

A Report on The Implementation Status of Prior State Auditor's Office Recommendations

February 6, 2019

Members of the Legislative Audit Committee:

The State Auditor's Office has compiled the following data to provide information regarding the implementation status of recommendations made in prior audit reports. Texas Government Code, Section 321.014(f), requires state agencies, higher education institutions, and other audited entities to report to the State Auditor's Office on the implementation status of audit report recommendations. The State Auditor's Office requests status reports annually.

The State Auditor's Office provides a Web interface for audited entities to report the implementation status of audit report recommendations (see text box for definitions of implementation status). That system groups recommendations by chapter or subchapter as they appeared in the original report. As a result, audited entities report an implementation status for the recommendations on a chapter or subchapter basis.¹

Auditor Verification of Selected Recommendations

For the purposes of this project, auditors selected 29 recommendations from within 10 report chapters or subchapters for which the entities reported the recommendations as fully implemented. Those recommendations were selected from State Auditor's Office reports issued between June 30, 2015, and June 30, 2017. Auditors verified that 27 (93 percent) of 29 recommendations were fully implemented. However, auditors determined that 2 (7 percent) of those 29 recommendations were incomplete or ongoing. Those two recommendations were addressed to the General Land Office in *An Audit Report on Contract and Financial Management Processes at the General Land Office* (State Auditor's Office Report No. 15-037, July 2015). Definitions of Implementation Status

The definition of each implementation status is as follows:

- Fully Implemented: Successful development and use of a process, system, or policy to implement a recommendation.
- Substantially Implemented: Successful development but inconsistent use of a process, system, or policy to implement a recommendation.
- Incomplete or Ongoing: Ongoing development of a process, system, or policy to address a recommendation.
- Not implemented: Lack of a formal process, system, or policy to address a recommendation.

Source: State Auditor's Office instructions for submitting implementation status of recommendations.

SAO Report No. 19-027

¹ For the purposes of this report, "chapters" refers to individual chapters or subchapters in the original audit reports, and those chapters or subchapters may have contained multiple recommendations.

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Summary of Self-reported Implementation Status of Recommendations

From September 1, 2014, through June 30, 2018, the State Auditor's Office issued 89 performance audit reports² to state agencies and higher education institutions that contained 336 chapters with corresponding recommendations. Of those, the audited entities self-reported that they had fully implemented the recommendations in 299 (89 percent) chapters; that they had substantially implemented the recommendations in 20 (6 percent) chapters; and that implementation was incomplete or ongoing for the recommendations in 17 (5 percent) chapters (see Figure 1).

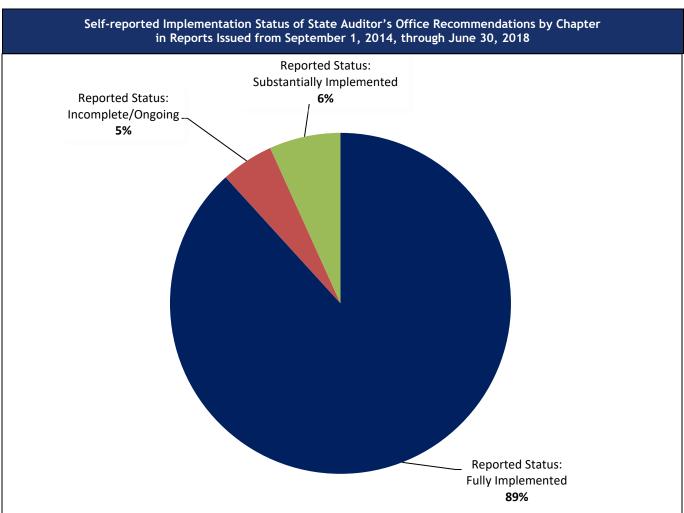


Figure 1

² The State Auditor's Office released 152 performance audit reports from September 1, 2014, through June 30, 2018. The scope of this project excluded 63 of those performance audit reports because they contained recommendations to non-state entities, contained no recommendations, had recommendations that were followed up in subsequent audits, or were released after June 30, 2018.

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The attachment to this letter contains (1) detailed information regarding the implementation status of 29 recommendations on which the State Auditor's Office followed up and (2) a summary of self-reported implementation status for the audit reports the State Auditor's Office issued from September 1, 2014, through June 30, 2018.

Sincerely,

Lisa R. Collier, CPA, CFE, CIDA First Assistant State Auditor

Attachment

cc: The Honorable Greg Abbott, Governor Executive Directors of the Following State Agencies Department of Motor Vehicles Department of State Health Services General Land Office Office of the Attorney General Office of the Comptroller of Public Accounts School for the Deaf Water Development Board

Objective, Scope, and Methodology

The project objective was to determine the implementation status of prior State Auditor's Office recommendations.

The project scope included the selection of 29 recommendations from within 10 report chapters or subchapters of performance audit reports. These recommendations were selected from State Auditor's Office reports issued between June 30, 2015, and June 30, 2017. For the purposes of this project, auditors followed up on the implementation status of the recommendations that entities had reported as fully implemented to the State Auditor's Office. The scope also included a summary of self-reported implementation statuses of recommendations from 89 performance audit reports that the State Auditor's Office issued between September 1, 2014, and June 30, 2018.

The project methodology consisted of sampling recommendations^a made that audited entities selfreported as fully implemented. The information in this report was subject to limited tests and confirmations that were designed to address the project objective. Auditors selected a risk-based sample of 29 recommendations. For those recommendations, auditors reviewed supporting documentation including, but not limited to, contractor data, expenditure data, and policies and procedures, to verify whether the entity had fully implemented those recommendations.

The following members of the State Auditor's staff performed the project:

- Valeria Aguirre, MPA (Project Manager)
- Kumail Ali
- Kayla Barshop
- Jennifer Fries, MS
- Shahpar Michelle Hernandez, CPA, M/SBT, CISA
- Minh Trang
- Ann E. Karnes, CPA (Quality Control Reviewer)
- Jennifer Wiederhold, CFE, CGAP (Audit Manager)

^aAuditors excluded recommendations pertaining to entities selected for review in *A Report on the Implementation Status of Prior State Auditor's Office Recommendations* (State Auditor's Office Report No. 18-021, February 2018) and *A Report on the Implementation Status of Prior State Auditor's Office Recommendations* (State Auditor's Office Report No. 17-031, April 2017).



