205	No Market Data Available	Not Applicable	Not Applicable	Not Applicable		

		Departmen:	t of Aging ar	nd Disability Serv	/ices (Depa	rtment)		
Job Classification Title	Department Headcount	Fiscal Year 2016, 2nd Quarter Department Average Annual Salary	Fiscal Year 2016 Salary Range Midpoint	Fiscal Year 2016, 2nd Quarter Statewide Average Annual Salary (Excludes the Department)	Market Average Salary	Difference Between Department Average Annual Salary and Fiscal Year 2016 Salary Range Midpoint	Difference Between Department Average Annual Salary and Statewide Average Annual Salary	Difference Between Department Average Annual Salary and Market Average Salary
4421 - Licensed Vocational Nurse II	253	\$37,048	\$37,914	\$36,864	\$42,785	-\$866	\$184	-\$5,730
4422 - Licensed Vocational Nurse III	330	\$41,242	\$42,511	\$42,353	\$45,358	-\$1,269	-\$1,111	-\$4,116
4423 - Licensed Vocational Nurse IV	No Incumbents	No Incumbents	\$45,024	No Incumbents	\$46,865	Not Applicable	Not Applicable	Not Applicable
			Rehabilitat	ion Therapy Techi	nician		<u>'</u>	
5050 - Rehabilitation Therapy Technician I	196	\$20,863	\$25,464	\$20,740	No Market Data Available	-\$4,601	\$124	Not Applicable
5051 - Rehabilitation Therapy Technician II	202	\$22,868	\$27,967	\$22,826	No Market Data Available	-\$5,099	\$43	Not Applicable
5052 - Rehabilitation Therapy Technician III	143	\$25,153	\$30,741	\$25,227	\$34,112	-\$5,588	-\$74	-\$8,958
5053 - Rehabilitation Therapy Technician IV	130	\$30,332	\$35,819	\$30,207	No Market Data Available	-\$5,487	\$125	Not Applicable
5054 - Rehabilitation Therapy Technician V	10	\$34,501	\$40,139	\$32,469	No Market Data Available	-\$5,638	\$2,032	Not Applicable
			Direct S	Support Profession	ial			
5121 - Direct Support Professional I	4,616	\$21,726	\$26,679	\$21,681	\$28,729	-\$4,953	\$45	-\$7,003
5122 - Direct Support Professional II	1,221	\$23,954	\$29,320	No Incumbents	\$29,990	-\$5,366	Not Applicable	-\$6,036
5123 - Direct Support Professional III	668	\$26,654	\$33,844	\$26,332	\$32,548	-\$7,190	\$322	-\$5,894
5124 - Direct Support Professional IV	297	\$34,830	\$37,914	\$32,141	\$33,578	-\$3,084	\$2,689	\$1,252
			Foo	d Service Worker				
8103 - Food Service Worker I	358	\$19,894	\$24,309	\$19,849	\$22,950	-\$4,415	\$44	-\$3,056

	Department of Aging and Disability Services (Department)										
Job Classification Title	Department Headcount	Fiscal Year 2016, 2nd Quarter Department Average Annual Salary	Fiscal Year 2016 Salary Range Midpoint	Fiscal Year 2016, 2nd Quarter Statewide Average Annual Salary (Excludes the Department)	Market Average Salary	Difference Between Department Average Annual Salary and Fiscal Year 2016 Salary Range Midpoint	Difference Between Department Average Annual Salary and Statewide Average Annual Salary	Difference Between Department Average Annual Salary and Market Average Salary			
8104 - Food Service Worker II	45	\$21,681	\$26,679	\$22,708	\$25,579	-\$4,998	-\$1,027	-\$3,898			

Table 12

	School for the Deaf (School)												
Job Classification Title	School Headcount	Fiscal Year 2016, 2nd Quarter School Average Annual Salary	Fiscal Year 2016 Salary Range Midpoint	Fiscal Year 2016, 2nd Quarter Statewide Average Annual Salary (Excludes the School)	Market Average Salary	Difference Between School Average Annual Salary and Fiscal Year 2016 Salary Range Midpoint	Difference Between School Average Annual Salary and Statewide Average Annual Salary	Difference Between School Average Annual Salary and Market Average Salary					
	Resident Specialist												
5201 - Resident Specialist I	8	\$25,033	\$26,679	\$26,055	\$28,231	-\$1,646	-\$1,022	-\$3,197					
5203 - Resident Specialist II	23	\$27,371	\$29,320	\$28,661	No Market Data Available	-\$1,949	-\$1,290	Not Applicable					
5205 - Resident Specialist III	28	\$30,667	\$33,844	\$30,163	\$37,475	-\$3,177	\$504	-\$6,808					
5207 - Resident Specialist IV	21	\$34,216	\$37,914	\$34,209	No Market Data Available	-\$3,698	\$7	Not Applicable					
5209 - Resident Specialist V	8	\$42,835	\$42,511	\$38,781	\$46,424	\$324	\$4,054	-\$3,589					

Table 13

able 13								
		Ju	ıvenile Justi	ce Department	(Department	<u>(</u>		
Job Classification Title	Department Headcount	Fiscal Year 2016, 2nd Quarter Department Average Annual Salary	Fiscal Year 2016 Salary Range Midpoint	Fiscal Year 2016, 2nd Ouarter Statewide Average Annual Salary (Excludes the Department)	Market Average Salary	Difference Between Department Average Annual Salary and Fiscal Year 2016 Salary Range Midpoint	Difference Between Department Average Annual Salary and Statewide Average Annual Salary	Difference Between Department Average Annual Salary and Market Average Salary
				Clerk				
0053 - Clerk I	No Incumbents	No Incumbents	\$24,309	\$20,238	\$28,546	Not Applicable	Not Applicable	Not Applicable
0055 - Clerk II	6	\$24,913	\$26,679	\$22,340	\$28,669	-\$1,766	\$2,574	-\$3,756
0057 - Clerk III	47	\$26,198	\$29,320	\$25,724	\$30,492	-\$3,122	\$474	-\$4,295
0059 - Clerk IV	26	\$28,705	\$33,844	\$29,414	\$37,599	-\$5,139	-\$708	-\$8,894
				Teacher Aide				
0812 - Teacher Aide I	6	\$23,979	\$29,320	\$27,629	\$26,705	-\$5,341	-\$3,650	-\$2,725
0813 - Teacher Aide II	3	\$26,551	\$33,844	\$32,459	\$28,945	-\$7,293	-\$5,908	-\$2,394
0814 - Teacher Aide III	24	\$31,628	\$37,914	\$34,148	No Market Data Available	-\$6,286	-\$2,520	Not Applicable
			Juveni	le Correctional Off	ficer ^a			
4520 - Juvenile Correctional Officer I	51	\$30,744	\$29,320	Agency-specific Job Title	No Market Data Available	\$1,424	Not Applicable	Not Applicable
4521 - Juvenile Correctional Officer II	127	\$32,545	\$33,844	Agency-specific Job Title	No Market Data Available	-\$1,299	Not Applicable	Not Applicable
4522 - Juvenile Correctional Officer III	345	\$36,041	\$37,914	Agency-specific Job Title	No Market Data Available	-\$1,873	Not Applicable	Not Applicable
4523 - Juvenile Correctional Officer IV	717	\$39,602	\$40,139	Agency-specific Job Title	\$42,814	-\$537	Not Applicable	-\$3,212
4524 - Juvenile Correctional Officer V	161	\$41,733	\$45,024	Agency-specific Job Title	No Market Data Available	-\$3,291	Not Applicable	Not Applicable
4525 - Juvenile Correctional Officer Supervisor	91	\$47,675	\$51,985	Agency-specific Job Title	No Market Data Available	-\$4,310	Not Applicable	Not Applicable
				Case Manager b				
5226 - Case Manager I	8	\$33,708	\$33,844	\$30,884	\$33,838	-\$136	\$2,824	-\$130
5227 - Case Manager II	42	\$35,617	\$37,914	\$31,407	\$40,989	-\$2,297	\$4,211	-\$5,372

		Ju	venile Justi	ce Department ((Department	t)		
Job Classification Title	Department Headcount	Fiscal Year 2016, 2nd Quarter Department Average Annual Salary	Fiscal Year 2016 Salary Range Midpoint	Fiscal Year 2016, 2nd Quarter Statewide Average Annual Salary (Excludes the Department)	Market Average Salary	Difference Between Department Average Annual Salary and Fiscal Year 2016 Salary Range Midpoint	Difference Between Department Average Annual Salary and Statewide Average Annual Salary	Difference Between Department Average Annual Salary and Market Average Salary
5228 - Case Manager III	79	\$41,011	\$42,511	\$35,363	No Market Data Available	-\$1,500	\$5,648	Not Applicable
5229 - Case Manager IV	21	\$45,222	\$47,688	\$44,581	\$44,022	-\$2,466	\$641	\$1,200
5230 - Case Manager V	No Incumbents	No Incumbents	\$51,985	No Incumbents	\$55,231	Not Applicable	Not Applicable	Not Applicable
				Cook				
8116 - Cook I	No Incumbents	No Incumbents	\$25,464	\$20,766	No Market Data Available	Not Applicable	Not Applicable	Not Applicable
8117 - Cook II	No Incumbents	No Incumbents	\$26,679	\$21,794	\$27,591	Not Applicable	Not Applicable	Not Applicable
8118 - Cook III	65	\$24,794	\$29,320	\$24,467	\$31,057	-\$4,526	\$327	-\$6,263
8119 - Cook IV	No Incumbents	No Incumbents	\$33,844	\$28,125	No Market Data Available	Not Applicable	Not Applicable	Not Applicable

^a The 84th Legislature changed the job classification title and salary group of the Juvenile Correctional Officer VI at salary group A18 to a Juvenile Correctional Officer Supervisor at salary group B18; that change to the State's Position Classification Plan was effective in the 2016-2017 biennium.

Table 14

	Department of State Health Services (Department)											
Job Classification Title	Department Headcount	Fiscal Year 2016, 2nd Quarter Department Average Annual Salary	Fiscal Year 2016 Salary Range Midpoint	Fiscal Year 2016, 2nd Quarter Statewide Average Annual Salary (Excludes the Department)	Market Average Salary	Difference Between Department Average Annual Salary and Fiscal Year 2016 Salary Range Midpoint	Difference Between Department Average Annual Salary and Statewide Average Annual Salary	Difference Between Department Average Annual Salary and Market Average Salary				
			Ac	dministrative Assi	stant							
0150 - Administrative Assistant I	142	\$25,085	\$29,320	\$26,766	\$31,297	-\$4,235	-\$1,681	-\$6,212				

^b The 84th Legislature added a Case Manager V at salary group B18; that change to the State's Position Classification Plan was effective in the 2016-2017 biennium.

		Depai	rtment of S	tate Health Ser	vices (Depa	artment)		
Job Classification Title	Department Headcount	Fiscal Year 2016, 2nd Quarter Department Average Annual Salary	Fiscal Year 2016 Salary Range Midpoint	Fiscal Year 2016, 2nd Quarter Statewide Average Annual Salary (Excludes the Department)	Market Average Salary	Difference Between Department Average Annual Salary and Fiscal Year 2016 Salary Range Midpoint	Difference Between Department Average Annual Salary and Statewide Average Annual Salary	Difference Between Department Average Annual Salary and Market Average Salary
0152 - Administrative Assistant II	281	\$28,415	\$33,844	\$30,683	\$34,709	-\$5,429	-\$2,268	-\$6,29
0154 - Administrative Assistant III	227	\$32,870	\$37,914	\$35,239	\$39,103	-\$5,044	-\$2,369	-\$6,23.
0156 - Administrative Assistant IV	133	\$36,869	\$42,511	\$39,917	\$45,662	-\$5,642	-\$3,048	-\$8,79
0158 - Administrative Assistant V	No Incumbents	No Incumbents	\$47,688	\$45,985	No Market Data Available	Not Applicable	Not Applicable	Not Applicable
				Nurse				
4410 - Nurse I	225	\$50,735	\$47,688	\$46,080	\$50,734	\$3,047	\$4,655	\$
4411 - Nurse II	407	\$56,434	\$55,602	\$57,588	\$66,097	\$832	-\$1,154	-\$9,66
4412 - Nurse III	183	\$63,594	\$63,616	\$59,980	\$68,131	-\$22	\$3,614	-\$4,53
4413 - Nurse IV	124	\$66,589	\$72,789	\$65,540	\$74,086	-\$6,200	\$1,049	-\$7,49
4414 - Nurse V	12	\$86,730	\$83,298	\$77,028	\$86,303	\$3,432	\$9,702	\$427
			Lic	ensed Vocational	Nurse			<u> </u>
4420 - Licensed Vocational Nurse I	No Incumbents	No Incumbents	\$33,844	\$41,205	No Market Data Available	Not Applicable	Not Applicable	Not Applicable
4421 - Licensed Vocational Nurse II	470	\$36,849	\$37,914	\$37,074	\$42,785	-\$1,065	-\$225	-\$5,936
4422 - Licensed Vocational Nurse III	56	\$41,499	\$42,511	\$41,429	\$45,358	-\$1,012	\$70	-\$3,850
4423 - Licensed Vocational Nurse IV	No Incumbents	No Incumbents	\$45,024	No Incumbents	\$46,865	Not Applicable	Not Applicable	Not Applicable
			Psyc	chiatric Nursing A	ssistant			
5151 - Psychiatric Nursing Assistant I	1,856	\$21,756	\$26,679	Agency- specific Job Title	\$28,575	-\$4,923	Not Applicable	-\$6,819

		Depai	tment of S	tate Health Ser	vices (Depa	artment)		
Job Classification Title	Department Headcount	Fiscal Year 2016, 2nd Quarter Department Average Annual Salary	Fiscal Year 2016 Salary Range Midpoint	Fiscal Year 2016, 2nd Quarter Statewide Average Annual Salary (Excludes the Department)	Market Average Salary	Difference Between Department Average Annual Salary and Fiscal Year 2016 Salary Range Midpoint	Difference Between Department Average Annual Salary and Statewide Average Annual Salary	Difference Between Department Average Annual Salary and Market Average Salary
5152 - Psychiatric Nursing Assistant II	576	\$23,912	\$29,320	Agency- specific Job Title	\$33,714	-\$5,408	Not Applicable	-\$9,802
5153 - Psychiatric Nursing Assistant III	438	\$26,544	\$33,844	Agency- specific Job Title	No Market Data Available	-\$7,300	Not Applicable	Not Applicable
5154 - Psychiatric Nursing Assistant IV	202	\$33,563	\$37,914	Agency- specific Job Title	No Market Data Available	-\$4,351	Not Applicable	Not Applicable
				Custodian				
8003 - Custodian I	240	\$19,002	\$23,209	\$19,144	\$24,102	-\$4,207	-\$142	-\$5,099
8005 - Custodian II	79	\$20,838	\$25,464	\$22,818	\$25,619	-\$4,626	-\$1,980	-\$4,781
8007 - Custodian III	26	\$23,029	\$27,967	\$26,196	\$29,986	-\$4,938	-\$3,167	-\$6,957