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Attachment

Section 1 Verified Status of State Auditor's Office Recommendations

Definitions of Implementation Status

The definition of each implementation status is as follows:

- Fully Implemented: Successful development and use of a process, system, or policy to implement a recommendation.
- Substantially Implemented: Successful development but inconsistent use of a process, system, or policy to implement a recommendation.
- Incomplete or Ongoing: Ongoing development of a process, system, or policy to address a recommendation.
- Not implemented: Lack of a formal process, system, or policy to address a recommendation.

Source: State Auditor's Office instructions for submitting implementation status of recommendations.

Table 1 shows the recommendations on which auditors followed up and their implementation status (see text box for definitions of implementation status). Those recommendations were addressed to the Office of the Comptroller of Public Accounts, Office of the Attorney General, Department of State Health Services, School for the Deaf, General Land Office, Water Development Board, and Department of Motor Vehicles.

Auditors verified that 27 (93 percent) of 29 recommendations were fully implemented. However, auditors determined that 2 (7 percent) of 29 recommendations were incomplete or ongoing.

Table 1

	Implementation Status of State Auditor's Office Recommendations for Reports Released From June 30, 2015, through June 30, 2017									
Chapter Number	Fiscal Year Report Released	Recommendation	Implementation Status Determined by Auditors							
		Article I - General Government								
Agency 304 -	Office of the C	omptroller of Public Accounts								
		as Multiple Award Schedule (TXMAS) Contracts Program at the Office of the Comptroller of Public 17-010, October 2016)	Accounts (State							
Agency Self-r	eported Implen	nentation Status: Fully Implemented								
	2017	The Office should:								
Chapter 2		 Assess whether it should continue to offer TXMAS contracts for professional and consulting services, and evaluate whether it should implement additional controls to prevent state agencies from purchasing professional and consulting services through any TXMAS contract. 	Fully Implemented							
Chapter 2		 Strengthen controls to prevent customers from using TXMAS contracts to purchase prohibited goods and services, such as telecommunications and engineering services, specified in Texas Government Code, Chapter 2155, or to detect such purchases. 	Fully Implemented							
Chapter 2		• Monitor to ensure that customers make purchases through TXMAS contracts only (1) by using the TxSmartBuy ordering system or (2) by making offline purchases through TXMAS contractors that are authorized to make offline sales.	Fully Implemented							

	Im	plementation Status of State Auditor's Office Recommendations for Reports Released From June 30, 2015, through June 30, 2017	
Chapter Number	Fiscal Year Report Released	Recommendation	Implementation Status Determined by Auditors
Chapter 2	•	 Monitor TXMAS purchases to ensure that incidental charges are used only for appropriate purposes. 	Fully Implemented
Chapter 2		 Monitor the administrative fees that TXMAS contractors charge to ensure that those fees do not exceed the maximum amounts allowable. 	Fully Implemented
Chapter 2		 Monitor TXMAS contractor prices to ensure that they do not include recovery of rebates that contractors must pay. 	Fully Implemented
Agency 302 -	· Office of the A	ttorney General	
An Audit Rep	oort on Selected	Contracts at the Office of the Attorney General (State Auditor's Office Report No. 17-039, June	2017)
Agency Self-	reported Implen	nentation Status: Fully Implemented	
	2017	The Office should:	
Chapter 2-B		 Independently verify contractor performance by using its own data and supporting information to monitor future contracts. 	Fully Implemented
Chapter 2-B		 Ensure that material changes made to performance standards, financial remedies, and billing are sufficiently documented using the change management procedures specified in the contract. 	Fully Implemented
Chapter 2-B		 Develop and implement policies and procedures specifying when changes to contract terms are considered appropriate and how changes to contract terms should be documented, reviewed, and approved. 	Fully Implemented
		Article II - Health and Human Services	
Agency 537 -	· Department of	State Health Services	
An Audit Rep	oort on a Selecte	ed Contract at the Department of State Health Services (State Auditor's Office Report No. 16-031	, June 2016)
		nentation Status: Fully Implemented	· · ·
• •		The Department should:	
Chapter 1		 Develop a process to verify the accuracy of all types of pharmaceutical drug prices and contractor discounts, and to verify that unauthorized charges are not paid. 	Fully Implemented
Chapter 1		 Establish a process to ensure that it makes payments within established time frames and it receives the maximum discount established in its contracts. 	Fully Implemented
Chapter 1		 Pay interest for payments made after the established due date, as required by Texas Government Code, Section 2251.025. 	Fully Implemented
Chapter 1		 Assign a qualified contract manager to oversee all contracts, including contracts that are primarily for goods. 	Fully Implemented
Chapter 1		 Verify the data in the adjusted service level performance measure reports it receives from the contractor and document reviews of the contractor's compliance with contract terms, including the adjusted service level performance measure. 	Fully Implemented
Chapter 1		 Complete and document a monitoring risk assessment for large contracts. 	Fully Implemented
Chapter 1		 Develop and implement contracting policies and procedures that identify management responsible for (1) approving purchase requisitions for solicitations and (2) renewals of contracts that are primarily for goods. 	Fully Implemented