Table 15

	Veterans Commission (Commission)										
Job Classification Title	Commission Headcount	Fiscal Year 2016, 2nd Quarter Commission Average Annual Salary	Fiscal Year 2016 Salary Range Midpoint	Fiscal Year 2016, 2nd Quarter Statewide Average Annual Salary (Excludes the Commission)	Market Average Salary	Difference Between Commission Average Annual Salary and Fiscal Year 2016 Salary Range Midpoint	Difference Between Commission Average Annual Salary and Statewide Average Annual Salary	Difference Between Commission Average Annual Salary and Market Average Salary			
			Veterans	Services Represe	ntative						
5104 - Veterans 142 \$36,990 \$37,914 No Incumbents No Market Data Applicable Applicable Applicable								Not Applicable			
5105 - Veterans Services Representative II	40	\$40,689	\$40,139	No Incumbents	No Market Data Available	\$550	Not Applicable	Not Applicable			

	Veterans Commission (Commission)											
Job Classification Title	Commission Headcount	Fiscal Year 2016, 2nd Quarter Commission Average Annual Salary	Fiscal Year 2016 Salary Range Midpoint	Fiscal Year 2016, 2nd Quarter Statewide Average Annual Salary (Excludes the Commission)	Market Average Salary	Difference Between Commission Average Annual Salary and Fiscal Year 2016 Salary Range Midpoint	Difference Between Commission Average Annual Salary and Statewide Average Annual Salary	Difference Between Commission Average Annual Salary and Market Average Salary				
5106 - Veterans Services Representative III	55	\$43,223	\$42,511	No Incumbents	No Market Data Available	\$712	Not Applicable	Not Applicable				
5107 - Veterans Services Representative IV	19	\$48,958	\$45,024	\$41,185	No Market Data Available	\$3,934	\$7,774	Not Applicable				
5108 - Veterans Services Representative V	10	\$53,970	\$51,985	\$45,208	\$58,616	\$1,985	\$8,761	-\$4,647				
5109 - Veterans Services Representative VI	10	\$56,360	\$59,473	\$52,919	No Market Data Available	-\$3,113	\$3,441	Not Applicable				

Table 16

		De	epartment (of Criminal Justi	ce (Departr	ment)					
Job Classification Title	Department Headcount	Fiscal Year 2016, 2nd Quarter Department Average Annual Salary	Fiscal Year 2016 Salary Range Midpoint	Fiscal Year 2016, 2nd Quarter Statewide Average Annual Salary (Excludes the Department)	Market Average Salary	Difference Between Department Average Annual Salary and Fiscal Year 2016 Salary Range Midpoint	Difference Between Department Average Annual Salary and Statewide Average Annual Salary	Difference Between Department Average Annual Salary and Market Average Salary			
	Clerk										
0053 - Clerk I	No Incumbents	No Incumbents	\$24,309	\$20,238	\$28,546	Not Applicable	Not Applicable	Not Applicable			
0055 - Clerk II	1,625	\$22,355	\$26,679	\$22,307	\$28,669	-\$4,324	\$48	-\$6,314			
0057 - Clerk	175	\$24,461	\$29,320	\$25,880	\$30,492	-\$4,859	-\$1,419	-\$6,031			
0059 - Clerk IV	158	\$27,229	\$33,844	\$29,841	\$37,599	-\$6,615	-\$2,611	-\$10,370			
	Correctional Officer										
4501 - Correctional Officer I	735	\$32,333	\$29,320	Agency-specific Job Title	No Market Data Available	\$3,013	Not Applicable	Not Applicable			

		De	epartment	of Criminal Justi	ce (Departi	ment)		
Job Classification Title	Department Headcount	Fiscal Year 2016, 2nd Quarter Department Average Annual Salary	Fiscal Year 2016 Salary Range Midpoint	Fiscal Year 2016, 2nd Quarter Statewide Average Annual Salary (Excludes the Department)	Market Average Salary	Difference Between Department Average Annual Salary and Fiscal Year 2016 Salary Range Midpoint	Difference Between Department Average Annual Salary and Statewide Average Annual Salary	Difference Between Department Average Annual Salary and Market Average Salary
4502 - Correctional Officer II	2,506	\$34,215	\$33,844	Agency-specific Job Title	No Market Data Available	\$371	Not Applicable	Not Applicable
4503 - Correctional Officer III	6,652	\$37,556	\$37,914	Agency-specific Job Title	\$39,318	-\$358	Not Applicable	-\$1,762
4504 - Correctional Officer IV	6,023	\$40,743	\$40,139	Agency-specific Job Title	No Market Data Available	\$604	Not Applicable	Not Applicable
4505 - Correctional Officer V	8,746	\$42,926	\$45,024	Agency-specific Job Title	No Market Data Available	-\$2,098	Not Applicable	Not Applicable
				Agriculture Specia	alist			
4671 - Agriculture Specialist I	No Incumbents	No Incumbents	\$37,914	Agency-specific Job Title	No Market Data Available	Not Applicable	Not Applicable	Not Applicable
4672 - Agriculture Specialist II	2	\$31,923	\$40,139	Agency-specific Job Title	No Market Data Available	-\$8,216	Not Applicable	Not Applicable
4673 - Agriculture Specialist III	2	\$33,800	\$42,511	Agency-specific Job Title	\$42,535	-\$8,711	Not Applicable	-\$8,734
4674 - Agriculture Specialist IV	59	\$35,817	\$45,024	Agency-specific Job Title	\$46,647	-\$9,207	Not Applicable	-\$10,829
4675 - Agriculture Specialist V	32	\$38,850	\$47,688	Agency-specific Job Title	No Market Data Available	-\$8,838	Not Applicable	Not Applicable
4676 - Agriculture Specialist VI	5	\$41,614	\$51,985	Agency-specific Job Title	\$54,325	-\$10,371	Not Applicable	-\$12,71
				Food Service Mana	ager			
8108 - Food Service Manager I	No Incumbents	No Incumbents	\$35,819	\$30,205	\$35,725	Not Applicable	Not Applicable	Not Applicable
8109 - Food Service Manager II	502	\$39,908	\$40,139	\$33,751	\$40,477	-\$231	\$6,157	-\$569

		De	epartment (of Criminal Justi	ce (Departi	ment)		
Job Classification Title	Department Headcount	Fiscal Year 2016, 2nd Quarter Department Average Annual Salary	Fiscal Year 2016 Salary Range Midpoint	Fiscal Year 2016, 2nd Quarter Statewide Average Annual Salary (Excludes the Department)	Market Average Salary	Difference Between Department Average Annual Salary and Fiscal Year 2016 Salary Range Midpoint	Difference Between Department Average Annual Salary and Statewide Average Annual Salary	Difference Between Department Average Annual Salary and Market Average Salary
8110 - Food Service Manager III	246	\$43,009	\$45,024	\$38,517	No Market Data Available	-\$2,015	\$4,492	Not Applicable
8111 - Food Service Manager IV	88	\$49,417	\$51,985	\$44,648	\$57,242	-\$2,568	\$4,769	-\$7,824
			N	Maintenance Super	visor			
9052 - Maintenance Supervisor I	No Incumbents	No Incumbents	\$40,139	\$35,284	\$38,906	Not Applicable	Not Applicable	Not Applicable
9053 - Maintenance Supervisor II	17	\$34,421	\$42,511	\$38,529	No Market Data Available	-\$8,090	-\$4,108	Not Applicable
9054 - Maintenance Supervisor III	19	\$36,039	\$45,024	\$40,455	\$50,812	-\$8,985	-\$4,416	-\$14,774
9055 - Maintenance Supervisor IV	624	\$38,296	\$47,688	\$43,676	No Market Data Available	-\$9,392	-\$5,380	Not Applicable
9056 - Maintenance Supervisor V	104	\$43,148	\$55,602	\$48,677	\$63,221	-\$12,454	-\$5,529	-\$20,073