	In	nplementation Status of State Auditor's Office Recommendations for Reports Released From June 30, 2015, through June 30, 2017	
Chapter Number	Fiscal Year Report Released	Recommendation	Implementation Status Determined by Auditors
		Article III - Education	
Agency 772 -	School for the	e Deaf	
An Audit Rep	ort on Deferre	ed Maintenance for the School for the Deaf (State Auditor's Office Report No. 16-008, October 201	5)
Agency Self-	reported Imple	mentation Status: Fully Implemented	
	2016	The School should:	
Chapter 1-A		 Comply with all applicable state statutes and other requirements when making repair and rehabilitation purchases and document its compliance, including adequately documenting proprietary purchases and the reasons that proprietary goods or services are the only satisfactory means to meet the School's needs. 	Fully Implemented
Chapter 1-A		 Ensure that its purchasing staff make the required conflict of interest disclosures. 	Fully Implemented
		Article VI - Natural Resources	
Agency 305 -	General Land	Office	
An Audit Rep	ort on Contra	ct and Financial Management Processes at the General Land Office (State Auditor's Office Report 1	No. 15-037, July 2015)
Agency Self-	reported Imple	mentation Status: Fully Implemented	
	2015	The Office should:	
Chapter 1-C		 Develop, document, and implement procedures for its review of a contractor's work. 	Fully Implemented
Chapter 1-C		 Consistently charge invoice payments to the correct purchase orders. 	Fully Implemented
Chapter 2-B		 Obtain all of the required approvals for amendments to work orders. 	Fully Implemented
Chapter 2-B		 Report contracts to the Legislative Budget Board as required by the Texas Government Code. 	Incomplete / Ongoing
Chapter 3-B		 Develop, document, and implement policies and procedures to address change orders for contracts, including the role of its legal services division in reviewing and approving change orders. 	Fully Implemented
Chapter 4		 Update its record retention schedule to align with the State of Texas Contract Management Guide, and retain contract documentation in accordance with that schedule. 	Fully Implemented
Chapter 4		 Ensure that contract managers complete required contract management training. 	Fully Implemented
Chapter 4		 Report contractor performance to the Office of the Comptroller of Public Accounts as required by the Texas Administrative Code. 	Incomplete/ Ongoing
Auditor Com	ments:		
Legislative Bu	idget Board as i	on a limited sample of contracts and determined that for 3 of 3 contracts tested, the Office did not rep required. Additionally, for 3 of 3 contracts tested, the Office did not report contractor performance to nts as required.	
Agency 580 -	Water Develo	pment Board	
An Audit Rep 16-039, Augu		te Water Implementation Revenue Fund for Texas at the Water Development Board (State Auditor	's Office Report No.
Agency Self-	reported Imple	mentation Status: Fully Implemented	
Chapter 1-B	2016	The Board should develop and implement a process to document scenarios and inputs used in the financial model for the SWIFT program to make key policy and funding decisions.	Fully Implemented

	Implementation Status of State Auditor's Office Recommendations for Reports Released From June 30, 2015, through June 30, 2017									
Chapter Number	Fiscal Year Report Released	Recommendation	Implementation Status Determined by Auditors							
		Article VII - Business and Economic Development								
Agency 608 -	Department o	f Motor Vehicles								
An Audit Rep	ort on Compla	int Processing at the Department of Motor Vehicles (State Auditor's Office Report No. 17-036, May	2017)							
Agency Self-	reported Imple	mentation Status: Fully Implemented								
	2017	The Department should:								
Chapter 1-C		 Implement a process to review the accuracy of complaint data entered into its complaint tracking systems, including key dates that it uses for internal reporting and to track the timeliness and effectiveness of complaint investigations. 	Fully Implemented							
Chapter 1-C		 To reduce the risk of misinterpretation of its reports on complaints, ensure that those reports include (1) its definition of a complaint and (2) only activities that meet that definition. 	Fully Implemented							

Source: Auditors' verification of agencies' self-reported implementation status. The information in this report was subject to limited tests and confirmations that were designed to address the project objective.

Section 2 Self-reported Implementation Status for Recommendations Issued to State Entities and Higher Education Institutions from September 1, 2014, through June 30, 2018

In 89 performance audit reports¹ to state agencies and higher education institutions issued from September 1, 2014, through June 30, 2018, the State Auditor's Office made recommendations to state agencies and higher education institutions in 336 report chapters. Of those, the audited entities self-reported that they fully implemented the recommendations in 299 (89 percent) chapters, that they had substantially implemented the recommendations in 20 (6 percent) chapters, and that implementation was incomplete or ongoing for the recommendations in 17 (5 percent) chapters.

Figure 2 shows the state agencies and higher education institutions' selfreported implementation status of prior State Auditor's Office recommendations by fiscal year.

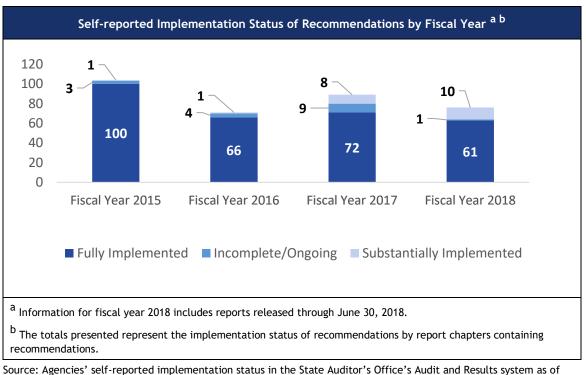


Figure 2

Source: Agencies' self-reported implementation status in the State Auditor's Office's Audit and Results system as of December 31, 2018.

¹ The State Auditor's Office released 152 performance audit reports from September 1, 2014, through June 30, 2018. The scope of this project excluded 63 of those performance audit reports because they contained recommendations to non-state entities, contained no recommendations, had recommendations that were followed up in subsequent audits, or were released after June 30, 2018.

Table 2 shows a summary of the self-reported implementation status for the recommendations by state agency and higher education institution.

Table 2

	(Includes only implementation status re	equested by the S	ate Auditor's Office	by December	31, 2018)	
Fiscal Year Report Released	Report Name	Reported as Fully Implemented	Reported as Substantially Implemented	Reported as Incomplete/ Ongoing	Total	Percent Fully Implemented
	Arti	cle I - General Gov	vernment			
Agency 301 - Ot	ffice of the Governor	10	0	0	10	1009
2015	An Audit Report on the Texas Enterprise Fund at the Office of the Governor (State Auditor's Office Report No. 15-003, September 2014)	7	0	0	7	100
2016	An Audit Report on the Major Events Trust Fund (State Auditor's Office Report No. 16-001, September 2015) ^a	3	0	0	3	100
Agency 302 - Of	ffice of the Attorney General	3	0	0	3	1009
2017	An Audit Report on Selected Contracts at the Office of the Attorney General (State Auditor's Office Report No. 17-039, June 2017)	3	0	0	3	1005
Agency 303 - Te	exas Facilities Commission	7	0	1	8	885
2015	An Audit Report on Selected Contracts at the Texas Facilities Commission (State Auditor's Office Report No. 15-001, September 2014)	5	0	0	5	1005
2017	An Audit Report on the Texas Facilities Commission's Compliance with Requirements Related to the Historically Underutilized Business and State Use Programs (State Auditor's Office Report No. 17-030, April 2017)	2	0	1	3	675
Agency 304 - Of	ffice of the Comptroller of Public Accounts	14	0	0	14	1009
2015	An Audit Report on Selected State Entities' Compliance with Requirements Related to the Historically Underutilized Business Program and the State Use Program (State Auditor's Office Report No. 15-006, October 2014)	2	0	0	2	100
2015	An Audit Report on Selected Major Agreements Under the Texas Economic Development Act (State Auditor's Office Report No. 15-009, November 2014)	4	0	0	4	1005
2017	An Audit Report on the Department of Public Safety's Compliance with Requirements Related to the Historically Underutilized Business and State Use Programs (State Auditor's Office Report No. 17-008, October 2016)	1	0	0	1	1005