Table 17

Table 17								
			Office of In	jured Employe	e Counsel ((Office)		
Job Classification Title	Office Headcount	Fiscal Year 2016, 2nd Quarter Office Average Annual Salary	Fiscal Year 2016 Salary Range Midpoint	Fiscal Year 2016, 2nd Quarter Statewide Average Annual Salary (Excludes the Office)	Market Average Salary	Difference Between Office Average Annual Salary and Fiscal Year 2016 Salary Range Midpoint	Difference Between Office Average Annual Salary and Statewide Average Annual Salary	Difference Between Office Average Annual Salary and Market Average Salary
			Cust	omer Service Re	oresentative			
0130 - Customer Service Representative	No Incumbents	No Incumbents	\$29,320	\$26,099	\$31,382	Not Applicable	Not Applicable	Not Applicable
0132 - Customer Service Representative II	No Incumbents	No Incumbents	\$33,844	\$28,474	\$32,647	Not Applicable	Not Applicable	Not Applicable
0134 - Customer Service Representative III	38	\$32,269	\$37,914	\$32,538	\$34,705	-\$5,645	-\$270	-\$2,436
0136 - Customer Service Representative IV	4	\$35,700	\$42,511	\$36,737	\$41,379	-\$6,811	-\$1,037	-\$5,679
0138 - Customer Service Representative V	No Incumbents	No Incumbents	\$47,688	\$42,562	\$47,283	Not Applicable	Not Applicable	Not Applicable
				Ombudsmai	n ^a			
3659 - Associate Ombudsman	3	\$38,177	\$42,511	No Incumbents	No Market Data Available	-\$4,334	Not Applicable	Not Applicable
3660 - Ombudsman I	34	\$41,620	\$47,688	\$42,687	No Market Data Available	-\$6,068	-\$1,068	Not Applicable
3662 - Ombudsman II	42	\$46,049	\$55,602	\$44,857	\$58,618	-\$9,553	\$1,192	-\$12,569
3663 - Ombudsman III	6	\$59,472	\$63,616	\$52,792	No Market Data Available	-\$4,144	\$6,680	Not Applicable

	Office of Injured Employee Counsel (Office)										
Job Classification Title	Office Headcount	Fiscal Year 2016, 2nd Quarter Office Average Annual Salary	Fiscal Year 2016 Salary Range Midpoint	Fiscal Year 2016, 2nd Quarter Statewide Average Annual Salary (Excludes the Office)	Market Average Salary	Difference Between Office Average Annual Salary and Fiscal Year 2016 Salary Range Midpoint	Difference Between Office Average Annual Salary and Statewide Average Annual Salary	Difference Between Office Average Annual Salary and Market Average Salary			
3665 - Ombudsman IV	3	\$70,181	\$72,789	\$66,995	No Market Data Available	-\$2,608	\$3,185	Not Applicable			

^a The State Audi**tor's** Office has recommended adding three levels to the Ombudsman job classification series: Ombudsman V at salary group B25, Ombudsman VI at salary group B27, and Ombudsman VII at salary group B29.

Table 18

			Water Dev	velopment Board	(Board)			
Job Classification Title	Board Headcount	Fiscal Year 2016, 2nd Ouarter Board Average Annual Salary	Fiscal Year 2016 Salary Range Midpoint	Fiscal Year 2016, 2nd Quarter Statewide Average Annual Salary (Excludes the Board)	Market Average Salary	Difference Between Board Average Annual Salary and Fiscal Year 2016 Salary Range Midpoint	Difference Between Board Average Annual Salary and Statewide Average Annual Salary	Difference Between Board Average Annual Salary and Market Average Salary
			Р	rogram Specialist				
1570 - Program Specialist I	No Incumbents	No Incumbents	\$47,688	\$42,782	\$42,700	Not Applicable	Not Applicable	Not Applicable
1571 - Program Specialist II	5	\$48,958	\$51,985	\$47,054	No Market Data Available	-\$3,027	\$1,904	Not Applicable
1572 - Program Specialist III	5	\$52,120	\$55,602	\$50,415	\$60,702	-\$3,482	\$1,706	-\$8,581
1573 - Program Specialist IV	6	\$61,541	\$59,473	\$55,442	No Market Data Available	\$2,068	\$6,099	Not Applicable
1574 - Program Specialist V	6	\$63,851	\$63,616	\$60,758	\$71,585	\$235	\$3,093	-\$7,734
1575 - Program Specialist VI	8	\$73,073	\$72,789	\$69,420	No Market Data Available	\$284	\$3,653	Not Applicable
1576 - Program Specialist VII	3	\$92,365	\$83,298	\$82,738	No Market Data Available	\$9,067	\$9,628	Not Applicable

			Water Dev	elopment Board	(Board)			
Job Classification Title	Board Headcount	Fiscal Year 2016, 2nd Quarter Board Average Annual Salary	Fiscal Year 2016 Salary Range Midpoint	Fiscal Year 2016, 2nd Quarter Statewide Average Annual Salary (Excludes the Board)	Market Average Salary	Difference Between Board Average Annual Salary and Fiscal Year 2016 Salary Range Midpoint	Difference Between Board Average Annual Salary and Statewide Average Annual Salary	Difference Between Board Average Annual Salary and Market Average Salary
				Director ^a				
1620 - Director	1	\$76,875	\$93,406	\$91,105	\$91,363	-\$16,531	-\$14,230	-\$14,488
1621 - Director	1	\$104,550	\$102,747	\$101,969	No Market Data Available	\$1,803	\$2,581	Not Applicable
1622 - Director	11	\$106,823	\$113,022	\$113,304	\$119,179	-\$6,199	-\$6,481	-\$12,356
1623 - Director IV	7	\$111,761	\$124,323	\$127,344	\$134,938	-\$12,562	-\$15,583	-\$23,177
1624 - Director V	No Incumbents	No Incumbents	\$136,756	\$145,379	No Market Data Available	Not Applicable	Not Applicable	Not Applicable
1625 - Director VI	6	\$145,077	\$150,431	\$152,748	No Market Data Available	-\$5,354	-\$7,672	Not Applicable
1626 - Director VII	1	\$125,000	\$165,475	\$178,733	No Market Data Available	-\$40,475	-\$53,733	Not Applicable
1630 - Deputy Director I	1	\$160,000	\$182,022	\$181,656	\$179,016	-\$22,022	-\$21,656	-\$19,016
1631 - Deputy Director II	No Incumbents	No Incumbents	\$200,224	\$198,724	\$181,800	Not Applicable	Not Applicable	Not Applicable
1632 - Deputy Director III	No Incumbents	No Incumbents	\$220,247	\$230,169	\$207,464	Not Applicable	Not Applicable	Not Applicable

^a The 84th Legislature added salary group B30 to the Director job classification series to the State's Position Classification Plan for the 2016-2017 biennium. That addition resulted in job classification number and job classification title changes as follows: The former 1624 Director V at salary group B31 changed to 1625 Director VI at salary group B31, and the former 1626 Director VI at salary group B32 changed to 1626 Director VII at salary group B32.