	Self-reported Implementation for Reports Released Fro (Includes only implementation status re	om September 1,	2014, through June	30, 2018	31, 2018)	
Fiscal Year Report Released	Report Name	Reported as Fully Implemented	Reported as Substantially Implemented	Reported as Incomplete/ Ongoing	Total	Percent Fully Implemented
2017	An Audit Report on the Texas Multiple Award Schedule (TXMAS) Contracts Program at the Office of the Comptroller of Public Accounts (State Auditor's Office Report No. 17-010, October 2016)	3	0	0	3	100%
2017	An Audit Report on Selected Major Agreements Under the Texas Economic Development Act (State Auditor's Office Report No. 17-043, July 2017)	1	0	0	1	100%
2018	An Audit Report on the Office of the Comptroller of Public Accounts' Controls Over the Centralized Accounting Payroll/Personnel System (State Auditor's Office Report No. 18-002, October 2017)	3	0	0	3	100%
Agency 306 - Li	brary and Archives Commission	4	0	0	4	100%
2016	An Audit Report on Financial Processes at the Library and Archives Commission (State Auditor's Office Report No. 16-035, July 2016)	4	0	0	4	100%
Agency 313 - De	epartment of Information Resources	4	1	0	5	80%
2016	An Audit Report on Selected Agencies' Use of Department of Information Resources Information Technology Staffing Services Contracts (State Auditor's Office Report No. 16-020, March 2016)	1	0	0	1	100%
2017	An Audit Report on Selected Contracts at the Department of Information Resources (State Auditor's Office Report No. 17-038, June 2017)	3	1	0	4	75%
Agency 327 - Er	nployees Retirement System	12	0	0	12	100%
2015	An Audit Report on the HealthSelect Contract at the Employees Retirement System (State Auditor's Office Report No. 15-007, November 2014)	10	0	0	10	100%
2015	An Audit Report on Incentive Compensation at Selected Agencies (State Auditor's Office Report No. 15-032, May 2015)	1	0	0	1	100%
2016	An Audit Report on Incentive Compensation at the Permanent School Fund, General Land Office, Employees Retirement System, and Teacher Retirement System (State Auditor's Office Report No. 16-030, June 2016)	1	0	0	1	100%
Agency 338 - Pe	ension Review Board	2	0	0	2	100%
2016	An Audit Report on Financial Processes at the Pension Review Board (State Auditor's Office Report No. 16-038, August 2016)	2	0	0	2	100%

	Self-reported Implementation for Reports Released Fro (Includes only implementation status re	om September 1,	2014, through June	30, 2018	31, 2018)	
Fiscal Year Report Released	Report Name	Reported as Fully Implemented	Reported as Substantially Implemented	Reported as Incomplete/ Ongoing	Total	Percent Fully Implemented
Agency 347 - Te	exas Public Finance Authority	4	0	0	4	100%
2016	An Audit Report on Financial Processes at the Texas Public Finance Authority (State Auditor's Office Report No. 16-029, May 2016)	4	0	0	4	100%
Agency 403 - Ve	eterans Commission	4	0	0	4	100%
2018	An Audit Report on Financial Processes at the Veterans Commission (State Auditor's Office Report No. 18-031, June 2018)	4	0	0	4	100%
Agency 477 - Co Communication	ommission on State Emergency Is	0	2	3	5	0%
2017	An Audit Report on Selected Contracts at the Commission on State Emergency Communications (State Auditor's Office Report No. 17-041, July 2017)	0	2	3	5	0%
Agency 479 - St	ate Office of Risk Management	2	2	0	4	50%
2018	An Audit Report on Financial Processes at the State Office of Risk Management (State Auditor's Office Report No. 18-032, June 2018)	2	2	0	4	50%
Agency 542 - Ca Texas	ancer Prevention and Research Institute of	2	0	0	2	100%
2018	An Audit Report on Performance Measures at the Cancer Prevention and Research Institute of Texas (State Auditor's Office Report No. 18-009, December 2017)	2	0	0	2	100%
Agency 813 - Co	ommission on the Arts	3	0	0	3	100%
2017	An Audit Report on Financial Processes at the Commission on the Arts (State Auditor's Office Report No. 17-035, May 2017)	3	0	0	3	100%
	Article	ll - Health and Hu	man Services			
Agency 529 - He	ealth and Human Services Commission	26	0	3	29	90%
2015	An Audit Report on Selected State Entities' Compliance with Requirements Related to the Historically Underutilized Business Program and the State Use Program (State Auditor's Office Report No. 15-006, October 2014)	0	0	1	1	0%
2015	An Audit Report on the Telecommunications Managed Services Contract at the Health and Human Services Commission (State Auditor's Office Report No. 15-017, December 2014)	7	0	0	7	100%