Table 19

	Preservation Board (Board)											
Job Classification Title	Board Headcount	Fiscal Year 2016, 2nd Quarter Board Average Annual Salary	Fiscal Year 2016 Salary Range Midpoint	Fiscal Year 2016, 2nd Quarter Statewide Average Annual Salary (Excludes the Board)	Market Average Salary	Difference Between Board Average Annual Salary and Fiscal Year 2016 Salary Range Midpoint	Difference Between Board Average Annual Salary and Statewide Average Annual Salary	Difference Between Board Average Annual Salary and Market Average Salary				
				Clerk								
0053 - Clerk I	11	\$22,986	\$24,309	\$20,005	\$28,546	-\$1,323	\$2,980	-\$5,560				
0055 - Clerk II	2	\$24,039	\$26,679	\$22,346	\$28,669	-\$2,640	\$1,693	-\$4,630				
0057 - Clerk III	1	\$33,111	\$29,320	\$25,733	\$30,492	\$3,791	\$7,379	\$2,619				
0059 - Clerk IV	No Incumbents	No Incumbents	\$33,844	\$29,394	\$37,599	Not Applicable	Not Applicable	Not Applicable				

Table 20

	Office of the Secretary of State (Office)											
Job Classification Title	Office Headcount	Fiscal Year 2016, 2nd Quarter Office Average Annual Salary	Fiscal Year 2016 Salary Range Midpoint	Fiscal Year 2016, 2nd Quarter Statewide Average Annual Salary (Excludes the Office)	Market Average Salary	Difference Between Office Average Annual Salary and Fiscal Year 2016 Salary Range Midpoint	Difference Between Office Average Annual Salary and Statewide Average Annual Salary	Difference Between Office Average Annual Salary and Market Average Salary				
			A	dministrative Ass	istant							
0150 - Administrative Assistant I	No Incumbents	No Incumbents	\$29,320	\$26,578	\$31,297	Not Applicable	Not Applicable	Not Applicable				
0152 - Administrative Assistant II	3	\$33,930	\$33,844	\$30,382	\$34,709	\$86	\$3,549	-\$779				
0154 - Administrative Assistant III	28	\$31,557	\$37,914	\$35,042	\$39,103	-\$6,357	-\$3,484	-\$7,545				
0156 - Administrative Assistant IV	47	\$38,362	\$42,511	\$39,694	\$45,662	-\$4,149	-\$1,332	-\$7,299				

			Office of the	ne Secretary of	State (Offic	ce)						
Job Classification Title	Office Headcount	Fiscal Year 2016, 2nd Quarter Office Average Annual Salary	Fiscal Year 2016 Salary Range Midpoint	Fiscal Year 2016, 2nd Quarter Statewide Average Annual Salary (Excludes the Office)	Market Average Salary	Difference Between Office Average Annual Salary and Fiscal Year 2016 Salary Range Midpoint	Difference Between Office Average Annual Salary and Statewide Average Annual Salary	Difference Between Office Average Annual Salary and Market Average Salary				
0158 - Administrative Assistant V	3	\$46,089	\$47,688	\$45,983	No Market Data Available	-\$1,599	\$106	Not Applicable				
	Program Specialist											
1570 - Program Specialist I	12	\$43,282	\$47,688	\$42,774	\$42,700	-\$4,406	\$507	\$582				
1571 - Program Specialist II	3	\$53,073	\$51,985	\$47,043	No Market Data Available	\$1,088	\$6,030	Not Applicable				
1572 - Program Specialist III	No Incumbents	No Incumbents	\$55,602	\$50,422	\$60,702	Not Applicable	Not Applicable	Not Applicable				
1573 - Program Specialist IV	1	\$65,000	\$59,473	\$55,465	No Market Data Available	\$5,527	\$9,535	Not Applicable				
1574 - Program Specialist V	1	\$63,550	\$63,616	\$60,770	\$71,585	-\$66	\$2,780	-\$8,035				
1575 - Program Specialist VI	1	\$78,655	\$72,789	\$69,445	No Market Data Available	\$5,866	\$9,210	Not Applicable				
1576 - Program Specialist VII	1	\$92,250	\$83,298	\$82,799	No Market Data Available	\$8,952	\$9,451	Not Applicable				

Table 21

Table 21								
		Departme	nt of Family	and Protective	Services (De	epartment)		
Job Classification Title	Department Headcount	Fiscal Year 2016, 2nd Quarter Department Average Annual Salary	Fiscal Year 2016 Salary Range Midpoint	Fiscal Year 2016, 2nd Quarter Statewide Average Annual Salary (Excludes the Department)	Market Average Salary	Difference Between Department Average Annual Salary and Fiscal Year 2016 Salary Range Midpoint	Difference Between Department Average Annual Salary and Statewide Average Annual Salary	Difference Between Department Average Annual Salary and Market Average Salary
				Budget Analyst				
1155 - Budget Analyst I	No Incumbents	No Incumbents	\$47,688	\$44,940	\$53,337	Not Applicable	Not Applicable	Not Applicable
1156 - Budget Analyst II	No Incumbents	No Incumbents	\$55,602	\$50,047	\$59,873	Not Applicable	Not Applicable	Not Applicable
1157 - Budget Analyst III	7	\$51,267	\$63,616	\$58,277	\$68,598	-\$12,349	-\$7,011	-\$17,331
1158 - Budget Analyst IV	16	\$60,206	\$72,789	\$67,431	No Market Data Available	-\$12,583	-\$7,226	Not Applicable
1159 - Budget Analyst V	4	\$67,571	\$83,298	\$81,023	\$86,609	-\$15,727	-\$13,452	-\$19,038
				Inspector				
1320 - Inspector I	No Incumbents	No Incumbents	\$30,741	\$34,209	No Market Data Available	Not Applicable	Not Applicable	Not Applicable
1321 - Inspector II	No Incumbents	No Incumbents	\$33,844	\$30,897	\$33,746	Not Applicable	Not Applicable	Not Applicable
1322 - Inspector III	4	\$39,810	\$37,914	\$34,674	\$40,936	\$1,896	\$5,136	-\$1,126
1323 - Inspector IV	148	\$36,965	\$42,511	\$38,485	\$45,079	-\$5,546	-\$1,520	-\$8,114
1324 - Inspector V	91	\$41,905	\$47,688	\$42,721	\$47,014	-\$5,783	-\$816	-\$5,109
1325 - Inspector VI	18	\$45,345	\$55,602	\$48,181	No Market Data Available	-\$10,257	-\$2,835	Not Applicable
1326 - Inspector VII	No Incumbents	No Incumbents	\$63,616	\$57,639	No Market Data Available	Not Applicable	Not Applicable	Not Applicable
			Adult Pro	otective Services	Specialist			
5002 - Adult Protective Services Specialist I	150	\$33,678	\$40,139	No Incumbents	No Market Data Available	-\$6,461	Not Applicable	Not Applicable
5003 - Adult Protective Services Specialist II	125	\$37,622	\$42,511	No Incumbents	No Market Data Available	-\$4,889	Not Applicable	Not Applicable

		Departme	nt of Family	and Protective	Services (De	epartment)		
Job Classification Title	Department Headcount	Fiscal Year 2016, 2nd Quarter Department Average Annual Salary	Fiscal Year 2016 Salary Range Midpoint	Fiscal Year 2016, 2nd Quarter Statewide Average Annual Salary (Excludes the Department)	Market Average Salary	Difference Between Department Average Annual Salary and Fiscal Year 2016 Salary Range Midpoint	Difference Between Department Average Annual Salary and Statewide Average Annual Salary	Difference Between Department Average Annual Salary and Market Average Salary
5004 - Adult Protective Services Specialist III	146	\$41,547	\$45,024	No Incumbents	\$46,873	-\$3,477	Not Applicable	-\$5,326
5005 - Adult Protective Services Specialist IV	239	\$45,403	\$47,688	\$43,004	No Market Data Available	-\$2,285	\$2,399	Not Applicable
5006 - Adult Protective Services Specialist V	27	\$47,239	\$51,985	No Incumbents	No Market Data Available	-\$4,746	Not Applicable	Not Applicable
			Child Pro	otective Services	Specialist			
5023 - Child Protective Services Specialist I	1,476	\$34,796	\$40,139	Agency- specific Job Title	No Market Data Available	-\$5,343	Not Applicable	Not Applicable
5024 - Child Protective Services Specialist II	1,409	\$38,135	\$42,511	Agency- specific Job Title	No Market Data Available	-\$4,376	Not Applicable	Not Applicable
5025 - Child Protective Services Specialist III	1,405	\$40,995	\$45,024	Agency- specific Job Title	\$43,152	-\$4,029	Not Applicable	-\$2,157
5026 - Child Protective Services Specialist IV	1,451	\$44,352	\$47,688	Agency- specific Job Title	No Market Data Available	-\$3,336	Not Applicable	Not Applicable
5027 - Child Protective Services Specialist V	175	\$45,955	\$51,985	Agency- specific Job Title	No Market Data Available	-\$6,030	Not Applicable	Not Applicable
			Protectiv	e Services Intake	Specialist			
5030 - Protective Services Intake Specialist I	47	\$33,023	\$40,139	Agency- specific Job Title	No Market Data Available	-\$7,116	Not Applicable	Not Applicable
5031 - Protective Services Intake Specialist II	40	\$37,593	\$42,511	Agency- specific Job Title	No Market Data Available	-\$4,918	Not Applicable	Not Applicable

	Department of Family and Protective Services (Department)											
Job Classification Title	Department Headcount	Fiscal Year 2016, 2nd Quarter Department Average Annual Salary	Fiscal Year 2016 Salary Range Midpoint	Fiscal Year 2016, 2nd Quarter Statewide Average Annual Salary (Excludes the Department)	Market Average Salary	Difference Between Department Average Annual Salary and Fiscal Year 2016 Salary Range Midpoint	Difference Between Department Average Annual Salary and Statewide Average Annual Salary	Difference Between Department Average Annual Salary and Market Average Salary				
5032 - Protective Services Intake Specialist III	92	\$40,870	\$45,024	Agency- specific Job Title	No Market Data Available	-\$4,154	Not Applicable	Not Applicable				
5033 - Protective Services Intake Specialist IV	134	\$44,668	\$47,688	Agency- specific Job Title	No Market Data Available	-\$3,020	Not Applicable	Not Applicable				
5034 - Protective Services Intake Specialist V	5	\$53,690	\$51,985	Agency- specific Job Title	No Market Data Available	\$1,705	Not Applicable	Not Applicable				

Table 22

			Military [Department (De	epartment)			
Job Classification Title	Department Headcount	Fiscal Year 2016, 2nd Quarter Department Average Annual Salary	Fiscal Year 2016 Salary Range Midpoint	Fiscal Year 2016, 2nd Quarter Statewide Average Annual Salary (Excludes the Department)	Market Average Salary	Difference Between Department Average Annual Salary and Fiscal Year 2016 Salary Range Midpoint	Difference Between Department Average Annual Salary and Statewide Average Annual Salary	Difference Between Department Average Annual Salary and Market Average Salary
			Ad	ministrative Assis	stant			
0150 - Administrative Assistant I	1	\$25,625	\$29,320	\$26,579	\$31,297	-\$3,695	-\$954	-\$5,672
0152 - Administrative Assistant II	4	\$35,231	\$33,844	\$30,378	\$34,709	\$1,387	\$4,853	\$522
0154 - Administrative Assistant III	5	\$40,787	\$37,914	\$34,985	\$39,103	\$2,873	\$5,802	\$1,685
0156 - Administrative Assistant IV	8	\$45,431	\$42,511	\$39,623	\$45,662	\$2,920	\$5,808	-\$231
0158 - Administrative Assistant V	No Incumbents	No Incumbents	\$47,688	\$45,985	No Market Data Available	Not Applicable	Not Applicable	Not Applicable

			Military [Department (De	epartment)			
Job Classification Title	Department Headcount	Fiscal Year 2016, 2nd Quarter Department Average Annual Salary	Fiscal Year 2016 Salary Range Midpoint	Fiscal Year 2016, 2nd Quarter Statewide Average Annual Salary (Excludes the Department)	Market Average Salary	Difference Between Department Average Annual Salary and Fiscal Year 2016 Salary Range Midpoint	Difference Between Department Average Annual Salary and Statewide Average Annual Salary	Difference Between Department Average Annual Salary and Market Average Salary
				Accountant				
1012 - Accountant I	3	\$37,490	\$40,139	\$35,717	\$43,460	-\$2,649	\$1,773	-\$5,970
1014 - Accountant II	10	\$45,043	\$42,511	\$38,636	\$47,017	\$2,532	\$6,406	-\$1,974
1016 - Accountant III	5	\$55,511	\$47,688	\$45,206	\$52,955	\$7,823	\$10,305	\$2,555
1018 - Accountant IV	3	\$63,700	\$55,602	\$50,998	\$55,173	\$8,098	\$12,702	\$8,527
1020 - Accountant V	1	\$60,600	\$63,616	\$57,617	\$64,773	-\$3,016	\$2,983	-\$4,173
1022 - Accountant VI	No Incumbents	No Incumbents	\$72,789	\$67,524	\$69,327	Not Applicable	Not Applicable	Not Applicable
1024 - Accountant VII	No Incumbents	No Incumbents	\$83,298	\$80,881	\$70,217	Not Applicable	Not Applicable	Not Applicable
				Resident Speciali	st			
5201 - Resident Specialist I	No Incumbents	No Incumbents	\$26,679	\$25,773	\$28,231	Not Applicable	Not Applicable	Not Applicable
5203 - Resident Specialist II	3	\$24,400	\$29,320	\$28,455	No Market Data Available	-\$4,920	-\$4,055	Not Applicable
5205 - Resident Specialist III	No Incumbents	No Incumbents	\$33,844	\$30,329	\$37,475	Not Applicable	Not Applicable	Not Applicable
5207 - Resident Specialist IV	33	\$33,425	\$37,914	\$34,974	No Market Data Available	-\$4,489	-\$1,548	Not Applicable
5209 - Resident Specialist V	7	\$38,383	\$42,511	\$39,195	\$46,424	-\$4,128	-\$813	-\$8,041
				Security Officer	^			
6229 - Security Officer I	No Incumbents	No Incumbents	\$26,679	\$21,681	\$29,743	Not Applicable	Not Applicable	Not Applicable
6230 - Security Officer II	No Incumbents	No Incumbents	\$29,320	\$24,526	\$31,350	Not Applicable	Not Applicable	Not Applicable
6232 - Security Officer III	43	\$35,370	\$33,844	\$27,999	\$33,397	\$1,526	\$7,371	\$1,973
6234 - Security Officer IV	8	\$42,528	\$37,914	\$34,139	\$40,920	\$4,614	\$8,389	\$1,608