	Self-reported Implementatio for Reports Released Fro (Includes only implementation status re	om September 1,	2014, through June	30, 2018	31, 2018)	
Fiscal Year Report Released	Report Name	Reported as Fully Implemented	Reported as Substantially Implemented	Reported as Incomplete/ Ongoing	Total	Percent Fully Implemented
2015	An Audit Report on Procurement for Terrell State Hospital Operations at the Health and Human Services Commission and the Department of State Health Services (State Auditor's Office Report No. 15-030, March 2015)	2	0	0	2	100%
2015	An Audit Report on Capital Budgets at Health and Human Services Agencies (State Auditor's Office Report No. 15-044, August 2015)	2	0	0	2	100%
2016	An Audit Report on Selected Agencies' Use of Department of Information Resources Information Technology Staffing Services Contracts (State Auditor's Office Report No. 16-020, March 2016)	1	0	0	1	100%
2016	An Audit Report on a Selected Contract at the Department of State Health Services (State Auditor's Office Report No. 16-031, June 2016)	1	0	0	1	100%
2017	An Audit Report on Human Resources Contract Management at the Health and Human Services Commission (State Auditor's Office Report No. 17-004, October 2016)	5	0	1	6	83%
2018	An Audit Report on the Health and Human Services Commission's Management of Its Medicaid Managed Care Contract with Superior HealthPlan, Inc. and Superior HealthPlan Network, and Superior's Compliance with Reporting Requirements (State Auditor's Office Report No. 18-015, January 2018)	3	0	0	3	100%
2018	An Audit Report on a Selected Contract at the Department of State Health Services (State Auditor's Office Report No. 18-025, April 2018)	3	0	1 ^b	4	75%
2018	An Audit Report on the Health and Human Services Commission's Family Violence Program (State Auditor's Office Report No. 18-028, May 2018)	2	0	0	2	100%
Agency 530 - De Services	epartment of Family and Protective	2	0	0	2	100%
2018	An Audit Report on Foster Care Redesign at the Department of Family and Protective Services (State Auditor's Office Report No. 18-022, March 2018)	2	0	0	2	100%

Self-reported Implementation Status of State Auditor's Office Recommendations for Reports Released From September 1, 2014, through June 30, 2018 (Includes only implementation status requested by the State Auditor's Office by December 31, 2018)

	(includes only implementation status re					
Fiscal Year Report Released	Report Name	Reported as Fully Implemented	Reported as Substantially Implemented	Reported as Incomplete/ Ongoing	Total	Percent Fully Implemented
Agency 537 - De	partment of State Health Services	5	0	0	5	100%
2015	An Audit Report on Selected State Entities' Compliance with Requirements Related to the Historically Underutilized Business Program and the State Use Program (State Auditor's Office Report No. 15-006, October 2014)	1	0	0	1	100%
2016	An Audit Report on Selected Agencies' Use of Department of Information Resources Information Technology Staffing Services Contracts (State Auditor's Office Report No. 16-020, March 2016)	1	0	0	1	100%
2016	An Audit Report on a Selected Contract at the Department of State Health Services (State Auditor's Office Report No. 16-031, June 2016)	2	0	0	2	100%
2018	An Audit Report on a Selected Contract at the Department of State Health Services (State Auditor's Office Report No. 18-025, April 2018)	1	0	0	1	100%
Agency 538 - De Services ^C	partment of Assistive and Rehabilitative	1	0	0	1	100%
2015	An Audit Report on Capital Budgets at Health and Human Services Agencies (State Auditor's Office Report No. 15-044, August 2015)	1	0	0	1	100%
Agency 539 - De	partment of Aging and Disability Services ^d	2	0	0	2	100%
2015	An Audit Report on Capital Budgets at Health and Human Services Agencies (State Auditor's Office Report No. 15-044, August 2015)	2	0	0	2	100%
Agency 544 - Te	xas Civil Commitment Office ^e	3	0	0	3	100%
2015	An Audit Report on the Office of Violent Sex Offender Management (State Auditor's Office Report No. 15-018, January 2015)	3	0	0	3	100%
		Article III - Educ	ation			
Agency 506 - Th Cancer Center	e University of Texas M.D. Anderson	1	0	0	1	100%
2015	An Audit Report on Selected State Entities' Compliance with Requirements Related to the Historically Underutilized Business Program and the State Use Program (State Auditor's Office Report No. 15-006, October 2014)	1	0	0	1	100%

Self-reported Implementation Status of State Auditor's Office Recommendations for Reports Released From September 1, 2014, through June 30, 2018 (Includes only implementation status requested by the State Auditor's Office by December 31, 2018)

	(includes only implementation status re				.,,	
Fiscal Year Report Released	Report Name	Reported as Fully Implemented	Reported as Substantially Implemented	Reported as Incomplete/ Ongoing	Total	Percent Fully Implemented
Agency 701 - Te	exas Education Agency	11	0	0	11	100%
2015	An Audit Report on Selected Major Agreements Under the Texas Economic Development Act (State Auditor's Office Report No. 15-009, November 2014)	3	0	0	3	100%
2017	An Audit Report on the Texas Education Agency's Procurement and Oversight of Texas Virtual School Network Contracts (State Auditor's Office Report No. 17-002, September 2016)	3	0	0	3	100%
2017	An Audit Report on Selected Texas Education Agency Contracts and Grant with Education Service Centers (State Auditor's Office Report No. 17-013, November 2016)	3	0	0	3	100%
2017	An Audit Report on Selected Facilities Funding Programs at the Texas Education Agency (State Auditor's Office Report No. 17-046, August 2017)	2	0	0	2	100%
Agency 710 - Te	exas A&M University System	1	0	0	1	100%
2015	An Audit Report on Selected State Entities' Compliance with Requirements Related to the Historically Underutilized Business Program and the State Use Program (State Auditor's Office Report No. 15-006, October 2014)	1	0	0	1	100%
Agency 723 - Th Galveston	e University of Texas Medical Branch at	3	0	0	3	100%
2017	An Audit Report on the University of Texas Medical Branch at Galveston's Compliance with Requirements Related to the Historically Underutilized Business and State Use Programs (State Auditor's Office Report No. 17-028, March 2017)	3	0	0	3	100%
Agency 724 - Th	e University of Texas at El Paso	1	0	1	2	50%
2017	An Audit Report on the University of Texas at El Paso's Compliance with Benefits Proportional Requirements (State Auditor's Office Report No. 17-022, February 2017)	1	0	1	2	50%
Agency 729 - Th Medical Center	e University of Texas Southwestern	1	3	0	4	25%
2018	An Audit Report on the University of Texas Southwestern Medical Center's Compliance with Requirements Related to the Historically Underutilized Business and State Use Programs (State Auditor's Office Report No. 18-026, April 2018)	1	3	0	4	25%

	Self-reported Implementation for Reports Released Fro (Includes only implementation status re	om September 1,	2014, through June	30, 2018	31, 2018)	
Fiscal Year Report Released	Report Name	Reported as Fully Implemented	Reported as Substantially Implemented	Reported as Incomplete/ Ongoing	Total	Percent Fully Implemented
Agency 730 - U	niversity of Houston	1	0	0	1	100%
2015	An Audit Report on Selected State Entities' Compliance with Requirements Related to the Historically Underutilized Business Program and the State Use Program (State Auditor's Office Report No. 15-036, July 2015)	1	0	0	1	100%
Agency 733 - Te	exas Tech University	1	0	0	1	100%
2015	An Audit Report on Selected State Entities' Compliance with Requirements Related to the Historically Underutilized Business Program and the State Use Program (State Auditor's Office Report No. 15-006, October 2014)	1	0	0	1	100%
Agency 735 - M	idwestern State University	0	0	1	1	0%
2016	An Audit Report on Benefits Proportionality at Higher Education Institutions (State Auditor's Office Report No. 16-024, May 2016)	0	0	1	1	0%
Agency 749 - Te	exas A&M University - San Antonio	3	0	0	3	100%
2018	An Audit Report on Selected Facilities Support Services Agreements and Special Projects at Selected Universities in the Texas A&M University System (State Auditor's Office Report No. 18-024, April 2018)	3	0	0	3	100%
Agency 751 - Te	exas A&M University - Commerce	3	0	0	3	100%
2018	An Audit Report on Selected Facilities Support Services Agreements and Special Projects at Selected Universities in the Texas A&M University System (State Auditor's Office Report No. 18-024, April 2018)	3	0	0	3	100%
Agency 755 - St	ephen F. Austin State University	4	0	0	4	100%
2017	An Audit Report on Selected Contracts at Stephen F. Austin State University (State Auditor's Office Report No. 17-042, July 2017)	4	0	0	4	100%
Agency 761 - Te	exas A&M International University	3	0	0	3	100%
2018	An Audit Report on Selected Facilities Support Services Agreements and Special Projects at Selected Universities in the Texas A&M University System (State Auditor's Office Report No. 18-024, April 2018)	3	0	0	3	100%

	Self-reported Implementatio for Reports Released Fro (Includes only implementation status re	om September 1,	2014, through June	30, 2018	31, 2018)	
Fiscal Year Report Released	Report Name	Reported as Fully Implemented	Reported as Substantially Implemented	Reported as Incomplete/ Ongoing	Total	Percent Fully Implemented
Agency 770 -	Texas A&M University - Central Texas	2	0	0	2	1009
2018	An Audit Report on Selected Facilities Support Services Agreements and Special Projects at Selected Universities in the Texas A&M University System (State Auditor's Office Report No. 18-024, April 2018)	2	0	0	2	100
Agency 772 -	School for the Deaf	1	0	0	1	100
2016	An Audit Report on Deferred Maintenance for the School for the Deaf (State Auditor's Office Report No. 16-008, October 2015)	1	0	0	1	100
Agency 781 -	Higher Education Coordinating Board	3	0	0	3	100
2015	An Audit Report on Financial Management Processes at the Higher Education Coordinating Board (State Auditor's Office Report No. 15-028, March 2015)	3	0	0	3	100
	A	rticle IV - The Ju	diciary			
Agency 212 -	Office of Court Administration	1	1	1	3	33
2017	An Audit Report on Financial Processes at the Office of Court Administration (State Auditor's Office Report No. 17-048, August 2017)	1	1	1	3	33
	Article V -	Public Safety and	Criminal Justice			
Agency 401 -	Military Department	0	3	0	3	0
2018	An Audit Report on Financial Processes at the Military Department (State Auditor's Office Report No. 18-010, December 2017)	0	3	0	3	0
Agency 405 -	Department of Public Safety	6	2	0	8	75
2016	An Audit Report on Selected Contracts at the Department of Public Safety (State Auditor's Office Report No. 16-023, May 2016)	3	0	0	3	100
2016	An Audit Report on the Criminal Justice Information System at the Department of Public Safety and the Texas Department of Criminal Justice (State Auditor's Office Report No. 16-025, May 2016)	2	1	0	3	67
2017	An Audit Report on the Department of Public Safety's Compliance with Requirements Related to the Historically Underutilized Business and State Use Programs (State Auditor's Office Report No. 17-008, October 2016)	1	1	0	2	50

	for Reports Released Fro (Includes only implementation status re				31, 2018)	
Fiscal Year Report Released	Report Name	Reported as Fully Implemented	Reported as Substantially Implemented	Reported as Incomplete/ Ongoing	Total	Percent Fully
Agency 458 - Al	coholic Beverage Commission	5	0	0	5	1009
2017	An Audit Report on Financial Processes at the Alcoholic Beverage Commission (State Auditor's Office Report No. 17-044, July 2017)	5	0	0	5	100
Agency 644 - Ju	venile Justice Department	3	0	2	5	60
2016	An Audit Report on Financial Processes at the Juvenile Justice Department (State Auditor's Office Report No. 16-032, July 2016)	3	0	2	5	60
Agency 696 - De	epartment of Criminal Justice	8	0	0	8	1009
2016	An Audit Report on the Criminal Justice Information System at the Department of Public Safety and the Texas Department of Criminal Justice (State Auditor's Office Report No. 16-025, May 2016)	4	0	0	4	100
2017	An Audit Report on Selected Contracts at the Department of Criminal Justice (State Auditor's Office Report No. 17-032, May 2017)	1	0	0	1	100
2018	An Audit Report on Financial Processes at the Department of Criminal Justice (State Auditor's Office Report No. 18-035, June 2018)	3	0	0	3	100
	Art	icle VI - Natural R	esources			
Agency 305 - G	eneral Land Office	15	0	1	16	94
2015	An Audit Report on Selected State Entities' Compliance with Requirements Related to the Historically Underutilized Business Program and the State Use Program (State Auditor's Office Report No. 15-006, October 2014)	1	0	0	1	100
2015	An Audit Report on Incentive Compensation at Selected Agencies (State Auditor's Office Report No. 15-032, May 2015)	1	0	0	1	100
2015	An Audit Report on Contract and Financial Management Processes at the General Land Office (State Auditor's Office Report No. 15-037, July 2015)	8	0	1	9	89
2016	An Audit Report on the General Land Office's Administration of Real Estate Transactions (State Auditor's Office Report No. 16-018, March 2016)	4	0	0	4	100