			Military [Department (De	epartment)						
Job Classification Title	Department Headcount	Fiscal Year 2016, 2nd Quarter Department Average Annual Salary	Fiscal Year 2016 Salary Range Midpoint	Fiscal Year 2016, 2nd Quarter Statewide Average Annual Salary (Excludes the Department)	Market Average Salary	Difference Between Department Average Annual Salary and Fiscal Year 2016 Salary Range Midpoint	Difference Between Department Average Annual Salary and Statewide Average Annual Salary	Difference Between Department Average Annual Salary and Market Average Salary			
	Motor Vehicle Technician ^a										
9416 - Motor Vehicle Technician I	No Incumbents	No Incumbents	\$29,320	\$24,548	\$34,904	Not Applicable	Not Applicable	Not Applicable			
9417 - Motor Vehicle Technician II	No Incumbents	No Incumbents	\$33,844	\$27,702	\$39,045	Not Applicable	Not Applicable	Not Applicable			
9418 - Motor Vehicle Technician III	1	\$36,885	\$37,914	\$36,719	\$42,476	-\$1,029	\$166	-\$5,591			
9419 - Motor Vehicle Technician IV	2	\$42,923	\$42,511	\$44,039	No Market Data Available	\$412	-\$1,117	Not Applicable			
9420 - Motor Vehicle Technician V	1	\$37,900	\$47,688	\$38,590	\$55,182	-\$9,788	-\$690	-\$17,282			

^a The State Auditor's Office has recommended reallocating the Motor Vehicle Technician job classification series by moving the entire job classification series up one salary group.

Table 23

	Facilities Commission (Commission)											
Job Classification Title	Commission Headcount	Fiscal Year 2016, 2nd Quarter Commission Average Annual Salary	Fiscal Year 2016 Salary Range Midpoint	Fiscal Year 2016, 2nd Quarter Statewide Average Annual Salary (Excludes the Commission)	Market Average Salary	Difference Between Commission Average Annual Salary and Fiscal Year 2016 Salary Range Midpoint	Difference Between Commission Average Annual Salary and Statewide Average Annual Salary	Difference Between Commission Average Annual Salary and Market Average Salary				
			Mai	ntenance Speciali	ist							
9041 - Maintenance Specialist I	1	\$28,413	\$27,967	\$23,837	No Market Data Available	\$446	\$4,576	Not Applicable				
9042 - Maintenance Specialist II	6	\$28,291	\$30,741	\$27,835	\$36,553	-\$2,450	\$456	-\$8,262				
9043 - Maintenance Specialist III	3	\$34,490	\$33,844	\$30,355	\$37,299	\$646	\$4,135	-\$2,809				

	Facilities Commission (Commission)											
Job Classification Title	Commission Headcount	Fiscal Year 2016, 2nd Quarter Commission Average Annual Salary	Fiscal Year 2016 Salary Range Midpoint	Fiscal Year 2016, 2nd Quarter Statewide Average Annual Salary (Excludes the Commission)	Market Average Salary	Difference Between Commission Average Annual Salary and Fiscal Year 2016 Salary Range Midpoint	Difference Between Commission Average Annual Salary and Statewide Average Annual Salary	Difference Between Commission Average Annual Salary and Market Average Salary				
9044 - Maintenance Specialist IV	11	\$34,789	\$37,914	\$34,328	\$38,876	-\$3,125	\$461	-\$4,087				
9045 - Maintenance Specialist V	24	\$38,467	\$42,511	\$40,748	\$50,098	-\$4,044	-\$2,281	-\$11,632				

Table 24

		Libr	ary and Arc	chives Commission	on (Commissi	on)		
Job Classification Title	Commission Headcount	Fiscal Year 2016, 2nd Quarter Commission Average Annual Salary	Fiscal Year 2016 Salary Range Midpoint	Fiscal Year 2016, 2nd Quarter Statewide Average Annual Salary (Excludes the Commission)	Market Average Salary	Difference Between Commission Average Annual Salary and Fiscal Year 2016 Salary Range Midpoint	Difference Between Commission Average Annual Salary and Statewide Average Annual Salary	Difference Between Commission Average Annual Salary and Market Average Salary
				Librarian				
7401 - Librarian I	3	\$35,738	\$40,139	\$44,760	\$46,318	-\$4,401	-\$9,022	-\$10,580
7402 - Librarian II	5	\$43,131	\$45,024	\$43,378	\$48,892	-\$1,893	-\$247	-\$5,761
7403 - Librarian III	3	\$50,267	\$51,985	\$41,238	\$51,802	-\$1,718	\$9,029	-\$1,535
7404 - Librarian IV	9	\$55,980	\$59,473	\$57,537	\$63,708	-\$3,493	-\$1,557	-\$7,728

Table 25

		Health ar	nd Human Se	ervices Commiss	ion (Com <u>m</u> i	ssion)		
Job Classification Title	Commission Headcount	Fiscal Year 2016, 2nd Quarter Commission Average Annual Salary	Fiscal Year 2016 Salary Range Midpoint	Fiscal Year 2016, 2nd Quarter Statewide Average Annual Salary (Excludes the Commission)	Market Average Salary	Difference Between Commission Average Annual Salary and Fiscal Year 2016 Salary Range Midpoint	Difference Between Commission Average Annual Salary and Statewide Average Annual Salary	Difference Between Commission Average Annual Salary and Market Average Salary
				Clerk				
0053 - Clerk I	No Incumbents	No Incumbents	\$24,309	\$20,238	\$28,546	Not Applicable	Not Applicable	Not Applicable
0055 - Clerk II	3	\$24,468	\$26,679	\$22,344	\$28,669	-\$2,211	\$2,124	-\$4,201
0057 - Clerk III	1,136	\$25,978	\$29,320	\$25,277	\$30,492	-\$3,342	\$701	-\$4,514
0059 - Clerk IV	291	\$30,076	\$33,844	\$29,079	\$37,599	-\$3,768	\$997	-\$7,523
			Admi	nistrative Assistar	nt			
0150 - Administrative Assistant I	2	\$29,054	\$29,320	\$26,574	\$31,297	-\$266	\$2,480	-\$2,243
0152 - Administrative Assistant II	165	\$31,371	\$33,844	\$30,305	\$34,709	-\$2,473	\$1,066	-\$3,338
0154 - Administrative Assistant III	93	\$35,360	\$37,914	\$34,982	\$39,103	-\$2,554	\$377	-\$3,743
0156 - Administrative Assistant IV	62	\$38,736	\$42,511	\$39,692	\$45,662	-\$3,775	-\$956	-\$6,926
0158 - Administrative Assistant V	4	\$49,414	\$47,688	\$45,885	No Market Data Available	\$1,726	\$3,529	Not Applicable
			Inventor	ry and Store Speci	alist			
1911 - Inventory and Store Specialist I	39	\$26,420	\$30,741	\$27,758	\$31,518	-\$4,321	-\$1,337	-\$5,098
1912 - Inventory and Store Specialist II	18	\$30,256	\$35,819	\$30,586	\$32,984	-\$5,563	-\$329	-\$2,727
1913 - Inventory and Store Specialist III	30	\$33,201	\$40,139	\$34,327	\$42,296	-\$6,938	-\$1,126	-\$9,095
1914 - Inventory and Store Specialist IV	5	\$37,407	\$45,024	\$41,155	\$47,827	-\$7,617	-\$3,748	-\$10,421
1915 - Inventory and Store Specialist V	No Incumbents	No Incumbents	\$51,985	\$44,398	\$54,523	Not Applicable	Not Applicable	Not Applicable