	Self-reported Implementation for Reports Released Fro (Includes only implementation status re	om September 1,	2014, through June	30, 2018	31, 2018)	
Fiscal Year Report Released	Report Name	Reported as Fully Implemented	Reported as Substantially Implemented	Reported as Incomplete/ Ongoing	Total	Percent Fully Implemented
2016	An Audit Report on Incentive Compensation at the Permanent School Fund, General Land Office, Employees Retirement System, and Teacher Retirement System (State Auditor's Office Report No. 16-030, June 2016)	1	0	0	1	100%
Agency 551 - De	epartment of Agriculture	10	0	0	10	100%
2016	An Audit Report on Financial Reporting and Contracting at the Department of Agriculture (State Auditor's Office Report No. 16-019, March 2016)	7	0	0	7	100%
2017	An Audit Report on Fees at the Department of Agriculture (State Auditor's Office Report No. 17-049, August 2017)	3	0	0	3	100%
Agency 580 - W	ater Development Board	5	0	0	5	100%
2016	An Audit Report on the State Water Implementation Revenue Fund for Texas at the Water Development Board (State Auditor's Office Report No. 16-039, August 2016)	5	0	0	5	100%
Agency 582 - Co	ommission on Environmental Quality	2	0	0	2	100%
2015	An Audit Report on Selected State Entities' Compliance with Requirements Related to the Historically Underutilized Business Program and the State Use Program (State Auditor's Office Report No. 15-036, July 2015)	1	0	0	1	100%
2017	An Audit Report on Selected Contracts at the Commission on Environmental Quality (State Auditor's Office Report No. 17-029, March 2017)	1	0	0	1	100%
Agency 592 - So	oil and Water Conservation Board	1	1	0	2	50%
2017	An Audit Report on Grant Management at the Soil and Water Conservation Board (State Auditor's Office Report No. 17-045, August 2017)	1	1	0	2	50%
Agency 802 - Pa	arks and Wildlife Department	5	0	0	5	100%
2018	An Audit Report on Contracting Processes in the Parks and Wildlife Department's Infrastructure Division (State Auditor's Office Report No. 18-008, December 2017)	5	0	0	5	100%
	Article VII - B	Business and Econ	omic Development			
Agency 320 - To	exas Workforce Commission	3	2	1	6	50%
2017	An Audit Report on Selected Grants to Public Community Colleges at the Texas Workforce Commission (State Auditor's Office Report No. 17-040, July 2017)	3	2	1	6	50%

Attachment A Report on the Implementation Status of Prior State Auditor's Office Recommendations SAO Report No. 19-027 February 2019 Page 15

	Self-reported Implementatio for Reports Released Fre (Includes only implementation status re	om September 1,	2014, through June	30, 2018	31, 2018)	
Fiscal Year Report Released	Report Name	Reported as Fully Implemented	Reported as Substantially Implemented	Reported as Incomplete/ Ongoing	Total	Percent Fully Implemented
Agency 362 -	Texas Lottery Commission	1	0	0	1	100%
2016	An Audit Report on the Texas Lottery Commission's Administration of Selected Instant Ticket Contracts (State Auditor's Office Report No. 16-028, May 2016)	1	0	0	1	100%
Agency 601 -	Department of Transportation	16	0	0	16	100%
2015	An Audit Report on a Construction Contract at the Department of Transportation (State Auditor's Office Report No. 15-033, June 2015)	7	0	0	7	100%
2016	An Audit Report on Selected Business Opportunity Programs at the Department of Transportation (State Auditor's Office Report No. 16-002, September 2015)	3	0	0	3	100%
2016	An Audit Report on Selected Design-build Contracts at the Department of Transportation (State Auditor's Office Report No. 16-037, August 2016)	6	0	0	6	100%
Agency 608 -	Department of Motor Vehicles	3	0	0	3	100%
2017	An Audit Report on Complaint Processing at the Department of Motor Vehicles (State Auditor's Office Report No. 17-036, May 2017)	3	0	0	3	100%
		Article VIII - Regu	ılatory			
Agency 364 -	Health Professions Council	4	0	0	4	100%
2018	An Audit Report on Information Technology Services at the Health Professions Council (State Auditor's Office Report No. 18-034, June 2018)	4	0	0	4	100%
Agency 448 -	Office of Injured Employee Counsel	2	0	0	2	100%
2015	An Audit Report on the Office of Injured Employee Counsel (State Auditor's Office Report No. 15-027, March 2015)	2	0	0	2	100%
Agency 452 -	Department of Licensing and Regulation	3	0	1	4	75%
2017	An Audit Report on Financial Processes at the Department of Licensing and Regulation (State Auditor's Office Report No. 17-003, September 2016)	3	0	1	4	75%
Agency 454 -	Department of Insurance	1	0	0	1	100%
2015	An Audit Report on Selected State Entities' Compliance with Requirements Related to the Historically Underutilized Business Program and the State Use Program (State Auditor's Office Report No. 15-006, October 2014)	1	0	0	1	100%

Attachment A Report on the Implementation Status of Prior State Auditor's Office Recommendations SAO Report No. 19-027 February 2019 Page 16

Self-reported Implementation Status of State Auditor's Office Recommendations for Reports Released From September 1, 2014, through June 30, 2018							
	(Includes only implementation status re	equested by the S	tate Auditor's Office	by December	31, 2018)	l	
Fiscal Year Report Released	Report Name	Reported as Fully Implemented	Reported as Substantially Implemented	Reported as Incomplete/ Ongoing	Total	Percent Fully Implemented	
Agency 456 -	Board of Plumbing Examiners	1	1	0	2	50%	
2018	An Audit Report on Performance Measures at the Board of Plumbing Examiners (State Auditor's Office Report No. 18-017, February 2018)	1	1	0	2	50%	
Agency 464 -	Board of Professional Land Surveying	2	0	0	2	100%	
2015	An Audit Report on Performance Measures at the Board of Professional Land Surveying (State Auditor's Office Report No. 15-040, August 2015)	2	0	0	2	100%	
Agency 473 -	Public Utility Commission	4	0	0	4	100%	
2016	An Audit Report on Financial Processes at the Public Utility Commission of Texas (State Auditor's Office Report No. 16-033, July 2016)	4	0	0	4	100%	
Agency 475 -	Office of Public Utility Counsel	1	0	0	1	100%	
2018	An Audit Report on Performance Measures at the Office of Public Utility Counsel (State Auditor's Office Report No. 18-027, April 2018)	1	0	0	1	100%	
Agency 507 -	Texas Board of Nursing	2	0	1	3	67%	
2016	An Audit Report on Financial Processes at the Texas Board of Nursing (State Auditor's Office Report No. 16-022, April 2016)	2	0	1	3	67%	
Agency 508 -	Board of Chiropractic Examiners	7	1	0	8	88%	
2015	An Audit Report on Performance Measures at the Board of Chiropractic Examiners (State Auditor's Office Report No. 15-029, March 2015)	7	1	0	8	88%	
Agency 513 -	Funeral Service Commission	1	0	0	1	100%	
2017	An Audit Report on Enforcement Activities at the Funeral Service Commission (State Auditor's Office Report No. 17-033, May 2017)	1	0	0	1	100%	
Agency 514 -	Optometry Board	3	0	0	3	100%	
2015	An Audit Report on Performance Measures at the Optometry Board (State Auditor's Office Report No. 15-041, August 2015)	3	0	0	3	100%	
Agency 515 -	Board of Pharmacy	5	0	1	6	83%	
2015	An Audit Report on Inspections of Compounding Pharmacies at the Board of Pharmacy (State Auditor's Office Report No. 15-039, August 2015)	5	0	1	6	83%	

	Self-reported Implementation for Reports Released Fro (Includes only implementation status re	om September 1,	2014, through June	30, 2018	31, 2018)	
Fiscal Year Report Released	Report Name	Reported as Fully Implemented	Reported as Substantially Implemented	Reported as Incomplete/ Ongoing	Total	Percent Fully Implemented
Agency 520 - E	Board of Examiners of Psychologists	3	0	0	3	100%
2015	An Audit Report on Performance Measures at the Board of Examiners of Psychologists (State Auditor's Office Report No. 15-038, August 2015)	3	0	0	3	100%
		Other State Entit	ties ^f			
Agency 329 - F	Real Estate Commission	2	0	0	2	100%
2015	An Audit Report on the Real Estate Commission: A Self-directed Semi- independent Agency (State Auditor's Office Report No. 14-037, September 2014)	2	0	0	2	100%
Agency 450 - D	Department of Savings and Mortgage Lending	4	0	0	4	100%
2017	An Audit Report on the Department of Savings and Mortgage Lending: A Self- directed, Semi-independent Agency (State Auditor's Office Report No. 17-034, May 2017)	4	0	0	4	100%
Agency 451 - D	Department of Banking	1	0	0	1	100%
2017	An Audit Report on the Department of Banking: A Self-directed, Semi- independent Agency (State Auditor's Office Report No. 17-012, November 2016)	1	0	0	1	100%
Agency 457 - E	Board of Public Accountancy	4	1	0	5	80%
2018	An Audit Report on the Board of Public Accountancy: A Self-directed, Semi- independent Agency (State Auditor's Office Report No. 18-007, December 2017)	4	1	0	5	80%
Agency 459 - E	Board of Architectural Examiners	5	0	0	5	100%
2018	An Audit Report on the Texas Board of Architectural Examiners: A Self-directed, Semi-independent Agency (State Auditor's Office Report No. 18-014, January 2018)	5	0	0	5	100%
Agency 460 - E	Board of Professional Engineers	4	0	0	4	100%
2018	An Audit Report on the Board of Professional Engineers: A Self-directed, Semi-independent Agency (State Auditor's Office Report No. 18-016, February 2018)	4	0	0	4	100%
Agency 466 - 0	Office of Consumer Credit Commissioner	3	0	0	3	100%
2017	An Audit Report on the Office of Consumer Credit Commissioner: A Self- directed, Semi-independent Agency (State Auditor's Office Report No. 17-020, January 2017)	3	0	0	3	100%

	Self-reported Implementat for Reports Released F (Includes only implementation status)	From September 1,	2014, through June	30, 2018	31, 2018)	
Fiscal Year Report Released	Report Name	Reported as Fully Implemented	Reported as Substantially Implemented	Reported as Incomplete/ Ongoing	Total	Percent Fully Implemented
Agency 469 - C	redit Union Department	4	0	0	4	100%
2017	An Audit Report on the Credit Union Department: A Self-directed, Semi- independent Agency (State Auditor's Office Report No. 17-014, December 2016)	4	0	0	4	100%
2015) to the Off of the Governor ^b This recomme	litor's Office originally issued An Audit Report fice of the Comptroller of Public Accounts. Th r; therefore, the Office of the Governor provid endation was originally directed to the Depart Human Services Commission, it has been liste	e 84th Legislature tra ded the implementatio ment of State Health !	nsferred administration of on status information pre Services; however, becau	of the Major Even esented in this tal use the self-repor	its Trust Fui ole.	nd to the Office
^C The Departme	ent of Assistive and Rehabilitative Services wa e Commission and the Health and Human Serv	s abolished as of Septe			ices were tr	ansferred to the
	ent of Aging and Disability Services was abolisi vices Commission.	hed as of September 1	, 2017, and its programs	and services wer	re transferre	ed to the Health

^e The Texas Civil Commitment Office was formerly known as the Office of Violent Sex Offender Management.

 $^{\mathsf{f}}$ Other state entities are entities that are not included in the General Appropriations Act.

Source: Agencies' self-reported implementation status in the State Auditor's Office's Audit and Results system as of December 31, 2018. Auditors verified the accuracy of the self-reported implementation status for only the recommendations in Table 1. The information in this report was subject to limited tests and confirmations that were designed to address the project objective.