		Health ai	nd Human S	ervices Commiss	ion (Commi	ssion)		
Job Classification Title	Commission Headcount	Fiscal Year 2016, 2nd Ouarter Commission Average Annual Salary	Fiscal Year 2016 Salary Range Midpoint	Fiscal Year 2016, 2nd Quarter Statewide Average Annual Salary (Excludes the Commission)	Market Average Salary	Difference Between Commission Average Annual Salary and Fiscal Year 2016 Salary Range Midpoint	Difference Between Commission Average Annual Salary and Statewide Average Annual Salary	Difference Between Commission Average Annual Salary and Market Average Salary
				Nurse				
4410 - Nurse I	No Incumbents	No Incumbents	\$47,688	\$50,614	\$50,734	Not Applicable	Not Applicable	Not Applicable
4411 - Nurse II	No Incumbents	No Incumbents	\$55,602	\$56,895	\$66,097	Not Applicable	Not Applicable	Not Applicable
4412 - Nurse III	No Incumbents	No Incumbents	\$63,616	\$60,680	\$68,131	Not Applicable	Not Applicable	Not Applicable
4413 - Nurse IV	93	\$60,075	\$72,789	\$67,949	\$74,086	-\$12,714	-\$7,873	-\$14,011
4414 - Nurse V	8	\$69,273	\$83,298	\$86,943	\$86,303	-\$14,025	-\$17,670	-\$17,030
			Tex	xas Works Advisor				
5620 - Texas Works Advisor I	1,238	\$29,587	\$35,819	Agency-specific Job Title	No Market Data Available	-\$6,232	Not Applicable	Not Applicable
5622 - Texas Works Advisor II	4,067	\$33,112	\$37,914	Agency-specific Job Title	\$38,312	-\$4,802	Not Applicable	-\$5,200
5624 - Texas Works Advisor III	972	\$37,863	\$40,139	Agency-specific Job Title	No Market Data Available	-\$2,276	Not Applicable	Not Applicable
5626 - Texas Works Advisor IV ^a	No Incumbents	No Incumbents	\$42,511	Agency-specific Job Title	No Market Data Available	Not Applicable	Not Applicable	Not Applicable
5628 - Texas Works Advisor V ^a	No Incumbents	No Incumbents	\$45,024	Agency-specific Job Title	No Market Data Available	Not Applicable	Not Applicable	Not Applicable

Sources: State Auditor's Office's Electronic Classification Analysis System; Office of the Comptroller of Public Accounts' Uniform Statewide Payroll/Personnel System, Human Resources Information System, and Standardized Payroll/Personnel Reporting System; and State Auditor's Office analysis.

Table 26

State Office of Risk Management (Office)									
Job Classification Title	Office Headcount	Fiscal Year 2016, 2nd Quarter Office Average Annual Salary	Fiscal Year 2016 Salary Range Midpoint	Fiscal Year 2016, 2nd Quarter Statewide Average Annual Salary (Excludes the Office)	Market Average Salary	Difference Between Office Average Annual Salary and Fiscal Year 2016 Salary Range Midpoint	Difference Between Office Average Annual Salary and Statewide Average Annual Salary	Difference Between Office Average Annual Salary and Market Average Salary	
	Claims Assistant and Claims Examiner								
2920 - Claims Assistant	No Incumbents	No Incumbents	\$35,819	No Incumbents	\$35,616	Not Applicable	Not Applicable	Not Applicable	
2921 - Claims Examiner I	9	\$32,545	\$40,139	\$32,305	\$39,655	-\$7,594	\$240	-\$7,110	
2922 - Claims Examiner II	3	\$36,826	\$45,024	\$38,628	\$45,391	-\$8,198	-\$1,802	-\$8,565	
2923 - Claims Examiner III	5	\$46,107	\$51,985	\$45,668	No Market Data Available	-\$5,878	\$438	Not Applicable	
2924 - Claims Examiner IV	19	\$54,315	\$59,473	\$55,720	\$60,564	-\$5,158	-\$1,405	-\$6,249	

Table 27

Public Utility Commission of Texas (Commission)									
Job Classification Title	Commission Headcount	Fiscal Year 2016, 2nd Quarter Commission Average Annual Salary	Fiscal Year 2016 Salary Range Midpoint	Fiscal Year 2016, 2nd Quarter Statewide Average Annual Salary (Excludes the Commission)	Market Average Salary	Difference Between Commission Average Annual Salary and Fiscal Year 2016 Salary Range Midpoint	Difference Between Commission Average Annual Salary and Statewide Average Annual Salary	Difference Between Commission Average Annual Salary and Market Average Salary	
Program Specialist									
1570 - Program Specialist I	2	\$43,002	\$47,688	\$42,781	\$42,700	-\$4,686	\$221	\$302	
1571 - Program Specialist II	No Incumbents	No Incumbents	\$51,985	\$47,067	No Market Data Available	Not Applicable	Not Applicable	Not Applicable	
1572 - Program Specialist III	1	\$45,600	\$55,602	\$50,426	\$60,702	-\$10,002	-\$4,826	-\$15,102	
1573 - Program Specialist IV	5	\$62,070	\$59,473	\$55,445	No Market Data Available	\$2,597	\$6,625	Not Applicable	
1574 - Program Specialist V	2	\$62,347	\$63,616	\$60,770	\$71,585	-\$1,269	\$1,576	-\$9,238	

Public Utility Commission of Texas (Commission)									
Job Classification Title	Commission Headcount	Fiscal Year 2016, 2nd Quarter Commission Average Annual Salary	Fiscal Year 2016 Salary Range Midpoint	Fiscal Year 2016, 2nd Quarter Statewide Average Annual Salary (Excludes the Commission)	Market Average Salary	Difference Between Commission Average Annual Salary and Fiscal Year 2016 Salary Range Midpoint	Difference Between Commission Average Annual Salary and Statewide Average Annual Salary	Difference Between Commission Average Annual Salary and Market Average Salary	
1575 - Program Specialist VI	4	\$72,504	\$72,789	\$69,441	No Market Data Available	-\$285	\$3,063	Not Applicable	
1576 - Program Specialist VII	11	\$83,956	\$83,298	\$82,789	No Market Data Available	\$658	\$1,168	Not Applicable	
				Attorney					
3501 - Attorney	9	\$50,078	\$59,473	\$49,908	\$58,456	-\$9,395	\$169	-\$8,378	
3502 - Attorney II	5	\$57,589	\$63,616	\$58,067	No Market Data Available	-\$6,027	-\$478	Not Applicable	
3503 - Attorney III	8	\$62,679	\$72,789	\$67,508	\$75,915	-\$10,110	-\$4,829	-\$13,236	
3504 - Attorney IV	6	\$73,551	\$83,298	\$78,029	No Market Data Available	-\$9,747	-\$4,478	Not Applicable	
3505 - Attorney V	6	\$88,580	\$102,747	\$96,533	\$102,802	-\$14,167	-\$7,953	-\$14,222	
3506 - Attorney VI	No Incumbents	No Incumbents	\$124,323	\$115,893	\$117,763	Not Applicable	Not Applicable	Not Applicable	

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